CITY OF MANDURAH

NOTICE OF MEETING

ORDINARY COUNCIL

Members of Council are advised that a meeting will be held in the Council Chambers, 83 Mandurah Terrace, Mandurah and the meeting will be live streamed on:

Tuesday 23 June 2026 at 5:30 pm

CASEY MIHOVILOVICH
Chief Executive Officer
19 June 2026

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1 OPENING OF MEETING AND ANNOUNCEMENT OF VISITORS

Members of the public are advised that the Council Meeting is being live streamed in accordance with the City's Council Meetings – Live Streaming, Recording and Electronic Attendance Policy. By being present at this meeting, members of the public consent to the City live streaming and publishing their voice on the City's website. Members of the public are not subject to video live streaming and only their voice will be captured. For further information on the live streaming of Council Meetings please click here Live Streaming of Council Meetings

2 ACKNOWLEDGEMENT OF COUNTRY

George Walley kindly prepared this statement.

People have been here for a long time. I want to acknowledge the presence of people over that long time with firstly the Bindjareb Noongar people who continue to have an ongoing connection to this land. They have been here for over 50,000 years. This place Mandjoogoordap or Mandurah, acknowledges a beautiful name, full of intent of people living here and others visiting here. That intent gives us an idea of their ancestral land usage over that long period. Mandurah, the gathering place is unique because even today we still gather here in the most beautiful place for many important reasons. Let us embrace the notion of people being in this space as we move forward as one community.

3 APOLOGIES

Leave of Absence **Apologies**

4 DISCLAIMER

Members of the public are advised that any decisions made at the meeting, can be revoked, pursuant to the *Local Government Act 1995*. Therefore, members of the public should not rely on any decisions until formal notification in writing by Council has been received.

5 ANSWERS TO QUESTIONS TAKEN ON NOTICE

5.1 Cr O Mulder: Operation Heatshield

Question 1
In relation to the comments regarding Operation Heatshield, can the CEO confirm that despite that, we still remain well below the target for policing for our district?

City of Mandurah Response
The City of Mandurah received a response from the Chief of Staff for the Minister for Police, advising: *District Superintendents are responsible for deploying their allocated resources to deliver the best possible policing service for their local community and the Commissioner of Police has confidence the Western Australia Police Force is managing current demand pressures. However, specific information relating to staffing levels at individual police stations is not publicly released.*

5.2 Councillor D Schumacher: Port Mandurah Canals

Question 1
What dredging works and maintenance works were carried out directly related to the Port Mandurah Canals development for the periods of 2024/2025 and 2025 to 1st May 2026, which were assigned to Port Mandurah SAR's?

City of Mandurah Response

Port Mandurah Canals northern entrance dredging works were undertaken between September and November 2025. A portion of the cost of these works was assigned to the Port Mandurah Canals Specified Area Rate (SAR).

Question 2
What was the actual cost of these works, as per these periods?

City of Mandurah Response
The actual cost of the Port Mandurah Canals northern entrance dredging works was $496,267.38.

Question 3
What was the % contribution from the SAR collected from ratepayers and from COM?

City of Mandurah Response
The cost of these works funded by the Port Mandurah Canals SAR was $279,710.69. The cost of these works funded by the City was $216,556.69. The above is made up of an apportionment for the dredging costs of 59% to the SAR and 41% to the City and an apportionment for the mobilisation and demobilisation costs of 50% to the SAR and 50% to the City.

5.3 Councillor J Cumberworth: Road Categories

Question 1
What are all the different categories of road within the hierarchy please?

City of Mandurah Response
Main Roads WA applies a hierarchy classification system to all roads within the State, whether they are the responsibility of local government or State Government. Within the City of Mandurah there are 4 local road classifications including District Distributor A, District Distributor B, Local Distributor and Access Roads.

District Distributor A
These carry traffic between industrial, commercial and residential areas and generally connect to Primary Distributors (Main Roads WA road network). These are likely to be truck routes and provide only limited access to adjoining property. Indicative traffic volumes are above 8,000 vehicles per day (vpd).

District Distributor B
These perform a similar function to type A District Distributors but with reduced capacity due to flow restrictions from access to and roadside parking alongside adjoining property. Indicative traffic volumes are above 6,000 vpd.

Local Distributor
These carry traffic within a cell and link District Distributors at the boundary to Access Roads. The route of the Local Distributor discourages through traffic so that the cell formed by the grid of District Distributors only carries traffic belonging to or serving the area. These roads should accommodate buses but discourage trucks. Indicative traffic volumes for built up areas are a maximum desirable volume of 6,000 vpd.

Access Roads
These provide access to abutting properties with amenity, safety and aesthetic aspects having priority over the vehicle movement function. These roads are bicycle and pedestrian friendly. Indicative traffic volumes for built up areas are a maximum desirable volume of 3,000 vpd.

5.4 Councillor Schumacher: Streetlights

Question 1

If we have 2000 streetlights under the City of Mandurah's care, how many streetlights do we have under the City of Mandurah?

City of Mandurah Response
There are around 12,000 streetlights owned and maintained by Western Power within the City of Mandurah.

6 AMENDMENT TO STANDING ORDERS

Modification to *Standing Orders Local Law 2016* – electronic attendance at meeting.

7 PUBLIC QUESTION TIME

Public Question time provides an opportunity for members of the public to ask a question of Council. For more information regarding Public Question Time, please visit the City's website About Council Meetings or telephone 9550 3787.

8 PUBLIC STATEMENT TIME

Any person or group wishing to make a Public Statement to Council regarding a matter concerning local government must complete an application form. For more information regarding Public Statement Time, please visit the City's website About Council Meetings or telephone 9550 3787.

9 LEAVE OF ABSENCE REQUESTS

Nil

10 PETITIONS

Nil

11 PRESENTATIONS

Nil

12 DEPUTATIONS

Any person or group wishing to make a Deputation to Council regarding a matter listed on this agenda for consideration must complete an application form. For more information regarding making a deputation, please visit the City's website About Council Meetings or telephone 9550 3787.

13 CONFIRMATION OF MINUTES

13.1 Ordinary Council Meeting held on 26 May 2026

RECOMMENDATION

That the Minutes of the Ordinary Council Meeting held on 26 May 2026 be confirmed.

Minutes are available on the City's website Agendas and Minutes

13.2 Special Council Meeting held on 19 May 2026

RECOMMENDATION

That the Minutes of the Special Council Meeting held on 19 May 2026 be confirmed.

Minutes are available on the City's website Agendas and Minutes

14 ANNOUNCEMENTS BY THE PRESIDING MEMBER (WITHOUT DISCUSSION)

15 DECLARATIONS OF FINANCIAL, PROXIMITY AND IMPARTIALITY INTERESTS

16 QUESTIONS FROM ELECTED MEMBERS

16.1 Questions of Which Due Notice Has Been Given
16.2 Questions of Which Notice Has Not Been Given

17 BUSINESS LEFT OVER FROM PREVIOUS MEETING

Nil

18 RECOMMENDATIONS OF COMMITTEES

Nil

19 REPORTS

Subject: 19.1 Corporate Business Plan 2026-2030

Summary

Council approved the City's 4 Year Corporate Business Plan 2025-2029 (CBP) in June 2025.

In accordance with regulation *19DA of the Local Government (Administration) Regulations 1996*, the City must review its Corporate Business Plan annually. The Corporate Business Plan operationalises the Strategic Community Plan and outlines the key projects, programs and services that the City commits to deliver.

Officers from across the City have contributed to a review of the City's projects, programs, services and measures of success. This feedback has been collected and used to inform the development of the Corporate Business Plan 2026-2030.

Council is requested to approve the City of Mandurah Corporate Business Plan 2026-2030 for adoption (as per Attachment 1).

Disclosure of Interest
N/A

Previous Relevant Documentation

G.8/06/25	June 2025	Council approved the Corporate Business Plan 2025-2029 for adoption and public release and noted that City Officers will provide Quarterly Reporting against the Plan.
G.4/06/24	June 2024	Council approved the Corporate Business Plan 2024-2028 for adoption and public release and noted that City Officers will provide Quarterly Reporting against the Plan.

Background

The *Local Government Act 1995* (the Act) and Integrated Planning and Reporting Framework (IPRF) requires all WA local governments to periodically review their Strategic Community Plan and Corporate Business Plan.

The Corporate Business Plan activates the Strategic Community Plan by responding to:

- Council's distillation and prioritisation of the community's short, medium and long-term aspirations.
- Existing operation plans, priorities and external factors impacting on resourcing.
- The assessment and integration of services and business area plans.

The City in consultation with its community, developed the Strategic Community Plan 2024-2044 which was formally adopted by Council at its meeting in June 2024. The City continues to review its Corporate Business Plan annually.

At a minimum, a full review and renewed long term visioning process for the Strategic Community Plan should be conducted every four years. The Corporate Business Plan should be reviewed annually in line with the budget process. This ensures that community priorities and aspirations are

kept up-to date and remain relevant, and the City is resourced to deliver services that meet these needs.

Comment

The annual review of the Corporate Business Plan has been completed. The new plan for the period from 2026 – 2030 is designed to outline the City's key projects and programs to be delivered over the next four years under each pillar of the Strategic Community Plan.

This review has incorporated:

1. Review of operational plans and milestones across all areas of the City of Mandurah
2. Analysis of key trends and stakeholder feedback during the last 12 months
3. A review of external factors affecting the Mandurah community including changes in the economy and applicable State and Federal legislative changes
4. Updates made to the City's Long Term Financial Plan and annual budget.

Supporting the Corporate Business Plan are the annual business plans of each business unit. The Corporate Business Plan and all business unit plans are reviewed regularly to ensure the City remains adaptive and responsive to the changing external environment and community need.

The Corporate Business Plan includes proposed success measures to be tracked over this period. These measures include the focus areas highlighted in the Strategic Community Plan and more operational measures of the City's work. Measures are aligned to the outcomes set out in the Strategic Community Plan and draw on both independently published data sources and City measures.

Progress reporting against the Corporate Business Plan and milestones within it are made public through the City's quarterly performance monitoring reports, which are published on the City's website.

Consultation

N/A

Statutory Environment

The Western Australian Government's Integrated Planning and Reporting Framework requires the Corporate Business Plan to be reviewed annually.

Local Government Act 1995

- *s5.56. Planning for the future*
  (1) A local government is to plan for the future of the district.
  (2) A local government is to ensure that plans made under subsection (1) are in accordance with
  any regulations made about planning for the future of the district.
- *s6.2. Local government to prepare annual budget*
  (2) In the preparation of the annual budget the local government is to have regard to the contents
  of the plan for the future of the district made in accordance with section 5.56 …

Local Government (Administration) Regulations 1996

- *S19DA. Corporate business plans, requirements for (Act s. 5.56)*

(1) A local government is to ensure that a corporate business plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending 30 June 2013.
(2) A corporate business plan for a district is to cover the period specified in the plan, which is to be at least 4 financial years.
(3) A corporate business plan for a district is to —
(a) set out, consistently with any relevant priorities set out in the strategic community plan for the district, a local government's priorities for dealing with the objectives and aspirations of the community in the district; and
(b) govern a local government's internal business planning by expressing a local government's priorities by reference to operations that are within the capacity of the local government's resources; and
(c) develop and integrate matters relating to resources, including asset management, workforce planning and long-term financial planning.
(4) A local government is to review the current corporate business plan for its district every year.
(5) A local government may modify a corporate business plan, including extending the period the plan is made in respect of and modifying the plan if required because of modification of the local government's strategic community plan.
(6) A council is to consider a corporate business plan, or modifications of such a plan, submitted to it and is to determine whether or not to adopt the plan or the modifications.*
**Absolute majority required.*
(7) If a corporate business plan is, or modifications of a corporate business plan are, adopted by the council, the plan or modified plan applies to the district for the period specified in the plan.

Policy Implications

N/A

Financial Implications

The 20 Year Strategic Community Plan and four Year Corporate Business Plan inform and guide the City's decision-making processes. The review of the Corporate plan has been undertaken in conjunction with the development of the Long-Term Financial Plan and Annual Budget.

Economic Implications

The Corporate Business Plan identifies 21 key economic indicators that provide a health check for the state of the Mandurah economy. These measures are aligned to the focus areas defined as part of the Strategic Community Plan, enabling progress against each objective to be tracked.

Environmental Implications

The Corporate Business Plan identifies 14 key environmental indicators that provide a health check on Mandurah's local environment. These measures are aligned to the focus areas defined as part of the Strategic Community Plan, enabling progress against each objective to be tracked.

Risk Implications

The Corporate Business Plan represents the operationalisation of the City's Strategic Community Plan. The absence of a Corporate Business Plan would limit the City's ability to deliver against the objectives of the City's Strategic Community Plan and the outcomes requested by the Community. Failure to develop and adopt a four-year Corporate Business Plan prior to the adoption of the annual budget will result in non-compliance with the Act and its regulations.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2024-2044 are relevant to this report:

Leadership
- A clear and shared vision for Mandurah's future
- Responsible, transparent, value for money delivery of well planned, sustainable, projects, programs and services

Conclusion

In line with the requirements of the Local Government Act 1995 and the Integrated Planning and Reporting Framework (IPRF), the City continues to review and develop its 20 Year Strategic Community Plan and four Year Corporate Business Plan.

As a result of the annual review process, City officers have developed the Corporate Business Plan 2026- 2030 which is presented to Council for approval.

Officer Recommendation

That Council:

1. **Approves the City of Mandurah's Corporate Business Plan 2026-2030 for adoption as per Attachment 1.**
2. **Notes that City Officers will provide Quarterly Reporting against the Corporate Business Plan.**

Absolute Majority

Attachments

1. Corporate Business Plan 2026-2030 [**19.1.1** - 32 pages]

CITY OF MANDURAH

Corporate Business Plan 2026-2030

Projects, Programs and Services



Focus Area 1: Economic

Community Outcomes

1.1. Local jobs to retain our people and attract skilled workers
1.2. A diversified economy that supports growth sectors
1.3 Well-planned, sustainable urban development
1.4 A thriving city that residents are proud to call home and people want to visit
1.5 A supportive business environment where investment is encouraged, and entrepreneurship prospers
1.6 A highly skilled workforce supported by strong education and training opportunities

Major projects

$ Value = Total Cost Estimate '000

Capital Project amounts exclude Depreciation Costs. Operating Projects and Budgeted Program amounts exclude Staff / Labour Costs and Depreciation Costs.

✓= Existing Operations

Internal Staff / Labour Costs only.

● = City/External Funding Required

City contributions to be considered through the Long Term Financial Plan.

No.	Project	Community Outcome	Funding Type	$'000				Responsibility
				2026/2027	2027/2028	2028/2029	2029/2030	
Transport Renewals and Upgrades								
Ec01	**Falcon Coastal Shared Path** Planning, design and construction of the new Falcon Coastal Shared Path from Mercedes Avenue (Falcon) to Cesia Lane (Wannanup).	1.3 3.4 2.5	Capital	2,000	7,399			Project Management Technical Services
Ec02	**Mandurah Strategic Centre (District Level Active Transport Plan)** Develop district level Active Transport Plans to guide future investment in shared path upgrades and renewals.	1.3 3.4 2.5	Operating	✓	✓	✓	✓	Strategic Planning and Urban Design Technical Services
Ec03	**Pinjarra Road - Stage Upgrade** Deliver major upgrades to Pinjarra Road between Sutton Street and the Mandurah Bridge.	1.3 3.4	Capital	225	75	1,350	3,900	Technical Services
Ec04	**Lakes Road South from Murdoch Drive to Pinjarra Road** Develop plans for upgrades to Lakes Road South from Murdoch Drive to Pinjarra Road in line with the growth and development of the Health Precinct.	1.3	Capital	✓				Technical Services

No.	Project	Community Outcome	Funding Type	$'000				Responsibility
				2026/2027	2027/2028	2028/2029	2029/2030	
Ec05	**City of Mandurah Signage Framework** Develop a City wide signage framework to guide the design and implementation of directional/way finding signage across the City including the City Centre.	4.4	Capital	✓	✓	●		Communications and Civic Affairs Strategic Planning and Urban Design
City Centre Development								
Ec06	**Western Foreshore Leisure Precinct** (TRANSFORM MANDURAH) Plan, design and implement the Western Foreshore Leisure Precinct Master Plan.	1.2 1.4 1.5	Capital	280	750	3,295		Technical Services Project Management Strategic Planning and Urban Design
Ec07	**Western Foreshore Coastal Protection and Water Infrastructure** Plan, design and deliver foreshore coastal protection and infrastructure as part of the Western Foreshore Leisure Precinct Master Plan.	1.2 1.4 1.5	Capital	800	719			Marina and Waterways Project Management
Ec08	**Western Foreshore Commercial Site** Progress planning processes for the development of the Commercial Site within the Western Foreshore Leisure Precinct.	1.1 1.2 1.5	Operating	39				Economic Development Strategic Planning and Urban Design
Ec09	**Mewburn Carpark and George Robinson Gardens** Plan and deliver upgrades to the Mewburn Carpark and George Robinson Gardens in line with the outcomes of the City Centre Master Plan.	1.3	Capital	50	350	1,650		Technical Services Strategic Planning and Urban Design
Ec10	**Waterways Waterfront Master Plan** Develop an implementation plan for the Waterways Waterfront Master Plan.	1.2 1.4 1.5	Operating	✓	●	●	●	Marina and Waterways Landscape Services Strategic Planning and Urban Design

No.	Project	Community Outcome	Funding Type	$'000				Responsibility
				2026/2027	2027/2028	2028/2029	2029/2030	
Ec11	**Mandurah Centre Plan** (TRANSFORM MANDURAH) Undertake a new Structure Plan for the Mandurah Strategic Centre in accordance with Western Australian Planning Commission requirements for Precincts. This plan will include a review of housing, density, land use, open space, local water management, transport outcomes together with the planning framework elements of existing Council strategies and City Centre Master Plan for a 450 hectare area of Mandurah.	1.3 1.4 1.5	Operating	✓	✓	✓		Strategic Planning and Urban Design
Ec12	**City Centre Streetscape and Intersection Concept Plan (from Peel Street to Pinjarra Road; Mandurah Terrace to Sutton Street)** Plan and design streetscape and upgrades to the movement network (including cyclists and pedestrian) for all upgrades identified in the City Centre Master Plan (including the Eastern Foreshore central car park).	1.3	Operating	160	●	●	●	Strategic Planning and Urban Design Technical Services
Ec13	**City Centre Parking Plan Delivery** Implement key actions of the City Centre Parking Plan including signage, bay adjustments, timed parking changes and monitoring sensors.	1.3 1.5 3.4	Capital	80	14			Ranger and Parking Services
Ec14	**Peak Period Overflow and Events Parking Plan** Develop a Peak Period Overflow and Events Parking Plan to facilitate improved management and communication of City Centre parking options during peak holiday and event periods.	1.3 1.5 3.4	Operating	11	11	11	12	Ranger and Parking Services Festivals and Events
Ec15	**Civic Precinct Master Plan** (TRANSFORM MANDURAH) Develop a Concept Plan and detailed Civic Precinct Master Plan to guide the future development of community infrastructure, potential commercial opportunities, pedestrian movement, parking and infrastructure upgrades.	1.2 1.3 1.4 1.5	Operating	✓	●	●		Strategic Planning and Urban Design Technical Services
Ec16	**Hackett Street Car Park Upgrades** Develop plans for upgrades to the Hackett Street Car Park in line with the outcomes of the City Centre Master Plan (Parking Plan).	1.3 1.5 3.4	Capital	✓	✓	●		Technical Services Strategic Planning and Urban Design

No.	Project	Community Outcome	Funding Type	$'000				Responsibility
				2026/2027	2027/2028	2028/2029	2029/2030	
Ec17	**Ormsby Terrace / ManPAC Car Park Upgrade** Plan, design and implement upgrades to the Ormsby Terrace / ManPAC Car Park.	1.3 1.5 3.4	Capital				50	Technical Services Strategic Planning and Urban Design
Ec18	**Eastern Foreshore (near Bridge) Boardwalk Replacement** Renew and upgrade the boardwalk adjacent to the Town Jetty.	1.3	Capital	1,250	1,250			Technical Services
Tourism Development								
Ec19	**Yalgorup National Park** (TRANSFORM MANDURAH) Partner with key stakeholders (including DBCA) to develop sustainable eco-tourism opportunities and product in Yalgorup National Park and adjacent areas.	1.1 1.2 1.4	Capital	●	●	●		Economic Development
Ec20	**Yalgorup National Park Northern Access Road** Plan, design and construct the new northern access road into Yalgorup National Park - Quail Road extension.	1.4	Capital	1,650				Economic Development Technical Services Operations Services
Ec21	**Beach Access Management Plan** Prepare an implementation plan to manage beach access for Mandurah's southern beaches including Yalgorup National Park.	1.4 3.3	Operating	✓				Economic Development
Ec22	**Mandurah Crab Fest** Plan and deliver the annual Mandurah Crab Fest Event.	1.4	Operating	1,319	1,368	1,406	1,441	Festivals and Events
Ec23	**Mandurah Christmas Lights** Plan and deliver the annual Mandurah Christmas Lights Trail.	1.4	Operating	549	569	585	599	Festivals and Events
Ec24	**New Tourism Resort Offering** Work with Department of Lands on potential sites for new tourism resort offerings in Mandurah.	1.1 1.3 1.4 1.5	Operating	✓				Economic Development Strategic Planning and Urban Design Visit Mandurah

No.	Project	Community Outcome	Funding Type	$'000				Responsibility
				2026/2027	2027/2028	2028/2029	2029/2030	
Economic Development								
Ec25	**Aged Care Industry Development** (TRANSFORM MANDURAH) Advocate and support the development of the Aged Care Industry in Mandurah including increases in residential care facility provision and innovations in training.	1.1 1.2 1.6	Operating	✓	✓			Economic Development
Ec26	**Mandurah Library Site** Develop a Master Plan for the existing Mandurah Library site to consider the future allocation of services and potential investment opportunities in line with the principles of the City's Property Strategy.	1.1 1.3 1.5	Operating		33			Strategic Planning and Urban Design
Ec27	**Old Bowling Club Site** Facilitate potential development opportunities in line with the principles of the City's Property Strategy.	1.1 1.3 1.5	Operating	✓				Property Services Strategic Planning and Urban Design



Budgeted programs

No.	Programs	Community Outcomes	Frequency	Funding Type	$'000				Responsibility
					2026/2027	2027/2028	2028/2029	2029/2030	
Ec01	**Business Support and Entrepreneurial Capacity Building** Promote and support small business and entrepreneurship in Mandurah.	1.1 1.2 1.5	Recurring	Operating	106	109	112	115	Economic Development
Ec02	**Human Capital Development** Promote and support local education pathways and training and skill development programs and initiatives.	1.5 1.6	Recurring	Operating	106	109	112	115	Economic Development
Ec03	**Investment Attraction** Develop and deliver a campaign to promote investment (Government and Private), business and lifestyle opportunities.	1.5	Recurring	Operating	78	81	83	85	Economic Development
Ec04	**City Centre Activation** Support City Centre Activation through the delivery of City and business led programs and activities (including delivery of the Business Incentives Grants Scheme).	1.1 1.2 1.5	Recurring	Operating	338	350	360	369	Economic Development
Ec05	**Business Conferences and Events Support Program** Attract and secure new business conferences and events to Mandurah to encourage private investment.	1.5	Recurring	Operating	106	109	112	115	Economic Development
Ec06	**Peel Chamber of Commerce and Industry (Peel CCI)** Provide funding and support to the Peel CCI for the delivery of programs and services to build the capacity and sustainability of local Mandurah businesses.	1.4	Recurring	Operating	36	37	38	39	Economic Development
Ec07	**Tourism Development** Provide funding and support to Visit Mandurah to plan and deliver tourism destination and product development services.	1.4	Recurring	Operating	1,266	1,313	1,350	1,383	Economic Development
Ec08	**City of Mandurah Events Program** Plan and deliver the City of Mandurah's Events Program including City and externally delivered feature and community events (City events include Christmas Pageant, New Year's Eve Celebrations, and Winter in Mandurah).	1.4	Recurring	Operating	612	635	652	669	Festivals and Events
Ec09	**External Event Support Program** Attract and secure new major (cornerstone and feature) events to Mandurah.	1.4	Recurring	Operating	230	239	245	251	Festivals and Events
Ec10	**Giants of Mandurah** Support the delivery and programming for the 'Giants of Mandurah' project.	1.4	Recurring	Operating	47	49	51	52	Festivals and Events

Focus Area 2: Community

Community Outcomes

2.1. Access to support services that enhance opportunities for everyone
2.2 Safe and connected communities
2.3 Inclusive and welcoming places, spaces and neighbourhoods
2.4 An enriched, creative and empowered community that values culture, heritage and life long learning
2.5 A healthy lifestyle and healthy community, with an emphasis on prevention
2.6 Modern health facilities and services that are local, accessible, affordable, and fit for purpose

Major projects

$ Value = Total Cost Estimate '000

Capital Project amounts exclude Depreciation Costs. Operating Projects and Budgeted Program amounts exclude Staff / Labour Costs and Depreciation Costs.

✓= Existing Operations

Internal Staff / Labour Costs only.

● = City/External Funding Required

City contributions to be considered through the Long Term Financial Plan.

No.	Project	Community Outcome	Funding Type	$'000				Responsibility
				2026/2027	2027/2028	2028/2029	2029/2030	
Community Facilities								
C01	**Lakelands Community Centre and Library** Develop a Business case to examine the ongoing options for the provision of the Lakelands Community Centre and Library facility.	2.1 2.2 2.3 2.5 2.6	Operating	✓	✓			Community Services Strategy
C02	**Rushton Park Master Plan** (TRANSFORM MANDURAH) Develop concept plans and a funding strategy to guide future investment in the development of community facilities for the precinct.	2.1 2.2 2.3 2.5 2.6	Operating	✓	●	●		Economic Development Recreation Services Community Development Strategic Planning and Urban Design
C03	**Mandurah Netball and Multi-purpose Hard Courts Complex** Progress the site identification, planning, design and construction of the new facilities.	2.3 2.5	Capital	593	9,311	11,112		Project Management Economic Development Recreation Services Strategic Planning and Urban Design
C04	**Mandurah Aquatic and Recreation Centre (MARC) Master Plan** Develop a Master Plan for the site to integrate additional indoor courts together with group fitness space, access and parking.	2.3 2.5	Operating	✓				Strategic Planning and Urban Design

8

No.	Project	Community Outcome	Funding Type	$'000				Responsibility
				2026/2027	2027/2028	2028/2029	2029/2030	
C05	**MARC Indoor Multi Use Courts** Develop a detailed design and commence construction of the indoor multi use court expansion based on the outcomes of the master plan.	2.3 2.5	Capital	460	2,118	10,645		Project Management Recreation Centres
C06	**MARC Aquatic Play Ground Replacement** Design and deliver the renewal of the Aquatic Playground.	2.3 2.5	Capital	550				Project Management Recreation Centres
C07	**Peelwood Reserve Master Plan** Develop a Master Plan for the district level facility to guide the future development of community infrastructure of the site.	2.3 2.5	Operating	✓	●	●		Strategic Planning and Urban Design
C08	**Mandurah Central Community Hub** Plan, design and deliver community shed facility in Mandurah.	2.5	Capital	250	3,000	1,000		Project Management Community Development
C09	**Falcon Community Shed** Plan, design and deliver community shed facility in Falcon	2.5	Capital	100	930			Project Management Community Development
C10	**Mandurah Performing Arts Centre** Advocate for funding and undertake facility refurbishments and upgrades (including HVAC system replacement) to the Mandurah Performing Arts Centre in line with the facility renewal program.	2.3 2.4 4.3	Capital	5,099	150	●		Project Management Office of Mayor and Councillors
C11	**Lakelands Youth Park** Develop a detailed design for a new skate and youth park facility in Lakelands.	2.3 2.5	Capital	150	1,450			Project Management Community Development
C12	**Town Beach Surf Life Saving Outpost** Surf life saving equipment storage and first aid provision to accommodate beach safety patrols at Town Beach.	2.3	Capital	400				Healthy Communities Project Management
	Strategy Development and Strategic Planning							
C13	**Literacy Strategy** (TRANSFORM MANDURAH) Develop a Literacy Strategy to guide advocacy and investment in improved learning outcomes for Mandurah.	2.4	Operating	✓	✓			Place and Community Economic Development
C14	**Mandurah Health Precinct Structure Plan** (TRANSFORM MANDURAH) Undertake a review of the Mandurah East Structure Plan, including land uses and transport networks, to guide future development of the Health Precinct.	2.1 2.6	Operating	✓				Strategic Planning and Urban Design Technical Services
C15	**Age Friendly Strategy** Develop a strategy that supports older adults within Mandurah's community.	2.1 2.3 2.5	Operating	✓				Healthy Communities

No.	Project	Community Outcome	Funding Type	$'000				Responsibility
				2026/2027	2027/2028	2028/2029	2029/2030	
C16	**Homelessness and Street Present Action Plan** Develop a new Homelessness and Street Present Action Plan.	2.1 2.2 2.3	Operating	✓				Community Development
C17	**Place Enrichment Strategy** Develop a new Place Enrichment Strategy.	2.3	Operating	✓				Community Development
C18	**Youth Development Strategy** Develop a new Youth Development Strategy.	2.4	Operating	✓	✓			Youth Development
C19	**City Centre Heritage Trail** Develop a plan and deliver City Centre Heritage Trail.	2.1 2.3 2.5	Operating	58				Heritage and Community Capacity Strategic Planning and Urban Design
Community Development								
C20	**Mandurah Arts Festival** Plan and deliver the City's annual Arts Festival.	2.3 2.4	Operating	309	321	330	338	Arts and Culture
Infrastructure Renewals and Upgrades								
C21	**Mandurah Road Pedestrian Bridge** Advocate for funding to construct a new pedestrian bridge linking Madora Bay and Lakelands at the intersection of Banksiadale Gate and Mandurah Road.	2.2 2.5 3.4 4.4	Capital			✓		Office of Mayor and Councillors Project Management
C22	**Birchley Road Boat Ramp** (Coodanup) Undertake an upgrade / replacement of the Birchley Road Boat Ramp infrastructure.	2.3 4.4	Capital	875				Marina and Waterways Project Management
C23	**Coodanup Foreshore** Stage 5 upgrade including planning, design and construction of carparking, path and landscaping works.	2.3 2.5	Capital	650				Landscape Services
C24	**Dawesville Foreshore** Staged upgrade including planning, design and construction of playground, landscaping and foreshore protection works.	2.3 2.5	Capital	25	50	500	500	Project Management
C25	**Bardoc Reserve** (Greenfields) Upgrade including design and construction of playground and landscaping.	2.3 2.5	Capital	400				Landscape Services
C26	**Blue Bay Foreshore** (Halls Head) Upgrade including planning, design and construction of playground and landscaping.	2.3 2.5	Capital	50	500	500		Project Management
C27	**Glencoe Reserve** (Halls Head) Plan and deliver reserve upgrades.	2.3 2.5	Capital	10	450			Landscape Services

No.	Project	Community Outcome	Funding Type	$'000				Responsibility
				2026/2027	2027/2028	2028/2029	2029/2030	
C28	**Milgar Reserve** (Mandurah) Plan and deliver reserve upgrades.	2.3 2.5	Capital			10	500	Landscape Services
C29	**Mississippi Amazon Reserve** Design and construction of upgrades to Mississippi Amazon Park.	2.3 2.5	Capital	10	360	360		Landscape Services
C30	**Parkridge Boat Ramp** (Bouvard) Undertake an upgrade / replacement of the Parkridge Boat Ramp infrastructure.	2.3 4.4	Capital	✓			1,366	Marina and Waterways Project Management
C31	**Coote Reserve** Plan and deliver reserve upgrades.	2.3 2.5	Capital	5	40	310		Project Management
C32	**Merlin Reserve Master Plan** Plan and deliver reserve upgrades including lighting and storage.	2.3 2.5	Capital	670				Project Management
C33	**Peelwood Reserve Oval Storage** Plan and deliver reserve upgrades including oval storage.	2.3 2.5	Capital	150				Project Management



Budgeted programs

No.	Programs	Community Outcomes	Frequency	Funding Type	$'000				Responsibility
					2026/2027	2027/2028	2028/2029	2029/2030	
C01	**Club Night Lights and Community Sport and Recreation Facility Fund (CSRFF)** Administer the State Government initiated Sport and Recreation funding programs within the grant funding program guidelines.	2.6	Recurring	Capital	158	164	169	173	Recreation Services
C02	**Club Development** Delivery of initiatives to support sustainable, financially viable and well-governed clubs that meet the needs of members.	2.3 2.5	Recurring	Operating	✓	✓	✓	✓	Recreation Services
C03	**Funding and Grant Facilitation** Administer the Kidsport Program and facilitate the Outstanding Representative and Club Grant Programs.	2.3 2.5	Recurring	Operating	443	460	472	484	Recreation Services
C04	**Sports Awards** Recognise and Celebrate the achievements of Mandurah's Sporting Community.	2.4	Recurring	Operating	36	37	38	39	Recreation Services
C05	**Community Initiated Infrastructure Program** Progress expression of interests and applications in accordance with Community Initiated Infrastructure Policy.	2.3 2.5	Recurring	Operating	✓	✓	✓	✓	Recreation Services
C06	**Public Health and Wellbeing Plan** Deliver and report on the City of Mandurah Public Health and Wellbeing Plan.	2.3 2.5	Recurring	Operating	35	36	37	38	Healthy Communities
C07	**Access and Inclusion Plan** Deliver and report on the Access and Inclusion Plan.	2.3 2.5	Recurring	Operating	60	62	64	66	Heritage and Community Capacity
C08	**Arts and Culture Strategy** Deliver and report on the Arts and Culture Strategy.	2.4	Recurring	Operating	395	405	411	421	Arts and Culture
C09	**Community Safety Strategy** Deliver and report on the Community Safety Strategy.	2.3	Recurring	Operating	277	61	63	65	Community Development
C10	**Homelessness and Street Present Action Plan (Sector Led)** Deliver and report on the Homelessness and Street Present Action Plan.	2.1 2.2 2.3	Recurring	Operating	22	23	24	27	Community Development

No.	Programs	Community Outcomes	Frequency	Funding Type	$'000				Responsibility
					2026/2027	2027/2028	2028/2029	2029/2030	
C11	**Place Enrichment Strategy** Deliver and report on the Place Enrichment Strategy.	2.3	Recurring	Operating	136	146	154	163	Community Development
C12	**Mandjoogoordap Framework (former RAP)** Develop, implement and report on the reconciliation efforts.	2.4	Recurring	Operating	43	45	46	47	Heritage and Community Capacity
C13	**Youth Development Strategy** Deliver and report on the Youth Development Strategy.	2.4	Recurring	Operating	227	240	246	252	Youth Development
C14	**Local History and Heritage** Deliver and report on the key activities.	2.3 2.4	Recurring	Operating	76	79			Heritage and Community Capacity
C15	**Mandurah Performing Arts Centre (ManPAC)** Provide funding and support to the Mandurah Performing Arts Centre to deliver arts development programs and services.	2.4	Recurring	Operating	850	882	906	929	Arts and Culture

Focus Area 3: Environment

Community Outcomes

3.1. Nature has a voice in all decision making
3.2. A shared responsibility for our environment with a focus on engagement, education and respect
3.3. Our natural environment is celebrated, protected and restored for generations to come
3.4 Our built environment is clean, accessible and sustainable
3.5 Our coast and waterways are healthy and celebrated

Major projects

$ Value = Total Cost Estimate '000

Capital Project amounts exclude Depreciation Costs. Operating Projects and Budgeted Program amounts exclude Staff / Labour Costs and Depreciation Costs.

✓= Existing Operations

Internal Staff / Labour Costs only.

● = City/External Funding Required

City contributions to be considered through the Long Term Financial Plan.

No.	Project	Community Outcome	Funding Type	$'000				Responsibility
				2026/2027	2027/2028	2028/2029	2029/2030	
Waste Management								
E01	**Waste Management Centre** Develop a master plan for the Waste Management Centre.	3.3 3.4	Operating	106				Waste Management
E02	**Tims Thicket Septage Facility** Plan for the decommissioning of the Tims Thicket Septage Facility.	3.3 3.4	Capital	●				Waste Management
Coastal and Marine Renewals and Upgrades								
E03	**Soldiers Cove and Dalrymple Park** Develop and implement a master plan for the replacement of the Soldiers Cove Seawall and upgrades to the foreshore park between the Mandurah Bridge and Winjan Place.	3.3 3.5	Capital	75	300	1500	1500	Marina and Waterways Landscape Services Strategic Planning and Urban Design Project Management
E04	**Doddi's Beach Coastal Erosion Protection** Construct Doddi's Beach Coastal Erosion Protection structure.	3.3 3.5	Capital	1,319	1,319			Marina and Waterways

No.	Project	Community Outcome	Funding Type	$'000				Responsibility
				2026/2027	2027/2028	2028/2029	2029/2030	
Strategy Development and Strategic Planning								
E05	**Restoration of the Peel Harvey Estuary and Waterways** (TRANSFORM MANDURAH) Advocate and support the Peel Harvey Catchment Council in environmental restoration activities to improve the water quality and health of the Peel Harvey waterways.	3.3 3.5	Operating	✓	✓	✓	✓	Office of Mayor and Councillors Environmental Services
E06	**Southern Beaches Coastal Hazard Risk Management and Adaptation Plan (CHRMAP) Implementation Plan** Develop an Implementation Plan for the Southern Beaches CHRMAP	3.3 3.5	Operating	✓				Marina and Waterways
E07	**Estuarine Coastal Hazard Risk Management and Adaptation Plan (CHRMAP)** Development of a CHRMAP for the City's estuarine environment.	3.3 3.5	Operating	253	186	22		Marina and Waterways
E08	**Ecological Corridors Plan** Draft the Ecological Corridors Plan to identify and protect pathways for fauna to safely traverse across the Mandurah landscape.	3.3	Operating	✓				Bushland Management
E09	**Northern Beaches Access Plan** Develop a master plan to guide the installation and management of access to Mandurah's Northern beaches.	3.2 3.3 3.5	Operating	✓				Marina and Waterways
E10	**Fauna Conservation Management Plan** Identify priority species in Mandurah Bushland reserves and identify actions to ensure their presence in Mandurah for the future.	3.3	Operating		✓	✓		Bushland Management
E11	**Arterial Streetscape Master Plan** Develop an Arterial Streetscape Master Plan to increase canopy coverage along major arterial routes.	3.4	Operating		✓			Landscape Management

No.	Project	Community Outcome	Funding Type	$'000				Responsibility
				2026/2027	2027/2028	2028/2029	2029/2030	
E12	**Urban Canopy Plan** Develop an Urban Canopy Plan in line with the State's Perth and Peel Greening Strategy, including a community-led vision for Mandurah's urban canopy.	3.2 3.4	Operating	✓				Landscape Management
E13	**Litter and Illegal Dumping Plan** Develop a litter and illegal dumping plan to encourage better compliance from community with the City's waste management system and guide rapid and effective response to littering and illegal dumping incidents.	3.2 3.3 3.4 3.5	Operating	✓				Environmental Engagement Waste Management
E14	**Energy Management and Carbon Emission Reduction Plan** Review the City's Carbon Emission Reduction Plan and include consideration of energy management procedures to ensure an abundance of affordable clean energy to support City operations.	3.2 3.4	Operating	✓				Environmental Engagement
E15	**Mandurah Biodiversity Strategy** Review and update the Bushland Conservation and Management Strategy.	3.1 3.3	Operating		44			Bushland Management

Budgeted programs

No.	Programs	Community Outcomes	Frequency	Funding Type	$'000				Responsibility
					2026/2027	2027/2028	2028/2029	2029/2030	
E01	**Waste Management and Education** Implement the City's Waste Management and Waste Education Plans and report on performance.	3.3 3.4	Recurring	Operating	137	142	146	150	Waste Management Environmental Engagement
E02	**Coastal Planning and Risk Management** Implement the recommendations of the CHRMAPs to ensure protection and enhancement of the City's coastal and marine built and natural environment.	3.3 3.5	Recurring	Operating	✓	✓	✓	✓	Marina and Waterways
E03	**Environment Strategy** Implement the recommendations of the City's Environmental Strategy	3.1 3.2 3.3 3.4 3.5	Recurring	Operating	426	442	454	466	Natural Environment
E04	**Biosecurity Program** Implement the City's biosecurity program targeting the control of feral animals and pest plants.	3.3	Recurring	Operating	116	120	124	127	Bushland Management
E05	**Water Monitoring and Management** Implement the urban lakes monitoring and management program.	3.3 3.5	Recurring	Operating	65	68	70	71	Landscape Management
E06	**Waterwise Council Program** Implement the Waterwise Council program.	3.2 3.3 3.4	Recurring	Operating	63	66	67	69	Landscape Management
E07	**Bushland Management Plans** Review and implement Bushland Management Plans for City managed bushland reserves.	3.2 3.3	Recurring	Operating	50	51	53	54	Bushland Management
E08	**Greening Mandurah Framework** Implement actions under the Greening Mandurah Framework.	3.2 3.4	Recurring	Operating	92				Landscape Management

No.	Programs	Community Outcomes	Frequency	Funding Type	$'000				Responsibility
					2026/2027	2027/2028	2028/2029	2029/2030	
E09	**Groundwater Operating Plan** Undertake groundwater monitoring and reporting in alignment with approved groundwater allocations and plan for the City's future groundwater irrigation needs.	3.3 3.4	Recurring	Operating	91	94	97	99	Landscape Management
E10	**Environmental Education and Volunteering** Deliver environmental education programs and engage community in environmental volunteering opportunities.	3.2 3.3 3.5	Recurring	Operating	88	91	93	96	Environmental Engagement
E11	**City Waste Plan** Review the City's Waste Plan and seek endorsement from the Department of Water and Environmental Regulation.	3.3 3.4	Recurring	Operating	✓	✓	✓	✓	Waste Management



Focus Area 4: Leadership

Community Outcomes

4.1. A clear and shared vision for Mandurah's future
4.2 Sound decisions based on evidence and meaningful engagement
4.3 Effective advocacy focused on the needs of the community and strong relationships with key stakeholders
4.4 Well-maintained assets and facilities that meet the needs of our community
4.5 Responsible, transparent value for money delivery of well planned, sustainable, projects, programs and services
4.6 A committed, innovative, effective and values driven Council and workforce

Major projects

$ Value = Total Cost Estimate '000
Capital Project amounts exclude Depreciation Costs. Operating Projects and Budgeted Program amounts exclude Staff / Labour Costs and Depreciation Costs.

✓= Existing Operations
Internal Staff / Labour Costs only.

● = City/External Funding Required
City contributions to be considered through the Long Term Financial Plan.

No.	Project	Community Outcome	Funding Type	$'000				Responsibility
				2026/2027	2027/2028	2028/2029	2029/2030	
	Strategic Planning							
L01	**Strategic Community Plan Review** Undertake periodical reviews of the City of Mandurah 20-Year Strategic Community Plan 2024-2044.	4.1 4.6	Operating		109			Strategy
L02	**Corporate Business Plan** Undertake an annual review of the City's 4-Year Corporate Business Plan.	4.5	Operating	✓	✓	✓	✓	Strategy
L03	**Local Planning Strategy: Review and Update** Undertake a review and update to the Local Planning Strategy to ensure alignment with the Strategic Community Plan and recently progressed Council strategies and plans.	4.5	Operating	✓	✓			Strategic Planning and Urban Design
L04	**Advocacy Strategy** Develop a new Advocacy Strategy - State and Federal elections - 2029	4.3	Operating			✓		Advocacy and Engagement
	Communication and Engagement							
L05	**Community Sentiment and Perception** Develop a model to track and evaluate community sentiment and perception for the City's programs and services.	4.2	Operating	✓				Communications and Civic Affairs

No.	Project	Community Outcome	Funding Type	$'000				Responsibility
				2026/2027	2027/2028	2028/2029	2029/2030	
Administration								
L06	**New Operations Centre** Plan, design and construction for the City's new Northern Operations Centre.	4.4	Capital	200	300	1,500	4,000	Project Management
L07	**Administration Building Refurbishment** Plan, design and deliver the refurbishment of the Administration Building including the Ventilation and Air-Conditioning (HVAC) system replacement.	4.4	Capital	150	2,000		250	Project Management



Budgeted programs

No.	Programs	Community Outcomes	Frequency	Funding Type	$'000				Responsibility
					2026/2027	2027/2028	2028/2029	2029/2030	
L01	**Strategic Communications** Develop and deliver communication campaigns across the 4 key focus areas.	4.1	Recurring	Operating	✓	✓	✓	✓	Strategic Communications
L02	**Civic Events and Citizenship Ceremonies** Plan and deliver regular Civic Events and Citizenship Ceremonies.	4.6	Recurring	Operating	✓	✓	✓	✓	Office of the Mayor and Councillors
L03	**State and Federal Funding Requests** Develop Advocacy Plans for priority City of Mandurah projects to seek government funding support through annual budget and election cycles.	4.3	Recurring	Operating	✓	✓	✓	✓	Advocacy and Community Engagement
L04	**Community Engagement** Develop and implement community engagement plans for City of Mandurah Major Projects, and support teams to develop and implement community engagement plans for localised projects.	4.2 4.3 4.5	Recurring	Operating	✓	✓	✓	✓	Advocacy and Community Engagement
L05	**Customer Service and Community Engagement Strategy** Undertake a review of the City's Customer Service Strategy and Community Engagement Framework, and develop a consolidated approach for the delivery and evaluation of customer service and engagement activities.	4.2 4.5 4.6	Recurring	Operating	✓				Customer Services Advocacy and Engagement
L06	**Long Term Financial Plan** Develop and review (annually) the City's Long Term Financial Plan.	4.5 4.6	Recurring	Operating	✓	✓	✓	✓	Financial Services
L07	**Annual Budget and Fees and Charges** Develop, manage and monitor the City's annual budget and conduct annual reviews of the schedule of fees and charges.	4.3 4.4 4.5	Recurring	Operating	✓	✓	✓	✓	Financial Services
L08	**Child Safe Organisation** Develop, implement and report on the Child Safe Organisation Plan.	4.6	Recurring	Operating	✓	✓	✓	✓	Place and Community
L09	**ICT Strategy** Develop, implement and review ICT Strategy.	4.5	Recurring	Operating	✓	✓	✓	✓	Systems and Digital Services

No.	Programs	Community Outcomes	Frequency	Funding Type	$'000				Responsibility
					2026/2027	2027/2028	2028/2029	2029/2030	
L10	**Workforce Health and Safety program** Plan and deliver activities that focus on the physical and mental wellbeing of the City's workforce.	4.6	Recurring	Operating	✓	✓	✓	✓	People and Culture
L11	**Culture Program** Plan, deliver and review activities that build a constructive workplace culture for the City's workforce.	4.6	Recurring	Operating	✓	✓	✓	✓	People and Culture
L12	**Learning and Development Program** Plan, deliver and review learning and development opportunities that build the capability and capacity of the City's workforce.	4.6	Recurring	Operating	✓	✓	✓	✓	People and Culture



City Services

The City has 39 service areas, each playing a part in delivering on Mandurah's shared vision. Every service area creates service statements annually, focusing on service delivery, service levels, resource allocation, risks and performance measures, ensuring we continue to stay aligned with what matters most to our community.



Economy: *Empowering our community to thrive*

- Economic Development
- Strategic Planning and Urban Design
- Building and Compliance
- Statutory Planning and Lands
- Festivals and Events



Community: *A city with a village heart, everyone has a place in our communities*

- Health Services and Health Promotion
- Emergency Management
- Ranger and Parking Services
- Community Development
- Library Services
- Arts and Culture
- Youth Development
- Heritage and Community Capacity
- Recreation Centres
- Recreation Services
- Seniors
- Customer Services



Environment: *Built in nature, not on nature*

- Waste Management
- Coastal Adaptation
- Environmental Engagement
- Bushland Management
- Marina and Waterways
- Landscape Services
- Landscape Management
- Operations Services
- Technical Services
- Project Management



Leadership: *Advocating and delivering possibility for everyone*

- Governance and Legal Services
- Risk and Compliance
- Commercial Services
- Financial Services
- Business Systems
- Information and Communication Technology (ICT)
- People and Culture
- Safety
- Civic Affairs
- Strategic Communications
- Advocacy and Engagement
- Corporate Planning and Performance

Measuring success

Focus Area 1: Economy – Empowering our community to thrive

● = City Controlled ○ = City Influenced

Community Outcome		Key Performance Indicators (KPI)		How it is Measured	Data Source / Methodology
1.1	Local jobs to retain our people and attract skilled workers	Unemployment rate gap between Mandurah and Perth Metropolitan Area *SCP Ec01	○	Mandurah's Unemployment Rate - Perth Metropolitan Area's Unemployment Rate	ABS Labour Force SA4 Survey data | DEWR SALM LGA (unemployment data)
		Youth unemployment rate in Mandurah.	○	No. of people aged 15–24 not in work / Total No. people in the labour force aged 15–24	.idcommunity, social atlas
		Increase in the workforce participation rate. *SCP Ec08	○	No. working aged people engaged in the workforce	ABS Labour Force Survey
		% of residents working in Mandurah	○	ABS Census self-sufficiency data	.idcommunity, economic profile
		Reduction in the percentage of Mandurah residents receiving Federal Government social support payments **TM 1.1	○	No. of Mandurah residents receiving Federal Government social support payments compared year upon year	ABS Census data / Department of Social Services data
1.2	A diversified economy that supports growth sectors	Decrease in the Worker Concentration Ratio in the five largest industries within Mandurah *SCP Ec02	○	No. of workers per sector	ABS Labour Force Survey |ABS Industry Employment data
		Business Diversity Index	○	No. of registered businesses by sector	ABS Industry data |Herfindahl-Hirschman Index (HHI), adapted for sectoral distribution of businesses.
		Increase in Gross Regional Product (Total and Sector). *SCP Ec03	○	Cost of output to consumers less cost of inputs used in production to producers	ABS productivity data SA4 Survey
1.3	Well-planned, sustainable urban development	% YoY Increase in the value ($) of building work approved *SCP Ec04	○	Sum of building approvals issued (in $ value) per annum	ABS Building Approvals |City data
		Remain within WALGA's top 5 local governments for Planning and Building Performance Ranking	●	WALGA Annual Planning and Building Performance Monitoring Survey	City data provided to WALGA for assessment

* Indicates an approved Strategic Community Plan (SCP) Measure of Success. ** Indicates an approved Transform Mandurah Framework (TM) Measure of Success.

Community Outcome		Key Performance Indicators (KPI)		How it is Measured	Data Source / Methodology
1.4	A thriving city that residents are proud to call home and people want to visit	YoY % Increase in number of tourists / visitors *SCP Ec05	○	Total number of annual daytrips and overnight visits compared year upon year	Tourism Research Australia (TRA) Mandurah Visitor Centre data
		YoY % increase in value of visitor spending	○	Total value of visitor spending compared to previous year	Commbank Council iQ Visitor spend data
		% Average occupancy rate of accommodation and facilities within Mandurah	○	Number of occupied rooms / number of rooms offered that are available	Tourism Research Australia (TRA) Domestic Tourism Statistics / Destination Perth Monthly Reports
		% Delivery of City's Festivals and Events Strategy	●	Based on progress of Action Plan delivery	City data
		Event satisfaction (Christmas Lights Trail / Crab Fest / Winter in Mandurah)	●	Survey score	Events Satisfaction Survey
		Increase/maintain No. of new residents / population growth within forecast (%) *SCP Ec06	○	(Current ERP - Previous ERP) / Previous ERP × 100	ABS Estimated Resident Population
1.5	A supportive business environment where investment is encouraged, and entrepreneurship prospers	Gap in survival rate of business registrations, year on year, between Mandurah and Perth Metropolitan Area	○	ABN registrations for previous year / ABN registrations current year (same businesses)	Australian Business Register (ABR) data
		% Increase in number of new businesses registered (Total and Sector) *SCP Ec07	○	Number of new businesses registrations (Total and Sector) compared year upon year	Australian Business Register (ABR) data
1.6	A highly skilled workforce supported by strong education and training opportunities	% of people employed in the managers, professionals and trade occupations	○	No. of people employed in the managers, professionals and trade occupations / Total No. people employed	ABS Labour Force Survey
		Increase in access to tertiary education and workforce training options *SCP Ec09	○	No. of local enrolments in TAFE/university/ vocational programs	Department of Education data |Local Training Providers
		Increase in the percentage of working age Mandurah residents with a bachelor's degree or above **TM 4.2	○	% of working age Mandurah residents with a bachelor's degree or above compared year upon year	ABS Census data Department of Education data

* Indicates an approved Strategic Community Plan (SCP) Measure of Success. ** Indicates an approved Transform Mandurah Framework (TM) Measure of Success.

Focus Area 2: Community – A city with a village heart

● = City Controlled ○ = City Influenced

Community Outcome		Key Performance Indicators (KPI)		How it is Measured	Data Source / Methodology
2.1	Access to support services that enhance opportunities for everyone	Reduction in the relative level of generational social disadvantage (SEIFA Index relative to Perth baseline). *SCP C01	○	SEIFA Index relative to Perth baseline	ABS SEIFA data / Community Service Providers
		Reduction in the percentage of children that are developmentally vulnerable or at risk **TM 3.1	○	% of children that are developmentally vulnerable or at risk compared year upon year	Department of Communities data / Australian Early Development Census
		Improvement in NAPLAN results for schools within the city. **TM3.2	○	Comparison and analysis of NAPLAN results	Department of Education data
2.2	Safe and connected communities	Improved community perception of safety	○	Average score from resident surveys on feeling safe	Community Survey
		% Decrease in the number of criminal offences recorded *SCP C02	○	No. of criminal offences recorded compared year upon year	Police / Crime data / statistics
		% implementation of the Community Safety Strategy	●	Based on progress of Action Plan delivery	City data
		% implementation of the Child Safe Plan	●	Based on progress of Action Plan delivery	City data
		% implementation of the Shared Approach to Homelessness action plan	●	Based on progress of Action Plan delivery	City data
		% of homeless camping complaints closed within the month	●	Number of complaints received and successfully dealt with	City data
		# of infringements issued	●	Number of infringements issued	City data
2.3	Inclusive and welcoming places, spaces and neighbourhoods	% Implementation of the Place Enrichment strategy	●	Based on progress of Action Plan delivery	City data
		% Implementation of the Access and Inclusion Plan	●	Based on progress of Action Plan delivery	City data
		% Implementation of the Youth Strategy	●	Based on progress of Action Plan delivery	City data
		% Implementation of the Age Friendly Strategy	●	Based on progress of Action Plan delivery	City data

* Indicates an approved Strategic Community Plan (SCP) Measure of Success. ** Indicates an approved Transform Mandurah Framework (TM) Measure of Success.

Community Outcome		Key Performance Indicators (KPI)		How it is Measured	Data Source / Methodology
2.4	An enriched, creative, and empowered community that values culture, heritage and lifelong learning	Improved community satisfaction for Mandurah's cultural activities and libraries *SCP C04	●	Avg. score from post-event and library user surveys	Community Survey / Internal event / Library feedback systems
		% Implementation of the Aboriginal Engagement Framework (former Reconciliation Action Plan)	●	Based on progress of Action Plan delivery	City data
		% Implementation of the Arts and Culture Strategy	●	Based on progress of Action Plan delivery	City data
		Event satisfaction (Mandurah Arts Festival / Mandurah Open Studios)	●	Based on general feedback and survey results	City data
		% increase in visitation to Mandurah Museum	●	Number of museum visits compared year upon year	City data
		Improved community recognition and respect for Mandurah's local heritage and culture *SCP C05	●	Community recognition and respect for Mandurah's local heritage and culture compared year upon year	Community Survey
2.5	A healthy lifestyle and healthy community, with an emphasis on prevention	Improved community health outcomes - Physical activity - Mental Health - Smoking - Alcohol use - Vector borne disease - Quality Adjusted Life Years/ Average Life Expectancy *SCP C06	○	Indicator values from HWSS and Public Health Reports	WA Health / Local Health Data
		% Implementation of the Public Health and Wellbeing Plan	●	Based on progress of Action Plan delivery	City data
		% Increase in participation in City-led health programs	●	(This year's participants - Last year's participants) / Last year's participants × 100	City health and wellbeing program records
2.6	Modern health facilities and services that are local, accessible, affordable, and fit for purpose	No. of Advocacy contact points for local health access and availability of services	●	Count of distinct health advocacy submissions, meetings, and formal correspondence annually	Mayor / CEO correspondence records / Council advocacy log
		% Increase in the number of local specialist services available **TM 5.1	○	No. of specialist services available in Mandurah compared year upon year	Department of Health data
		% Reduction in emergency department wait times **TM 5.2	○	Average emergency department wait times (Peel Health Campus) compared year upon year	Department of Health data
		Improved community satisfaction with available access to local health services *SCP C07	○	Community satisfaction with available access to local health services compared year upon year	Department of Health data / Community Survey

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Focus Area 3: Environment – Built in nature, not on nature

● = City Controlled ○ = City Influenced

Community Outcome		Key Performance Indicators (KPI)		How it is Measured	Data Source / Methodology
3.1	Nature has a voice in all decision-making	% of environmental implication assessments completed as part of approving City projects and strategies	●	No. of City projects and strategies that assess environmental implications / Total projects and strategies	City data
3.2	A shared responsibility for our environment with a focus on engagement, education and respect	Total number of volunteer hours provided in support of the City's environmental programs	●	Total hours reported by registered volunteers	City data
		No. of people participating in Environmental programs	●	No. of attendees at environmental events	City data
3.3	Our natural environment is celebrated, protected and restored for generations to come	Bushland condition score (where Bushland Management Plans are in place) *SCP E05	●	Condition index using vegetation assessments	City data
		% of bushland managed under a bushland management plan	●	Hectares of bushland managed under City stewardship annually	City data
		% increase in urban tree canopy *SCP E02	○	Area of tree coverage compared every five years	Department of Planning Heritage and Lands
		Improved satisfaction with conservation and environmental management *SCP E01	●	Community satisfaction with conservation and environmental management outcomes compared year upon year	Community Survey
		Annual Waterwise accreditation result (Maintain Gold status or improve) *SCP E04	●	Achievement of Waterwise accreditation	Department of Water accreditation
		MARC Annual Waterwise accreditation result	●	Achievement of Waterwise accreditation	Department of Water accreditation
		% change in locally occurring priority native species **TM 6.3	●	% annual change in locally occurring priority native species	Department of Biodiversity Conservation and Attractions data (DBCA) / City data
3.4	Our built environment is clean, accessible and sustainable	% increase in renewable energy used in City operations within the City's control *SCP E03	●	(Renewable energy used / Total energy used in City facilities) × 100	City energy contracts and utility bills
		% decrease in carbon emissions from City operations within the City's control	●	Baseline emissions - Current emissions / Baseline emissions × 100	Corporate Emissions Inventory / Environment Strategy Reporting
3.5	Our coast and waterways are healthy and celebrated	Maintain the Peel Harvey Estuary's Ramsar-listed status *SCP E07	○	Ramsar listing status achieved / maintained	Department of Climate Change, Energy, the Environment and Water
		Protection of the coastal values identified in the City's CHRMAPs	●	% implementation of the CHRMAP Action Plans	CHRMAP Action Plans

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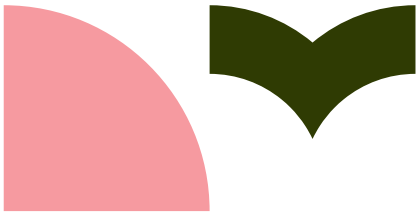
Focus Area 4: Leadership – Advocating and delivering possibility for everyone

● = City Controlled ○ = City Influenced

Community Outcome		Key Performance Indicators (KPI)		How it is Measured	Data Source / Methodology
4.1	A clear and shared vision for Mandurah's future	Community Perception - A clear vision and plan for Mandurah's future *SCP L01	●	Community recognition that a clear vision and plan for Mandurah's future exists	Community Survey
4.2	Sound decisions based on evidence and meaningful engagement	Improved stakeholder support for strategic initiatives *SCP L03	●	Community satisfaction of strategic initiatives. Satisfaction levels compared year upon year	Community Survey
		% of plans / strategies (that have direct impacts on the community) that are publicly advertised before adoption (alignment with IAP2 framework)	●	No. of plans / strategies advertised prior to adoption / Total No. of plans / strategies adopted	City data
4.3	Effective advocacy focused on the needs of the community and strong relationships with key stakeholders	% of advocacy priorities linked to the Strategic Community Plan community outcomes	●	# of advocacy priorities linked to the Strategic Community Plan community outcomes / Total Advocacy Priorities	City data
4.4	Well-maintained assets and facilities that meet the needs of our community	Asset sustainability ratio	●	(Capital renewal and replacement cost / Depreciation) × 100	City data
		% of assets meeting Asset Condition Ratings	●	(Assets rated as 'fit for purpose') / (Total assessed assets) × 100	City data
4.5	Responsible, transparent, value for money delivery of well planned, sustainable, projects, programs and services	% projects on budget	●	(Total cost of Projects / Total budget for projects) × 100	City data
		% projects on time	●	(Projects on track / Total active projects) × 100	City data
		% compliance with statutory obligations	●	(Obligations fulfilled / Total statutory obligations identified annually) × 100	City data
		% of required policy and strategy reviews completed	●	(Number of reviews completed / Reviews scheduled for the year) × 100	City data
		Operating surplus ratio	●	(Operating revenue - Operating expenses) / Own source revenue × 100	City data

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Community Outcome	Key Performance Indicators (KPI)	How it is Measured	Data Source / Methodology
4.6 A committed, innovative, effective, and values driven Council and workforce	Staff Culture Score ●	Mean response score across staff survey domains	Culture Survey (e.g., Human Synergistics)
	Work Health and Safety (WHS) Audit compliance score (%) ●	LGIS Work Health and Safety Audit	LGIS data
	First Contact Resolution Rate (%) ●	% of customer requests / enquiries closed at first point of contact (Contact Centre)	City data
	% customer requests resolved within agreed service levels ●	(Requests resolved within timeframes / Total service requests) × 100	City data
	Customer Satisfaction (%) ●	Average satisfaction score across service touchpoints (scale 1–5)	City data
	Customer Effort Score (CES) ●	Community perception of how easy City services are to access Purpose: To track how easy services are to access	Community Survey
	Service uptime for digital platforms (%) ●	Total time (%) that the City's digital platforms are online (providing service to customers) Purpose: To reflect digital readiness and reliability	City data



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Alternate formats of the Strategic Community Plan are available upon request.

CITY OF MANDURAH

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Subject: 19.2 Adoption of 2027-2036 Long Term Financial Plan and Council Financial Position and Performance Policy

Summary

The City of Mandurah Long Term Financial Plan 2027-2036 (LTFP) provides an indication of a local government's long term financial sustainability and allows early identification of financial issues and their longer-term impacts. It shows the linkages between specific plans and strategies and enhances the transparency and accountability of the Council.

At the Special Council Meeting of 19 May 2026, the LTFP and the Council Financial Position and Performance Policy POL FCM-09 (Policy) were adopted by Council for the purposes of advertising.

Following the advertising period, City officers are proposing minor amendments to the LTFP which ensures year 1 of the Plan aligns with the Annual Budget 2026/2027. Council is now requested to adopt the LTFP 2027-2036 (refer Attachment 1) and the amendments to the Council Financial Position and Performance Policy POL-FCM 09 (refer Attachment 2).

Disclosure of Interest

N/A

Previous Relevant Documentation

SCM26/1	SCM 19 May 2026	Council adopted the Long Term Financial Plan 2027-2036 and the amended Council Financial Position and Performance Policy FCM-09 for the purposes of advertising and community input.
G.9/06/25	24 June 2025	Council adopted the Long Term Financial Plan 2026-2035 and approved the amended Council Financial Position and Performance Policy POL-FCM 09. Council noted the community submissions on the Long Term Financial Plan
SP1/5/24	21 May 2024	Council adopted the City of Mandurah Long Term Financial Plan 2025-2034. Council approved the Council Financial Position and Performance Policy POL-FCM 08. Council noted the community submissions on the Long Term Financial Plan.

Background

In accordance with the *Local Government Act 1995* all local governments in Western Australia are required to have developed and adopted a "plan for the future", comprising at a minimum of Strategic Community Plan (SCP) and Corporate Business Plan (CBP).

The LTFP is also a key component of this framework as the Plan identifies how the City funds the delivery of the SCP and CBP short, medium and long-term priorities.

The City's current LTFP was adopted by Council on 24 June 2025. At the last adoption of the LTFP Council approved a weighted average model to determine the rating strategy. In this model Perth CPI data being more relevant to the cost escalations the City experiences on an annual basis for materials and contracts the City holds with external suppliers/contractors.

A comprehensive review of the LTFP has now been undertaken over the last nine months to reflect the changes in economic conditions and changes to key assumption data that have occurred since the last adoption of the Plan and to ensure its alignment to the City's CBP.

The LTFP and rating strategy was presented to Elected Members in a series of workshops as part of the Financial Implications Briefings held between October 2025 to June 2026. The objectives of the Financial Implications Briefings are to:

- Recommend to Council the future revenue sources to ensure funds are available to deliver community programs and services;
- Align service and infrastructure provision to the outcomes of the SCP;
- Develop the rating strategy and workshop options;
- Present on efficiencies gained through the delivery of the Efficiency Program including the outcomes from program and service reviews;
- Recommend to Council the future services and investment to be provided, and the service level standards associated with them; and
- Oversee the long-term financial planning associated with future service provision and investment.

At the Council Meeting held on 19 May 2026, Council adopted the LTFP and the amended Council Financial Position and Performance Policy for advertising.

Since advertising the LTFP, City officers have undertaken a further review and have updated the LTFP with some minor changes to ensure alignment with the LTFP and the 2026/2027 Annual Budget.

Comment

The LTFP is critical to Council’s financial planning process. The LTFP provides an indication of a local government’s long term financial sustainability and allows early identification of financial issues and their longer-term impacts. It shows the linkages between specific plans and strategies and enhances the transparency and accountability of the Council.

The 10 year rolling plan has been prepared on the basis of a number of objectives and assumptions that are outlined in the Plan (refer Attachment 1). Strategies, priorities, opportunities and emerging issues are all dynamic influences of this Plan. To ensure that the Plan is responsive to the needs of the community, it is reviewed and adjusted annually, alongside the Corporate Business Plan (CBP) and Annual Budget.

The financial projections contained within the Plan provide an indication of the Council’s direction and financial capacity and assist the Council in making informed and evidence-based decisions. The LTFP should be viewed as a strategic guide to future actions or opportunities which encourages the Council to consider the future impact of decisions on the Council’s long term financial sustainability.

It is important to emphasise that the Plan only considers projects that are known to the City at the time of the Plan’s development and a flexible and adaptive approach will be taken if new opportunities arise that will deliver community benefits.

A range of benefits of implementing the Plan include, but are not limited to:

1. Projects identified within the Plan provide City officers with the confidence to plan projects earlier than if the City was only focusing on a budget cycle (being one year). It provides an indication to City officers when they should commence project planning and design.
2. Grant funding submissions can be lodged earlier as the Plan identifies when these projects are likely to occur.
3. Budgets Capital Works Program across multiple years. This brings about a long-term focus instead of focusing on one year.
4. Provides the community with greater insight and understanding of the City's approach to financial planning and project delivery.
5. Drives a culture of continuous improvement through an Efficiency Program which ensures responsible and prudent management of the community's money through targets and strategies.

Current Financial Challenges

The LTFP identifies a number of significant long term financial challenges that will need to be actively managed over the life of the Plan to maintain service levels, renew assets and support the City's long term financial sustainability. The table below outlines the key challenges and the strategies included in the LTFP and Council Financial Position and Performance Policy POL-FCM 09 that will assist the City to address these risks.

Financial Challenge	Council strategies, plans and controls that address the risks over the life of the LTFP
Maintaining Community Assets The City currently owns and maintains an asset base valued at $1.58 billion. This asset base continues to grow as new assets are constructed or transferred to the City. In addition, asset values are reviewed every four years using the replacement cost, which can further increase the total value of assets the City is responsible for maintaining and renewing. A key financial challenge is that rates have historically not fully funded the lifecycle cost of maintaining and renewing these assets as they are consumed, resulting in an ongoing funding gap. While Council adopted the additional 0.68% Asset Renewal Contribution in 2021 to progressively address this shortfall, the City has identified that there is currently still an estimated $12 million gap between the revenue being raised and the revenue required to fully fund all costs, including asset renewal. Without continued action which includes increasing revenue and decreasing operating costs, over the life of the LTFP, asset condition may decline, renewal backlogs may increase and service levels to the community may be affected.	**Rating Strategy:** Council reviews the rating strategy annually through the LTFP using a weighted average model informed by forecast cost escalations and an additional 0.68% Asset Renewal Contribution (ARC). The ARC was adopted in 2021 as a phased and financially responsible response to the historical underinvestment in asset renewal, helping to progressively close the gap between the rates currently raised and the funding required to maintain and renew assets as they are consumed. **Asset Renewal Principle:** Council prioritises renewal of existing assets of a similar purpose over creating new assets, requires business cases for new assets to include full lifecycle costs and supports investment in asset renewals to maintain service levels for current and future generations. **Asset Management Plans:** The City's Asset Management Framework consists of an Infrastructure Asset Management Policy, Asset Management Strategy and Infrastructure Asset Management Plans. These documents drive and align to the community vision and initiatives contained within the City of Mandurah Strategic Community Plan. **Capital Works Program:** The City uses asset condition data as a key input to prioritise capital renewal investment and to direct

	funding towards assets where deterioration presents the greatest risk to service continuity, community and long term asset performance. Capital expenditure is categorised as renewal, upgrade or new to support transparent decision making and ensure renewal funding is targeted to managing existing asset risks before additional asset obligations are created. **Treatment of Annual Surplus:** Council is requested to approve the transfer of any actual surplus at the end of the financial year to the Asset Management Reserve to support future renewal needs and reduce the City's long term reliance on borrowings. **Borrowing Principle:** Council allows loans for capital expenditure only, where aligned with the City's long term strategy to fund asset renewals. While the ARC is being phased in, the City may continue to rely on borrowings and reserves in the short term to fund renewal works, with reliance expected to reduce as the funding gap closes over the life of the Plan.
Population and Service Demand The City of Mandurah's population is projected to grow from 106,827 (2025) to 130,125 by 2036, representing an increase of 22% over the life of the Plan. This growth will place greater demand on the City's infrastructure, community facilities and services. As the population increases, the City will need to balance the cost of meeting additional demand while maintaining existing service levels and ensuring financial sustainability.	**Accountability Principle:** Council requires alignment of service delivery and reporting with the Strategic Community Plan and Corporate Business Plan, supported by consultation, transparent reporting and consideration of financial impacts when decisions are made. **Asset Renewal Principle:** Supports the City to meet current and future community needs by prioritising renewal investment and requiring lifecycle costs to be considered before new assets are created. **Revenue Principle:** Requires the City to actively seek grants, contributions and broader revenue opportunities to help respond to growth in infrastructure and service demand. **Efficiency Program:** Requires ongoing review of service levels, programs and projects to achieve value for money and an appropriate quality of service aligned to community expectations. **New operating costs associated with growth**: the City identifies new operating initiatives and increases to existing services due to subdivision and population growth.
Operating Expenditure and Revenue	**Strategic Community Plan and Corporate Business Plan:** key planning frameworks that

Rates provide approximately 66% of the City's operating revenue, making them the City's primary source of recurrent income. However, current revenue levels are not sufficient to fully cover operating expenditure (including decline in value of assets in one year) and the long term cost of renewing assets. This places pressure on the City's operating position and highlights the need for a sustainable rating strategy, ongoing efficiency measures and prioritisation of services and capital investment.	ensure alignment with the communities' expectations. **Financial Ratios:** The City utilises the LGIRS financial ratios to track progress and support informed and responsive decision making. **Revenue Principle:** Council supports financial sustainability by pursuing grants and full cost recovery for for-profit services to strengthen revenue beyond rates. **Rating Strategy:** Council reviews the rating strategy annually, requiring City officers to identify cost efficiencies before proposing rate increases and apply the Weighted Average Model + 0.68% ARC using the most reliable and timely escalation data. **Efficiency Program:** Supports expenditure control through an annual $250,000 permanent cost savings, $500,000 one-off savings, service reviews, program reviews and business improvement initiatives. **New Operating and New Positions Controls:** Council approval is required for increase in permanent Full Time Equivalent (FTE) and new operating requests through the LTFP and Annual Budget process. These requests are generally considered where additional resources are required to meet legislative obligations, maintain agreed service levels or address emerging community expectations. Controls are in place to ensure the proposals are considered and approved by Council before being incorporated into the LTFP. **Financial Reporting:** Council are presented with Monthly Financial Reports and the Mid-Year Budget Review to provider oversight and monitoring of the City's financial performance. **Financial Implications Briefings:** Elected Members participate in a series of briefings throughout the Financial Year with City officers where capital, operating and long term planning is workshopped.

Rating Strategy

The City's Rating Strategy is reviewed annually by Council through the LTFP ensuring a transparent and sustainable approach to revenue setting. It is underpinned by a commitment to financial responsibility, with expenditure reviewed and efficiencies identified prior to any rate increase.

The rating strategy is informed by a weighted average model reflecting forecast cost escalations across all operational expenditure (using Perth CPI, Industrial Agreement and Local Government Cost Index data), together with an additional Asset Renewal Contribution (ARC) of 0.68%. The ARC is designed to address the historical gap between the actual rates currently paid by ratepayers and the level of funding required to sustainably deliver services and renew assets at the rate they are consumed.

This gap reflects a long-standing underinvestment in asset renewal, where previous rate levels did not fully account for the lifecycle cost of maintaining the City's asset base.

Council adopted the ARC in 2021 as a deliberate financial strategy to reduce this gap in a gradual and financially responsible manner. At the time of adoption, the funding shortfall was estimated at approximately $6 million per annum. Rather than applying a significant one-off rate increase, Council implemented a phased approach, introducing an additional 0.68% increase each year over a 10-year period. This approach smooths the financial impact on ratepayers, progressively builds the City's capacity to fund asset renewals and by year 9, it is expected that the required funding for one year will match the actual consumption of the City's assets in that year.

Funds generated through the ARC are directed specifically to the asset renewal capital program. Over the life of the Plan, the ARC will increase annual investment in asset renewal to a level that matches the annual depreciation (consumption) of assets and ensures ratepayers for each year contributes fairly to the assets they use.

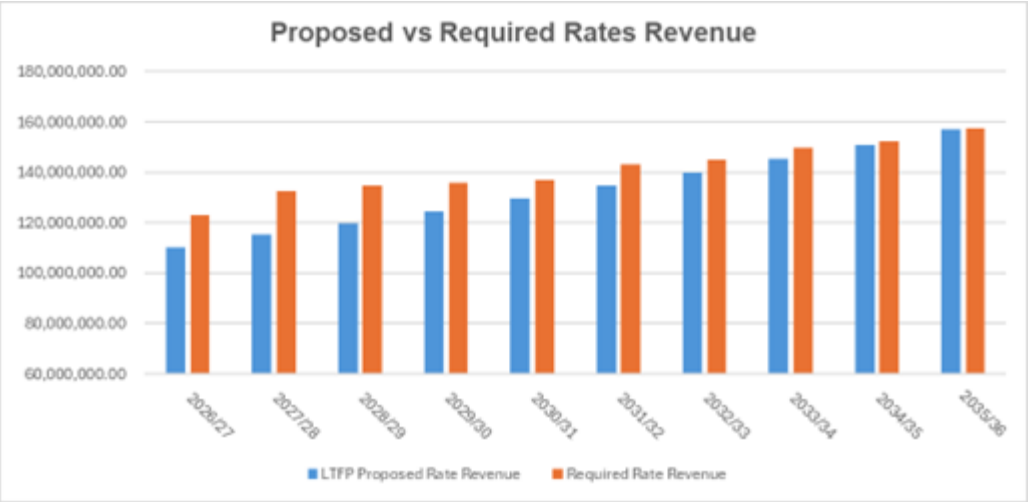
By Year 9, it is anticipated that the rates being raised will align with the rates required to sustain service levels, the funding gap will be effectively closed, the ARC will no longer be required as a separate increase.

While the ARC is expected to cease once funding alignment is achieved, there will remain an ongoing need to support asset renewal through general rate revenue, borrowings and reserve funds. This is due to the legacy impact of historical underinvestment, which has created a backlog of renewal works across the City's $1.58 billion asset portfolio. Addressing this backlog will require a combination of sustained funding discipline, strategic financial planning, prioritisation of renewal programs.

The introduction of the ARC in 2021 was informed by an audit finding that identified insufficient investment in asset renewal and the need to align financial practices with long-term asset sustainability principles.

Council's adopted approach reflects a balanced and responsible strategy, ensuring current ratepayers are paying the required contribution, financial sustainability and continued delivery of agreed service levels.

The amount has increased due to new assets being under the City's control through subdivisions and new suburbs being created and the revaluation of assets. At present there is a $12 million shortfall in revenue as shown on the graph below:



This graph shows the difference between the rates the City is currently proposing in the LTFP and the rates required to fully fund all costs, including asset renewal. The orange bars represent the required revenue, while the blue bars show the phased increases.

In the early years, there is a clear gap, reflecting Council's decision to take a staged approach rather than applying a large increase upfront. This approach helps reduce immediate financial pressure on the community, acknowledging current cost-of-living challenges.

Without addressing this gap, the condition of the City's assets would decline over time, which would ultimately impact the quality and reliability of services provided to the community. The additional 0.68% and reduction in operating expenditure, helps close this gap and ensures assets can be maintained to the required standard for both current and future generations.

While the strategy is being phased in, rates are currently below the true cost of maintaining assets, meaning the City needs to rely on reserves and borrowings in the short term to fund renewal works. Any surplus funds are directed to the Asset Management Reserve to support future renewal needs and ensure costs are shared fairly between current and future ratepayers.

If this strategy is not maintained, there is a clear risk that asset condition will decline, costs will increase over time, and service levels may need to be reduced, placing greater financial pressure on future ratepayers. The modelling shows that the staged approach balances affordability now while still working toward an improved long term funding position.

If there is no action taken by Council, then there is a risk that the City's assets will be negatively impacted as well as services provided to the community reduced. Demand and utilisation of the City's assets is likely to increase in line with population growth over the period of the LTFP.

The City's population is expected to grow substantially over the course of the plan, creating greater demand for the services the City provides. Mandurah's population is expected to reach 130,125 by 2036 from 106,827 in June 2025, an increase of 22%. Mandurah's population will also get older over this period with the share of the population aged over 65 increasing from 25.1% in 2021 to 30.6% in 2036.

Should Council wish to adopt a lower rate increase or not apply the 0.68% ARC, Council will be required to review and reduce service levels, programs and projects over the 10 year Plan.

Weighted Average Model

In determining the Rating Strategy, the City has developed a weighted average model where each expenditure type (Employee Costs, Materials and Contracts, Insurance and Utilities) is increased using the most reliable and timely escalation data related to the operational expenditure type.

This model takes into account the cost escalations that the City is expected to experience for each expenditure type in the following financial year. This model better reflects the cost escalations the City experiences in a financial year.

Each expenditure type is escalated in accordance with a combination of known expenditure increases or other forecast data. For example, employee costs increase in accordance with the agreed rate established under the City of Mandurah Industrial Agreement and Material and Contracts increase in accordance with the Perth CPI, which is utilised to determine the increases to the City's contracts.

The rating strategy applies the known escalation increase, and where this is not available, the City applies the most reliable and relevant cost escalation data to the related operational expenditure type as set out in the table below:

Expenditure Escalation	% of expenditure	% increase	Escalation applied and source
Employee Costs	44.15%	3%	The City of Mandurah Industrial Agreement establishes the increase to employee costs. The City's salary increase from March 2026 reflects year 2 of the Industrial Agreement.
Materials and Contracts	51.07%	5.5%	Increase by Perth CPI forecast for 30 June 2026. Perth CPI data accurately reflects the cost pressures experienced by the City, particularly in relation to annual increases in materials and contracts with external suppliers and contractors.
Utility Charges	3.62%	3%	Utility costs increase through WALGA Local Government Cost Index estimates.
Insurance	1.07%	1.9%	The cost for insurance has been projected to increase based on WALGA Local Government Cost Index estimates.

In determining the rates increase for a financial year, an additional 0.68% ARC is applied to the weighted average model.

For year 1 (2026/2027), the weighted average totals 4.27%, plus the 0.68% ARC gives a total rate increase of 4.95%

Ratios

The Plan has projected the City's financial ratios for each year and the results can be compared to the standards set by the LGIRS.

The ratio's results can assist in identifying any ratios that require improvement over the life of the Plan. A summary of what the results are showing over the life of the Plan are set out in the table below and Refer Appendix 7 within Attachment 1.

Ratio	What this measures	What the City's result showing
Current Ratio	This ratio refers to how quickly and cheaply an asset can be converted into cash. A local government's liquidity is measured by the Current Ratio. This ratio provides information on the ability of a local government to meet its short-term financial obligations out of unrestricted current assets.	• The City is performing above the LGIRS basic ratio. • Strengthens steadily each year over the Plan. • Ends in a very strong liquidity position.
Debt Service Ratio	A local government's ability to service debt. This is the measurement of a local government's ability to produce enough cash to cover its debt payments. This ratio is the measurement of a local government's ability to repay its debt including lease payments. The higher the ratio is, the easier it is for a local government to obtain a loan.	• The City is performing above the LGIRS basic ratio. • A higher ratio means the City is better able to meet its debt obligations, making it easier to obtain loans. • It is intended that once the annual Asset Renewal amount that is required to be raised matches the budget adopted, there will be less of a reliance to fund capital through loans and a review of the total loan borrowings and this ratio should be reviewed.
Operating Surplus ratio	This ratio is a measure of a local government's ability to cover its operational costs and have revenues available for capital funding or other purposes. If a local government consistently achieves a positive operating surplus ratio and has soundly based long term financial plans showing that it can continue to do so in the future, having regard to asset management and the community's service level needs, then it is considered financially sustainable.	• The City is performing well below the LGIRS basic ratio presenting a risk to operations. • Ratio indicates that the City is not receiving enough revenue to cover operating expenses. • The ARC of 0.68% and permanent efficiency targets to operating expenditure support the achievement of the improvement of this ratio. • The results improve gradually over life of the Plan. • Reaches break-even by year 9 through the application of the rating strategy and the ARC of 0.68%. • Efficiency Programs assists with continued review of service level to drive cost savings.
Asset Consumption Ratio	This ratio measures the extent to which depreciable assets have been consumed by comparing their written down value to their replacement cost	• The City is performing above the LGIRS range. • Assets remain in an acceptable condition however, the downward trend reinforces the need for continued renewal investment.
Asset Sustainability Ratio	This ratio indicates whether a local government is replacing or renewing existing non-financial assets at the same rate that its overall asset stock is wearing out. This ratio is an estimate of the extent to which assets managed by a local government are being replaced as they reach the end	• Early years show strong renewal effort. • Mid-plan pressure (dip below LGIRS standard), however recovers to acceptable levels by the end. • The City's assets are deteriorating and if this is not addressed the condition of the City's assets will

	of their useful lives. Expenditure on new or additional assets is excluded.	decline, impacting on the services that the City deliver for the community. • The Asset Renewal Contribution of 0.68% supports the improvement of this ratio.
Asset Renewal Ratio	This ratio is a measure of the ability of a local government to fund its projected asset renewal/replacements in the future. This ratio indicates whether the local government has the financial capacity to fund asset renewal as required and can continue to provide existing levels of services in future, without additional operating income; or reductions in operating expenses.	• Long term asset sustainability is improving. • The asset renewal gap is being addressed. • The City is consistently investing in renewals.

New Operating

Over the life of the LTFP there is one new operating request included in the Plan. The City has successfully secured $236,325 in initial grant funding to progress the development of the Estuary CHRMAP, reflecting its commitment to proactive coastal hazard management.

New FTE

Through the annual budget process and the development of this Plan, Council are presented with requests for the increase in Full Time Equivalent (FTE) positions.

To ensure FTE growth is managed there are a number of controls in place to ensure Council approve the increase to FTE positions. Requests for increase in FTE are summarised in three categories:

Category one: positions funded out of general rate revenue. Council must approve increase in FTE requests. New FTE requests are funded out of general rate revenue.

Category two: positions directly funded through an increase in revenue and required to be appointed on a temporary/ contract basis. Following this period, the City is required to review whether the revenue was realised to determine whether the position can continue.

Category three: positions funded on a temporary basis for a specific purpose and must relate to the purpose of the relevant reserve.

The proposed increase in FTE are necessary to the delivery of current priorities and longer term strategic objectives. A summary of the positions requested across the three categories is summarised below:

Category	**Position**	**FTE and Employment Type**	**Financial Impact over 10 years**
Category One: funded through rates	Senior Coastal Engineer	1 FTE Permanent	$1,583,600.21
	Transport Engineer	1 FTE Permanent	$1,730,922.48
	Community Facility Planner	1 FTE Permanent	$1,322,517.09

Category Two: funded through revenue	Manager, Building Compliance and Statutory Planning	1 FTE 5 year Contract	$946,139.13
Category Three: funded through reserves	Waste Officer	1 FTE 18 month Contract	$178,544.94
	Strategic Project Officer	0.5 FTE 12 month Contract	$75,000.00

Minor amendments to the LTFP

Following the adoption of the LTFP for advertising, City officers have finalised the 2026/27 Financial Year Budget which forms year 1 of the LTFP. A number of minor amendments are now recommended for year 1 of the LTFP. These amendments total to a difference in the overall deficit of $4,997 and is considered immaterial to the overall LTFP. These minor amendments are summarised below:

Area	**Minor amendments commentary**
Operating revenue	• Additional Interest Revenue budgeted due to increasing interest rates • Additional Waste revenue increased to cover the rising costs of waste
Operating Expenditure	• Increase in costs of Waste due to inflationary pressures, particularly the price of fuel and oil and the effects on the price of tyres and bins • Utilities increase due to a 10% rise in the cost of street lighting • Interest expense increases due to rising interest rates
Capital activities	• Breakwater Parade Seawall no longer required and has been removed. Project was 50% grant funded • Movements due to accounting treatment of fleet proceeds and reserve transfers for fleet • A review was conducted of staffing allocation/hours for capital program delivery. There was an under allocation of hours in the capital program which has now been relocated from operations.
Financing activities	• Movements due to accounting treatment of fleet proceeds and reserve transfers for fleet • Increases in transfers out of the leave reserve to cover expected long service leave • Increase in borrowing repayments due to accounting reclassification of software lease as borrowings

Council Financial Position and Performance Policy

Following consultation with Elected Members on the Council Financial Position and Performance Policy – FCM- 09, which included a survey and a workshop, Council is now requested to adopt the amendments (refer tracked changes in Attachment 2 and clean Attachment 3) as summarised below:

Policy Principle	Summary of Amendments
2. Accountability Principle	• Incorporates the existing requirement for Council to consider the financial impacts when making decisions. • Requires the City to present financial information in a transparent and accessible manner.
3. Borrowing Principle	• Clarifies that loans are not utilised for operational costs. • Loan borrowings only permitted where they align to the City's long term strategy to fund asset renewals. • Requires loan borrowings to be reduced over time once the City is raising enough each year for asset renewal through the annual budget, it should not need to rely as much on borrowing to fund capital works.
4. Asset Renewal Principle	• Emphasis on prioritising renewal of existing assets of a similar purpose over creating new assets. • Requires business cases for new assets to be supported by full lifecycle costs. • Incorporates lessee contributions to asset maintenance and renewal.
5. Rating Principle	• Inclusion of a new point which requires the City to identify cost efficiencies prior to proposing rates increases. This aligns to the City's budget process. • Additional emphasis on seeking grants and contributions. • Requirement for an annual assessment of the 0.68% Asset Renewal Contribution.
7. Efficiency Principle	Incorporated all strategies delivered through the City of Mandurah Efficiency Program.

Consultation

Community Submissions

The City received 125 submissions from the community on the LTFP and Policy. Refer to Attachment 4 which includes the submissions received and the City's response.

Elected Member consultation

Extensive consultation has been undertaken with Elected Members on the development of the rating strategy through the delivery of monthly Financial Implication Briefing Sessions. A summary of the sessions is below:

Meeting Date	Agenda Items
9 September 2025	Monthly Financial Budget Impact Report and Year to Date Efficiencies Summary LTFP LTFP and Budget preparation process Communication approach for LTFP and Budget Efficiency Program Update Feedback on previous years process

11 November 2025	Monthly Financial Budget Impact Report and Year to Date Efficiencies Financial Implications Briefing Overview and Timeline 2027-2036 LTFP Baseline Adjustments 2027-2036 LTFP New FTE Requests 2027-2036 LTFP New Operating Requests
9 December 2025	Monthly Financial Budget Impact Report and Year to Date Efficiencies LTFP 2027-2036 LTFP Baseline Adjustments 2027-2036 LTFP New FTE Requests Rating Strategy
10 February 2026	Monthly Financial Budget Impact Report and Year to Date Efficiencies 2027-2036 LTFP Capital Proposed New FTE and New Operating Summary Summary of Financial Position Rating Strategy and Assumptions Gross Rental Valuation Timeline
10 March 2026	Monthly Financial Budget Impact Report and Year to Date Efficiencies Mid-Year Budget Review & Capital Carryovers 2027-2036 LTFP Adjustments Council Financial Position and Performance Policy review Summary of Financial Position – LTFP Rating Strategy and Assumptions Community Engagement approach
Strategy Briefing 21 April 2026	LTFP and Financial Position and Performance Policy – workshop feedback from Elected Members on Policy principles
12 May 2026	Monthly Financial Budget Impact Report and Year to Date Efficiencies 2027-2036 LTFP summary: • Capital amendments • New Capital • New Operating Gross Rental Valuation Revaluation Assumptions Rating Strategy Options and Impacts Southport Boulevard Canal Area Proposed Specified Area Rate (SAR) and community feedback Community Engagement on Rates and LTFP Road Transport Contractual Chain Order Program Reviews x1

9 June 2026	Monthly Financial Budget Impact Report and Year to Date Efficiencies Long Term Financial Plan and 2026/2027 • Budget update • Summary of Changes between LTFP and Budget 2026/2027 • Capital update and amendments – Capital Carryovers Proposed Fees and Charges Community Feedback received to the 8 June 2026 on LTFP and Proposed rating strategy Program Review x 5

Statutory Environment

Section 5.56 of the Local Government Act 1995 provides that –

(1) a local government is to plan for the future of the district.

Policy Implications

Council Financial Position and Performance Policy POL-FCM 09

Financial Implications

The LTFP is the key financial planning and financial sustainability document for the City. It helps inform Council's strategic decision making with respect to City services, capital investment and rates setting. It also sets the basis for the preparation of the 2026/2027 Annual Budget.

Economic Implications

The Long Term Financial Plan will have implications to the environmental outcomes in the Strategic Community Plan.

Environmental Implications

N/A

Risk Implications

The following are risk events that could arise without a Plan:

(1) Non-compliance – the Corporate Business Plan is required to consider long term financial capability and the actions that are included in the Corporate Business Plan must be costed to ensure that they can be delivered. To eliminate this risk, it is recommended that Council adopt the Long Term Financial Plan and that the existing and new programs and services are incorporated into the Corporate Business Plan.

(2) Insufficient funding available to continue programs and services in the long term – Without whole of life costings, decisions do not consider the long term impact to the City and they may have to cease in future years due to insufficient funding. When Council is presented with an opportunity, it is generally only one year of the financial impact that is considered. To reduce this risk, it is recommended Council adopt the Long Term Financial Plan and for any future decisions, an analysis of the impact to the Long Term Financial Plan is undertaken.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2024-2044 is relevant to this report:

Leadership
- Responsible, transparent, value for money delivery of well planned, sustainable, projects, programs and services

Conclusion

The LTFP is presented to provide guidance, leadership and direction towards the allocation of Council resources. It assists the Council with important decisions on resource allocation, that ultimately deliver on the outcomes set out in the Strategic Community Plan.

Officer Recommendation

That Council:

1. **Notes the community submissions on the Long Term Financial Plan 2027-2036 and the Council Financial Position and Performance Policy POL-FCM 09 as per Attachment 4.**
2. **Adopt the City of Mandurah Long Term Financial Plan 2027-2036, as detailed in Attachment 1.**
3. **Approve the amended Council Financial Position and Performance Policy POL-FCM 09 as detailed in Attachment 2.**

Attachments

1. Long Term Financial Plan 2027-2036 [**19.2.1** - 51 pages]
2. Council Financial Position and Performance Policy POL-FCM 09 (tracked changes) [**19.2.2** - 6 pages]
3. Council Financial Position and Performance Policy POL-FCM 09 (clean version) [**19.2.3** - 6 pages]
4. Community Submissions [**19.2.4** - 58 pages]



Long Term Financial Plan 2027 - 2036

CITY OF MANDURAH

Executive Summary

What is a Long Term Financial Plan: This Long Term Financial Plan provides a disciplined ten-year pathway to fund core services and a $441.83m capital program while progressively closing the asset renewal gap through a staged rating strategy supported by borrowings and reserve use.

What Council is being asked to endorse: Endorse the ten-year financial settings (assumptions, rating strategy, borrowings and reserves approach) that underpin sustainable delivery of current service levels and planned renewal investment.

Key headlines (2027–2036):

- $441.83 capital expenditure across the Plan.
- $1.68b operating expenditure across the Plan (excluding depreciation).
- Rating strategy applies a weighted-average cost model plus an Asset Renewal Contribution of 0.68% to restore renewal investment over time.
- Rates modelling indicates an additional $46.76m in rates revenue over the Plan (as modelled).
- $63.3m of new borrowings over the Plan, supporting delivery while managing affordability and ratio performance.
- Efficiency target of $250k in year 1, compounding to $2.5m in permanent savings over ten years.

Summary — if Council chooses a lower rate path
• A rate path **1% lower than the Plan** reduces available cash by approximately **$14.38m over 10 years**, requiring one or more of: defer renewals/capital, increase borrowings, draw down reserves faster, and/or reduce service levels. • A **0% rate increase** path reduces available cash by approximately **$44.61m over 10 years**, making it unlikely the City can sustain the planned renewal uplift without significant project deferrals, higher debt, accelerated reserve depletion, and increased risk of asset condition decline affecting community amenity and safety. • To remain strong leaders and ambitious for our people and community, any lower rate path must be matched by an explicit alternative commitment—either re-scope priorities, accept lower service standards, or secure additional external funding—so ambition is delivered without shifting cost and risk to future budgets and ratepayers.

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Introduction

The *Local Government Act 1995* requires local governments in Western Australia to ensure good governance by addressing several key needs:

- Promote Sustainability: Economic, social, and environmental sustainability within the district.
- Climate Change: Plan for and mitigate risks associated with climate change.
- Long-Term Impact: Consider the long-term consequences and impacts of decisions.
- Aboriginal Interests: Recognise and involve Aboriginal people in decision-making processes.
- Collaboration: Collaborate with other local governments as needed.

Council decision box — if Council chooses a lower rate path

- If Council adopts a rate path **1% lower than the Plan**, available cash reduces by approximately **$14.38m over 10 years**, requiring one or more of: deferring renewals and capital projects, increasing borrowings, drawing down reserves faster, and/or reducing service levels.
- If Council adopts a **0% rate increase** path, available cash reduces by approximately **$44.61m over 10 years**, making it unlikely the City can sustain the planned renewal uplift without significant project deferrals, higher debt, accelerated reserve depletion, and a greater risk of asset condition decline impacting community amenity and safety.
- To remain strong leaders and ambitious for our people and community, a lower rate path must be matched by an explicit alternative commitment—either (a) reduce or re-scope priorities, (b) accept lower service standards, or (c) secure additional external funding—because ambition without sustainable funding shifts cost and risk to future budgets.

To support these needs, the City of Mandurah (the City) has developed a ten-year Long Term Financial Plan (LTFP or Plan). This Plan ensures that the City's priorities and services are affordable and align with community needs and aspirations both now and in the future.

The 2026/2027 Annual Budget represents year 1 of this Plan.

Overview

This Plan is critical to Council's financial planning process. It underpins the long term financial sustainability and demonstrates the level of investment Council can commit to when delivering the City of Mandurah Strategic Community Plan. A key objective of the LTFP is to ensure adequate funding is available to provide efficient services to the community.

The 10-year rolling plan has been prepared on the basis of a number of objectives and assumptions that are outlined in this document. Strategies, priorities, opportunities and emerging issues are all dynamic influences of this Plan. To ensure that the Plan is responsive to the needs of the community, it is reviewed and adjusted annually, alongside the Corporate Business Plan and Annual Budget.

The financial projections contained within this Plan provide an indication of the Council's direction and financial capacity and assist the Council in making informed and evidence-based decisions. The LTFP should be viewed as a guide to future actions or opportunities which encourages the Council to consider the future impact of decisions on the Council's long term financial sustainability. Central to the development of this Plan are the financial principles which guide this Plan and decision making by the City.

This Plan achieves the following outcomes:

- $441.83 million in capital expenses across the Plan;
- $1.68 billion in operating expenditure over the Plan (excluding depreciation);
- A rating strategy based on weighted average formulated by determining the percentage of budget for each operational expenditure type and the actual or projected cost for each type. An additional 0.68% is included in the final model to enable the City to achieve the Asset Renewal Principle;
- An average of 0.78% growth in rates per year resulting in an additional $46.76 million in revenue over the Plan;
- Loan borrowings of $63.3 million over the Plan resulting in a total liability of $31.93 million (increase of $1.4 million) in year 10;
- Includes an efficiency target of $250k in year, representing $2.5 million in permanent savings over the life of the plan; and
- Achieves ongoing improvement with the Department of Local Government, Industry Regulation and Safety (LGIRS), financial ratio benchmarks.

The LTFP Summary is available in **Appendix One**.

1. Strategic Context

1.1 Integrated Planning

The LTFP translates the Strategic Community Plan into funded, scheduled actions so Council can confirm what can be delivered, when, and at what cost.

The *Local Government Act 1995* requires a local government to plan for the future of the district, which takes the form of the City of Mandurah Strategic Community Plan.

The actions to deliver the Strategic Community Plan must be costed and allocated to a particular year of delivery. Achieving the vision of the Strategic Community Plan relies on a range of stakeholders delivering projects, with the City partnering, advocating or delivering its own projects. For City projects, it is important that all informing strategies are costed with prioritised actions.

The LTFP is interrelated to all Council plans and strategies. It is important that the actions resulting from any strategies or plans include an assessment of resource implications and the cost of delivery, for Council to make an informed decision on whether the value for money of delivering an action is supported.

The LTFP incorporates the following:

- Strategic Community Plan
- Corporate Business Plan
- Asset Management Strategy
- Workforce Plan
- Informing Strategies
- Council policies

1.2 Financial Position and Performance Policy

The Financial Position and Performance Council Policy FCM-08 (Policy) demonstrates the City's commitment to financial stewardship by exercising responsible oversight and management to meet the current and future needs of the community. The Policy provides strategic direction as part of the development of the LTFP and the Annual Budget process.

The Policy is founded on the following guiding principles:

Accountability Principle	Financial decision making must be accountable, transparent, equitable and benefit the community, both now and in the future.
Borrowing Principle	Loans for the acquisition or construction of capital projects are to be considered where the criteria is met.
Asset Renewal Principle	Asset renewals must have a higher priority than the creation of new assets.
Rating Principle	Community's capacity to pay must be considered, balanced with ensuring the full cost of infrastructure and service delivery are equitably met by all generations of ratepayers.
Revenue Principle	Revenue opportunities will be identified and pursued.
Efficiency Principle	Resources must be efficient, prioritised and optimised for service delivery to the community.

2. Our Community

The City of Mandurah is a regional local government situated on Bindjareb Country. Woven by waterways, Mandurah offers a coastal lifestyle connected to its environment and history.

A snapshot of the City of Mandurah is below:

- Total Area - 174 km2
- Coastline Length – 52 km
- 18 Suburbs
- 2025 Population forecast – 102,373
- Dominant Age Demographic – 65 to 69 years
- 936 Index of Relative Socio-economic Advantage and Disadvantage 2021
- 44,321 residential dwellings
- 6,326 Local Businesses
- 47,450 Employed Residents
- 26 Bridges (including footbridges)
- 396 Parks and Open Spaces
- 22 Sport Reserves
- 144 Playgrounds
- 780km total length of Roads
- 627km total length of Footpaths
- 81 Jetties and Wharfs
- 160 Natural Bushland Areas

3. Long Term Financial Planning Process

The LTFP is based on a detailed financial model, which incorporates asset management strategies and future capital programs. This model is updated annually after the City's Annual Budget is adopted. The first year of the LTFP informs the following year's Annual Budget, ensuring it accommodates any changes that occur from assumptions and forecasts within the Plan.

It's important to note that forecasts contained within the LTFP, are based on assumptions that may change. Despite this, the LTFP remains a valuable tool for identifying long-term sustainability issues. The key assumptions used in the financial model on which this Plan is based are detailed under the Assumptions section refer to 4.1.

An overview of the process utilised to develop and inform the Plan is outlined below:

3.1 Operating Baseline and Business Units

For the development of this Plan, the City constructed a baseline for each business unit by using the 2025/2026 budget and excluding expenditure which is one-off or temporary in nature including:

- Temporary contract positions
- Consultants
- Programs/projects with an end life and the decision to continue is required by Council
- One-off costs

Any continuation of these exclusions requires Council to approve these as new proposals. If approved, the new operating initiatives as well as the additional employees required to deliver the service are included.

This process ensures that the City obtains a minimum level of revenue and expenditure required to operate at the current service levels. It also ensures that the ongoing costs of the business unit are accurately reflected for the purpose of developing the LTFP.

The review of the Baseline data also requires City officers to ensure cost efficiencies have been identified, assessed and implemented, ensuring expenditure is reviewed and prioritised in accordance with service levels established by Council.

The City's capital budget for renewals was based on the asset condition data. Once the baseline was included in the Plan, the surplus for each year was determined, and these funds were available to distribute to renewal capital projects, new capital projects, new operating or increases to existing services, repayment of loan debt or transfers to reserves.

3.2 New Operating and New Employees

New Operating Requests

New operating requests are presented to Council for consideration as part of the annual budget process. New operating requests are typically required where the City has a requirement to increase or expand service levels to meet legislative or community expectations.

The New Operating Program is available in **Appendix Two.**

New Employee Requests

Through the annual budget process and the development of this Plan, Council are presented with new operating and new Full Time Equivalent (FTE) requests.

There are three categories of FTE requests for Council approval:

1. Rates funded FTE: are funded out of general rate revenue. Council must approve new FTE requests and may approve on a permanent or a temporary basis. New FTE requests are funded out of general rate revenue.
2. Revenue funded FTE: are directly funded through an increase in revenue and required to be appointed on a temporary/contract basis. Following this period, the City is required to review whether the revenue was realised to determine whether the position can continue.
3. Reserve funded FTE: are funded on a temporary basis for a specific purpose and must relate to the purpose of the relevant reserve.

Additionally, the City identifies new operating initiatives and increases to existing services due to subdivision and population growth.

The New Operating Program is available in **Appendix Two.**

3.3 Capital

The City's 10-year Capital Program details the capital asset programs that have an allocated program budget. For example, the Fencing Renewal Program or the Playground Renewal Program.

Following Council's approval of the Annual Budget, the City will allocate each program's funding amount to the projects that need to be completed, using condition data and usage as two factors when considering which projects are to be carried out. Assigning funds to a program rather than specifically stating projects in the Plan provides the flexibility to determine the priorities of work each financial year.

A project that is specifically identified in the Plan is in addition to an asset program. These projects have been identified as required to be carried out.

Capital expenditure has been categorised as either renewal, upgrade or new, and these are defined as:

Renewal – An asset that is expected to increase the remaining useful life of the original asset. This can be a like for like replacement of an asset.

Upgrade – An asset that is expected to increase the economic benefit or service potential of the asset.

New – An asset that has not been previously recognised. This will also have future operational costs that will need to be included in the LTFP.

The City has used asset condition data for the baseline of capital renewals. The City's current asset management plans are subject to continuous review to ensure the level of detail required to inform the Plan is accurate. The City's asset management plans inform the Council of the required level of expenditure that should be spent on renewals to ensure the current service level is maintained.

The Capital Program is available in **Appendix Three**.

3.4 Asset Management Plans

The City's Asset Management Framework consists of an Infrastructure Asset Management Policy, Asset Management Strategy and Infrastructure Asset Management Plans. These documents drive and align to the community vision and initiatives contained within the City of Mandurah Strategic Community Plan. They also assist in identifying major projects and actions to be incorporated into the City's Corporate Business Plan and the LTFP.

The aim of core asset management is to prevent assets deteriorating to a point where they are a danger or are no longer able to provide the minimum required level of service.

3.5 Funding and Assessment of Ratios and Targets

The City has considered the Department of Local Government, Industry Regulation and Safety (LGIRS) ratios when measuring performance. The LGIRS outlines advance standards for the ratios. In the achievement of the LGIRS ratios, the City has recommended that Council endorse this Plan, which supports improvement to the performance of these ratios over the life of the plan.

3.6 Service Levels

The Plan assumes continuation of current service levels, with structured reviews used to confirm value, affordability, and alignment to community expectations.

3.7 Plan Exclusions

The Plan does not include projects that are considered potential opportunities or still undergoing feasibility and due diligence. The areas of the business that are likely to be reviewed and included in the next Plan include:

- Incorporating the business cases approved by Council and the whole of life costs. Note: It is recommended that the financial implications to the Plan relating to any changes will occur at the time that Council endorses the business case; and
- Internal reviews that include overhead allocations, reserve allocations and the ongoing service, program and project reviews that occur throughout the City on an annual basis.

4. Influencing Factors and Assumptions

The City set out a list of assumptions in the Plan that details how the indexation applies to certain types of income and expenditure over the 10 years of the Plan. The assumptions use factors such as Perth Consumer Price Index (CPI), Local Government Cost Index (LGCI), rate increases, utility increases, growth rates and interest rates.

Extensive research was conducted to find the best possible source for these assumptions.

In addition, as part of the Plan's development, the City also considered the current economic climate and cost of living pressures faced by the community.

The Assumptions are available in **Appendix Four.**

The Plan has considered our community, factors and assumptions outlined below:

4.1 Assumptions

The key assumptions included in the Plan are listed in the table below:

Factor	Details
Superannuation Guarantee	12% of salaries each year for the life of the Plan. This is fixed as per the City of Mandurah Industrial Agreement.
Population and growth	Estimated population as of June 2026 is 102,373 and is expected to increase to 130,125 by 2036. This is a 22% increase over the Plan.
Property growth	Dwellings in June 2025 total 49,179 and are expected to increase to 54,388 by 2036. This is an increase of 10.59% over the Plan.
Perth Consumer Price Index (CPI)	Western Australian Treasury has forecast Perth CPI to be 5.5% for the year ended June 2026. It is projected to stay at 3.75% in 2027, 2.75% in 2028 and 2.5% for the remaining years. For the rest of the Plan the City has estimated that the rate will remain the same. The City's contracts increase in accordance with Perth CPI.
Utility Costs	WALGA's Local Government Cost index (LGCI) March reports there has been an increase for utilities of 3%.
Insurance	WALGA's Local Government Cost index (LGCI) in March reports there has been an increase for insurance of 1.9%.
Waste Management Expenses	Waste expenses are fully recouped by the service fee charged to users.
Workers Compensation	Based on the Local Government Insurance Services deposit rate of 2.5% of wages.
Interest expenses	Calculated using the City's current borrowings interest rates of 6.0%.
Interest Income	Interest rates for interest income are set at 5.0% based on current term deposit rates.

4.2 Revenue Escalation

All figures have been escalated using assumptions based on the nature and type of revenue and expenditure.

Revenue Escalation	Details
Rates	• Rating Strategy applying the weighted average + 0.68% Asset Renewal Contribution. • Rates revenue will increase by $46.76 million over the life of the plan. • Changes in valuations have not been included in the rate revenue. It is expected that this will be minimal due to adjusting the previous year's rate in the dollar to reflect the average movement percentage of the proposed valuation.

Operating Grants, Subsidies and Contributions	• Increase by Perth CPI. • If a project does not receive funding/contribution, the project either does not commence or there will be a decrease in expenditure so that the net City contribution is the amount that is stated in the Plan.
Fees and Charges	Increase by Perth CPI, statutory increases or other increases determined by the City for Council consideration.
Interest Earnings	Reflects current interest rates received for term deposits.
Other Revenue	Increase by Perth CPI.

4.3 Expenditure Escalation

The expenditure escalations included in this Plan are listed in the table below:

Expenditure Escalation	Details
• Employee Costs	• Salaries – The City's salary increase from March 2026 was 3%. In place of any formal IA agreement, the City has assumed increases based on CPI. • Vacancy Rate – The City estimates a vacancy rate of 8% in year 1 and 6% thereafter. The vacancy rate for the 2025/26 Financial Year has fluctuated between a range of 12% to 14%. • Superannuation Guarantee – Increased by the amount required to be paid by the employer to the employee from the Australian Taxation Office. • Workers Compensation - Based on the LGIS deposit rate of 2.5% of wages. • Remaining Employee Costs are projected to increase by CPI. • Workforce Planning is undertaken to forecast future labour needs as well as the skills required to meet those needs. The expenditure in this category also incorporates the cost of workers compensation insurance, training, allowances and superannuation. • Any new employee requests require an analysis of the business unit justifying the additional resource and endorsement of Council at budget adoption or via Council resolution. • Built into the LTFP is a growth escalation of 0.5 + CPI which supports new subdivision growth.
Materials and Contracts	Increase by Perth CPI 2025/2026 June forecast.
Refuse Charges, Tipping Fees and Waste Management Expenses	The City has moved its waste disposal to waste to energy from December 2024. The new State Government Waste Strategy has not been released, and it is unknown whether there will be any mandatory requirements imposed on local governments as well as any additional charges to the City. Therefore, it is uncertain of the cost implications and as a result the Plan reflects current budget amounts increasing by CPI annually.
Utility Charges	Projected to increase by 3% based on WALGA Local Government Cost Index estimates.

Insurance	• Excludes workers compensation (included in Employee Costs) • The cost for insurance has been projected to increase by 1.9% in year 1 and then 1.5% for the life of the plan based on WALGA estimates.
Other Expenditure	Increase by Perth CPI

5. Financial Position and Performance

On an annual basis, Council reviews POL – FCM 09 Council Financial Position and Performance Policy. An overview of the key Financial Principles which support the City and Council achieve financial sustainability are set out below:

5.1 Borrowing Principle

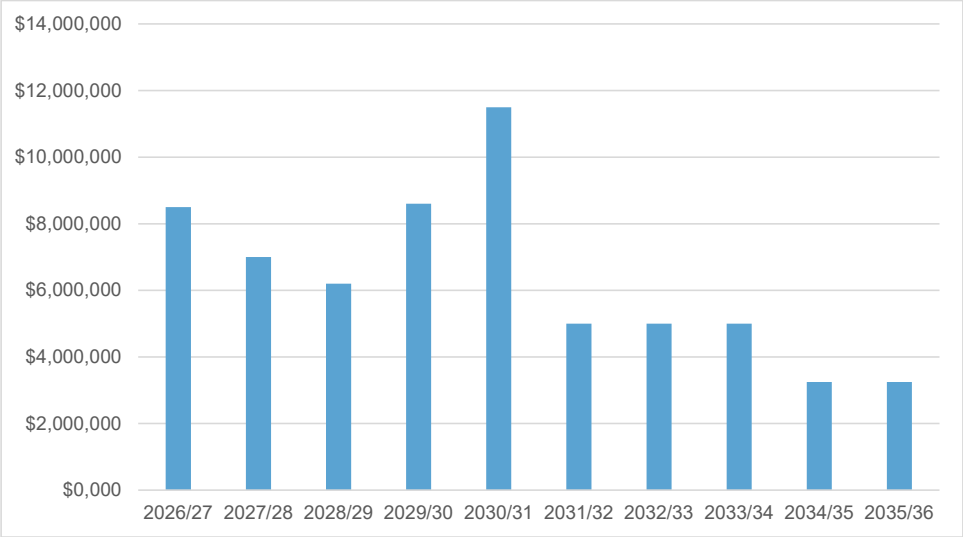
The City recognises that it may be necessary to borrow funds for the acquisition or construction of assets. In these cases, the following criteria for loan borrowings apply:

- Loans are to fund capital expenditure only. Loans are not utilised for operational costs;
- Borrowings will only be undertaken where they align with the City's long term strategy to fund asset renewals; Annual debt service expense to be affordable in the context of the Annual Budget process and the City's long term financial capacity;
- Total loan borrowings should not exceed 50% of the current rating revenue;
- Loans will be for the length of time before major intervention works are required, but no more than ten years, except for certain projects that are outlined through the Annual Budget and approved by Council;
- Debt Service Coverage Ratio in any one year must be maintained in accordance with the LGIRS standard;
- New loan borrowings will only be considered where a proposal has been presented to Council as part of the current Council approved Long Term Financial Plan; and
- It is intended that once the annual Asset Renewal amount that is required to be raised matches the budget adopted, there will be less of a reliance to fund capital through loans and a review of the total loan borrowings and Debt Service Coverage Ratio should be reviewed.

Full detail of the City's borrowings is available in **Appendix Five.**

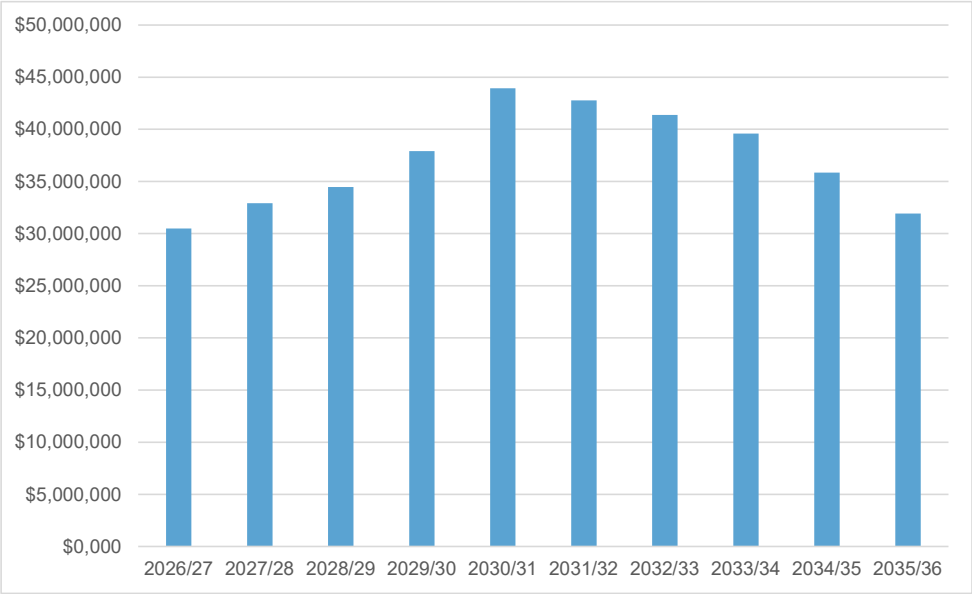
The City has a loan offset facility which can be used to place surplus funds during the year to reduce the total loan borrowings, resulting in a decrease in total interest costs and these funds being redirected to the principal repayments. Loan costs are modelled in the Plan. Loan borrowings for Waste or Specified Area Rate (SAR) capital projects are repaid by revenue from waste charges or SAR charges, whichever are applicable.

The Plan includes the following proposed new loan borrowings per year:



Due to the renewal infrastructure requirements due to the City's aging infrastructure and staging of rate increases over a 10-year period, the City expects to supplement rates income with higher levels of borrowing and use of Reserves to fund the current service levels.

The implementation of the rates revenue and borrowing strategy will result in the following total outstanding debt/principal levels over the course of the Plan:



5.2 Asset Renewal Principle

The Plan prioritises renewal investment to protect service levels, address the renewal gap and reduce cost shifting over time. The City recognises that maintaining assets for current and future generations is crucial. Adequate investment in the City's assets protects future generations from bearing the lack of previous ratepayers' obligations for contributing to future infrastructure needs. Every year, ratepayers should contribute the amount to properly maintain City infrastructure, which includes roads, parks and buildings. This will enable the City to address any immediate need for strategic responses to major issues.

The City has $1.58 billion of assets that it is required to maintain. The asset portfolio consists of:

- Buildings $186.54million
- Land $93.41 million
- Furniture and Equipment $3.28 million
- Plant and Equipment $18.78 million
- Road Infrastructure $627.48 million
- Drainage $226.38 million
- Parks $227.63million
- Coastal and Estuary $108.87 million
- Bridges $88.33 million
- Other $5.36 million

To ensure the City meets the current and future needs of the community, the following criteria apply:

- Priority will be given to renewing existing assets of similar purpose over creating new assets;
- Business cases for new assets must be supported by a full lifecycle cost analysis, including long-term operating, maintenance and renewal costs;
- Incorporates an Asset Renewal Contribution into the rating strategy (refer to Rating Principle);
- Investment in asset renewals is required to ensure service levels are met for current and future generations without a decline in quality or efficiency;
- Demonstrate continuous improvement in the achievement of the LGIRS Asset Sustainability Ratio standard;
- Seek to maximise contribution to asset renewals from external grants and subsidies where possible;
- Subject to Council approval, any actual surplus at the end of the financial year, is transferred to the Asset Management Reserve to fund asset renewals, reducing the City's reliance on borrowings in the long term;
- Supports a position in the long term that through investing in the required renewal amount through the Rating Principle, the City will be able to fund capital programs reducing the likelihood of having to rely on the Asset Management Reserve and borrowings; and
- Community Groups and Sporting Clubs agreements will include clearly defined maintenance responsibilities in accordance with Council Community and Recreations Facility Council Policy.

5.2.1 Treatment of Surpluses

Each year, it is proposed that there will be a deficit of approximately $500,000, that is if all activities and transactions eventuate the City will experience a shortfall of funds of $500,000. However, experience has demonstrated that the City endeavors to find savings to ensure that by the end of the financial year, the City will not be in a deficit position, instead either balanced or in surplus.

If there is an actual surplus once the Annual Financial Statements have been approved by Council, then the Council will consider allocating the surplus to the Asset Management Reserve to reduce the difference between the amount paid by ratepayers and the amount required to be paid by ratepayers to cover the full year enjoyment of the City of Mandurah assets. The surplus can be used to fund renewal expenditure in the future or Council has the discretion to allocate the surplus to another purpose. Subject to Council's approval, City officers will recommend that any surplus should be transferred to either asset renewal projects or the Asset Management Reserve.

The City has had a significant adverse trend audit matter raised in the 2019/20 and 2020/21 financial years relating to its asset sustainability ratio being below the LGIRS standard. It shows that the City is not investing in renewal expenditure at the same rate that the assets are deteriorating and if this is not addressed the condition of the City's assets will decline, impacting on the services that the City delivers. While the ratios are no longer required to be reported in the City's financial statements, they are still relevant in the City's Long Term Financial Plan.

Refer to section 6 of this Plan for further information on the City's performance against the LGIRS Ratios.

In the case of a deficit, this should be carried forward to the next year and funded. Deficits should not be supported as this would place further pressure on the future financial sustainability of the City.

5.3 Rating Principle

5.3.1 Rating Strategy

The following criteria applies to the overall rating principle:

- Council approve the rating strategy each year as part of the LTFP and Annual Budget process;
- Prior to any proposed rate increase, the City will demonstrate that cost efficiencies have been identified, assessed and implemented, ensuring expenditure is reviewed and prioritised in accordance with service levels established by Council;
- The City will actively seek grants and contributions when available and aligned to the delivery of the Strategic Community Plan;
- In establishing the rating strategy Council will consider the communities capacity to pay including:
    - Community service levels and expectations inform the development of the LTFP;
    - Current economic climate and conditions including consideration of cost-of-living pressures for the community; and
    - External cost escalation rates which impact on the City and community;
- The increase to general rates is formulated through a weighted average model which takes into consideration the cost escalations that the City is expected to experience for each expenditure type in the following financial year;

- The rating strategy applies the known escalation increases or where this is not available, the City applies the most reliable and timely cost escalation data to the related operational expenditure type;
- These assumptions will be applied to the related operational expenditure type for example:
    - Materials and contracts increased by Perth CPI forecast where forecast is reliable and timely, otherwise RBA CPI will be applied.
    - Labour costs increased in accordance with the City's Industrial Agreement.
    - Utilities and Insurance increased in accordance with the known escalation increases provided by the relevant supplier, and if there has been no confirmation of the increases, then the Local Government Cost index forecast will be applied.
- The weighted average model is formulated by determining the percentage of budget for each operational expenditure type and the forecasted cost escalation for each type. An additional Asset Renewal Contribution of 0.68% is included in the final model to enable the City to achieve the Asset Renewal Principle (refer section 4) until such time as there is no longer a gap between the required rates to be raised and the actual rates to be raised;
- An annual assessment is undertaken on Asset Renewal Contribution to support the achievement of the Asset Renewal Principle;
- Differential Rates apply ensuring that every landowner makes a reasonable contribution to rates;
- Specified Area Rates apply on certain locations in Mandurah where there is a waterway which enhances and requires an increased maintenance of the area by way of increased service levels for the benefit of the owners/residents who live in the area;
- Revenue raised through Specified Area Rates be used solely for the purpose which the rate was imposed, with any residual amount remaining being placed in a reserve for that same purpose; and
- Where applicable, Differential Rates and Specified Area Rates will be exercised by Council to meet specific community needs and to ensure fairness, consistency, transparency, efficiency, and equity for the community in accordance with the Act.

5.3.2 Rating Strategy Model Formula

Weighted Average = (Direct Employee Costs × Rate as per Industrial Agreement) + (Materials and Contracts × Perth CPI forecast*) + (Utilities × LGCI and Supply Contract) + (Insurance x LGCI)

+ Asset Renewal Contribution 0.68%

* where the forecast is reliable and timely

5.3.3 Rates

In accordance with the Act, local governments impose rates on land within their district to raise revenue to fund the services, programs and facilities provided to the community. The amount of local government rates payable is calculated using the following formula:

- Valuation of land (GRV)* x Council's set rate in the dollar

* Land is valued by the Valuer General (State Government) using either the Unimproved Value (UV) method or the Gross Rental Value (GRV) method. The method applicable for the City

has been designated Gross Rental Value. As the valuation is conducted by the Valuer General, the City has no control over this part of the formula. The City's next revaluation year for GRV is 2026/2027.

5.3.4 Differential Rates

The City may impose a single general rate which applies to all the properties in the gross rental value category or alternatively, the City can distinguish between land based on its zoning, use or whether it is vacant land (or other characteristics set out in regulations), or a combination of these factors, and apply a differential general rate to each. The purpose of a differential rate is to ensure that every landowner makes a reasonable contribution to rates.

Council resolves the rate in the dollar for each differential rating category when approving the annual budget. The rate in the dollar is usually different for each rate category. Council also imposes a minimum rate for each rate category. The rates raised by the City are not intended to cover any waste expenses as this is covered by the Rubbish Service levy. The differential rating categories are set out below:

Rate Category	Object	Reason
Residential Improved	This rate is regarded as the base rate as it represents the greatest number of properties in the City.	This rate aims to ensure that all ratepayers contribute towards local government services and programs.
Residential Vacant	This rate is set at a higher level as the City wishes to promote the development of all properties to their full potential.	This rate in the dollar will act to deter land holdings and acts to stimulate residential development.
Business Improved	This rate is to recognise that certain expenditures in the budget are specifically directed towards the economic development of the City and the additional costs associated with the service provision related to business activities.	This rate will ensure that the City meets the level of service costs associated with business properties and the area within which they are situated, including: (a) provision and maintenance of road infrastructure and streetscapes including road renewals and upgrades, car parking, footpaths, and traffic issues; and (b) activation, facilitation, and amenity improvements to promote economic and social attractiveness to businesses.
Business Vacant	This rate is set at a higher level as the City wishes to promote the development of all properties to their full potential.	This rate in the dollar will act to encourage commercial development and stimulate economic growth.
Urban Development	This rate relates to land held for future development.	As with other vacant land rates, this rate is set at a higher level to deter the holding of land and acts to stimulate residential development.

5.3.5 Specified Area Rates

In accordance with the Act, the City raises Specified Area Rates on properties to provide future maintenance and asset replacement costs for these areas. The following Specified Area Rates applied are:

Area	Purpose
Waterside Canal	For owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group. The defined area has been identified within the Government Gazette published 23 June 1995 as Schedule B in the City of Mandurah (Specified Area) Order No.1. The City contributes to the SAR proportionally according to the length of walling abutting public open space and bridge crossings. The City makes a 45% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway. There is 14.99% of the area of the Waterside canals that are under the City's direct control and the total percentage of costs attributable to public use (boat ramp) at Leslie Street equates to 30% (the reason there is a 30% contribution by the City is because of the location of the boat ramp which is located within the subdivision). Note: That the City funds 100% of the maintenance of the emergency access ways.
Port Mandurah Canals	For owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group. Landowners are responsible for the canal wall replacement on their land. The annual SAR expenditures are the activities outlined in the Deed of Agreement and include litter control, hydrographic survey, water quality monitoring, canal management fees and funds transferred to the dredging reserve for Port Mandurah. The City contributes to the SAR proportionally according to the length of walling abutting public open space and bridge crossings. The City makes a 41% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway. There is 10.94% of the area of the Port Mandurah canals that are under the City's direct control and the total percentage of costs attributable to public use equates to 30% (which was derived from continuing use of the waterway by the ferry companies and in support of the tourism benefit).
Mandurah Quay Canals	On 12 September 1991, the WAPC approved the subdivision of land known then as 'The Sticks Tourist Development Area' subject to conditions, including a condition requiring the subdivider Forx Pty Ltd (Developer) to liaise with the City of Mandurah and Department of Marine and Harbours in regard to funding and management of the foreshore and Boat Haven after the initial 5 years following construction. The Mandurah Quay area was approved based on the understanding that the general community would not be encumbered with the ongoing expense of the development of the Boat Haven infrastructure and all lots within the

	subdivision will contribute to the Mandurah Quay Home Owners Association Incorporated (MQHOA) who would be responsible for all the Boat Haven assets. Caveats were required to be placed on the titles. A request by the MQHOA was made to the City to take responsibility of the Boat Haven assets and both parties agreed on the basis that the SAR would be based on whole of life costs. The SAR was introduced following formal resolution by Council in July 2001 (confirmed in the City's letter dated 9 August 2001). The intent was to transfer responsibility for the marina from MQHOA to the City as requested by the MQHOA given the impacts of land dealings associated with the caveats on properties. This information is documented in both the Special Council Meeting minutes of 31 July 2001 and the Ordinary Council Minutes of 20 March 2001 reports and minutes. The financial structure of the SAR was based on a "whole of life" cost model, inclusive of reserves for infrastructure upkeep such as seawalls and dredging. The reserve has been accruing accordingly. Operating costs include the maintenance of the marina such as water quality testing, hydro surveys, litter control and minor maintenance of the walls. The reserve is used for any major maintenance and replacement of marina walls. The SAR does not fund the maintenance expenses for the pavement, garden beds and lighting along the public access way.
Port Bouvard – Northport Canals	To recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, management, surveying, and minor maintenance. The purpose is in the Deed of Agreement and is the same for every canal group except Port Mandurah and Mandurah Quays Canals. The City contributes to the SAR proportionally according to the length of walling abutting public open space. The City makes a 10% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway. In relation to the beach cleaning, the City will pay a 50% contribution which is based on the community beach that all residents can access.
Mariners Cove Canals	For owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group Deed of Agreement set the purpose. The City contributes to the SAR proportionally according to the length of walling abutting public open space and public boat ramp. The City makes a 6% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway.
Port Bouvard – Eastport Canals	To recoup the costs of litter removal from the canal water body together with the costs of water quality testing, management, surveying, and minor maintenance. The City contributes to the SAR proportionally according to the length of walling abutting public open space and bridge crossings. The City makes a 2.5% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway.

Mandurah Ocean Marina	To provide an enhanced maintenance standard and asset replacement costs. The SAR covers the ratepayers' contributions towards maintenance and improvements to the revetment wall, cleaning and lighting boardwalk, security, environment monitoring and Marina management.
Port Bouvard – Southport Canals (subject to advertising and Council approval)	To recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, management, surveying, and dredging The City contributes to the SAR proportionally according to the length of walling abutting public open space and bridge crossings. The City makes a 1.8% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway.

5.3.6 Other Charges

Other charges that can be included on a rate notice but are not limited to:

- Emergency Services Levy (ESL)*
- Swimming Pool Levies
- Rubbish Service charges

*ESL is a State Government fee that the City collects and forwards all funds received to the State Government. The City is acting as an agent for this revenue collection.

All other charges included in the rates notice are not rates however are included in the total amount payable.

5.3.7 Charitable Exemptions

Under section 6.26 (2) (g) of the Act, the City must provide an exemption to land that is used exclusively for charitable purposes to be eligible for this exemption, the entity must show that the land is being used for:

- relief of poverty.
- the advancement of education.
- the advancement of religion.
- purposes beneficial to the community not falling under any of the previous three headings.

The entity must also pass the "public benefit" test. This test states that a charitable purpose benefits an appreciably important class of the community and that a charitable purpose exists for the public benefit and not for the benefit of individuals. The test requires firstly, that there is some 'benefit', in the sense that the use of the land must involve or result in something which is good for the public. Secondly, the benefit in question must be "public", in the sense of a benefit to either the general community or a sufficient section of the community to amount to the public.

The current amount of charitable rate exemptions that it costs the City in lost revenue is over $2.2 million.

Non-government and government schools, Mandurah Community Health and Peel Health Campus are also exempt, however these exemptions are under a different subclause of section 6.26 of the Act. The City has not estimated the amount of uncollectable revenue for these uses as they were never rated prior to receiving an exemption.

5.3.8 Rates Modelling

The City's rating strategy takes into consideration the key values contained within Rating Policy Differential Rates (s.6.33) March 2016 released by the then Department of Local Government and Communities being:

- Objectivity;
- Fairness and Equity;
- Consistency; and
- Transparency and Administrative Efficiency.

As part of the LTFP process, the City is required to undertake rates modelling to demonstrate the scenarios and impacts. The rates increase for each year of the Plan including the revenue amount raised are detailed below:

Y1	Y2	Y3	Y4	Y5	Y6	Y7	Y8	Y9	Y10
2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
$ 110,168,408.00	$ 115,157,657.94	$ 119,840,468.16	$ 124,575,796.01	$ 129,479,058.21	$ 134,568,378.98	$ 139,850,639.22	$ 145,332,969.55	$ 151,022,759.15	$ 156,927,665.05
4.95%	3.82%	3.31%	3.20%	3.19%	3.19%	3.19%	3.19%	3.19%	3.19%

The development of the Plan involves modelling many scenarios and options that involve the timing of projects and rates increases. Variations to the timing of projects and assumptions requires the Plan to be reviewed.

The table below provides a sensitivity analysis of lower rate increases than currently predicted for the years 2026 to 2029. The table summarises the rate increases that are currently in the Plan as well as the impact of an increase or decrease of 1% over the life of the Plan.

The alternative scenarios, shown in the table below, outline the cash impacts after one and four years and the full impact on the 10 years of the Plan, are:

- Rates increase of 1% more than the current assumption
- Rates increases being 1% less than the current assumption
- Rates increases being 0% for all years

Scenario	Rates Increase %				Impact on Cash $'000		
	2026/27	2027/28	2028/29	2029/30	1 Year Impact	5 Year Impact	10 Year Impact
Proposed plan	4.95	3.82	3.31	3.20	Nil Impact	Nil Impact	Nil Impact
1% more than proposed	5.95	4.82	4.31	4.20	$1.04M	$6.29M	$15.67M

1% less than proposed	3.95	2.82	2.31	2.20	($1.04M)	($6.06M)	($14.38M)
0% rate increase	0%	0%	0%	0%	($5.13M)	($21.24M)	($44.61M)

Impacts to funding the provision of services, programs and infrastructure projects and maintenance, will also have other consequences in relation to the following:

- Higher borrowings may be required
- Reserves may need to be utilised
- Projects may need to be delayed or removed
- Operating surpluses may be insufficient to cover servicing asset management costs
- Service levels and the condition of assets

There are many indicators that influence Council's rate strategy. The two major influences are discussed in detail below:

5.3.9 External Cost Escalation Rates

Pressure is put on City expenditure because of external cost escalation rates. While the Consumer Price Index (CPI) can be a measure for the City when estimating the increase in expenditure, the index does include items that do not apply to local governments including Alcohol and Tobacco, Housing and Health.

Whilst most multi-term contracts of provision of service, program or infrastructure refer to Perth CPI as the escalation rate for the annual contract price, there are other escalation factors that are not fixed in a contract and that are higher than CPI. For example, the cost of utilities factors heavily on the City's expenditure. The City cannot therefore only use CPI as an indicator of cost escalations. The City is required to consider the City's industrial agreement with staff, the rising superannuation rate, road and building construction escalation rates and interest rates when determining the total expenditure for each year.

Another indicator used in this Plan is WALGA's Local Government Cost index (LGCI). This index looks at cost increases for Local Governments in WA across a range of components to give a forecast. Current estimates put the LGCI at 3.1% for the 30 June 2026 year. This LTFP has also used certain components such as Utilities (estimated at 3% increase for 2026/2027) and Insurance (estimated at 1.9% for 2026/2027). While components such as Utilities and Insurance will be similar across all local governments in WA, components such as employee costs and materials and contracts are specific to each local government. A more detailed view of the assumptions and escalations used in the Plan can be seen in the Assumptions section of this report. As part of the annual review of the Plan, external cost escalation rates are reviewed.

5.3.10 Community Capacity to Pay

Economic conditions are affecting Mandurah households have been shaped by elevated inflation, higher interest rates, and strong labour market outcomes. ABS data show Perth CPI at 4.6% year-on-year to March 2026, with the largest pressures in housing, transport and utilities. The Reserve Bank of Australia (RBA) increased the cash rate to 4.35% in May, lifting

borrowing costs and keeping mortgage servicing burdens high. At the same time, wage growth in Western Australia (~4% in 2025) has broadly matched inflation, limiting real income gains.

Mandurah's employment conditions remain relatively strong. Unemployment has been low by historical standards, supporting aggregate household incomes. This has improved the average capacity to manage small cost increases compared with the peak of the cost-of-living shock in 2022–23. However, distributional pressures remain significant.

Housing costs continue to be the most acute constraint on household budgets. Rental vacancy rates across Mandurah are very low (between 1-2%), and rents have increased materially over recent years. Bankwest Curtin Economics Centre (BCEC) research highlights heightened rental stress in WA, with affordability pressures particularly acute for lower-income households and renters. Mortgage holders have experienced a sharp rise in repayments since 2022 due to interest rate increases, and while rates have stabilised, servicing costs remain elevated.

Mandurah's population is older than the WA average (median age 45 vs 38; ABS Census 2021). Around one-third of households own their home outright, reflecting a large retiree cohort, while a substantial minority rent or hold mortgages. This demographic mix means capacity to pay is highly uneven across the community.

During periods of increased leaving costs, households and individuals will tend to both cut back on spending in some areas, to preserve the essentials, but also change spending patterns to cheaper alternatives. This second effect is likely to lead to increased demand for the services the City supports, such as libraries, community sports and festivals and events. This presents a challenge in balancing increased demand for services, against the need for budgetary impacts of paying for them.

5.3.11 Strategy for affordable rate setting

Since the adoption of the 2021/2030 LTFP in 2021, Council has endorsed a rating strategy applying the CPI plus the Asset Renewal Contribution of an additional 0.68% which represents a staged approach to reach the required level of investment into asset renewal within 10 years.

This rating strategy was developed following a review of historical data relating to the actual renewal asset investment by the City compared to the amount required to be invested to ensure there is no loss in condition of the asset to maintain the current level of service to the community. The review found that there was around a $6 million shortfall per year if no action was taken. In addition to further substantiating the position that action was required to invest in renewal projects, an audit finding indicated that the City was not investing enough in its renewal of infrastructure assets.

This rating strategy of an additional 0.68% per annum required rates to be raised to continue existing service levels, will reach the required renewal investment within 10 years. The investment in asset renewals will maintain service levels for current and future generations without a decline in quality or efficiency of the assets. There may be years where the renewal expenditure for the financial year is less than what is allocated in the LTFP. In these years, the balance of funds will be transferred to the Asset Management Reserve to be used in the required year that renewal work is undertaken. This ensures that the current ratepayers of that year, are still paying for their enjoyment of the use of the City assets, and the allocation is

spread between the renewal projects and the Asset Management Reserve. If there is no action taken, the long term impact is a decline in the condition of the City's assets and service level.

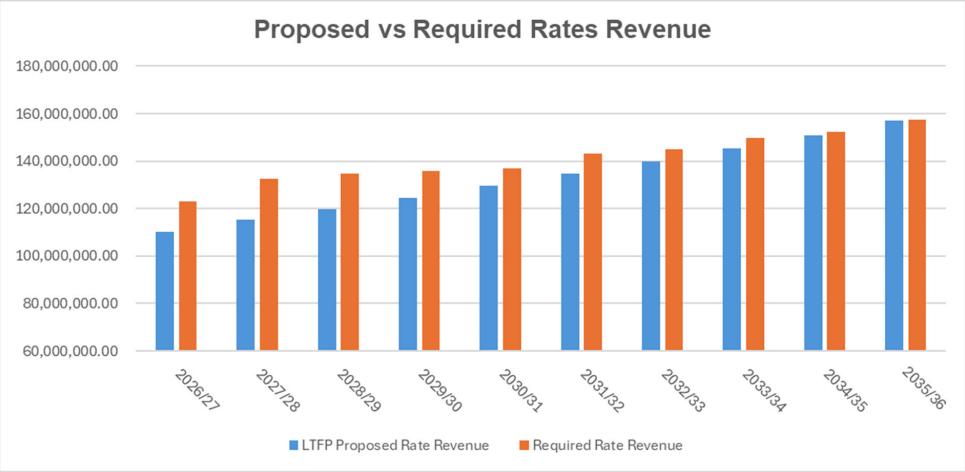
Until such time as there is no shortfall between the actual rates raised and the required rates to be raised, the City has to utilise the Asset Management Reserve and borrowings to fund the renewal projects.

City officers recommend that the treatment of surplus from the previous year is transferred to the Asset Management Reserve due to the current ratepayers not paying the actual amount required to cover the use of enjoyment of the City assets in that year. To ensure the decline in assets in the current year are paid for by the ratepayers who have benefited from them, the rating strategy of an additional 0.68% has been recommended.

To fund the renewal projects in the past, the City has utilised strategies such as:

- allocating the end of year surplus to the Asset Management Reserves as a result of the current ratepayers shortfall between the rates being paid and the required amount to be paid in that year; and
- funding renewal projects through the Asset Management Reserve.
- The City has undertaken modelling to determine what rates revenue would be required if the rating strategy was not staged and the Council applied the shortfall immediately, compared to the staged approach adopted by Council where an additional 0.68% per year applies as well as the utilisation of Asset Management Reserve to fund renewals until such time as it is depleted.

The graph below shows the required rates revenue compared with the LTFP rates revenue, demonstrating that the current ratepayers are paying less than what is required to cover the use and enjoyment of the City's total assets in one year. The required rate revenue considers all operational costs included in the LTFP, the decline in value of assets in that year based on the total assets (and allocated to either capital or transfer to Asset Management Reserve), and not utilising borrowings for the renewal part of the project. The LTFP rate revenue includes all operational costs included in the LTFP, the amount allocated to capital and utilises borrowings for the renewal part of the project due to insufficient funds in the Asset Management Reserve.

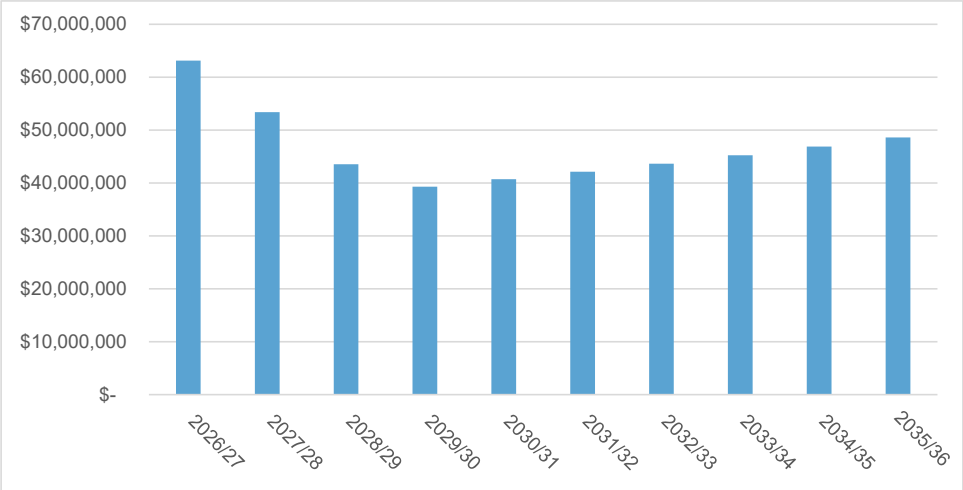


5.3.12 Reserves

The City's reserve balances as at 30 June 2026 are estimated to total $76.2 million. The City's current reserves will be systematically reviewed including the purpose of the reserve, amount including a cap if any, the need for the reserve and what the reserve will be spent on.

Information on the City's Reserves is available in **Appendix Six.**

The below chart summarises the total value held in reserves over the 10 years:



The City has the following reserves (excluding SAR Reserves):

Reserve & Purpose	Improvements & Funds Required
Building - Future new building capital requirements	There are a small number of new buildings in the Plan. It is recommended that no additional funds are transferred to the reserve.
Asset Management - Renewal and upgrade of current infrastructure	Any surplus funds from year end to be transferred to this reserve. Currently there is insufficient funds to maintain reasonable level of standards across the entire asset portfolio. It is recommended that the Council invest more into renewal expenditure over the life of the Plan.
Cultural Centre - Equipment/plant replacement for Mandurah Performing Arts Centre and the provision of standby financing	Reserve almost depleted, no further funding identified currently

Sustainability - Development of Mandurah as a sustainable city	For the use of sustainable development in the City
Waste Facilities Reserve Fund - Future waste treatment initiatives	These funds are for capital projects that address waste treatment initiatives.
Interest Free Loans - Interest-free loans to sporting & community groups for minor capital projects	Interest-free loans approved by council are taken from this reserve and any repayments though-out the year are put back in
CLAG - Contiguous Local Authority Group for control of mosquitoes	This is the City's amount held in reserve when the City's contribution exceeds the actual expenditure incurred. The City is required to maintain a reserve for any under spends and where additional funds are required in a year, the City is to use the balance of the reserve to fund in the first instance.
Mandurah Ocean Marina - Future maintenance/asset replacement at Mandurah Ocean Marina	Under agreement when the lots were developed. Reserve for any future maintenance/Asset replacement
Waterways - Future maintenance/asset replacement of specific waterways infrastructure	Under agreement when the lots were developed. Reserve for any future maintenance/Asset replacement
Port Mandurah Canals Stage 2 Maintenance - Stage 2 Future maintenance of canals	Under agreement when the lots were developed. Reserve for any future maintenance/Asset replacement
Mariners Cove Canals - Future maintenance of canals	Under agreement when the lots were developed. Reserve for any future maintenance/Asset replacement
Port Bouvard Canal Maintenance Contributions - Contribution Future maintenance of canals	Under agreement when the lots were developed. Reserve for any future maintenance/Asset replacement
Cash in Lieu Parking Contributions - Contributions received in accordance with Planning & Development Act	Parking Contributions received in accordance with Planning & Development Act are placed in this reserve for future use
Unspent Grants & Contributions - Operating and non-operating grants and contributions tied to future expenditure.	Used to carry forward unspent grants and contributions from the previous year. The amount reflects the actual amount required to be in reserve.

Leave Reserve - To fund the long service and sick leave liability of City's staff.	The reserve balance is in line with the City's current long service leave liability.
Bushland and Environmental Protection - For the purchase & protection of bushland and environmentally sensitive sites within the City	Reserve capped at $1.5 million – contribution to reserve (if not at the cap) is $200,000 per year.
Coastal Storm Contingency - Provide for coastal emergency works due to storm damage	The amount may not cover all expenditure required for emergency works; however, will fund a portion of the clean-up costs in a coastal storm event.
Digital Futures - Fund development, investigation or commissioning of digital technology initiatives.	Reserve to be reviewed and future funding requirements presented in future reviews of the Plan
Decked Carparking - Amount received from Landcorp in June 2006, set aside for Decked Carparking	This is a cash in lieu amount and has been created for a set purpose. No further contributions are recommended.
Sport Clubs Maintenance Levy - To maintain various city buildings leased to clubs	The amount aligns to the lease agreements and reduces the City's contribution to repairing or replacing items in these buildings.
City Centre Land Acquisition Reserve - For future property purchases within the City Centre area	A review of properties to be funded from this reserve is currently being undertaken.
Lakelands Community Infrastructure Reserve - Contribute to the construction of the community infrastructure on Lot 2300 Seppings Parade Lakelands	This is a cash in lieu amount and has been created for a set purpose. No further contributions are recommended.
Plant reserve - Replacement of heavy plant and equipment	Capital expenditure on plant and equipment is approximately $2.6 million per year. No transfers to reserve are included in the Plan.
Workers Compensation - For the purposes of funding previous year workers compensation claims that are open and still have costs required to be paid by the City of Mandurah.	Reserve to increase LGIS suggested reserve balance for Workers Compensation. Reviewed annually.

Restricted Cash Reserve	Restricted cash carried forward for future use.
Mandurah Quay Seawall Reserve	To fund future replacement works to the Mandurah Quay Seawall
Community Safety	To fund the relevant actions in the Community Safety Strategy that have been identified as being funded by this reserve.
Public Art	To fund future Public Art Capital Projects
Large-Scale Arts and Culture Attraction	To fund projects that promote Mandurah as a desirable City in its cultural offerings

The following reserves are proposed to be introduced in 2026/2027 Financial Year subject to advertising:

Cash in Lieu Reserve	Contributions received as Cash in Lieu of open space contributions are placed in this reserve for future use.
Mandurah Ocean Marina Chalet Maintenance and Renewal	To fund future maintenance or replacement works for the Mandurah Ocean Marina Chalets.

5.4 Revenue Principle

In addition to the rating revenue, the City will identify and explore opportunities through the following criteria:

- Actively seek grants and contributions when available and aligned to the delivery of the Strategic Community Plan;
- Manage advocacy priorities and efforts in accordance with the City of Mandurah Advocacy Framework;
- Demonstrate continuous improvement in the achievement of the LGIRS Operating Surplus Ratio standard;
- Identify opportunities to increase the level of commercial returns and broaden commercial opportunities where practical; and
- Fees and charges for the provision of for-profit services must recover the full economic cost of providing the service.

5.5 Efficiency Principle

The City is committed to maximising organisational efficiencies through the following criteria:

- Resources are allocated in accordance with objectives in the Strategic Community Plan and Corporate Business;

- Services levels and programs will be assessed and reviewed by Council in accordance with the City of Mandurah Service Review Framework to achieve the best value for money and appropriate quality aligned to community expectations; and
- A culture of continuous improvement is embedded within the City, through the delivery of the City of Mandurah Efficiency Program.
- The program complements the rating strategy by ensuring that cost pressures are actively managed and that the City continues to operate efficiently.

5.5.1 Efficiency Program

The City has established an Efficiency Program which includes the following strategies:

Strategy 1 Permanent Cost Saving

Council has established a baseline annual efficiency target of $250,000 in permanent cost savings, to be achieved through the systematic review of contracts, services and operating practices.

These savings are cumulative over the life of the Plan, resulting in $2.5 million in ongoing reductions to the cost base over 10 years. This represents a minimum target, with additional efficiencies expected to be identified through ongoing service reviews and process improvements.

Regular reporting on the achievement of the efficiency target will be provided to Council.

The cumulative effect of this initiative over the Plan is demonstrated in the table below:

Y1	Y2	Y3	Y4	Y5	Y6	Y7	Y8	Y9	Y10
2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
250,000.00	500,000.00	750,000.00	1,000,000.00	1,250,000.00	1,500,000.00	1,750,000.00	200,000.00	2,250,000.00	2,500,000.00

Strategy 2 One-off cost savings

Council budgets for a deficit of $500,000 and is required to find one-off cost savings over the course of the financial year to achieve a balanced budget. This is achieved through a range of strategies and is reported to Council through the budget process.

This approach encourages active cost management across all business units and reinforces accountability for achieving a balanced financial outcome

Strategy 3 Business Improvement

The City is investing in digital transformation initiatives to improve productivity, reduce manual processes, and enhance service delivery to the community.

Key focus areas include:

- Automation of administrative and transactional processes
- Expansion of digital service channels for customers
- Implementation of technology solutions to support better decision-making

These initiatives are expected to deliver both efficiency gains and improved customer experience over time.



Strategy 4 Service and Program Reviews

The City undertakes service, and program reviews each year to ensure services and programs are aligned to community needs and expectations and are providing value for money for the City. These reviews analyse the City's services to review current delivery and identify any potential improvements. The reviews can be used to improve the City's efficiency and effectiveness, assist in addressing financial sustainability.

6. Key Ratios

The Department of Local Government Sport and Cultural Industries (DLGSC) considers several ratio's when measuring the performance of local governments. These ratios are:

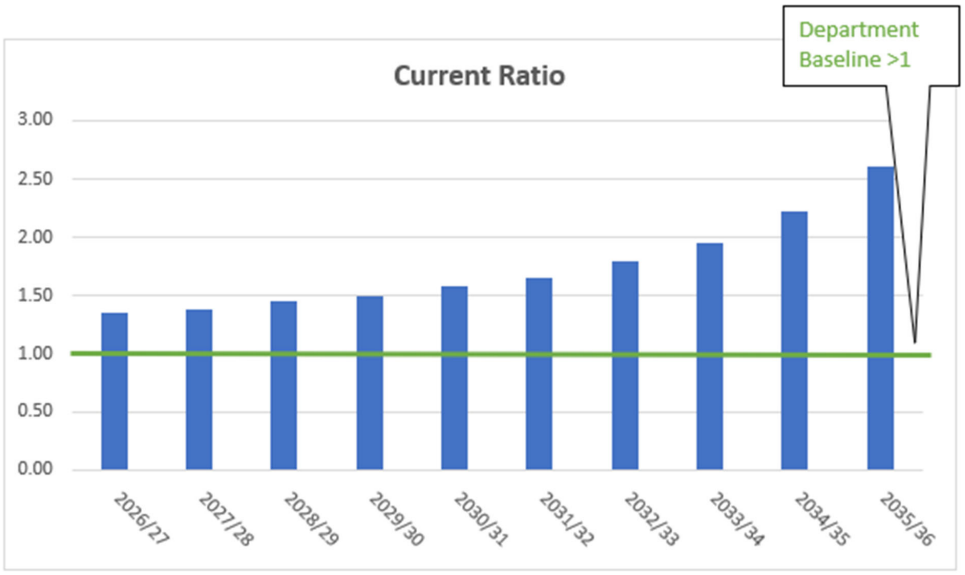
- Current Ratio
- Asset Consumption Ratio
- Asset Renewal Funding Ratio
- Asset Sustainability Cover Ratio
- Debt Service Ratio
- Operating Surplus Ratio
- Own Source Revenue Ratio

Information on the City's Ratio's is available in **Appendix Seven.** A summary of the City's performance against these ratios is provided below:

6.1 Current Ratio

Liquidity refers to how quickly and cheaply an asset can be converted into cash. A local government's liquidity is measured by the Current Ratio. This ratio provides information on the ability of a local government to meet its short-term financial obligations out of unrestricted current assets.

The standard is not met if the ratio is lower than 1:1 (less than 100%) The standard is met if the ratio is greater than 1:1 (100% or greater). A ratio less than 1:1 means that a local government does not have sufficient assets that can be quickly converted into cash to meet its immediate cash commitments. This may arise from a budget deficit from the past year, a Council decision to operate an overdraft or a decision to fund leave entitlements from next year's revenues



6.2 Asset Consumption Ratio

This ratio measures the extent to which depreciable assets have been consumed by comparing their written down value to their replacement cost. This ratio seeks to highlight the aged condition of a local government's stock of physical assets. If a local government is responsible for maintaining and renewing/replacing its assets in accordance with a well-prepared asset management plan, then the fact that its Asset Consumption Ratio may be low and/or declining should not be cause for concern – providing it is operating sustainably.

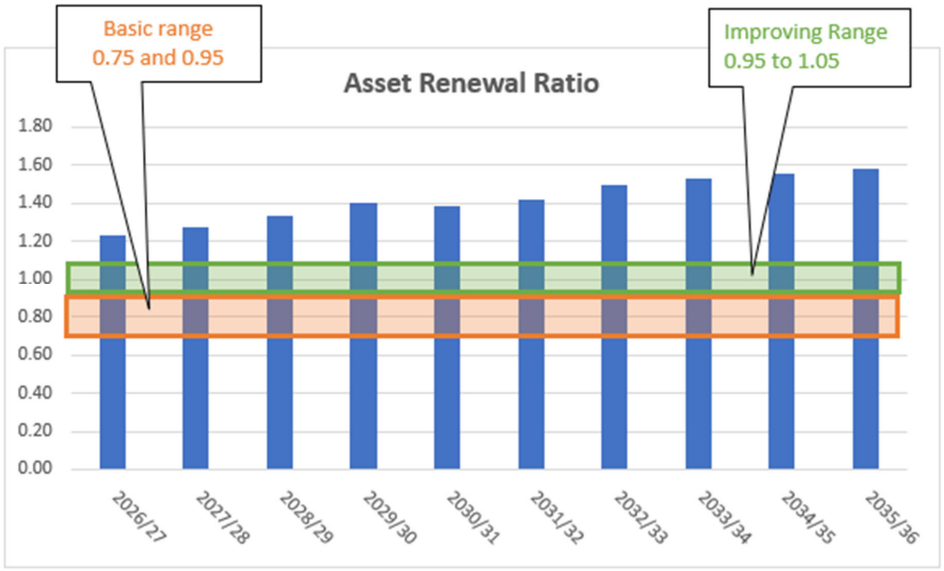
Standard is met if the ratio can be measured and is 50% or greater (0.50 or >). Standard is improving if the ratio is between 60% and 75% (0.60 and 0.75).



6.3 Asset Renewal Funding Ratio

This ratio is a measure of the ability of a local government to fund its projected asset renewal/replacements in the future. This ratio indicates whether the local government has the financial capacity to fund asset renewal as required and can continue to provide existing levels of services in future, without additional operating income; or reductions in operating expenses.

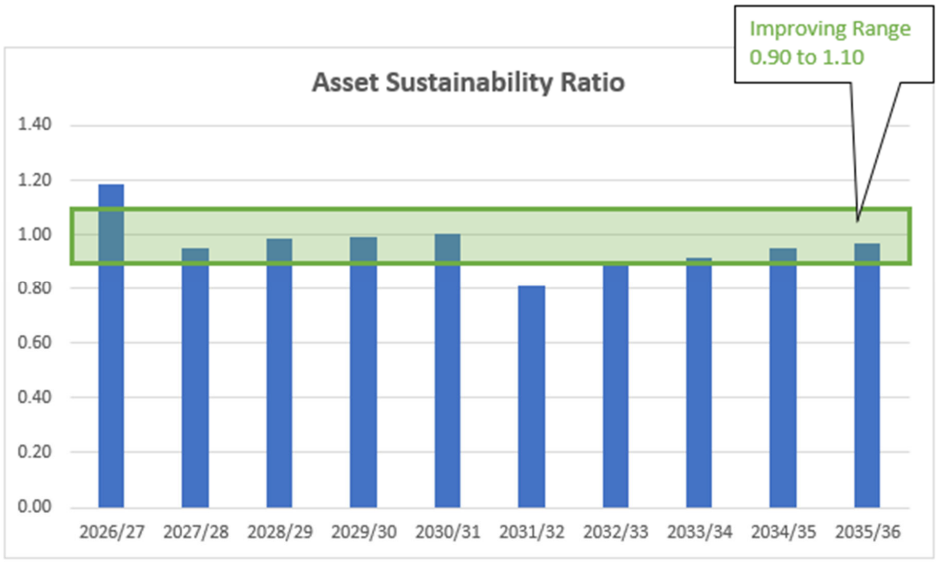
The ratio is calculated from information included in the local government's long term financial plan and its asset management plan; not the Annual Financial Report. For the ratio to be meaningful, a consistent discount rate should be applied in Net Present Value (NPV) calculations. Standard is met if the ratio is between 75% and 95% (or 0.75 and 0.95). Standard is improving if the ratio is between 95% and 105% (or 0.95 and 1.05), and the ASR falls within the range 90% to 110%, and ACR falls within the range 50% to 75%.



6.4 Asset Sustainability Ratio

This ratio indicates whether a local government is replacing or renewing existing non-financial assets at the same rate that its overall asset stock is wearing out. This ratio is an estimate of the extent to which assets managed by a local government are being replaced as they reach the end of their useful lives. It is calculated by measuring capital expenditure on renewal or replacement of assets, relative to depreciation expense. Expenditure on new or additional assets is excluded. Depreciation expense represents an estimate of the extent to which the assets have been consumed during that period. Measuring assets at fair value is critical to the calculation of a valid depreciation expense value.

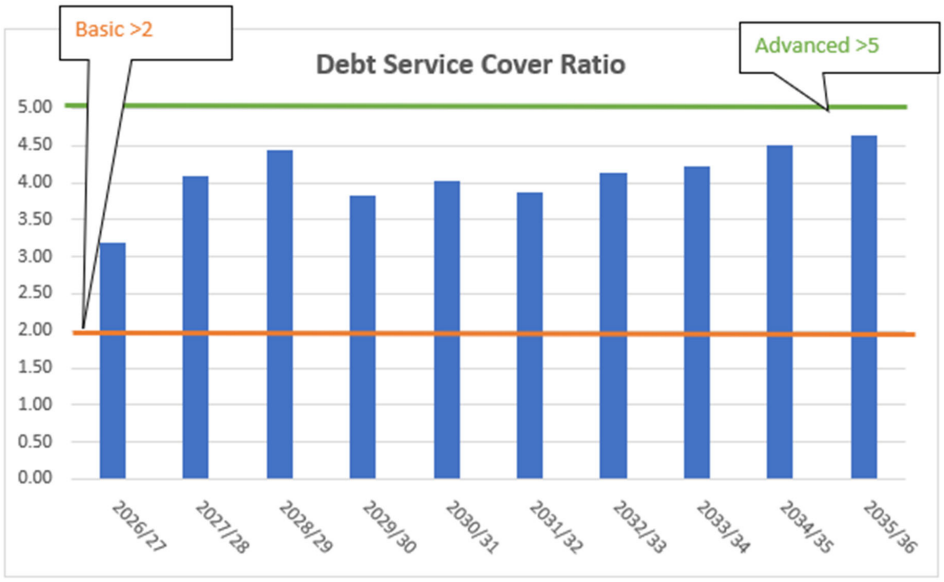
Standard is met if the ratio can be measured and is 90% (or 0.90) Standard is improving if this ratio is between 90% and 110% (or 0.90 and 1.10).



6.5 Debt Service Ratio

A local government's ability to service debt. This is the measurement of a local government's ability to produce enough cash to cover its debt payments. This ratio is the measurement of a local government's ability to repay its debt including lease payments. The higher the ratio is, the easier it is for a local government to obtain a loan.

A Basic standard is achieved if the ratio is greater than or equal to two. An Advanced standard is achieved if the ratio is greater than five.

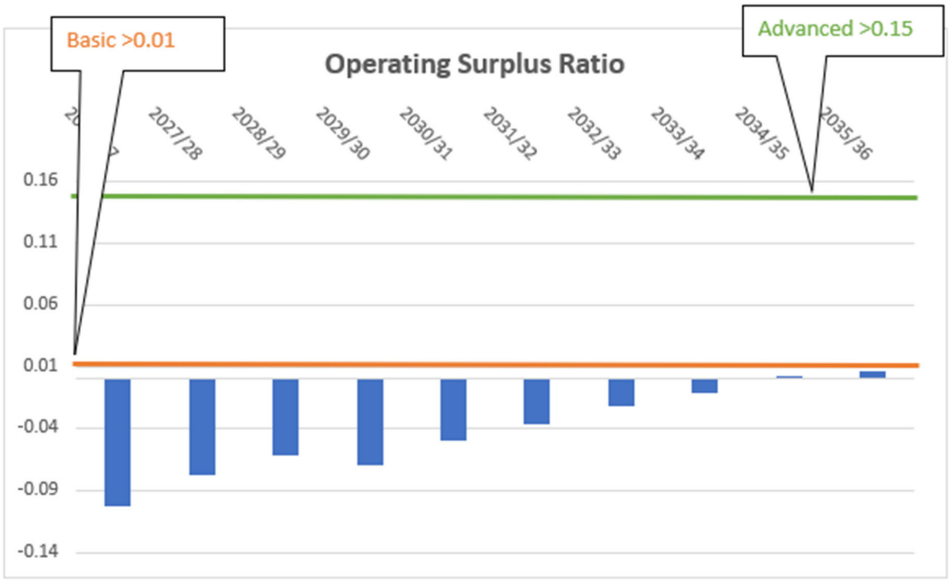


6.6 Operating Surplus Ratio

This ratio is a measure of a local government's ability to cover its operational costs and have revenues available for capital funding or other purposes. If a local government consistently achieves a positive operating surplus ratio and has soundly based long term financial plans showing that it can continue to do so in the future, having regard to asset management and the community's service level needs, then it is considered financially sustainable.

A positive ratio indicates the percentage of total own source revenue available to help fund proposed capital expenditure, transfer to cash reserves or to reduce debt. A negative ratio indicates the percentage increase in total own source revenue (principally rates) that would have been required to achieve a break-even operating result.

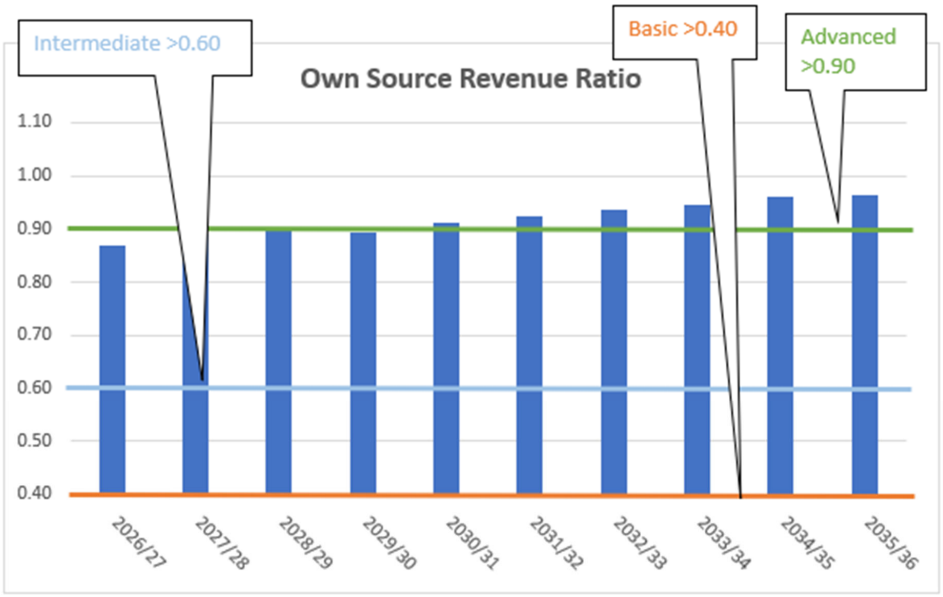
Basic Standard between 1% and 15% (0.01 and 0.15) Advanced Standard > 15% (>0.15).



6.7 Own Source Revenue Ratio

This ratio is a measure of a local government's ability to cover its costs through its own taxing and revenue efforts. This ratio is the measurement of a local government's ability to cover its costs through its own revenue efforts. Different standards have been established to recognise the varying revenue raising capacities across the sector, where some rural and remote local governments have limited rate bases and revenue raising capacity, whereas others such as major metropolitan and regional local governments have significant rate bases and other own source revenues.

Basic standard is achieved if the ratio is between 40% and 60% (or 0.4 and 0.6). An Intermediate standard is achieved if the ratio is between 60% and 90% (or 0.6 and 0.9). An Advanced standard is achieved if the ratio is greater than 90% (or > 0.9).



7. Summary

This Plan is integral to the City's achievement of the Strategic Community Plan and ensures that financial decision making is accountable, transparent and responsive to the community's needs. This Plan has been developed recognising the impact of cost of living and ensures the City's decision making is responsive to current and future communities. The Plan is reviewed annually, and the City welcomes any feedback on the Plan as it strives for continuous improvement. If you have any feedback, please email council@mandurah.wa.gov.au and include in the subject Long Term Financial Plan.

8. Appendices

- **Appendix 1 – Summary**
- **Appendix 2 – New Operating and Employees**
- **Appendix 3 – Capital**
- **Appendix 4 – Assumptions**
- **Appendix 5 – Borrowings**
- **Appendix 6 – Reserves**
- **Appendix 7 – Ratios**

Appendix 1 - Summary

	Y1	Y2	Y3	Y4	Y5	Y6	Y7	Y8	Y9	Y10
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Opening Funding Surplus / (Deficit)	$ 600,000.00	($499,179)	($499,179)	($499,179)	($499,179)	($499,179)	($499,179)	($499,179)	($499,179)	($499,179)
Operating Income										
Rates	$ 110,168,408.00	$ 115,157,657.94	$ 119,840,468.16	$ 124,575,796.01	$ 129,479,058.21	$ 134,568,378.98	$ 139,850,639.22	$ 145,332,969.55	$ 151,022,759.15	$ 156,927,665.05
Operating grants, subsidies and contributions	$ 7,405,672.00	$ 7,752,750.88	$ 7,965,951.53	$ 8,377,974.43	$ 8,369,227.82	$ 8,578,458.52	$ 8,792,919.98	$ 9,012,742.98	$ 9,238,061.55	$ 9,660,112.64
Other income	$ 124,397.00	$ 97,772.43	$ 100,461.17	$ 102,972.70	$ 105,547.02	$ 108,185.69	$ 110,890.34	$ 113,662.60	$ 116,504.16	$ 119,416.76
Fees & Charges	$ 44,915,531.00	$ 47,581,386.20	$ 48,854,064.32	$ 48,543,577.53	$ 51,260,920.71	$ 52,509,993.72	$ 53,790,168.57	$ 55,102,222.78	$ 56,447,953.35	$ 56,088,245.08
Interest Earnings	$ 5,149,629.00	$ 5,128,927.23	$ 5,269,972.73	$ 5,401,722.05	$ 5,536,765.10	$ 5,675,184.23	$ 5,817,063.83	$ 5,962,490.43	$ 6,111,552.69	$ 6,264,341.51
Operating Income Total	**$ 167,763,637.00**	**$ 175,718,494.68**	**$ 182,030,917.92**	**$ 187,002,042.71**	**$ 194,751,518.86**	**$ 201,440,201.14**	**$ 208,361,681.94**	**$ 215,524,088.34**	**$ 222,936,830.90**	**$ 229,059,781.04**
Operating Expenses	**$ 0.44152**									
Direct Employee costs	-$ 64,872,671.00	-$ 67,655,457.74	-$ 69,257,989.07	-$ 72,228,093.91	-$ 73,876,347.90	-$ 75,538,756.04	-$ 77,489,921.32	-$ 79,489,865.73	-$ 81,539,808.74	-$ 83,904,738.36
Materials and Contracts	-$ 75,162,865.00	-$ 76,263,960.58	-$ 78,052,469.52	-$ 81,123,132.98	-$ 83,229,871.67	-$ 85,062,213.18	-$ 86,629,056.05	-$ 89,398,292.53	-$ 91,240,218.93	-$ 93,726,889.78
Utilities	-$ 5,319,341.00	-$ 5,358,998.33	-$ 5,519,768.28	-$ 5,685,361.33	-$ 5,855,922.16	-$ 6,031,599.83	-$ 6,212,547.82	-$ 6,398,924.26	-$ 6,590,891.99	-$ 6,788,618.75
Depreciation	-$ 36,013,230.00	-$ 36,328,682.31	-$ 36,691,969.13	-$ 37,058,888.83	-$ 37,429,477.71	-$ 37,803,772.49	-$ 38,181,810.22	-$ 38,563,628.32	-$ 38,949,264.60	-$ 39,338,757.25
Interest Expense	-$ 1,257,730.00	-$ 1,460,080.62	-$ 1,541,377.87	-$ 1,687,480.72	-$ 1,957,025.22	-$ 2,364,104.44	-$ 2,346,246.48	-$ 2,305,631.79	-$ 2,241,384.23	-$ 2,042,414.10
Insurance	-$ 1,576,044.00	-$ 1,670,945.55	-$ 1,696,009.74	-$ 1,721,449.88	-$ 1,747,271.63	-$ 1,773,480.71	-$ 1,800,082.92	-$ 1,827,084.16	-$ 1,854,490.42	-$ 1,882,307.78
Other Expenditure	-$ 66,284.00	-$ 53,938.95	-$ 55,422.27	-$ 56,807.82	-$ 58,228.02	-$ 59,683.72	-$ 61,175.81	-$ 62,705.21	-$ 64,272.84	-$ 65,879.66
Loss on disposal of assets										
Operating Expenses Total	**-$ 184,268,165.00**	**-$ 188,792,064.08**	**-$ 192,815,005.88**	**-$ 199,561,215.47**	**-$ 204,154,144.32**	**-$ 208,633,610.42**	**-$ 212,720,840.62**	**-$ 218,046,131.99**	**-$ 222,480,331.75**	**-$ 227,749,605.66**
Non-cash amounts excluded from operating activities	$ 35,948,147.00	$ 36,328,682.31	$ 36,691,969.13	$ 37,058,888.83	$ 37,429,477.71	$ 37,803,772.49	$ 38,181,810.22	$ 38,563,628.32	$ 38,949,264.60	$ 39,338,757.25
Amount attributable to operating activities	**$ 19,443,619.00**	**$ 23,255,112.92**	**$ 25,907,881.18**	**$ 24,499,716.07**	**$ 28,026,852.25**	**$ 30,610,363.21**	**$ 33,822,651.53**	**$ 36,041,584.66**	**$ 39,405,763.76**	**$ 40,648,932.63**
Investing activities										
Non-operating grants, subsidies and contributions	$ 11,589,409.00	$ 22,289,136.33	$ 21,154,359.67	$ 7,041,686.00	$ 7,427,419.00	$ 5,172,115.00	$ 5,248,010.00	$ 4,379,615.00	$ 4,379,615.00	$ 4,379,615.00
Proceeds from disposal of assets	$ 934,129.00	$ 814,760.56	$ 3,314,760.56	$ 814,760.56	$ 814,760.56	$ 814,760.56	$ 814,760.56	$ 814,760.56	$ 814,760.56	$ 814,760.56
Payments for property, plant and equipment	-$ 46,413,917.00	-$ 55,190,380.00	-$ 58,601,841.32	-$ 37,990,026.00	-$ 36,611,749.00	-$ 29,834,839.00	-$ 23,716,009.00	-$ 22,320,735.00	-$ 20,825,735.00	-$ 20,825,735.00
Admin Overheads allocated to Capital	-$ 2,707,481.00	-$ 2,659,372.62	-$ 2,751,052.94	-$ 1,819,386.42	-$ 1,737,033.22	-$ 1,959,844.47	-$ 1,955,658.65	-$ 1,951,173.65	-$ 1,951,173.65	-$ 1,888,696.44
Additional renewal expenditure	$ -	$ -	$ -	$ -	-$ 2,545,226.12	-$ 2,764,550.69	-$ 11,950,278.00	-$ 14,478,541.34	-$ 17,546,695.48	-$ 18,834,896.57
Amount attributable to investing activities	**-$ 36,597,860.00**	**-$ 34,745,855.73**	**-$ 36,883,774.03**	**-$ 31,952,965.86**	**-$ 32,651,828.78**	**-$ 28,572,358.59**	**-$ 31,559,175.09**	**-$ 33,556,074.42**	**-$ 35,129,228.56**	**-$ 36,354,952.45**
Financing Activities										
Proceeds from new debentures	$ 8,500,000.00	$ 7,000,000.00	$ 6,200,000.00	$ 8,600,000.00	$ 11,500,000.00	$ 5,000,000.00	$ 5,000,000.00	$ 5,000,000.00	$ 3,250,000.00	$ 3,250,000.00
Unspent Loans Utilised	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Proposed Additional expenditure reduction	$ 250,000.00	$ 500,000.00	$ 750,000.00	$ 1,000,000.00	$ 1,250,000.00	$ 1,500,000.00	$ 1,750,000.00	$ 2,000,000.00	$ 2,250,000.00	$ 2,500,000.00
Payment of lease liability	-$ 424,643.00	-$ 1,167,973.45	-$ 1,191,332.92	-$ 1,215,159.57	-$ 1,239,462.77	-$ 1,264,252.02	-$ 1,289,537.06	-$ 1,315,327.80	-$ 1,348,211.00	-$ 1,381,916.27
Proceeds from self-supporting loans	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Transfer from reserves	$ 16,497,892.00	$ 12,200,620.86	$ 11,919,559.77	$ 5,905,803.62	$ 95,038.00	$ 442,575.00	$ 299,547.00	$ 307,035.00	$ 314,715.00	$ 322,581.00
Repayment of debentures	-$ 5,228,510.00	-$ 4,590,536.91	-$ 4,638,729.45	-$ 5,165,766.91	-$ 5,476,020.23	-$ 6,152,991.51	-$ 6,401,082.85	-$ 6,791,415.72	-$ 6,991,339.21	-$ 7,164,451.12
Transfer to reserves	-$ 3,539,677.00	-$ 2,451,367.84	-$ 2,063,604.72	-$ 1,671,627.52	-$ 1,504,578.47	-$ 1,563,336.09	-$ 1,622,403.54	-$ 1,685,801.72	-$ 1,751,699.99	-$ 1,820,193.79
Amount attributable to financing activities	**$ 16,055,062.00**	**$ 11,490,742.66**	**$ 10,975,892.69**	**$ 7,453,249.62**	**$ 4,624,976.53**	**-$ 2,038,004.62**	**-$ 2,263,476.44**	**-$ 2,485,510.24**	**-$ 4,276,535.19**	**-$ 4,293,980.18**
Closing Funding Surplus / (Deficit)	($499,179)	($499,179)	($499,179)	($499,179)	($499,179)	($499,179)	($499,179)	($499,179)	($499,179)	($499,179)
Surplus/(Deficit) no carry forward	($499,179)	($0)	($0)	($0)	$0	($0)	($0)	$0	($0)	$0

Appendix 2 - New Operating and Employees

New Operating

Proposal	Project Funded By	Yr 1 2027	Yr 2 2028	Yr 3 2029	Yr 4 2030	Yr 5 2031	Yr 6 2032	Yr 7 2033	Yr 8 2034	Yr 9 2035	Yr 10 2036	Total Budget
Estuary CHRMAP	City Funding Required	$ 236,325										$ 236,325

Rate Funded New Employees

Proposal	Project Funded By	Yr 1 2027	Yr 2 2028	Yr 3 2029	Yr 4 2030	Yr 5 2031	Yr 6 2032	Yr 7 2033	Yr 8 2034	Yr 9 2035	Yr 10 2036	Total Budget
Community Facility Planner - 1.0FTE	Minicipal Funds	118,046.24	120,997.40	124,022.33	127,122.89	130,300.96	133,558.49	136,897.45	140,319.88	143,827.88	147,423.58	$ 1,322,517
Transport Engineer - 1.0FTE	Minicipal Funds	154,500.00	158,362.50	162,321.56	166,379.60	170,539.09	174,802.57	179,172.63	183,651.95	188,243.25	192,949.33	$ 1,730,922
Senior Coastal Engineer - 1.0FTE	Minicipal Funds	141,350.20	144,883.95	148,506.05	152,218.70	156,024.17	159,924.77	163,922.89	168,020.96	172,221.49	176,527.03	$ 1,583,600

Reserve Funded New Employees

Proposal	Project Funded By	Yr 1 2027	Yr 2 2028	Yr 3 2029	Yr 4 2030	Yr 5 2031	Yr 6 2032	Yr 7 2033	Yr 8 2034	Yr 9 2035	Yr 10 2036	Total Budget
Waste Officer level 7 1.0FTE for 18 months.	Waste Reserve	118,046.24	60,498.70									$ 178,545
Strategic Project Officer - 0.5FTE level 9	Waste Reserve	75,000.00										$ 75,000

Revenue Funded New Employees

Proposal	Project Funded By	Yr 1 2027	Yr 2 2028	Yr 3 2029	Yr 4 2030	Yr 5 2031	Yr 6 2032	Yr 7 2033	Yr 8 2034	Yr 9 2035	Yr 10 2036	Total Budget
Manager Building, Compliance and Statutory Planning	Increased Revenue	180,000.00	184,500.00	189,112.50	193,840.31	198,686.32						$ 946,139

Appendix 3 - Capital

Existing Capital Program Requests included in LTFP 2026 - 2037

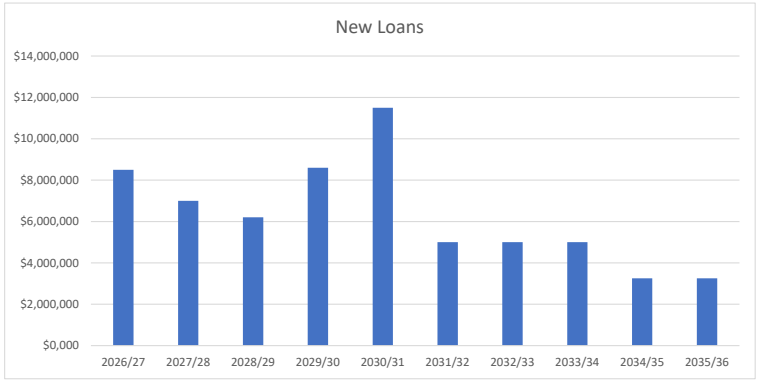
Project Name	Yr 1 2027	Yr 2 2028	Yr 3 2029	Yr 4 2030	Yr 5 2031	Yr 6 2032	Yr 7 2033	Yr 8 2034	Yr 9 2035	Yr 10 2036	Total Budget	Total External Funding	Total CoM Funding
Bridges Program	$ 660,000	$ 300,000	$ -	$ 40,000	$ 60,000	$ -	$ -	$ -	$ -	$ -	$ 1,060,000	$ -	$ 1,060,000
Building Program	$ 8,686,738	$ 8,516,000	$ 8,344,000	$ 8,371,000	$ 15,391,000	$ 6,767,500	$ 1,690,148	$ 2,387,928	$ 887,928	$ 887,928	$ 61,930,170	$ 6,272,500	$ 55,657,670
Car Park Program	$ 1,130,000	$ 719,000	$ 2,160,000	$ 1,454,000	$ 783,986	$ 1,937,409	$ 404,501	$ 366,030	$ 366,030	$ 366,030	$ 9,686,986	$ 50,000	$ 9,636,986
Coastal & Marine Infrastructure Program	$ 5,229,000	$ 3,923,000	$ 3,153,945	$ 5,499,372	$ 1,720,608	$ 1,185,000	$ 1,936,789	$ 200,000	$ 200,000	$ 200,000	$ 23,247,714	$ 7,220,825	$ 16,026,889
Community Sport & Recreation Facility Fund Program	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 1,500,000	$ -	$ 1,500,000
Drainage Program	$ 990,000	$ 809,515	$ 812,109	$ 685,268	$ 901,378	$ 901,378	$ 901,378	$ 901,378	$ 901,378	$ 901,378	$ 8,705,160	$ -	$ 8,705,160
New Assets Program	$ 7,158,739	$ 23,407,997	$ 25,251,735	$ 3,050,000	$ 3,150,000	$ 3,550,000	$ 3,050,000	$ 3,050,000	$ 3,050,000	$ 3,050,000	$ 77,768,471	$ 42,891,569	$ 34,876,902
Parks Program	$ 4,277,806	$ 4,910,764	$ 5,151,488	$ 4,789,804	$ 3,541,415	$ 2,525,427	$ 3,088,433	$ 1,751,814	$ 1,751,814	$ 1,751,814	$ 33,540,579	$ 345,000	$ 33,195,579
Paths Program	$ 550,000	$ 570,000	$ 1,125,000	$ 334,552	$ 282,604	$ 306,516	$ 318,676	$ 468,556	$ 468,556	$ 468,556	$ 4,893,016	$ -	$ 4,893,016
Roads Program	$ 11,324,886	$ 8,416,715	$ 8,584,190	$ 9,746,450	$ 6,771,265	$ 8,634,930	$ 8,299,405	$ 9,168,350	$ 9,168,350	$ 9,168,350	$ 89,282,891	$ 35,720,553	$ 53,562,338
Street Lighting & Furniture Program	$ 87,000	$ 600,000	$ 600,000	$ 600,000	$ 600,000	$ 600,000	$ 600,000	$ 600,000	$ 600,000	$ 600,000	$ 5,487,000	$ -	$ 5,487,000
Traffic Management Program	$ 1,396,654	$ 360,295	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 7,756,949	$ 955,723	$ 6,801,226
Plant Program	$ 4,773,094	$ 2,507,094	$ 2,519,374	$ 2,519,580	$ 2,509,493	$ 2,526,679	$ 2,526,679	$ 2,526,679	$ 2,531,679	$ 2,531,679	$ 27,472,030	$ 11,545,320	$ 15,926,710
	$ 46,413,917	**$ 55,190,380**	**$ 58,601,841**	**$ 37,990,026**	**$ 36,611,749**	**$ 29,834,839**	**$ 23,716,009**	**$ 22,320,735**	**$ 20,825,735**	**$ 20,825,735**	**$ 352,330,966**	**$ 105,001,489**	**$ 247,329,477**

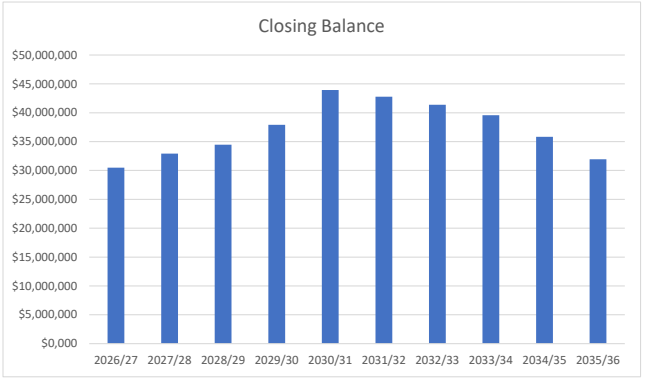
Appendix 4 - Assumptions

Inputs		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Perth CPI Forecast		5.50%	3.75%	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Secondary Level											
Assumptions in the plan											
Salaries & Wages	Industrial Agreement Increases	3.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Employee Costs	Perth CPI Forecast	5.50%	3.75%	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Materials and Contracts	Perth CPI Forecast	5.50%	3.75%	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Insurance	Local Government Cost Index - Insurance	1.90%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
Utilities	Combination Local Government Cost Index - Utilities and increases provided by suppliers	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Operating Grants, Subsidies & Contributions	Perth CPI Forecast	5.50%	3.75%	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Fees & Charges	Perth CPI Forecast	5.50%	3.75%	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Rates	Rating Strategy - Weighted Average Model	4.95%	3.82%	3.31%	3.20%	3.19%	3.19%	3.19%	3.19%	3.19%	3.19%

Appendix 5 - Borrowings

	Year 1 2026/27 $'000	Year 2 2027/28 $'000	Year 3 2028/29 $'000	Year 4 2029/30 $'000	Year 5 2030/31 $'000	Year 6 2031/32 $'000	Year 7 2032/33 $'000	Year 8 2033/34 $'000	Year 9 2034/35 $'000	Year 10 2035/36 $'000
Closing Balance	$ 30,500	$ 32,909	$ 34,471	$ 37,905	$ 43,929	$ 42,776	$ 41,375	$ 39,583	$ 35,842	$ 31,928
Percentage of Rates	28%	29%	29%	30%	34%	32%	30%	27%	24%	20%
Repayments (Existing Loans):										
Principal	$ 3,780	$ 3,618	$ 3,080	$ 3,044	$ 2,576	$ 2,208	$ 1,837	$ 1,569	$ 1,071	$ 634
Interest	$ 767	$ 746	$ 481	$ 364	$ 266	$ 186	$ 122	$ 73	$ 41	$ 19
Total repayments	**$ 4,546**	**$ 4,364**	**$ 3,561**	**$ 3,408**	**$ 2,842**	**$ 2,394**	**$ 1,958**	**$ 1,642**	**$ 1,111**	**$ 653**
New loans	**$ 8,500**	**$ 7,000**	**$ 6,200**	**$ 8,600**	**$ 11,500**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 3,250**	**$ 3,250**
New loan repayments										
Principal	$ 313	$ 972	$ 1,559	$ 2,122	$ 2,900	$ 3,945	$ 4,564	$ 5,222	$ 5,921	$ 6,530
Interest	$ 241	$ 714	$ 1,060	$ 1,323	$ 1,691	$ 2,178	$ 2,225	$ 2,233	$ 2,201	$ 2,024
Total new repayments	$ 554	$ 1,686	$ 2,619	$ 3,445	$ 4,591	$ 6,123	$ 6,789	$ 7,455	$ 8,121	$ 8,554





Appendix 6 - Reserves

Summary	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Opening Balance	$ 76,108,314	$ 63,150,095	$ 53,400,842	$ 43,544,887	$ 39,310,711	$ 40,720,251	$ 42,136,062	$ 43,658,617	$ 45,242,074	$ 46,888,869
Amount set aside / Transfer to Reserve	$ 3,539,673	$ 2,451,368	$ 2,063,605	$ 1,671,628	$ 1,504,578	$ 1,563,336	$ 1,622,404	$ 1,685,802	$ 1,751,700	$ 1,820,194
Amount used / Transfer from Reserve	$ 16,497,892	$ 12,200,621	$ 11,919,560	$ 5,905,804	$ 95,038	$ 147,525	$ 99,849	$ 102,345	$ 104,905	$ 107,527
Closing Balance	$ 63,150,095	$ 53,400,842	$ 43,544,887	$ 39,310,711	$ 40,720,251	$ 42,136,062	$ 43,658,617	$ 45,242,074	$ 46,888,869	$ 48,601,535
Building										
Opening Balance	$ 11,498,258	$ 11,329,803	$ 5,782,995	$ 1,014,315	$ 1,054,888	$ 1,097,083	$ 1,140,966	$ 1,186,605	$ 1,234,069	$ 1,283,432
Amount set aside / Transfer to Reserve	$ 515,721	$ 453,192	$ 231,320	$ 40,573	$ 42,196	$ 43,883	$ 45,639	$ 47,464	$ 49,363	$ 51,337
Amount used / Transfer from Reserve	$ 684,176	$ 6,000,000	$ 5,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 11,329,803	$ 5,782,995	$ 1,014,315	$ 1,054,888	$ 1,097,083	$ 1,140,966	$ 1,186,605	$ 1,234,069	$ 1,283,432	$ 1,334,769
Asset Management										
Opening Balance	$ 26,970,114	$ 17,006,945	$ 11,754,158	$ 6,775,223	$ 1,233,149	$ 1,282,475	$ 1,283,663	$ 1,335,009	$ 1,388,410	$ 1,443,946
Amount set aside / Transfer to Reserve	$ 953,387	$ 680,278	$ 470,166	$ 271,009	$ 49,326	$ 51,299	$ 51,347	$ 53,400	$ 55,536	$ 57,758
Amount used / Transfer from Reserve	$ 10,916,556	$ 5,933,065	$ 5,449,101	$ 5,813,084	$ -	$ 50,111	$ -	$ -	$ -	$ -
Closing Balance	$ 17,006,945	$ 11,754,158	$ 6,775,223	$ 1,233,149	$ 1,282,475	$ 1,283,663	$ 1,335,009	$ 1,388,410	$ 1,443,946	$ 1,501,704
Cultural Centre										
Opening Balance	$ 493	$ 493	$ 513	$ 533	$ 555	$ 577	$ 600	$ 624	$ 649	$ 675
Amount set aside / Transfer to Reserve	$ -	$ 20	$ 21	$ 21	$ 22	$ 23	$ 24	$ 25	$ 26	$ 27
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 493	$ 513	$ 533	$ 555	$ 577	$ 600	$ 624	$ 649	$ 675	$ 702
Sustainability										
Opening Balance	$ 296,619	$ 236,380	$ 173,835	$ 180,789	$ 188,020	$ 195,541	$ 203,363	$ 211,497	$ 219,957	$ 228,755
Amount set aside / Transfer to Reserve	$ 11,761	$ 9,455	$ 6,953	$ 7,232	$ 7,521	$ 7,822	$ 8,135	$ 8,460	$ 8,798	$ 9,150
Amount used / Transfer from Reserve	$ 72,000	$ 72,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 236,380	$ 173,835	$ 180,789	$ 188,020	$ 195,541	$ 203,363	$ 211,497	$ 219,957	$ 228,755	$ 237,905
Waste Facilities Reserve Fund										
Opening Balance	$ 10,715,277	$ 7,927,783	$ 8,137,590	$ 8,433,094	$ 8,770,418	$ 9,121,234	$ 9,486,084	$ 9,865,527	$ 10,260,148	$ 10,670,554
Amount set aside / Transfer to Reserve	$ 361,762	$ 317,111	$ 325,504	$ 337,324	$ 350,817	$ 364,849	$ 379,443	$ 394,621	$ 410,406	$ 426,822
Amount used / Transfer from Reserve	$ 3,149,256	$ 107,304	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 7,927,783	$ 8,137,590	$ 8,433,094	$ 8,770,418	$ 9,121,234	$ 9,486,084	$ 9,865,527	$ 10,260,148	$ 10,670,554	$ 11,097,376

Interest Free Loans	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Opening Balance	$ 191,704	$ 191,704	$ 191,704	$ 191,704	$ 191,704	$ 191,704	$ 191,704	$ 191,704	$ 191,704	$ 191,704
Amount set aside / Transfer to Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 191,704	$ 191,704	$ 191,704	$ 191,704	$ 191,704	$ 191,704	$ 191,704	$ 191,704	$ 191,704	$ 191,704

CLAG										
Opening Balance	$ 1,415	$ 12,236	$ 12,725	$ 13,234	$ 13,764	$ 14,314	$ 14,887	$ 15,482	$ 16,102	$ 16,746
Amount set aside / Transfer to Reserve	$ 10,821	$ 489	$ 509	$ 529	$ 551	$ 573	$ 595	$ 619	$ 644	$ 670
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 12,236	$ 12,725	$ 13,234	$ 13,764	$ 14,314	$ 14,887	$ 15,482	$ 16,102	$ 16,746	$ 17,416

Mandurah Ocean Marina										
Opening Balance	$ 195,681	$ 205,247	$ 213,457	$ 221,995	$ 230,875	$ 240,110	$ 249,714	$ 259,703	$ 270,091	$ 280,895
Amount set aside / Transfer to Reserve	$ 9,566	$ 8,210	$ 8,538	$ 8,880	$ 9,235	$ 9,604	$ 9,989	$ 10,388	$ 10,804	$ 11,236
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 205,247	$ 213,457	$ 221,995	$ 230,875	$ 240,110	$ 249,714	$ 259,703	$ 270,091	$ 280,895	$ 292,130

Waterways										
Opening Balance	$ 625,392	$ 632,388	$ 657,684	$ 683,991	$ 711,350	$ 739,805	$ 769,397	$ 800,173	$ 832,179	$ 865,467
Amount set aside / Transfer to Reserve	$ 6,996	$ 25,296	$ 26,307	$ 27,360	$ 28,454	$ 29,592	$ 30,776	$ 32,007	$ 33,287	$ 34,619
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 632,388	$ 657,684	$ 683,991	$ 711,350	$ 739,805	$ 769,397	$ 800,173	$ 832,179	$ 865,467	$ 900,085

Port Mandurah Canals Stage 2 Maintenance										
Opening Balance	$ 102,363	$ 107,367	$ 111,662	$ 116,128	$ 120,773	$ 125,604	$ 130,628	$ 135,854	$ 141,288	$ 146,939
Amount set aside / Transfer to Reserve	$ 5,004	$ 4,295	$ 4,466	$ 4,645	$ 4,831	$ 5,024	$ 5,225	$ 5,434	$ 5,652	$ 5,878
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 107,367	$ 111,662	$ 116,128	$ 120,773	$ 125,604	$ 130,628	$ 135,854	$ 141,288	$ 146,939	$ 152,817

Mariners Cove Canals										
Opening Balance	$ 93,266	$ 97,826	$ 101,739	$ 105,809	$ 110,041	$ 114,443	$ 119,020	$ 123,781	$ 128,732	$ 133,882
Amount set aside / Transfer to Reserve	$ 4,560	$ 3,913	$ 4,070	$ 4,232	$ 4,402	$ 4,578	$ 4,761	$ 4,951	$ 5,149	$ 5,355
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 97,826	$ 101,739	$ 105,809	$ 110,041	$ 114,443	$ 119,020	$ 123,781	$ 128,732	$ 133,882	$ 139,237

Port Bouvard Canal Maintenance Contributions	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Opening Balance	$ 293,559	$ 307,910	$ 320,226	$ 333,035	$ 346,357	$ 360,211	$ 374,620	$ 389,604	$ 405,189	$ 421,396
Amount set aside / Transfer to Reserve	$ 14,351	$ 12,316	$ 12,809	$ 13,321	$ 13,854	$ 14,408	$ 14,985	$ 15,584	$ 16,208	$ 16,856
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 307,910	$ 320,226	$ 333,035	$ 346,357	$ 360,211	$ 374,620	$ 389,604	$ 405,189	$ 421,396	$ 438,252

Cash in Lieu of Parking Reserve										
Opening Balance	$ 529,269	$ 555,144	$ 577,350	$ 600,444	$ 624,462	$ 649,440	$ 675,418	$ 702,434	$ 730,532	$ 759,753
Amount set aside / Transfer to Reserve	$ 25,875	$ 22,206	$ 23,094	$ 24,018	$ 24,978	$ 25,978	$ 27,017	$ 28,097	$ 29,221	$ 30,390
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 555,144	$ 577,350	$ 600,444	$ 624,462	$ 649,440	$ 675,418	$ 702,434	$ 730,532	$ 759,753	$ 790,143

Unspent Grants & Contributions										
Opening Balance	$ 4,242,097	$ 4,242,097	$ 4,242,097	$ 4,242,097	$ 4,242,097	$ 4,242,097	$ 4,242,097	$ 4,242,097	$ 4,242,097	$ 4,242,097
Amount set aside / Transfer to Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 4,242,097	$ 4,242,097	$ 4,242,097	$ 4,242,097	$ 4,242,097	$ 4,242,097	$ 4,242,097	$ 4,242,097	$ 4,242,097	$ 4,242,097

Leave Reserve										
Opening Balance	$ 3,396,631	$ 2,840,333	$ 2,840,333	$ 2,840,333	$ 2,840,333	$ 2,840,333	$ 2,840,333	$ 2,840,333	$ 2,840,333	$ 2,840,333
Amount set aside / Transfer to Reserve	$ 132,850	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Amount used / Transfer from Reserve	$ 689,148	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 2,840,333	$ 2,840,333	$ 2,840,333	$ 2,840,333	$ 2,840,333	$ 2,840,333	$ 2,840,333	$ 2,840,333	$ 2,840,333	$ 2,840,333

Coastal Storm Contingency										
Opening Balance	$ 284,175	$ 298,068	$ 309,991	$ 322,390	$ 335,286	$ 348,697	$ 362,645	$ 377,151	$ 392,237	$ 407,927
Amount set aside / Transfer to Reserve	$ 13,893	$ 11,923	$ 12,400	$ 12,896	$ 13,411	$ 13,948	$ 14,506	$ 15,086	$ 15,689	$ 16,317
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 298,068	$ 309,991	$ 322,390	$ 335,286	$ 348,697	$ 362,645	$ 377,151	$ 392,237	$ 407,927	$ 424,244

Digital Futures										
Opening Balance	$ 62,516	$ 65,572	$ 68,195	$ 70,923	$ 73,760	$ 76,710	$ 79,778	$ 82,969	$ 86,288	$ 89,740
Amount set aside / Transfer to Reserve	$ 3,056	$ 2,623	$ 2,728	$ 2,837	$ 2,950	$ 3,068	$ 3,191	$ 3,319	$ 3,452	$ 3,590
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 65,572	$ 68,195	$ 70,923	$ 73,760	$ 76,710	$ 79,778	$ 82,969	$ 86,288	$ 89,740	$ 93,329

Decked Carparking	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Opening Balance	$ 1,108,828	$ 1,163,036	$ 1,209,557	$ 1,257,940	$ 1,308,257	$ 1,360,588	$ 1,415,011	$ 1,471,612	$ 1,530,476	$ 1,591,695
Amount set aside / Transfer to Reserve	$ 54,208	$ 46,521	$ 48,382	$ 50,318	$ 52,330	$ 54,424	$ 56,600	$ 58,864	$ 61,219	$ 63,668
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 1,163,036	$ 1,209,557	$ 1,257,940	$ 1,308,257	$ 1,360,588	$ 1,415,011	$ 1,471,612	$ 1,530,476	$ 1,591,695	$ 1,655,363

Specified Area Rates - Waterside Canals										
Opening Balance	$ 109,790	$ 112,470	$ 116,969	$ 121,648	$ 126,513	$ 131,574	$ 136,837	$ 142,310	$ 148,003	$ 153,923
Amount set aside / Transfer to Reserve	$ 5,622	$ 4,499	$ 4,679	$ 4,866	$ 5,061	$ 5,263	$ 5,473	$ 5,692	$ 5,920	$ 6,157
Amount used / Transfer from Reserve	$ 2,942	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 112,470	$ 116,969	$ 121,648	$ 126,513	$ 131,574	$ 136,837	$ 142,310	$ 148,003	$ 153,923	$ 160,080

Specified Area Rates - Port Mandurah Canals										
Opening Balance	$ 208,701	$ 290,243	$ 366,753	$ 446,323	$ 529,076	$ 615,139	$ 704,644	$ 797,730	$ 894,539	$ 995,221
Amount set aside / Transfer to Reserve	$ 81,542	$ 76,510	$ 79,570	$ 82,753	$ 86,063	$ 89,506	$ 93,086	$ 96,809	$ 100,682	$ 104,709
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 290,243	$ 366,753	$ 446,323	$ 529,076	$ 615,139	$ 704,644	$ 797,730	$ 894,539	$ 995,221	$ 1,099,930

Specified Area Rates - Mandurah Quay Canals										
Opening Balance	$ 298,493	$ 300,879	$ 339,580	$ 379,829	$ 421,689	$ 465,222	$ 510,497	$ 557,583	$ 606,552	$ 657,480
Amount set aside / Transfer to Reserve	$ 2,386	$ 38,701	$ 40,249	$ 41,859	$ 43,534	$ 45,275	$ 47,086	$ 48,969	$ 50,928	$ 52,965
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 300,879	$ 339,580	$ 379,829	$ 421,689	$ 465,222	$ 510,497	$ 557,583	$ 606,552	$ 657,480	$ 710,445

Specified Area Rates - Mandurah Ocean Marina										
Opening Balance	$ 1,041,606	$ 1,254,776	$ 1,424,967	$ 1,601,966	$ 1,786,044	$ 1,977,486	$ 2,176,586	$ 2,383,649	$ 2,598,995	$ 2,822,955
Amount set aside / Transfer to Reserve	$ 213,170	$ 170,191	$ 176,999	$ 184,079	$ 191,442	$ 199,099	$ 207,063	$ 215,346	$ 223,960	$ 232,918
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 1,254,776	$ 1,424,967	$ 1,601,966	$ 1,786,044	$ 1,977,486	$ 2,176,586	$ 2,383,649	$ 2,598,995	$ 2,822,955	$ 3,055,873

Specified Area Rate - Port Bouvard Canals										
Opening Balance	$ 160,724	$ 169,524	$ 176,305	$ 183,357	$ 190,691	$ 198,319	$ 206,252	$ 214,502	$ 223,082	$ 232,005
Amount set aside / Transfer to Reserve	$ 8,800	$ 6,781	$ 7,052	$ 7,334	$ 7,628	$ 7,933	$ 8,250	$ 8,580	$ 8,923	$ 9,280
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 169,524	$ 176,305	$ 183,357	$ 190,691	$ 198,319	$ 206,252	$ 214,502	$ 223,082	$ 232,005	$ 241,286

Specified Area Rate - Mariners Cove	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Opening Balance	$ 5,715	$ 6,391	$ 6,647	$ 6,913	$ 7,189	$ 7,477	$ 7,776	$ 8,087	$ 8,410	$ 8,747
Amount set aside / Transfer to Reserve	$ 676	$ 256	$ 266	$ 277	$ 288	$ 299	$ 311	$ 323	$ 336	$ 350
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 6,391	$ 6,647	$ 6,913	$ 7,189	$ 7,477	$ 7,776	$ 8,087	$ 8,410	$ 8,747	$ 9,096

Specified Area Rate - Eastport										
Opening Balance	$ 55,347	$ 59,684	$ 62,071	$ 64,554	$ 67,136	$ 69,822	$ 72,615	$ 75,519	$ 78,540	$ 81,682
Amount set aside / Transfer to Reserve	$ 4,337	$ 2,387	$ 2,483	$ 2,582	$ 2,685	$ 2,793	$ 2,905	$ 3,021	$ 3,142	$ 3,267
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 59,684	$ 62,071	$ 64,554	$ 67,136	$ 69,822	$ 72,615	$ 75,519	$ 78,540	$ 81,682	$ 84,949

Sportsclubs Maintenance Levy										
Opening Balance	$ 449,570	$ 471,475	$ 490,334	$ 509,947	$ 530,345	$ 551,559	$ 573,621	$ 596,566	$ 620,429	$ 645,246
Amount set aside / Transfer to Reserve	$ 21,905	$ 18,859	$ 19,613	$ 20,398	$ 21,214	$ 22,062	$ 22,945	$ 23,863	$ 24,817	$ 25,810
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 471,475	$ 490,334	$ 509,947	$ 530,345	$ 551,559	$ 573,621	$ 596,566	$ 620,429	$ 645,246	$ 671,056

City Centre Land Acquisition Reserve										
Opening Balance	$ 2,131,064	$ 2,235,247	$ 2,324,657	$ 2,417,643	$ 2,514,349	$ 2,614,923	$ 2,719,520	$ 2,828,301	$ 2,941,433	$ 3,059,090
Amount set aside / Transfer to Reserve	$ 104,183	$ 89,410	$ 92,986	$ 96,706	$ 100,574	$ 104,597	$ 108,781	$ 113,132	$ 117,657	$ 122,364
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 2,235,247	$ 2,324,657	$ 2,417,643	$ 2,514,349	$ 2,614,923	$ 2,719,520	$ 2,828,301	$ 2,941,433	$ 3,059,090	$ 3,181,453

Lakelands Community Infrastructure Reserve										
Opening Balance	$ 1,211,619	$ 1,270,853	$ 1,321,687	$ 24,555	$ 25,537	$ 26,558	$ 27,621	$ 28,725	$ 29,874	$ 31,069
Amount set aside / Transfer to Reserve	$ 59,234	$ 50,834	$ 52,867	$ 982	$ 1,021	$ 1,062	$ 1,105	$ 1,149	$ 1,195	$ 1,243
Amount used / Transfer from Reserve	$ -	$ -	$ 1,350,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 1,270,853	$ 1,321,687	$ 24,555	$ 25,537	$ 26,558	$ 27,621	$ 28,725	$ 29,874	$ 31,069	$ 32,312

Plant Reserve										
Opening Balance	$ 2,403,083	$ 1,607,095	$ 1,671,379	$ 1,738,234	$ 1,807,763	$ 1,880,074	$ 1,955,277	$ 2,033,488	$ 2,114,827	$ 2,199,420
Amount set aside / Transfer to Reserve	$ 101,726	$ 64,284	$ 66,855	$ 69,529	$ 72,311	$ 75,203	$ 78,211	$ 81,340	$ 84,593	$ 87,977
Amount used / Transfer from Reserve	$ 897,714	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 1,607,095	$ 1,671,379	$ 1,738,234	$ 1,807,763	$ 1,880,074	$ 1,955,277	$ 2,033,488	$ 2,114,827	$ 2,199,420	$ 2,287,397

Workers Compensation	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Opening Balance	$ 329,536	$ 345,646	$ 345,646	$ 345,646	$ 345,646	$ 345,646	$ 345,646	$ 345,646	$ 345,646	$ 345,646
Amount set aside / Transfer to Reserve	$ 16,110	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 345,646	$ 345,646	$ 345,646	$ 345,646	$ 345,646	$ 345,646	$ 345,646	$ 345,646	$ 345,646	$ 345,646

Restricted Cash Reserve										
Opening Balance	$ 4,104,069	$ 4,104,069	$ 4,104,069	$ 4,104,069	$ 4,104,069	$ 4,104,069	$ 4,104,069	$ 4,104,069	$ 4,104,069	$ 4,104,069
Amount set aside / Transfer to Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 4,104,069	$ 4,104,069	$ 4,104,069	$ 4,104,069	$ 4,104,069	$ 4,104,069	$ 4,104,069	$ 4,104,069	$ 4,104,069	$ 4,104,069

Bushland and Environmental Protection Reserve										
Opening Balance	$ 1,866,955	$ 1,957,966	$ 2,036,285	$ 2,117,736	$ 2,202,445	$ 2,290,543	$ 2,382,165	$ 2,477,452	$ 2,576,550	$ 2,679,612
Amount set aside / Transfer to Reserve	$ 91,011	$ 78,319	$ 81,451	$ 84,709	$ 88,098	$ 91,622	$ 95,287	$ 99,098	$ 103,062	$ 107,184
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 1,957,966	$ 2,036,285	$ 2,117,736	$ 2,202,445	$ 2,290,543	$ 2,382,165	$ 2,477,452	$ 2,576,550	$ 2,679,612	$ 2,786,796

Community Safety										
Opening Balance	$ 434,996	$ 456,446	$ 474,704	$ 493,692	$ 513,440	$ 533,977	$ 555,336	$ 577,550	$ 600,652	$ 624,678
Amount set aside / Transfer to Reserve	$ 21,450	$ 18,258	$ 18,988	$ 19,748	$ 20,538	$ 21,359	$ 22,213	$ 23,102	$ 24,026	$ 24,987
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 456,446	$ 474,704	$ 493,692	$ 513,440	$ 533,977	$ 555,336	$ 577,550	$ 600,652	$ 624,678	$ 649,665

Mandurah Quay Seawall Reserve										
Opening Balance	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Amount set aside / Transfer to Reserve	$ 86,100	$ 88,252	$ 90,459	$ 92,720	$ 95,038	$ 97,414	$ 99,849	$ 102,345	$ 104,905	$ 107,527
Amount used / Transfer from Reserve	$ 86,100	$ 88,252	$ 90,459	$ 92,720	$ 95,038	$ 97,414	$ 99,849	$ 102,345	$ 104,905	$ 107,527
Closing Balance	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

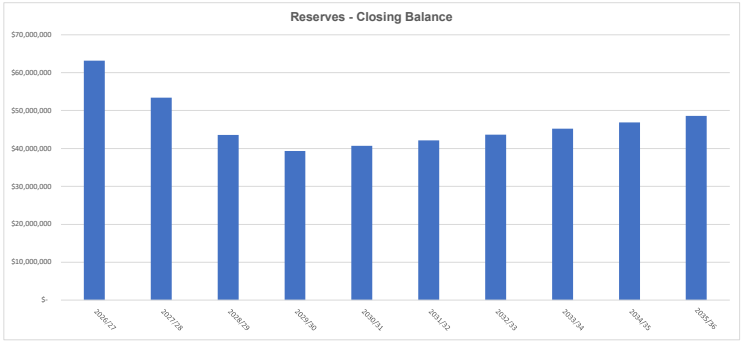
Public Art Reserve	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Opening Balance	$ 492,213	$ 601,821	$ 715,894	$ 834,530	$ 957,911	$ 1,086,227	$ 1,219,676	$ 1,358,463	$ 1,502,802	$ 1,652,914
Amount set aside / Transfer to Reserve	$ 109,608	$ 114,073	$ 118,636	$ 123,381	$ 128,316	$ 133,449	$ 138,787	$ 144,339	$ 150,112	$ 156,117
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 601,821	$ 715,894	$ 834,530	$ 957,911	$ 1,086,227	$ 1,219,676	$ 1,358,463	$ 1,502,802	$ 1,652,914	$ 1,809,031

Transform Mandurah Funding Program Reserve										
Opening Balance	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Amount set aside / Transfer to Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Mandurah Ocean Marina Chalet Maintenance and Renewal										
Opening Balance	$ -	$ 474,535	$ 493,516	$ 513,257	$ 533,787	$ 555,139	$ 577,344	$ 600,438	$ 624,456	$ 649,434
Amount set aside / Transfer to Reserve	$ 474,535	$ 18,981	$ 19,741	$ 20,530	$ 21,351	$ 22,206	$ 23,094	$ 24,018	$ 24,978	$ 25,977
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 474,535	$ 493,516	$ 513,257	$ 533,787	$ 555,139	$ 577,344	$ 600,438	$ 624,456	$ 649,434	$ 675,411

Cash in Lieu Public Open Space										
Opening Balance	$ 197,176	$ 206,143	$ 214,389	$ 222,964	$ 231,883	$ 241,158	$ 250,804	$ 260,837	$ 271,270	$ 282,121
Amount set aside / Transfer to Reserve	$ 8,967	$ 8,246	$ 8,576	$ 8,919	$ 9,275	$ 9,646	$ 10,032	$ 10,433	$ 10,851	$ 11,285
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 206,143	$ 214,389	$ 222,964	$ 231,883	$ 241,158	$ 250,804	$ 260,837	$ 271,270	$ 282,121	$ 293,406

Specified Area Rate - Southport										
Opening Balance	$ -	$ 4,500	$ 9,180	$ 14,047	$ 19,109	$ 24,373	$ 29,848	$ 35,542	$ 41,464	$ 47,623
Amount set aside / Transfer to Reserve	$ 4,500	$ 4,680	$ 4,867	$ 5,062	$ 5,264	$ 5,475	$ 5,694	$ 5,922	$ 6,159	$ 6,405
Amount used / Transfer from Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Closing Balance	$ 4,500	$ 9,180	$ 14,047	$ 19,109	$ 24,373	$ 29,848	$ 35,542	$ 41,464	$ 47,623	$ 54,027





Appendix 7 - Ratios

Ratios	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Current Ratio (>1)	1.35	1.38	1.45	1.50	1.58	1.65	1.79	1.96	2.22	2.62
Debt service cover ratio (Basic >2, Advanced >5)	3.20	4.08	4.44	3.82	4.03	3.87	4.13	4.22	4.51	4.64
Own source revenue (Basic >0.4, Intermediate >0.6, Advanced >0.9)	0.87	0.89	0.90	0.90	0.91	0.92	0.94	0.95	0.96	0.96
Operating Surplus ratio (Basic >0.01, Advanced >0.15)	-0.10	-0.08	-0.06	-0.07	-0.05	-0.04	-0.02	-0.01	0.00	0.01
Asset Consumption Ratio (Basic >0.5, Improving between 0.6 and 0.75)	0.67	0.65	0.64	0.63	0.62	0.60	0.59	0.59	0.58	0.58
Asset Sustainability Ratio (Basic >0.9, Improving between 0.9 and 1.1)	1.17	0.95	0.98	0.99	1.01	0.82	0.91	0.93	0.96	0.98
Asset renewal ratio (Basic between .75 and .95, improving between .95 and 1.05)	1.23	1.28	1.34	1.41	1.40	1.43	1.51	1.54	1.57	1.60

Financial Position and Performance Policy
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Objective

The Council Financial Position and Performance Policy (Policy) demonstrates the City of Mandurah's (the City) commitment to financial stewardship by exercising responsible oversight and management to meet the current and future needs of the community.

The Policy objectives are to:

- Ensure adequate funding is available to provide efficient services to the community that reflect the community's needs and aspirations;
- Demonstrate a commitment to ~~intergenerational equity which ensures the financial burden be fairly proportioned and not impact adversely on current or future ratepayers~~sustainable and equitable funding, where the cost of service delivery and asset consumption is met by those who benefit from it, avoiding the deferral of costs to future ratepayers;
- Support the City to achieve financial sustainability aimed at ensuring that the City's operating revenue is sufficient to cover operating expenses including depreciation;
- Prioritise asset renewals to ensure that community assets and the service levels are well maintained; and
- Demonstrate a commitment to prudent fiscal management and greater transparency to the community.

Applicability

This Policy applies to City employees and assists Council in adopting the Annual Budget and Long Term Financial Plan (LTFP).

Statement

1. Key Principles

The Policy is founded on the following key Principles:

Accountability Principle	Financial decision making must be accountable, transparent, equitable and benefit the community, both now and in the future.
Borrowing Principle	Loans for the acquisition or construction of capital projects are to be considered where the criteria are met.
Asset Renewal Principle	Asset renewals must have a higher priority than the creation of new assets.
Rating Principle	Community's capacity to pay must be considered, balanced with ensuring the full cost of infrastructure and service delivery are equitably met by all generations of ratepayers.
Revenue Principle	Revenue opportunities will be identified and pursued.
Efficiency Principle	Resources must be efficient, prioritised, and optimised in-service delivery for the community.

2. Accountability Principle

To ensure that the City demonstrates accountable, fair and transparent decision making, the following criteria applies:

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- Compliance with *Local Government Act 1995* (the Act) regulations and relevant accounting standards and guidelines;
- Alignment of service delivery and reporting on the outcomes within the Strategic Community Plan and Corporate Business Plan;
- Timely and transparent financial reporting providing Council and the community with visibility and insight;
- Consultation is to be undertaken with the community on the Annual Budget (including rating strategy) and LTFP;
- Demonstrate fair, consistent and transparent decision making which aims to maximise positive outcomes which benefit the community as a whole;
- Council considers financial impacts when making decisions;
- Effective financial internal controls which are independently audited in accordance with the City of Mandurah Strategic Internal Audit Plan;
- Monitors the City's performance with the Department of Local Government– Industry Regulation and Safety (LGIRS) financial ratio benchmarks;
- Financial information is presented in a transparent and accessible manner to enable the community to understand how funds are managed and utilised;
- Robust and responsible budgeting and LTFP processes; and
- Responsive to emerging issues through risk identification, monitoring and reporting to Audit and Risk Committee and Council.

3. Borrowing Principle

The City recognises that it may be necessary to borrow funds for the acquisition or construction of assets. In these cases, the following criteria for loan borrowings apply:

- Loans are to fund capital expenditure only. ~~,~~ ~~I~~Loans are not utilised for operational costs;
- Borrowings will only be undertaken where they align with the City's long term strategy to fund asset renewals~~.~~ ;
- Annual debt service expense to be affordable in the context of the Annual Budget process and the City's long term financial capacity;
- Total loan borrowings should not exceed 50% of the current rating revenue;
- Loans will be for the length of time before major intervention works are required, but no more than ten years, except for certain projects that are outlined through the Annual Budget and approved by Council;
- Debt Service Coverage Ratio in any one year must be maintained in accordance with the LGIRS~~DLGSC~~ standard; ~~and~~
- New loan borrowings will only be considered where a proposal has been presented to Council as part of the current Council approved Long Term Financial Plan; and~~.~~
- It is intended that once the annual Asset Renewal amount that is required to be raised matches the budget adopted, there will be less of a reliance to fund capital through loans and a review of the total loan borrowings and Debt Service Coverage Ratio should be reviewed.

4. Asset Renewal Principle

The City recognises that maintaining assets for current and future generations is crucial. Adequate investment in the City's assets protects future generations from bearing the previous ratepayers' obligations for contributing to future infrastructure needs. Every year, ratepayers should contribute the amount of asset benefit. ~~they use~~. This will enable the City to address any immediate need for strategic responses to major issues.

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To ensure the City meets the current and future needs of the community, the following criteria apply:

- ~~Where an asset exists and of a similar purpose, investment in asset renewals must be prioritised over the creation of new assets~~ Priority will be given to renewing existing assets of similar purpose over creating new assets;
- Business cases for new assets must be supported by a full lifecycle cost analysis, including long-term operating, maintenance and renewal costs;
- Incorporates an Asset Renewal Contribution into the rating strategy (refer to Rating Principle);
- Investment in asset renewals is required to ensure service levels are met for current and future generations without a decline in quality or efficiency;
- Demonstrate continuous improvement in the achievement of the LGIRS~~DLGSC~~ Asset Sustainability Ratio standard;
- Seek to maximise contribution to asset renewals from external grants and subsidies where possible;
- Subject to Council approval, any actual surplus at the end of the financial year, is transferred to the Asset Management Reserve to fund asset renewals, reducing the City's reliance on borrowings in the long term;
- Supports a position in the long term that through investing in ~~additional~~ the required renewal amount through the Rating Principle, the City will be able to fund capital programs reducing ~~reliance~~ the likelihood of having to rely on the Asset Management Reserve and borrowings; and
- ~~Shared use of community assets to be maximised in accordance with~~ Community Groups and Sporting Clubs agreements will include clearly defined maintenance responsibilities in accordance with Council Community and Recreations Facility Council Policy.

5. Rating Principle

The following criteria applies to the overall rating principle:

- Council approve the rating strategy each year as part of the LTFP and Annual Budget process;
- Prior to any proposed rate increase, the City will demonstrate that cost efficiencies have been identified, assessed and implemented, ensuring expenditure is reviewed and prioritised in accordance with service levels established by Council;
- The City will actively seek grants and contributions when available and aligned to the delivery of the Strategic Community Plan;
- In establishing the rating strategy Council will consider the communities capacity to pay including:
  - Community service levels and expectations inform the development of the LTFP;
  - Current economic climate and conditions including consideration of cost-of-living pressures for the community; and
  - External cost escalation rates which impact on the City and community;
- The increase to general rates is formulated through a weighted average model which takes into consideration the cost escalations that the City is expected to experience for each expenditure type in the following financial year;
- The rating strategy applies the known escalation increases or where this is not available, the City applies the most reliable and timely cost escalation data to the related operational expenditure type;
- These assumptions will be applied to the related operational expenditure type for example:
  - Material and contracts increased by Perth CPI forecast where forecast is reliable and timely, otherwise RBA CPI will be applied.
  - Labour costs increased in accordance with the City's Industrial Agreement.

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- Utilities and Insurance increased in accordance with the known escalation increases provided by the relevant supplier, and if there has been no confirmation of the increases, then the Local Government Cost index forecast will be applied.

- The weighted average model is formulated by determining the percentage of budget for each operational expenditure type and the forecasted cost escalation for each type. An additional Asset Renewal Contribution of 0.68% is included in the final model to enable the City to achieve the Asset Renewal Principle (refer section 4) until such time as there is no longer a gap between the required rates to be raised and the actual rates to be raised;
- An annual assessment is undertaken on Asset Renewal Contribution to support the achievement of the Asset Renewal Principle;
- Differential Rates apply ensuring that every landowner makes a reasonable contribution to rates;
- Specified Area Rates apply on certain locations in Mandurah where there is a waterway which enhances and requires an increased maintenance of the area by way of increased service levels for the benefit of the owners/residents who live in the area;
- Revenue raised through Specified Area Rates be used solely for the purpose which the rate was imposed, with any residual amount remaining being placed in a reserve for that same purpose; and
- Where applicable, Differential Rates and Specified Area Rates will be exercised by Council to meet specific community needs and to ensure fairness, consistency, transparency, efficiency, and equity for the community in accordance with the Act.

6. Revenue Principle

In addition to the rating revenue, the City will identify and explore opportunities through the following criteria:

- Actively seek grants and contributions when available and aligned to the delivery of the Strategic Community Plan;
- Manage advocacy priorities and efforts in accordance with the City of Mandurah Advocacy Framework;
- Demonstrate continuous improvement in the achievement of the LGIRS~~DLGSC~~ Operating Surplus Ratio standard;
- Identify opportunities to increase the level of commercial returns and broaden commercial opportunities where practical; and
- Fees and charges for the provision of for-profit services must recover the full economic cost of providing the service.

7. Efficiency Principle

The City is committed to maximising organisational efficiencies through the following criteria:

- Resources are allocated in accordance with objectives in the Strategic Community Plan and Corporate Business;
- Services levels and programs will be assessed and reviewed by Council in accordance with the City of Mandurah Service Review Framework to achieve the best value for money and appropriate quality aligned to community expectations; and
- A culture of continuous improvement is embedded within the City, through the delivery of the City of Mandurah Efficiency Program which includes the following:
  - Permanent Cost Savings: An annual efficiency target of $250,000 in permanent cost savings to be generated through review of contracts, programs and services.
  - One-off cost savings: Council budgets for a deficit of $500,000 and is required to find one-off cost savings over the course of the financial year to achieve a balanced budget.

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- Business improvement: The City embraces a culture of continuous improvement and new ways of doing business, which will improve productivity across the organisation. The City focuses on digital transformation and is implementing a range of projects which will result more efficient use of resources and improved experience for customers.
- Service Reviews and Program Reviews: The City undertakes service and program reviews each year to ensure services and programs are aligned to community need and expectations and are providing value for money for the City. These reviews analyse the City's services to review current delivery and identify any potential improvements. The reviews can be used to improve the organisation's efficiency and effectiveness, assist in addressing financial sustainability.

Definitions

Annual Budget: A statutory requirement outlining the financial estimates to deliver the Corporate Business Plan.

Asset Management Plan: A local government's internal business planning tool that translates Council priorities into operations, within the resources available. The Corporate Business Plan details the services, operations, and projects a local government will deliver over a defined period.

Asset Renewal Contribution: A dedicated funding mechanism used to progressively close the gap between actual funding and the required level of investment in asset renewal annually, supporting long-term financial sustainability and reducing reliance on future rate increases, borrowings or reserves.

~~Intergenerational Equity: The equitable allocation of responsibility for funding the provision and maintenance of assets and facilities throughout their useful life (more evenly spreading the financial burden against current and future ratepayers who will enjoy the benefits).~~

Legislative Context

Local Government Act 1995
Local Government (Financial Management) Regulations 1996
Australian Accounting Standards Board (AASB) Standard
Department of Local Government Rating Policy Differential Rates (s.6.33) August 2013

Review

This Policy will be reviewed each year as per the LTFP process.

Related Documents

These documents are mandatory and required to give effect to this policy:

City of Mandurah Strategic Community Plan
City of Mandurah Long Term Financial Plan
Asset Management Strategy
Community and Recreation Facilities Council Policy – POL-CNP 07
Collection of Overdue Debts Council Policy – POL-FCM 08
City of Mandurah Service Review Framework
Specified Area Rates – City of Mandurah Website

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Responsible Directorate: Business Services

Responsible Department: Financial Services

Reviewer: Director Business Services

Creation date and reference: 21 May 2024, Minute SP.1/5/24

Last Review: 24 June 2025, G.9/06/25

Amendments			
Version #	**Council Approval Date, Reference**	**Date Document In force**	**Date Document Ceased**
1	Minute SP.1/5/24	22 May 2024	24 June 2025
2	Minute G.9/06/25	25 June 2025	

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- Demonstrate a commitment to sustainable and equitable funding, where the cost of service delivery and asset consumption is met by those who benefit from it, avoiding the deferral of costs to future ratepayers;
- Support the City to achieve financial sustainability aimed at ensuring that the City's operating revenue is sufficient to cover operating expenses including depreciation;
- Prioritise asset renewals to ensure that community assets and the service levels are well maintained; and
- Demonstrate a commitment to prudent fiscal management and greater transparency to the community.

Applicability

This Policy applies to City employees and assists Council in adopting the Annual Budget and Long Term Financial Plan (LTFP).

Statement

1. Key Principles

The Policy is founded on the following key Principles:

Accountability Principle	Financial decision making must be accountable, transparent, equitable and benefit the community, both now and in the future.
Borrowing Principle	Loans for the acquisition or construction of capital projects are to be considered where the criteria are met.
Asset Renewal Principle	Asset renewals must have a higher priority than the creation of new assets.
Rating Principle	Community's capacity to pay must be considered, balanced with ensuring the full cost of infrastructure and service delivery are equitably met by all generations of ratepayers.
Revenue Principle	Revenue opportunities will be identified and pursued.
Efficiency Principle	Resources must be efficient, prioritised, and optimised in-service delivery for the community.

2. Accountability Principle

To ensure that the City demonstrates accountable, fair and transparent decision making, the following criteria applies:

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- Compliance with *Local Government Act 1995* (the Act) regulations and relevant accounting standards and guidelines;
- Alignment of service delivery and reporting on the outcomes within the Strategic Community Plan and Corporate Business Plan;
- Timely and transparent financial reporting providing Council and the community with visibility and insight;
- Consultation is to be undertaken with the community on the Annual Budget (including rating strategy) and LTFP;
- Demonstrate fair, consistent and transparent decision making which aims to maximise positive outcomes which benefit the community as a whole;
- Council considers financial impacts when making decisions;
- Effective financial internal controls which are independently audited in accordance with the City of Mandurah Strategic Internal Audit Plan;
- Monitors the City's performance with the Department of Local Government Industry Regulation and Safety (LGIRS) financial ratio benchmarks;
- Financial information is presented in a transparent and accessible manner to enable the community to understand how funds are managed and utilised;
- Robust and responsible budgeting and LTFP processes; and
- Responsive to emerging issues through risk identification, monitoring and reporting to Audit and Risk Committee and Council.

3. Borrowing Principle

The City recognises that it may be necessary to borrow funds for the acquisition or construction of assets. In these cases, the following criteria for loan borrowings apply:

- Loans are to fund capital expenditure only. Loans are not utilised for operational costs;
- Borrowings will only be undertaken where they align with the City's long term strategy to fund asset renewals ; Annual debt service expense to be affordable in the context of the Annual Budget process and the City's long term financial capacity;
- Total loan borrowings should not exceed 50% of the current rating revenue;
- Loans will be for the length of time before major intervention works are required, but no more than ten years, except for certain projects that are outlined through the Annual Budget and approved by Council;
- Debt Service Coverage Ratio in any one year must be maintained in accordance with the LGIRS standard;
- New loan borrowings will only be considered where a proposal has been presented to Council as part of the current Council approved Long Term Financial Plan; and
- It is intended that once the annual Asset Renewal amount that is required to be raised matches the budget adopted, there will be less of a reliance to fund capital through loans and a review of the total loan borrowings and Debt Service Coverage Ratio should be reviewed.

4. Asset Renewal Principle

The City recognises that maintaining assets for current and future generations is crucial. Adequate investment in the City's assets protects future generations from bearing the previous ratepayers' obligations for contributing to future infrastructure needs. Every year, ratepayers should contribute the amount of asset benefit. . This will enable the City to address any immediate need for strategic responses to major issues.

To ensure the City meets the current and future needs of the community, the following criteria apply:

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- Priority will be given to renewing existing assets of similar purpose over creating new assets;
- Business cases for new assets must be supported by a full lifecycle cost analysis, including long-term operating, maintenance and renewal costs;
- Incorporates an Asset Renewal Contribution into the rating strategy (refer to Rating Principle);
- Investment in asset renewals is required to ensure service levels are met for current and future generations without a decline in quality or efficiency;
- Demonstrate continuous improvement in the achievement of the LGIRS Asset Sustainability Ratio standard;
- Seek to maximise contribution to asset renewals from external grants and subsidies where possible;
- Subject to Council approval, any actual surplus at the end of the financial year, is transferred to the Asset Management Reserve to fund asset renewals, reducing the City's reliance on borrowings in the long term;
- Supports a position in the long term that through investing in the required renewal amount through the Rating Principle, the City will be able to fund capital programs reducing the likelihood of having to rely on the Asset Management Reserve and borrowings; and
- Community Groups and Sporting Clubs agreements will include clearly defined maintenance responsibilities in accordance with Council Community and Recreations Facility Council Policy.

5. Rating Principle

The following criteria applies to the overall rating principle:

- Council approve the rating strategy each year as part of the LTFP and Annual Budget process;
- Prior to any proposed rate increase, the City will demonstrate that cost efficiencies have been identified, assessed and implemented, ensuring expenditure is reviewed and prioritised in accordance with service levels established by Council;
- The City will actively seek grants and contributions when available and aligned to the delivery of the Strategic Community Plan;
- In establishing the rating strategy Council will consider the communities capacity to pay including:
    - Community service levels and expectations inform the development of the LTFP;
    - Current economic climate and conditions including consideration of cost-of-living pressures for the community; and
    - External cost escalation rates which impact on the City and community;
- The increase to general rates is formulated through a weighted average model which takes into consideration the cost escalations that the City is expected to experience for each expenditure type in the following financial year;
- The rating strategy applies the known escalation increases or where this is not available, the City applies the most reliable and timely cost escalation data to the related operational expenditure type;
- These assumptions will be applied to the related operational expenditure type for example:
    - Material and contracts increased by Perth CPI forecast where forecast is reliable and timely, otherwise RBA CPI will be applied.
    - Labour costs increased in accordance with the City's Industrial Agreement.
    - Utilities and Insurance increased in accordance with the known escalation increases provided by the relevant supplier, and if there has been no confirmation of the increases, then the Local Government Cost index forecast will be applied.

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- The weighted average model is formulated by determining the percentage of budget for each operational expenditure type and the forecasted cost escalation for each type. An additional Asset Renewal Contribution of 0.68% is included in the final model to enable the City to achieve the Asset Renewal Principle (refer section 4) until such time as there is no longer a gap between the required rates to be raised and the actual rates to be raised;
- An annual assessment is undertaken on Asset Renewal Contribution to support the achievement of the Asset Renewal Principle;
- Differential Rates apply ensuring that every landowner makes a reasonable contribution to rates;
- Specified Area Rates apply on certain locations in Mandurah where there is a waterway which enhances and requires an increased maintenance of the area by way of increased service levels for the benefit of the owners/residents who live in the area;
- Revenue raised through Specified Area Rates be used solely for the purpose which the rate was imposed, with any residual amount remaining being placed in a reserve for that same purpose; and
- Where applicable, Differential Rates and Specified Area Rates will be exercised by Council to meet specific community needs and to ensure fairness, consistency, transparency, efficiency, and equity for the community in accordance with the Act.

6. Revenue Principle

In addition to the rating revenue, the City will identify and explore opportunities through the following criteria:

- Actively seek grants and contributions when available and aligned to the delivery of the Strategic Community Plan;
- Manage advocacy priorities and efforts in accordance with the City of Mandurah Advocacy Framework;
- Demonstrate continuous improvement in the achievement of the LGIRS Operating Surplus Ratio standard;
- Identify opportunities to increase the level of commercial returns and broaden commercial opportunities where practical; and
- Fees and charges for the provision of for-profit services must recover the full economic cost of providing the service.

7. Efficiency Principle

The City is committed to maximising organisational efficiencies through the following criteria:

- Resources are allocated in accordance with objectives in the Strategic Community Plan and Corporate Business;
- Services levels and programs will be assessed and reviewed by Council in accordance with the City of Mandurah Service Review Framework to achieve the best value for money and appropriate quality aligned to community expectations; and
- A culture of continuous improvement is embedded within the City, through the delivery of the City of Mandurah Efficiency Program which includes the following:
    - Permanent Cost Savings: An annual efficiency target of $250,000 in permanent cost savings to be generated through review of contracts, programs and services.
    - One-off cost savings: Council budgets for a deficit of $500,000 and is required to find one-off cost savings over the course of the financial year to achieve a balanced budget.
    - Business improvement: The City embraces a culture of continuous improvement and new ways of doing business, which will improve productivity across the organisation. The City focuses on digital transformation and is implementing a range of projects

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which will result more efficient use of resources and improved experience for customers.

- Service Reviews and Program Reviews: The City undertakes service and program reviews each year to ensure services and programs are aligned to community need and expectations and are providing value for money for the City. These reviews analyse the City's services to review current delivery and identify any potential improvements. The reviews can be used to improve the organisation's efficiency and effectiveness, assist in addressing financial sustainability.

Definitions

Annual Budget: A statutory requirement outlining the financial estimates to deliver the Corporate Business Plan.

Asset Management Plan: A local government's internal business planning tool that translates Council priorities into operations, within the resources available. The Corporate Business Plan details the services, operations, and projects a local government will deliver over a defined period.

Asset Renewal Contribution: A dedicated funding mechanism used to progressively close the gap between actual funding and the required level of investment in asset renewal annually, supporting long-term financial sustainability and reducing reliance on future rate increases, borrowings or reserves.

Legislative Context

Local Government Act 1995
Local Government (Financial Management) Regulations 1996
Australian Accounting Standards Board (AASB) Standard
Department of Local Government Rating Policy Differential Rates (s.6.33) August 2013

Review

This Policy will be reviewed each year as per the LTFP process.

Related Documents

These documents are mandatory and required to give effect to this policy:

City of Mandurah Strategic Community Plan
City of Mandurah Long Term Financial Plan
Asset Management Strategy
Community and Recreation Facilities Council Policy – POL-CNP 07
Collection of Overdue Debts Council Policy – POL-FCM 08
City of Mandurah Service Review Framework
Specified Area Rates – City of Mandurah Website

Responsible Directorate: Business Services

Financial Position and Performance Policy
POL-FCM 09

Responsible Department: Financial Services

Reviewer: Director Business Services

Creation date and reference: 21 May 2024, Minute SP.1/5/24

Last Review: 24 June 2025, G.9/06/25

Amendments			
Version #	**Council Approval Date, Reference**	**Date Document In force**	**Date Document Ceased**
1	Minute SP.1/5/24	22 May 2024	24 June 2025
2	Minute G.9/06/25	25 June 2025	

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Community Submissions – Long Term Financial Plan and Rates

The City of Mandurah provided several opportunities for the community to provide feedback on the Long Term Financial Plan, the Council Financial Position and Performance Policy, and the Notice of Intention to Impose Differential Rates.

Community members were invited to make submissions through the following channels:

- Mandurah Matters survey
- Email to council@mandurah.wa.gov.au
- Post to PO Box 210, Mandurah WA 6210

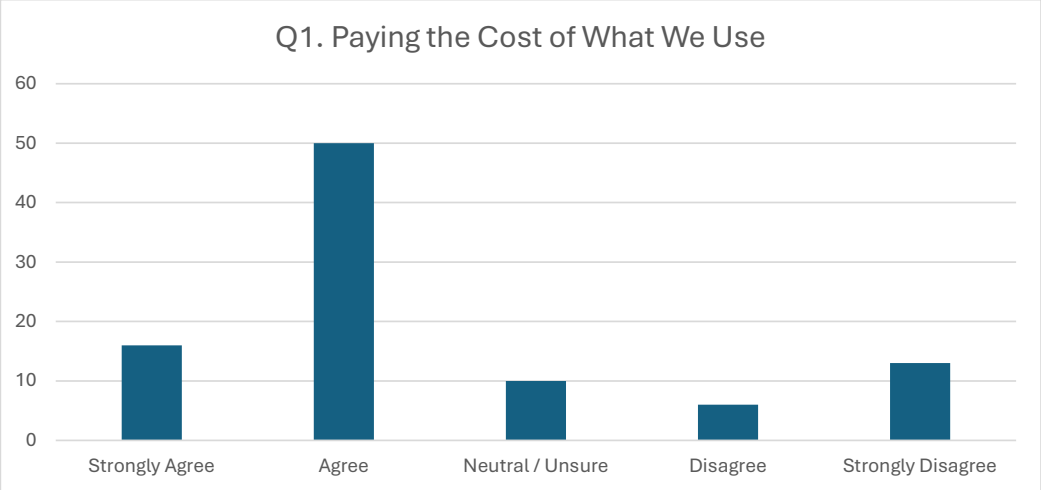
The results of the community submissions are provided:

Mandurah Matters Survey Response

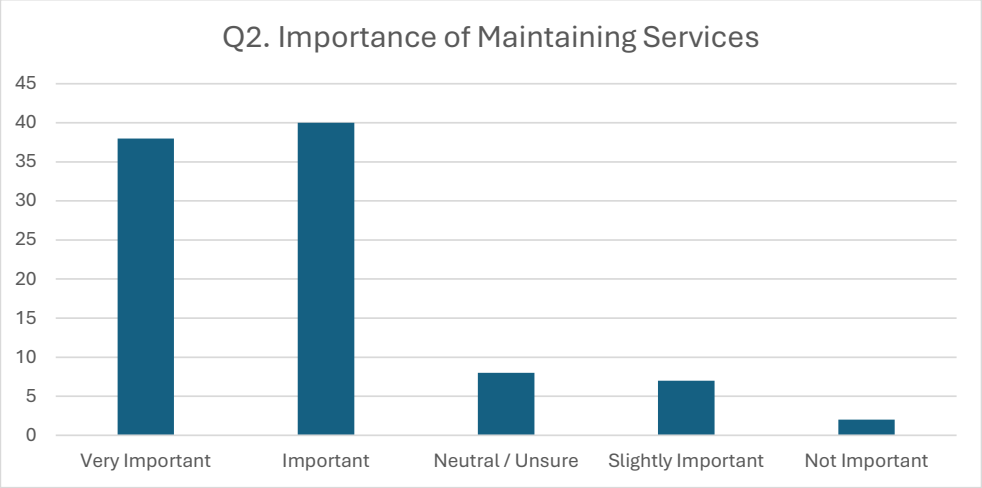
A summary of the survey responses is provided below. **Appendix one** contains the individual responses, with residents' names omitted where requested.

Q1. Paying the Cost of What We Use - To what extent do you agree with the following statement

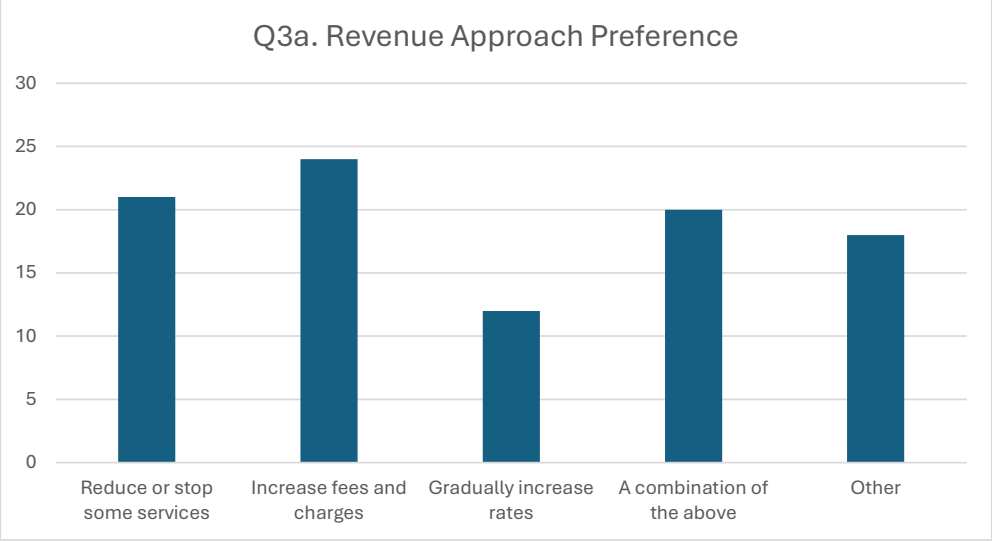
> "Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future"



Q2. How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard?



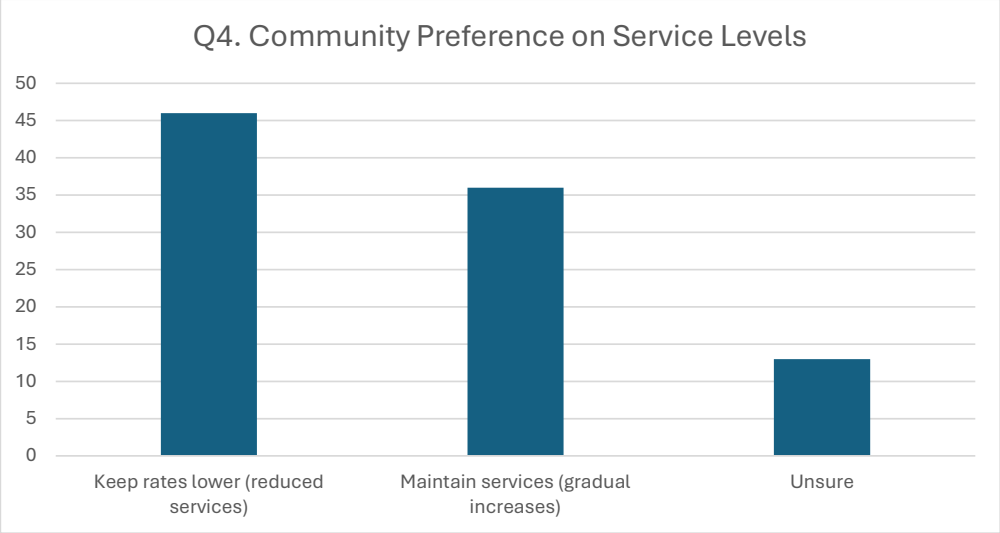
Q3a. If Council needs to increase revenue to maintain existing services and community assets, which approach would you prefer?



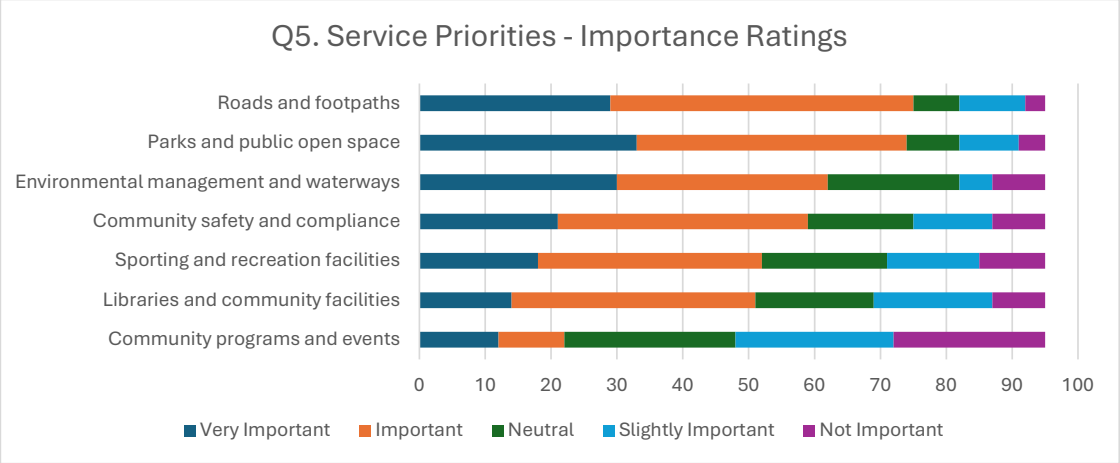
Summary of Comments (Q3b - Other suggestions for Council revenue/services):

- Request for no rate increases - Seek government support for budget shortfalls instead of raising rates
- Demand for transparency - Need clearer information on which services would be cut, efficiency savings achieved, asset sustainability, debt levels, and alternative scenarios
- Council accountability before rate increases - Council should demonstrate organisational efficiencies, review executive remuneration, reduce discretionary spending, and pursue alternative funding before asking residents for more money; concerns about pre-approval spending on projects (e.g., western foreshore)
- Focus on efficiency over rate increases - Reduce unnecessary spending, prioritise essential services, explore grants and alternative funding; many households already struggling with cost of living
- Balanced approach - Support gradual rate increases combined with efficiency measures, reduced non-essential spending, and greater transparency
- Affordability concerns - Ratepayers can barely afford current costs; need better demonstration of what rates actually fund (e.g., street sweeping is inadequate)
- Cut non-essential spending - Reduce funding for events like Crab Fest that don't benefit the majority
- Reduce executive wages - Cut corporate/council member wage increases instead of taking from residents
- No increase needed - Believe current rate revenue is sufficient
- Criticism of consultation process - Views questionnaire as "rigged propaganda"; service quality has declined over past 5 years
- Set accountability measures - Review Mayor/CEO remuneration; implement KPIs for all departments and managers
- Internal efficiency focus - Target wastage within departments, streamline productivity, and provide subsidised/free services to the public

Q4. Community Preference on Service Levels - Which statement best reflects your preference?

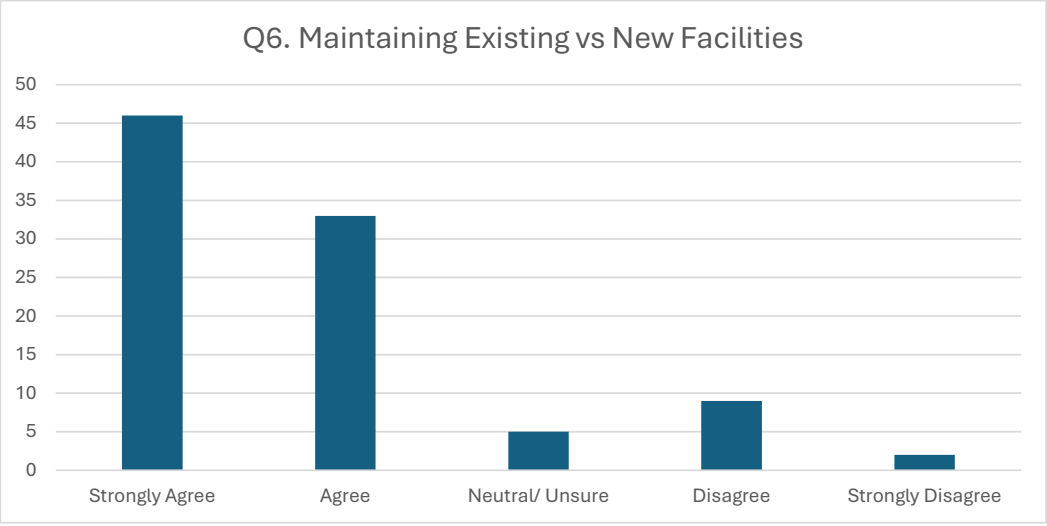


Q5. Service Priorities - If Council had to prioritise funding, how important are the following services and assets to you?

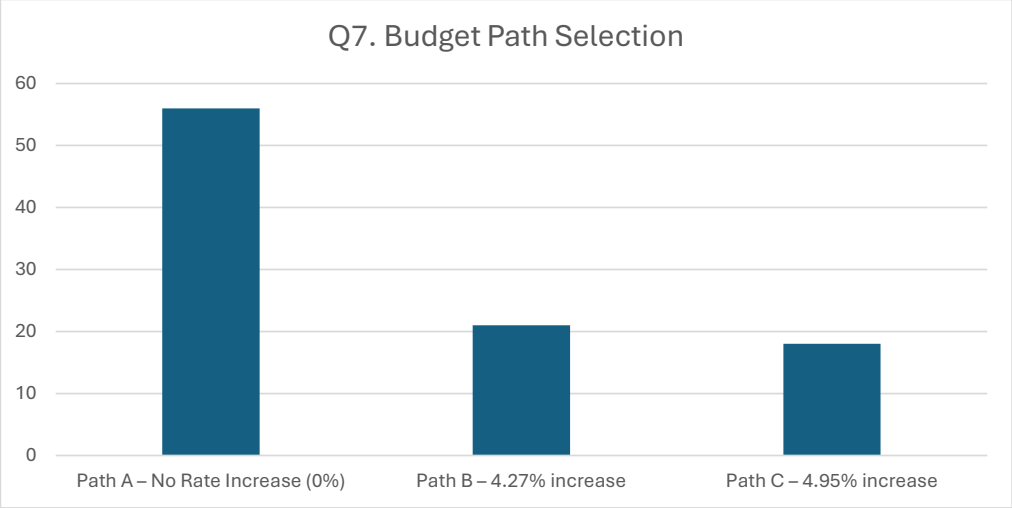


Service Category	Very Important	Important	Neutral	Slightly Important	Not Important	Total
Community programs and events	12	10	26	24	23	95
Libraries and community facilities	14	37	18	18	8	95
Sporting and recreation facilities	18	34	19	14	10	95
Community safety and compliance	21	38	16	12	8	95
Environmental management and waterways	30	32	20	5	8	95
Parks and public open space	33	41	8	9	4	95
Roads and footpaths	29	46	7	10	3	95

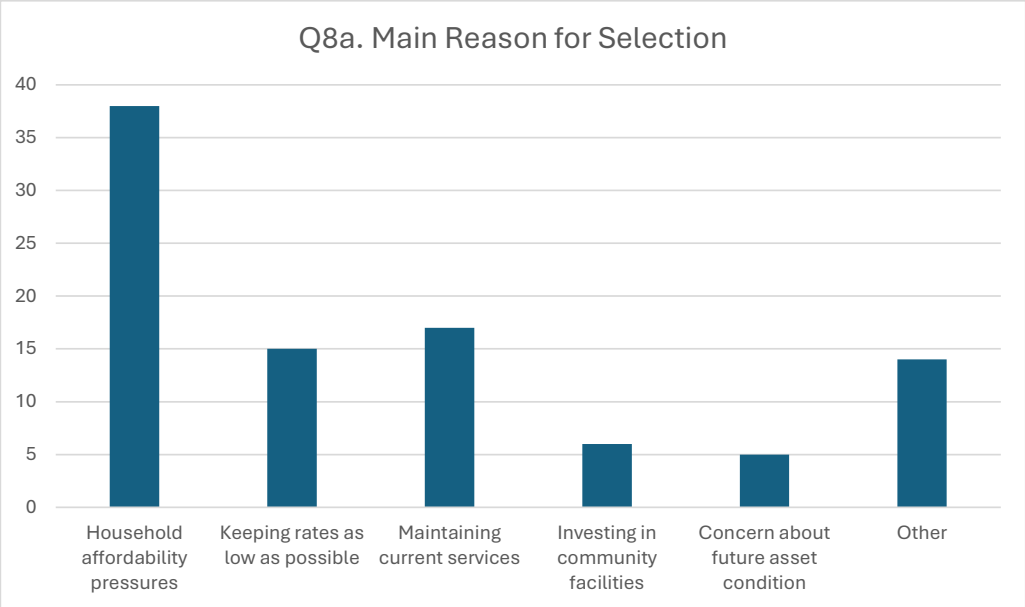
Q6. Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs.



Q7. Which of the following approaches do you think the City should take in the upcoming budget?



Q8a. What is the main reason for your selection to question 7?



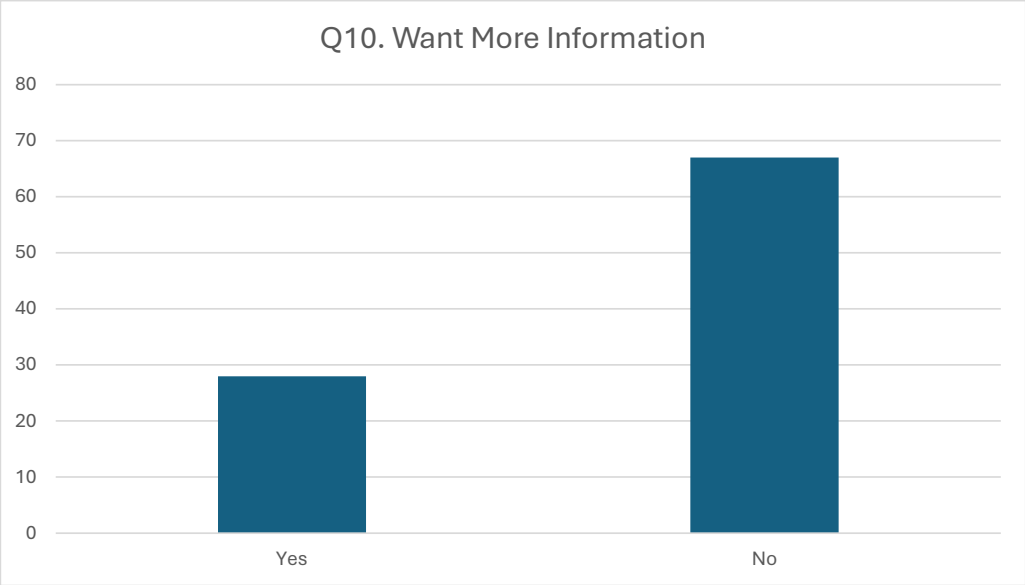
Summary of Comments (Q8b - Other suggestions):

- Seek government funding instead of rate increases - Residents are already heavily taxed
- Demand transparency on technology ROI - Before 4.95% rate hike, Council must show financial return on investment from digital transformation projects and demonstrate reduced administrative overhead/headcounts from tech upgrades; "Leadership" expenditure of $23.6M seems excessive
- Frustration with spending priorities - Ratepayers shouldn't fund advertising for pubs, cooking classes, gardening classes, or Pokemon clubs; basic maintenance like street cleaning and weed control is neglected while the foreshore gets priority for tourists
- Consider global economic climate - Given current conditions, careful consideration is needed for any increases
- Demonstrate internal restraint first - Council should show organisational efficiencies, reduced discretionary spending, reviewed executive remuneration, and explored alternative funding before increasing rates; concerns about $300K spent on western foreshore promotion before approvals were finalised
- Cost of living pressures - Households struggling with mortgages, rent, groceries, fuel, insurance and utilities; delay non-essential projects and review operational costs before rate increases
- Support efficiency measures - Want stronger efficiency measures, clearer project prioritisation, and greater transparency on discretionary spending
- Focus on necessities only - Don't waste money on non-essential items; find cost savings and reduce wastage
- Offer alternative options - Survey should include option for minimal increase (e.g., 2%) with tighter budget review
- Criticism of survey and declining services - Survey is biased; services and standards have dropped despite years of rate increases; poor management has caused facilities to collapse over past 5 years
- Council should cut back first - Before increasing rates, Council should reduce/defer spending, cut useless expenditure, and address overstaffing
- Review overall expenditure - Concern that money is being wasted on unnecessary things; focus on priorities and implement a new approach

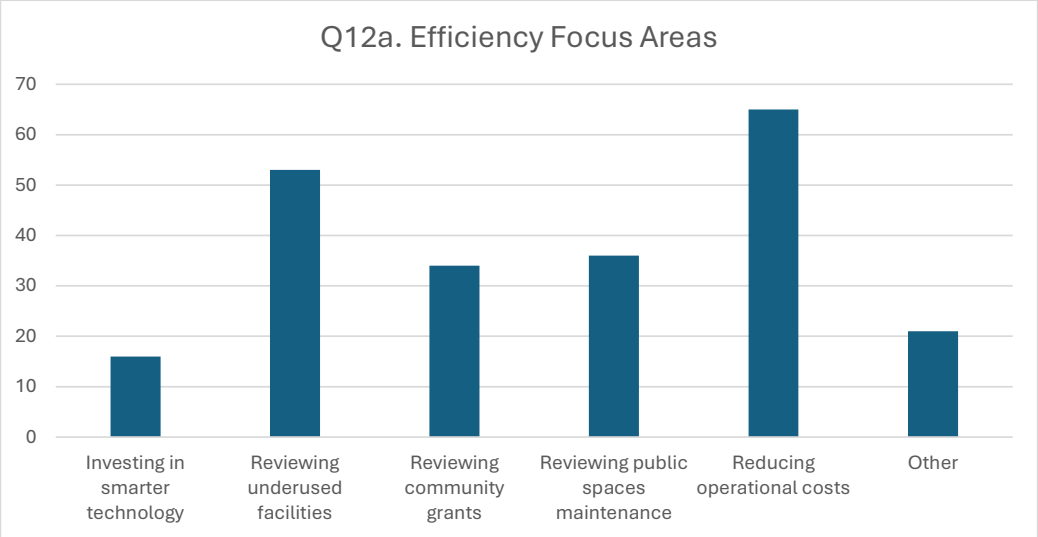
Q9. Understanding of Rates - How well do you understand how Council rates are calculated?



Q10. Would you like more information about how rates are calculated and spent?



Q12a. Where should the City focus its efficiency efforts?

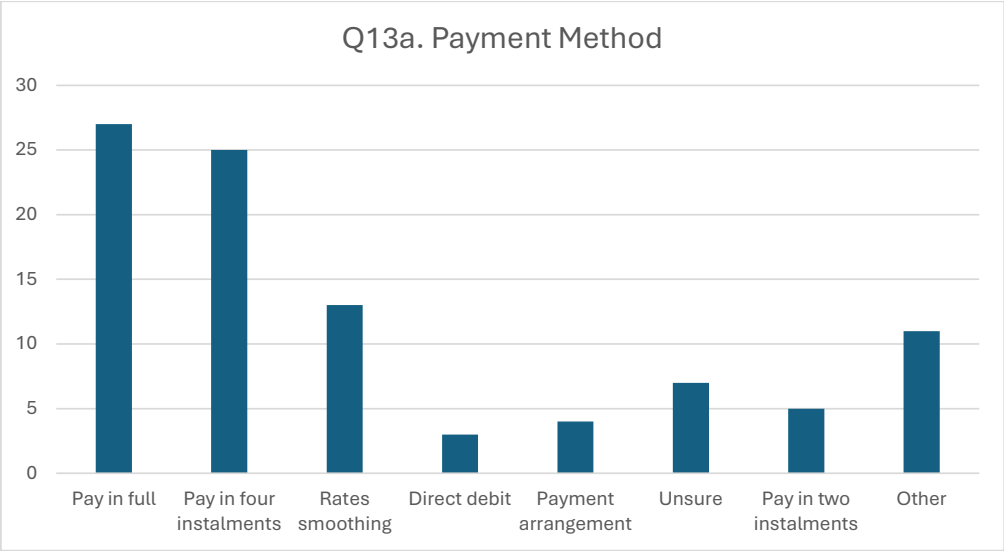


Summary of Comments (Q12b - Where should the City focus its efficiency efforts? - Other suggestions):

- Maintain existing infrastructure - Fix broken street lights and maintain current infrastructure
- Reduce discretionary spending - Don't waste money on Christmas decorations that get vandalised; stop spending on unnecessary items
- Focus on core services - Look after roads, parks and paths; stop wasteful spending
- Demand transparency on efficiency measures - Require clear evidence of savings achieved, implementation costs, and benefits to residents before expanding staffing or undertaking technology projects; concerned about bureaucracy growth and costly IT projects with uncertain returns
- Review priorities post-COVID - Assess whether past spending priorities still reflect current community values given rising living costs and changing expectations
- Leverage AI - Use AI to reduce costs
- Delay vanity projects - Postpone non-essential projects like coastal concrete paths; give residents time to recover from interest rate increases
- Smarter maintenance practices - Criticism of inefficient work practices (e.g., bridge painting taking weeks with excessive staff); outsource work for faster, cheaper completion
- Fair distribution of resources - Equitable allocation of funds across areas (e.g., Old Halls Head parks are neglected)
- Review upper management costs - Examine executive salaries and structures
- Improve public space maintenance - Weeding of public spaces currently not being done
- Reduce consultants and improve efficiency - Less reliance on external consultants; manage ratepayer money more efficiently like private businesses
- Support administration's recommendations - Trust professional financial analysis; prioritise essential infrastructure, apply user-pays principles where appropriate, avoid commercialising public land, ensure community programs align with local government responsibilities

- Oppose "smarter technology" - Concerns about radiation from technology investments
- Improve productivity and contractor management - Address wastage from poor job management, contractor monitoring, and staff accountability; past rate increases haven't shown observable improvements
- Prioritise free public amenities - During cost-of-living pressures, focus on public open spaces and libraries; City Centre needs improvement and more street trees; don't let state government shift responsibilities to local government
- Solar-powered street lights - Install solar panels with batteries on streetlights to reduce electricity costs
- Internal wastage controls - Focus on reducing internal wastage rather than increasing operating costs

Q13a. How are you most likely to pay your annual rates notice?

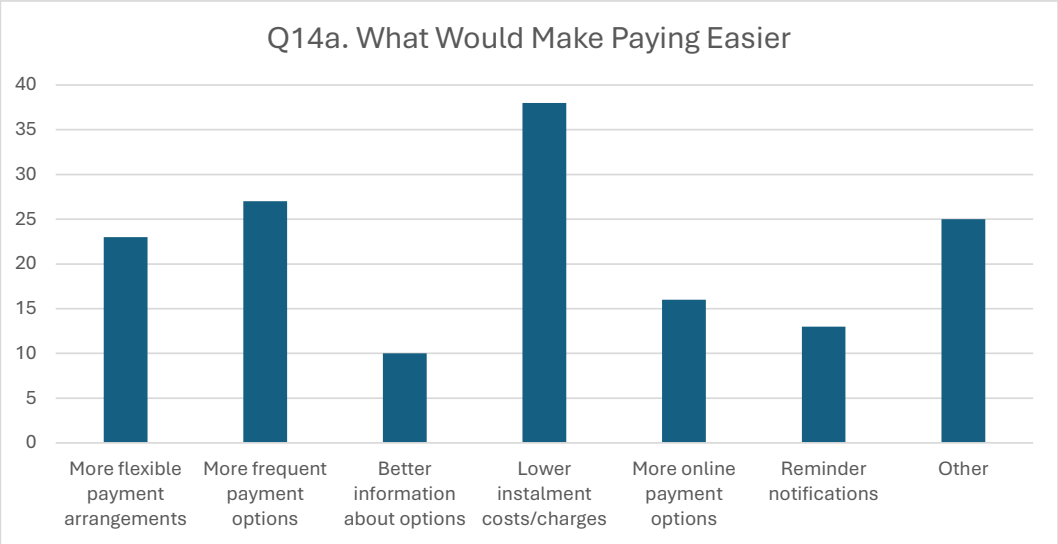


Summary of Comments (Q13b - How are you most likely to pay your annual rates notice? - Other):

- Fortnightly manual payments - Making manual fortnightly payments to manage the rates bill
- Declined to answer - "None of your business"
- Payment depends on financial pressures - Many families are already struggling with groceries, mortgage repayments, fuel, insurance and utilities; payment method depends on what is financially manageable at the time given cost-of-living pressures
- Pre-payment strategy - Pay as much as possible before rates are issued to reduce the overall amount owed and lower quarterly payments
- Survey lacks middle-ground options - No option for a different rate increase (e.g., 2.5% with project deferrals instead of 0% or 4.95%)
- Fortnightly direct debit on payday - Roughly $130 fortnightly over 32 weeks from statement to final payment; less noticeable than lump sums since most people don't have savings in the current climate
- Property recently transferred - Just sold property to son but still lives there and maintains it
- Undecided - Haven't decided yet how to pay

- Will decide when invoice arrives - Will determine payment method when the invoice amount is received

Q14a. What would make paying your rates easier?



Summary of Comments (Q14b - What would make paying your rates easier? - Other suggestions):

- Privacy concern - How one pays their bills is not the town's business
- Transparency over convenience - Focus should be on affordability rather than payment mechanisms; concerns about implementation costs of alternative payment options and whether they disproportionately burden those already under financial strain; support should prioritise fairness and equity
- Current system is sufficient - Several respondents are satisfied with existing payment methods
- Trust in responsible spending - Easier to pay if assured payments are disbursed responsibly and efficiently; feels there is currently too much waste
- Refusal to pay - Not paying them
- Concerns about specific budget items - $1.5M for Hall Park carpark and $800K for Dawesville pathway should not be included in this budget
- Better asset maintenance - Want to see assets and parks maintained properly; frustrated with having to lodge multiple complaints for basic maintenance (reticulation fixes, street sweeping); told by shire they need 5+ complaints before responding
- Online balance checking system - Want an online portal to check rates balance and due dates (similar to DOT Direct)
- Lower rates - Poor management and excessive expenditure on non-residents; frustrated with wasteful spending like repeated turf replacement on the foreshore
- Nothing needed - Some respondents feel no improvement is required
- Simply reduce the amount - "Reducing the cost would make it much easier to pay"
- Stop annual increases - Frustrated with continuous year-on-year rate increases
- Discount for upfront/early payment - Multiple respondents want discounts for paying in full upfront or early
- Fair treatment regardless of payment method - Those paying monthly shouldn't be penalised, but those paying upfront shouldn't get reductions either; support for flexible monthly options to suit different budgets

Postal and Emailed Submissions

The submissions have been reviewed and grouped into key themes. Where submissions raised specific or additional matters, individual response references have also been provided.

A summary of the key themes and the City response is below:

Theme	City of Mandurah Response
Affordability and community capacity to pay	**Response: Affordability and community capacity to pay** • The City acknowledges the financial pressures being experienced by households and that capacity to pay varies across the community. • The proposed 4.95% rate increase has been developed through the Long Term Financial Plan (LTFP) and reflects the weighted average increase in the City's key cost drivers, together with the 0.68% Asset Renewal Contribution (ARC). • The City has also considered broader economic conditions, including inflation, housing costs, interest rates and the particular pressures experienced by lower-income households, pensioners and renters. • A 4.95% increase in general rates is broadly in line with recent inflation and directly reflects the increased contractual costs faced by the City. In dollar terms, for a typical residential property this equates to an increase of approximately $87.23. • Rates represent a small share of household income for the median Mandurah household. • A 4.95% increase is modest relative to recent increases in housing, insurance, energy and transport costs over the course of the last 12 months. • From a whole-of-community perspective, the increase is unlikely to materially affect consumption or economic activity. • The impact is likely to be vary between income groups. For low income households and age pension reliant pensioners, it is a non discretionary element of spending which has to be met through existing income. • Data suggest the impact likely be smaller relative to income for self-funded retirees and those who own their homes outright. For renters, the impact is likely to marginal relative to the degree changes in other housing costs such as interest are passed on from the landlord. • Financial hardship provisions and payment options remain available, including weekly, fortnightly and monthly payment plans and rates smoothing.
Need for cost control, efficiencies and reduced spending	**Response: Need for cost control, efficiencies and reduced spending** • The City agrees that expenditure control and value for money are essential and has a number of controls to manage spending. • The LTFP, Council Financial Position and Performance Policy (Policy) and the Annual Budget include an Efficiency Program focused on improving productivity, optimising resources and reducing costs while maintaining services.

	• The 2026/2027 Annual Budget includes a permanent efficiency target of $250,000, and Council also requires City officers to identify $500,000 in one-off savings during the year to address the estimated closing deficit. • The Efficiency Program includes permanent cost savings, one-off savings, business improvement initiatives, digital transformation, service reviews and program reviews. • The Policy also requires the City to identify cost efficiencies before proposing rate increases. In the development of the LTFP and the Annual Budget 2026/2027 City officers achieved the following: - $500,000 in one off cost savings - $307,000 in permanent savings (exceeding the $250,000 target) - A further $305,612 in savings identified in establishing the budget and LTFP. • There are also controls established for consideration and approval of new operating expenditure and increase in Full Time Equivalents (FTE), with requests being presented to Council for approval.
Concerns about project priorities and value for money	**Response: Concerns about project priorities and value for money** • The City recognises the importance of ensuring capital projects are appropriately prioritised and deliver value for money. The LTFP provides a 10 year framework to guide project planning, grant funding opportunities and capital works programming. • Capital expenditure is assessed and categorised as renewal, upgrade or new, with the Asset Renewal Principle within the Council Policy prioritising renewal of existing assets of a similar purpose before creating new assets. • The 2026/2027 capital program includes significant investment in asset renewal, including roads, carparks, foreshore infrastructure, community facilities renewal. The development of the Capital Works Program is driven by the Asset Management Plans and Asset Management Strategy which determines the asset condition and timeframe for renewal. • Projects are considered through the Annual Budget, LTFP and nine Elected Member Financial Implications briefings before being recommended to Council.
Growth, development and who pays for infrastructure	**Response: Growth, development and who pays for infrastructure** • The City acknowledges that population growth and development increase demand on infrastructure, community facilities and services. • Development and population growth will continue in accordance with the City's Planning Framework and it is important to plan for this growth that will occur. • The LTFP identifies that Mandurah's population is projected to increase from 106,827 in 2025 to 130,125 by 2036, representing growth of approximately 22%. • The Plan recognises that this growth increases demand for services and places pressure on asset renewal and operating costs. • Built into the LTFP is a growth escalation of 0.5 + CPI which supports new subdivision growth.

	• New assets and services associated with growth are assessed through the LTFP and Annual Budget, including consideration of lifecycle costs, service levels and financial sustainability.
Transparency, accountability and communication	**Response: Transparency, accountability and communication** • The City acknowledges the importance of clear, accessible and transparent information. The LTFP is intended to strengthen transparency and accountability by showing the relationship between the City's strategies, services, capital program, rating strategy and long-term financial sustainability. • The proposed 4.95% rate increase is based on the weighted average model of expenditure escalation, which uses relevant assumptions for employee costs, materials and contracts, utilities and insurance, plus the 0.68% ARC. • The City undertook public notice and community engagement on the proposed differential rates, LTFP and Council Financial Position and Performance Policy through Mandurah Matters, public notices, media, social media and information made available at City facilities. • Elected Members have also been briefed throughout the year through the Financial Implications Briefings.

The community submissions received by post or email are provided in the table below:

Community Member and method of submission	**Community Submission** Note: Unless contain inappropriate or offensive commentary, the comments appear exactly how they were received by the City (no grammar and spelling corrections have been made)	**City of Mandurah Response**
Email 24/05/2026	I'm querying why Mandurah is putting up their rates again by 4.95% this next financial year, after putting it up last year at 4.08% I think it is extremely irritating as your staff got a 3.5,% increase last year , I think the way the economy is at the moment it is uncalled for and I reject any rises this year , especially a pay rise for your team.	Employee cost increases are determined in accordance with the City of Mandurah Industrial Agreement 2025. For 2026/2027, employee costs have been escalated by 3% in accordance with the Industrial Agreement, as part of the weighted average model used to calculate the proposed rate increase. This 3% employee cost escalation is below the 5.5% CPI escalation which was applied to Materials and Contracts. **Relevant response:** Affordability and community capacity to pay;

		Transparency, accountability and communication
Mail 27/05/2026	Mandurah Matters Long term financial plan build become bigger hence rate increase 4.95% Reasons against increase: 1.Cost of living rising include fuel, food, bills and utilities. 2. Concession on rates for pensioners don't increase to keep up 3. unable to axcess extra finances to pay for these increases e.g. cant work (disability support pensioner's). 4. Have to sell unable to afford to live here increased risk of homelessness! 5. No amenities like footpath's or pedestrian footpath from Falcon shop to the beach in Falcon. Changed footpath in town not Falcon? why? 6. Pensioners have no investments to pay for these rate increases and Superannuation is for their retirement worked hard for for years for Nursing home placements their entitles to. Also unable to pay for adequate retirement. 7. Paying lump sum already for rates 8. Rates already increased last year then increased again only another year later! Why? 9. Mandurah Matters for some not for others - class issue left behind! 10. Paying more to pay for contractors and diesel, not permanent local workers on the council like lawn mower operator's. 11. Build up not out! 12. Still waiting 33yrs now in Falcon esp Scud St last on list for deep sewerage infrastructure. Seems like Water corp and State Government issue and in meantime Council slugging ratepayer with rate rises not working collaboratively to implement plan's so ratepayers benefit and don't get left behind! Plan's given to Lisa Munday MLA member for Dawesville office at the expense of ratepayers for deep sewerage infrastructure in Falcon. Still waiting for response! Also sewerage can be done! 13. Developers building what they want like Air B&B and 5 units in 1 house! Developers also need to build back from Sand-Dunes to stop dune erosion long term! 14. R Codes change suggested, gives rate payers ability to subdivide and have deep sewerage system installed by Water Corp so we can develop in an	**Relevant response:** Affordability and community capacity to pay; Need for cost control, efficiencies and reduced spending; Growth, development and who pays for infrastructure; Transparency, accountability and communication. In relation to deep sewerage, the Labor Government has committed to delivering 150 homes in Falcon. The City estimates around 4,500 properties that are serviced by Septic Systems. The City has advocated for the Water Corporation to commence the infill sewerage of all properties in Mandurah.

	organised, uniformed less conjested (Septic) way. Safety and Secure. Small ratepayer base versus large infrastructure development is a problem and instead of rate payer paying the whole increased rate load, this creates money stream for the Council. Suggested solution promotes more tourists, Interstate and overseas to visit, spend money and settle. Everyone benefits 15. Please respond.	
Email Various dates Mick McGreesh	**Email 27/05/2026** Attention: Chief Executive Officer and Elected Councillors Formal Submission: Long-Term Financial Plan 2027–2036 and Proposed 2026/2027 Rates Objection As a resident and ratepayer of the City of Mandurah, I am writing to lodge my formal objection to the proposed 4.95% rate increase and the current spending priorities outlined in the draft Long-Term Financial Plan. If a business or household has difficulty making ends meet they have to adjust their spending appropriately. Why is this so different for Mandurah Council? Residents are not an endless revenue source! I would expect, as would any reasonable person, for the City of Mandurah to operate their budget under the same principles as a household or business. Rate increase should be an absolute last resort not a given. A $12 million shortfall suggests poor accounting and accountability. Live within your means! I would like to suggest in the strongest of terms that all non discretionary projects be put on hold and cut operational costs and reduce non essential spending. The apparent $12 million shortfall should be closed through internal cost cutting rather than putting the financial burden - of your making (Councils) - on ratepayers. Cost cuts are available, but sitting behind a desk in front of a computer is only part of the discovery. What has been done to understand process and procedures, visits to sites, conversations and inclusion with staff? As an example. I have watched a contractor continually employed by Mandurah Council to perform an ongoing task. But the machinery used is not fit for purpose, so the job takes longer, which amounts to higher costs, substandard results, and has in my opinion caused further problems at this location which incurs further costs again! Have departments been asked to find savings? Builders rubbish on subdivisions and	**Relevant response:** Affordability and community capacity to pay; Need for cost control, efficiencies and reduced spending; Concerns about project priorities and value for money; Growth, development and who pays for infrastructure; Transparency, accountability and communication The Asset Renewal Contribution (ARC) of 0.68% was introduced following an audit finding in 2021 that identified insufficient investment in the renewal of the City's assets. The contribution forms part of Council's long-term rating strategy and is intended to progressively address the historical gap between the rates currently raised and the funding required to maintain and renew the City's $1.58 billion asset base as it is consumed. The LTFP identifies that there remains an estimated $12 million shortfall between current revenue and the revenue required to fully fund operating costs and asset renewal. The 0.68% ARC

	building blocks are causing unnecessary costs to ratepayers. It doesn't matter who you contact in Council or how many times you complain the problem is never addressed …… Rubbish is strewn all over the place on these sites including bushland which affects wildlife. Drains are filled with sand. All cleaned up at the expense of ratepayers. WHY? Has the appropriate department looked at seriously rectifying this ongoing problem? Here is a few more tips extra to the ones I have already provided to this department about 12 months ago. Research the "MACROC" campaign for instance, or "Get the site right" group, or the Brisbane Council "ESC" initiative, or Sydney's GPTS installation and the many other initiatives out there. Do your research and or come up with your own initiatives. Every problem has a solution but you have to go looking for it. Stop relying on rate rises when you have not done the work looking for alternative money saving options. Traffic control. A massive cost. Has Council done any research to come up with a cheaper option? Traffic control has been working for years to get away from putting road workers at risk and using automated systems instead. Maybe that is an option worth exploring. Or employ a multi skilled operational workforce where Councils TC's can be provided worthwhile work in other areas during TC down time. Council should always be looking for other solutions. Become leaders not followers. Turf replacement Eastern foreshore. Another unnecessary waste of money. Poor planning, no oversight. How many times has the turf been replaced here since the area upgrade. Stop wasting money and look for alternatives. Suggest investigating, Flexspec shield flex pro or All stake supply GR11 mesh or Stroll sure flex. The answers are out there, stop burdening the ratepayers and find solutions. Hall Park Brewery. Another waste of money $300.000 + on a project that should never have even been considered and probably will never eventuate, considering the history and condition that it be retained for public open space. My point here is that instead of looking for solutions to reduce costs, you are taking the easy way out and just slamming the ratepayers. This has to stop. Start by deferring non essential capital works projects. Justify the timing of increasing staff by 6 positions at a cost of 6 million over ten years! Under the Mandurah councils official 'Financial Position and Performance Policy' it states that the Council MUST evaluate the 'community's capacity to pay'. Your 4.95% rate increase directly violates the intent of this very specific policy. So please demonstrate how you justify exceeding that 'capacity to pay'? The 'Intergenerational Equity and Asset Management' clause states that the financial burden be fairly proportioned and not	and a reduction in operating expenditure provide a phased approach to closing this gap over time, rather than applying a significant one-off increase to ratepayers, and supports the continued renewal of community assets and the maintenance of service levels for current and future generations. The City ensures value for money through competitive tender processes. Significant turf replacement was completed by the contractor responsible for the Eastern Foreshore (Central and North) upgrade to replace defective substrate materials. This was completed as part of the contractor's liability to correct defective work and was at the contractor's cost. Some minor additional turf repair and replacement have been completed by the City due to wear and tear caused by the high level of activation on the Eastern Foreshore. The Western Foreshore Commercial Development revenue will be used to fund public infrastructure that the

	impact adversely on current ratepayers but the proposed 4.95% rate increase does disproportionately hurt current ratepayers. Councils revenue is intended to 'cover operating expenses including depreciation'. Please show how this is not covering these expenses especially with the high volume of new houses? I reject that a rate rise should occur when Council has not performed adequately to keep costs down, or investigated cheaper options. Any costs should be born by cuts from within and a new work culture ethos must be applied. Every problem has a solution. Find it. I ask that elected members reject the draft plan in its current form. **Email 08/06/2026** Subject: Formal Submission Opposing the Proposed 2026/2027 Rate Increase. As a City of Mandurah resident and ratepayer, I am writing to formally lodge my opposition to the proposed 4.95% rate increase outlined in the Long-Term Financial Plan. While Council has stated this increase is necessary to avoid a multi-million-dollar budget shortfall, it fails to recognize the immense financial strain currently facing our community. Families and households who are already being squeezed by rising costs in groceries, power, insurance, and mortgages. Year after year, these compounded rate hikes create unsustainable anxiety for residents. Before Council asks residents to absorb further rate increases, I urge you to look inwards. What rigorous efforts have been made to seriously trim fat from the internal budget? Ratepayers expect our local government to operate with the same financial discipline that we are forced to apply to our own households. While individual instances—such as continually replacing the Eastern Foreshore lawn or allocating funds to the unapproved Brewery project—may seem minor in the overall scheme of things, they signal a broader lack of fiscal responsibility. We need to see more efficiencies, service reviews, and reprioritisation of non-essential developments rather than viewing ratepayers as an endless revenue source. Could you please clearly justify this proposed increase and explain exactly how it serves the financial interests of Mandurah residents who are currently doing it tough? I request that Council prioritises tighter operational cost control rather than passing the burden onto the community. I ask that elected members reject the draft plan in it's current form.	ratepayers would have to pay for if the development did not occur.

	Email 9 June 2026 To: Chief Executive Officer and City of Mandurah Elected Members Subject: Formal Submission: Objection to 4.95% Rate Rise and Long Term Financial Plan Please accept this formal submission objecting to the proposed 4.95% rate hike outlined in the City of Mandurah's Long Term Financial Plan (LTFP). I strongly object to meeting a projected $12 million municipal budget shortfall by increasing the financial burden on struggling local households. A primary driver of the City's expanding operational cost is managing a projected population spike of 130,000 residents by 2036. While developers cover basic estate handovers, current ratepayers are being forced to absorb the long-term asset maintenance and regional facility expansions triggered by this growth. I note with concern that unlike the City of Rockingham, Mandurah currently lacks an operational Development Contribution Plan (DCP). I have seen a figure of $370 million from developers to an eastern state council to fund community centres etc in a similar type of scheme. But here in Mandurah it appears to work in reverse. Ratepayers are subsidising developers through increased rates every year. Just briefly, the WA scheme is governed by the state and allows councils to legally charge developers a levy. It apparently amounts to millions of dollars. The council owns valuable, underutilised prime pieces of land and vacant lots across the city centre and waterfront. Why are they sitting idle incurring costs? They could be sold off or they could be rented out generating an income stream. So many options but no will. The council currently spends $42 millions of dollars -your figures- maintaining ageing community halls, recreation centres, golf courses, and sporting pavilions. Why not give private operators a long term lease which encompasses all maintenance and responsibility to them? It works elsewhere. Make money, not spend money. In another state within Australia, we, the local community maintained the local football ground. Put in drainage, line marking, goal posts up and down, cleaned the toilets and maintained the changing rooms. At our cost.	Developer Contributions The City of Mandurah have negotiated with Developers over decades for road and community infrastructure contributions. As majority of Mandurah's growth occurred from the 1990s, formal developer contributions within the State Planning Framework were not established. Now with most of the subdivisions approved, it is not viable to introduce a formal Local Planning Developer Contribution Scheme. Developer Contributions do not apply to vacant lots or underutilised lots, they apply to parent (pre subdivision lots) only. Council already considers and uses leasing arrangements where appropriate. However, many community facilities such as halls, pavilions and recreation spaces are not commercially viable and are deliberately subsidised to ensure they remain affordable and accessible to all residents, including not-for-profit groups and junior sport. A full transfer to private operators would likely shift the focus from community need to financial return, which can result in higher user costs, reduced access, and prioritisation of profitable activities over broader social outcomes.

	I have spent a ridiculous amount of hours researching on line, going through council documents and speaking to those in the know. There are many worthwhile options council could be pursuing but instead go for the easy option of slamming ratepayers, many who are already on their knees. Go for a walk in the very early hours of the morning and see the homeless sleeping in cars in your car parks. I formally request that the Council: 1. Reject the rate hike and freeze the rates for the upcoming financial year to protect struggling households. 2. Initiate a local planning scheme amendment to introduce a Development Contribution Plan (DCP). 3. Put on hold non-critical capital works and internal hiring. 4. Instead of just accepting budget shortfalls and passing the burden onto ratepayers, council management must act to proactively identify genuine internal alternative revenue streams. Every problem has a solution. Council needs to find solutions to fund their problem, and ratepayers are not the solution. **Email 11 June 2026** To: Chief Executive Officer and City of Mandurah Elected Members Subject: Formal Submission: Objection to 4.95% Rate Rise and Long Term Financial Plan Please accept this formal submission objecting to the proposed 4.95% rate hike outlined in the City of Mandurah's Long Term Financial Plan Community Capacity to Pay In comparison to more recent financial years, the economic conditions are more positive predominantly due to the easing inflation and a stable labour market. These trends suggest that many local households are experiencing a gradual improvement in their cost-of-living pressures. Inflation in Perth and across Australia has continued to ease. According to the Australian Bureau of Statistics, the CPI rose by 2.4% over the year to March 2025, down from higher inflation rates experienced in prior years. This moderation in price	Importantly, leasing does not remove cost or risk—it typically redistributes it. Private operators still need to recover operating, maintenance and profit costs, which are often passed back through fees or contractual payments, while Council retains ownership, long-term renewal obligations and accountability for community outcomes. Council also has a responsibility to ensure equitable access, transparency and alignment with its strategic objectives, meaning each facility needs to be assessed on a case-by-case basis to balance financial sustainability with community benefit, rather than applying a blanket approach. The data referenced is from the 2026 – 2035 Long Term Financial Plan and note the proposed LTFP 2027-2036. The Proposed plan states that the economic conditions are affecting Mandurah households have been shaped by elevated inflation, higher interest rates, and strong labour market

	increase indicates that the cost of everyday goods and services is increasing at a more manageable pace for most households. Mandurah Council LTFP. Not only is this information out of date it is false to include such nonsense in this document. CPI. It is worth noting that CPI reflects an average "household basket" and often conceals the real, daily pressures faced by vulnerable households. The ABS also tracks Living Cost Indexes (LCIs), which measure how actual cash outlays change for specific household types (such as pensioners or wage earners). For many lower-income households in Mandurah, actual living costs have risen faster than the headline CPI because essentials like groceries and energy make up a larger share of their total spending. Bankwest Curtin Economics Centre. Mandurah-Specific Squeeze While CPI reflects the metropolitan average, Mandurah residents face unique realities: Housing Costs: CPI data shows that the national housing sector remains a dominant driver of inflation. For Mandurah and the surrounding Peel region, surging rent and local housing costs absorb a disproportionate chunk of household income. Australian Bureau of Statistics. People in Mandurah are not experiencing a gradual improvement in their cost of living. While overall inflation pressures have ebbed and flowed, persistent jumps in everyday expenses—particularly housing and transport—mean household budgets remain severely squeezed. Western Australian Treasury Corporation. Disproportionate impacts: The RBA acknowledges that the pinch is felt unevenly. Lower-income households and renters—who devote a larger share of their income to essentials—continue to face severe strains and are much more likely to experience financial hardship. Reserve Bank of Australia. Direct Statements from Governor Michele Bullock In her March 2026 Speech ("Listening to Australians") and subsequent monetary policy press conferences, Governor Bullock directly addressed the everyday realities of financial hardship:	outcomes. ABS data show Perth CPI at 4.6% year-on-year to March 2026, with the largest pressures in housing, transport and utilities. The Reserve Bank of Australia (RBA) increased the cash rate to 4.35% in May, lifting borrowing costs and keeping mortgage servicing burdens high. At the same time, wage growth in Western Australia (~4% in 2025) has broadly matched inflation, limiting real income gains.

	• On Household Budgets: *"It puts pressure on household budgets, which means people need to spend more time searching for the lowest prices and working out how to make ends meet... And we certainly don't want people to go without essentials."* • On Declining Wealth: Following consecutive cash rate decisions, she summarized the broader economic reality at a media conference by stating, *"...we've had this shock which has lowered our real income. So, yes, we are all feeling poorer."* • Liaison Program Feedback: The RBA's formal network channels confirm that community service organisations continue to report an unrelenting, high level of demand for emergency financial assistance from families struggling to keep up with essentials. Reserve Bank of Australia. Mandurah is currently the most in-need regional area in Western Australia for urgent financial and emergency food relief. Recent charity and agency data highlights the specific figures and localized realities of those in dire need within the Mandurah and Peel community: Perth Now. 1. The Regional Demand Figures • Vinnies WA Emergency Relief: In data tracking calls between July 2025 and March 2026, Vinnies WA recorded 1,646 separate calls for emergency help from the Mandurah area alone. This volume makes Mandurah the highest-demand regional zone in the state, surpassing Geraldton, Bunbury, and Albany. Perth Now. • Peel Food Insecurity Rates: Localized research indicates that 1 in 7 individuals and 1 in 6 children across the local community currently lack sufficient food to live a stable, healthy life. Bridge Builders inc. 2. Local Frontline Relief Operations • Bridge Builders (Greenfields Community Food Hub): Operating out of Pinjarra Road, Bridge Builders Mandurah reported supporting 4,555 local families and 16,144 unique individuals. Over the course of a single year, their network distributed 155,481 meals and handed out over 3,000 weekend food backpacks specifically to bridge the hunger gap for school children in dire need. Bridge Builders Inc.	

	• Broader State Strain: This local surge mirrors the broader stress reported by Foodbank WA, which calculates that 371,000 Western Australian households ran out of food at least once over the past year due to grocery, fuel, and utility pressures. Foodbank. Thank You for your time, **Email 14 June 2026** To: City of Mandurah Elected Members **Subject: Formal Submission: Objection to 4.95% Rate Rise and Long Term Financial Plan** **Please accept this formal, submission objecting to the proposed 4.95% rate hike outlined in the City of Mandurah's Long Term Financial Plan** Councillors, please, look past the financial briefings and one-sided Mandurah City arguments and put yourselves in the place of those struggling in our community. Your vote is crucial, don't force local families to choose between council rates and putting food into their mouths. Surely community welfare comes before balancing the city's books. Are you not there to protect and serve the community? Not push vulnerable residents to the financial brink. When families run out of money, they cut non-essentials, dip into savings, and quite frankly go without! It is not too much to expect the city to do the same, especially when there is a whopping $131 MILLION in the bank. According to the City of Mandurah Annual Financial Report. Page 6 the city holds $61.8 MILLION in cash and cash equivalents. Alongside $69.4 MILLION in reserve. See City of Mandurah Audit and Risk Committee Page 4. These figures can be found in the LTFP somewhere at the back amongst the financial tables. I no longer have the time to relocate them because they are hard to find hidden in plain sight. Which is the point really, they are not meant to be found. Council has deliberately highlighted its operating costs, crying poor, but failed to highlight the massive savings account. HOW can the City of Mandurah claim in the media that a 4.95% rate increase is "essential" to avoid a multi million	The City has $81.6m in cash and cash equivalents and other financial assets. The reserve of $65.7 is included in the Cash and Cash equivalents and other financial assets. It is noted that the submission has utilised the 2026/20235 LTFP, therefore the data cited is incorrect.

	shortfall? For the city to hoard millions while 'demanding' families who barely live week to week to pay a 4.95% rate increase, is unethical. The city is not broke, but choosing to hoard millions while expecting everyday residents to break into their personal safety nets, if they even have one. As reported previously, Mandurah is currently the most in need regional area in WA for urgent financial and emergency food relief. Councillors. The LTFP can be and should be reversed, do not claim your hands are tied. The 10 year plan is just a policy, you made those rules, so change them. You absolutely have the power to amend the LTFP and utilise 'our' ratepayers cash to absorb the proposed 4.95% increase. This is historic ratepayers funded surplus built to withstand economic rainy days, in case you haven't noticed, for some it is pissing down. A rate freeze does not mean cutting essentials like waste, or roads, it is about zero based budgeting, something a lot of households in Mandurah have been doing for a very long time. So, freezing high paid consultant contracts, delaying non urgent infrastructure, to name a few. Do not pass the burden of inflation onto vulnerable families when the city has the means to absorb it. If you choose to sit on $131 million while demanding a 4.95% rate increase from families, when it is not a financial necessity that is a choice that can, and should be reversed. Thank You For Your Time Once Again, **Email 18 June 2026** **DEBUNKING THE MANDURAH COUNCIL RATE HIKE MYTHS** The city of Mandurah is pushing the narrative across the media, social pages, and the Mandurah Matters portal that a 4.95% rate hike is an absolute "financial necessity" to cover a $12 million deficit. But if you look past the public relations and read the actual figures buried at the back of their audited financial statements, their arguments completely fall apart. So let's look at their exact public quotes and debunk them with the facts. **COUNCIL CLAIM 1** The administration stated that a 4.95% rate hike is "essential to avoid a multi million dollar shortfall".	

	THE FACT. A shortfall only exists on paper if you ignore the city's massive bank accounts. According to the city's own official 'Audit Risk and Improvement Committee Report' the council is sitting on a massive $131.2 million cash stockpile. This includes $61.8 million in everyday, unrestricted cash transaction accounts and $69.4 million in reserve accounts. They have a large stash and are choosing not to use it. **COUNCIL CLAIM 2** The city claims that inflation on their massive community assets portfolio means they have no choice but to increase rates to cover soaring maintenance costs. **THE FACTS.** A scare tactic. In the 'City of Mandurah's Annual Financial Report' the report shows a total asset value of $1547,024,255 or $1.547 billion. Billion not million! This is a 'Total Replacement Cost' to rebuild all of Mandurah from scratch. It is not a weekly maintenance bill. The $12 million shortfall represents less than 1% of the total asset value. **COUNCIL CLAIM 3** The council warns "Council can decide to reduce the level of service provided to the community" if they don't increase rates. **THE FACTS.** False. As well as their $131.2 million cash hoard the City's official 'Property Strategy' shows they own 83 commercial freehold land sites that they can legally sell, lease, or use to generate revenue whenever they choose. They have the financial tools, cash reserves and property portfolio to absorb any economic pressure. Mandurah families struggling at breaking point for food and other essentials do not have these luxury options. **COUNCIL CLAIM 4** "We have no choice but to to raise rates because inflation has made our operational costs unmanageable (14/6/2026) **THE FACTS.**	Refer response above $12 million is the shortfall currently in the City's rating income to fully fund in operating revenue, all operational costs including the decline in value in one year of the City's assets. Without addressing this gap, the funding to continue to invest in renewal of assets becomes more challenging due to the depletion of reserves and cost of borrowings, which can impact the condition of the City's assets by declining over time. This would also impact the quality and reliability of services provided to the community. Refer response above The City has not made this claim

	If you look at the ‘Statement of Comprehensive Income' in the latest 'Mandurah Financial Statements’ the employee costs jumped to a massive $52.3 million. The Annual Report show they currently employ over 26 executives who are paid more than $130,000 a year with top management up to $370,000 a year. The city is not struggling because of external inflation they are struggling because their own corporate wage bill is booming. They are expanding executives salaries while demanding that everyday residents cut back on essentials to pay for it. **COUNCIL CLAIM 5.** “We are facing an operational shortfall that requires immediate emergency funding from ratepayers” 14/6/2026 **THE FACTS.** Council spent a staggering $44.2 million in a single year on ‘Materials and Contracts’ millions of dollars handed over to third party corporate consultants, public relations firms, and external contractors to write glossy strategies. If the council needs to save $12 million they do not need to tax local property owners. They need to trim the excessive reliance on high priced corporate consultants and outsourced contracts. **COUNCIL CLAIM 6.** “Our operating budget is in a severe deficit and we have a $12 million shortfall crisis” 14/6/2026 **THE FACTS.** Reality. See.’Official Audit Committee Minutes’ staff admitted that the city’s actual operating position regularly shifts from a budgeted deficit directly into an operating surplus. So. Example. Swinging from projected $449.343 deficit into a $893.000 + surplus in a single adjustment cycle due to unspent project funds. The reality is, their ‘shortfall’ is built on deliberate forecast worst case scenarios to justify rate increases, while they actually have bank accounts that finish in the black at the end of the year.	The City has not made this claim The City has not made this claim
Email 03/06/2026	I wish to lodge a vote against increasing council rates. I live in Dawesville for 15 years and in the last 2 years there have been built about 100 new homes as i see	**Relevant response:** Affordability and community capacity to pay; Need for

	it. As the developers have covered the costs and as these blocks are so small they require no council services ,only rubbish collection. We have no policing in the area so crime is around and you need to watch all the time. I feel we are being used as cash cows for the city area and so our rates should be at least 20% cheaper. I feel the council should reduce spending on sports areas and users should fund their upkeep as many sports pay large fees to their central management bodies in the eastern states. Maybe Dawesville should join the City of Waroona we might get a better deal. I dont even know who is our representative on the council is the person should be out talking to his ratepayers .	cost control, efficiencies and reduced spending; Growth, development and who pays for infrastructure; Transparency, accountability and communication
Email 22/05/2026	City of Mandurah Please consider your considerable increase again this year People are Hurting, 10pc in 2 yrs is ridiculous, not even wages are keeping up Life is very hard at present for hundreds if not thousands Surely You could DO BETTER	**Relevant response:** Affordability and community capacity to pay
Email 29/05/2026	I would like to make a comment on the Long Term Financial Plan The one thing I am concerned about is the amount of money that has been spent by the council on the proposal for Hall Park A Class Reserve when it hasn't been approved by the State Government. These words stuck out to me 'protect our natural environment for generations to come'. • reduced spending and prioritising cost-savings to minimise the impact on our ratepayers. Why would you go against your word on these matters? There are too many things going against this proposal for it to ever come to fruition and in this economic climate where so many people, both young and old are doing it tough, it is a bad decision to try to go ahead with the proposal for Hall Park A Class Reserve. The mayor and the council have admitted that it is not too late for them to pull out of this proposal, so why don't they put their expertise into helping other real projects that require their backing and money. Surely all that money could have been better spent in other places.	**Relevant response:** Need for cost control, efficiencies and reduced spending; Concerns about project priorities and value for money; Affordability and community capacity to pay
Email 08/06/2026 Brian	**Objection to Rate Increase** We strongly object to another increase in rates for 2026/2027 year.	**Relevant response:** Affordability and community capacity to pay; Need for cost control, efficiencies and reduced

Kelly	We are aware of the wasting of ratepayers money in the proposed building on the western Foreshore, Halls Park is beautiful open Parkland for our peoples. The Common Ground building, although building expense is shared, is a complete eyesore and will not value add to the homeless, many of these people choose not to live indoors. A query is, had any consideration been given to DV victim & mothers with children who have fallen on hard times through no fault of their own. Before this monstrosity began to be built, the aesthetics and situation Common Ground is being constructed on leaves one thinking, it can only be at the end of construction another huge cost blowout. The same as Peel Street which was badly managed at (Ratepayers Expense) Expenditure of Eastern Foreshore, how can you justify replacement of lawn so soon after spending millions, (Ratepayers Money) whilst Parks & gardens along with Reticulation is being ignored in the Halls Head area, an area everyone was so proud of just a few years ago. There is so much more, from a Ratepayers view watching MCC Employees and Contractors standing idly in numbers, on the job at Ratepayers Expense. I/we were informed a few years ago of a Project Manager being employed by MCC to oversee the good management of projects? What happened!!!!! It appears to be a trend that Local Government is becoming or is, a law unto themselves, if the public Vote is no, this is overturned. A fair days work for a fair days pay. Until we see better use of our $ we strongly disagree to another rate Hike.	spending; Concerns about project priorities and value for money; Transparency, accountability and communication Common Ground is a State Government Project.

Mail 03/06/2026	HAVE YOUR SAY Well, here goes, I say that because I know that this council, other than being full of itself doesn't give a damn about anybody in the community, and just goes along doing just what they like. Well to start with, I have been a property owner for many years in Mandurah, not just where I am presently, but other areas within the shire, and I don 't think I have ever heard or experienced the negative vibes coming from so many local residents. You come out with all this great public announcements, of how this is the most beautiful and fantastic place to live, and you even go as far as stating this is the most beautiful area to live in Australia. What a joke. We have a huge drug problem and homelessness, go downtown to Woolworths and see the amount of drug induced scumbags hanging around that area, and in fact eventually assaulting locals, yes locals. 1 have had this happen twice in the last 18 months and come very close who was about to kick the side of my car. And yes I, like a lot of others have rang the police and we as a community are getting sick and tired of this. What about the traffic, its absolutely horrendous. And the congestion both in Mandurah and the new Halls head Traffic bridge just opened and again too little too late. It is just like sitting on a massive queue on the freeway. And oh yes, you are building a housing situation for all these drop kicks who cant or wont get off their backside and get a job. And another joke that you often come out with is, how the council is doing great things in protecting our fauna and flora, again a bloody joke. I have been tied in conservation and a naturalist all my life, and to see the way these developers come and going into areas and flattening all the trees and shrubs, and the council is not even lifting a finger to protect our wild life is typical of the council. As long as you can jam as many houses or units on a block of land, to reap the benefits of more rates. I, along with the other residents, have worked all my life for what little I have including 2 tours in Southeast Asia during the Vietnam war, and yes we are probably better off than a lot of people, but we are still finding day to day expenses eating away at what savings we have. And for you to now propose a 4.95 percent increase in rates , when sooo many people are struggling is not only a farce, but downright disgusting. Thankfully,	**Relevant response:** Affordability and community capacity to pay; Need for cost control, efficiencies and reduced spending; Growth, development and who pays for infrastructure; Transparency, accountability and communication

	there appears to be at least one or two councillors; Ryan Burns who also agrees against increasing rates and further argues that the council should reduce or prioritise spending. Along with Peter Rogers, quitting on 11 of May citing leadership and a lack of strategic direction. And as regards of a special election, you want the residents to fork 110,000 dollars is another joke. **Note**: submission had to be modified to remove defamatory and inappropriate statements	
Received after 15 June 2026 5pm		
Email 16/06/2026	I email to object to the 4.95% rate increase. I am lead to believe you have money $131 million put aside…why do we need this increase?? Why is the rate above the inflation rate? Families are struggling and this would put them under more financial pressure. Please, STOP spending money on pursuing the change to our beautiful A Class reserve on the Western Foreshore. The change from a A Class reserve hasn't been approved, yet money is still being spent. What a waste!! What a shame that our Council doesn't see the value in maintaining our A Class reserve.	**Relevant Response:** Affordability and community capacity to pay, Concerns about project priorities and value for money
Email 16/06/2026	To Whom it may concern, As a rate payer in Mandurah for the last 52 years, we have watched Mandurah Grow into our beautiful city. We have supported most of the annual rate increases although it costing a large portion of our budget, particularly now that we are pensioners. I now strongly object to the current increase as the cost of living has had a huge impact on many ratepayers. I feel Shire of Mandurah should "stall" any short term projects plus look at cost savings the same as your ratepayers are forced to do.Freezing rates for a couple of years would set an example to the ratepayers and other shires that the Mandurah shire are empathetic and a responsible shire. I understand the Mandurah shire has a commitment to maintaining its Shire but as the ratepayers, we should come first in efforts of the Shire budget.	**Relevant Response:** Affordability and community capacity to pay,

Email 16/06/2026	Dear Mandurah Councilors, As a home owner and rate payer in Lakelands, I would like to have my objection to the 4.95% rate increase recorded and acknowledged. I'm a single woman in my 50's. I have both the burden and pleasure of still having my 23 year old daughter (and now also her partner) living with me, because they also, like me, can't afford the luxury of residing in their own home. With the cost of living ever increasing i cannot afford an increase in rates, particularly when i see it as unjustified. Draw on your already pooled finances from past rates, instead of lifting the cost just because you can.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending
Email 16/06/2026	Dear Mandurah City Councillors, I'm writing to explain why an almost 5% increase on my property rates is not something I can afford to pay. I suffer from bipolar and have no family to financially support me and survive on a disability support pension. I do not have any extra money to pay for a rate increase under the current financial situation that ALL Western Australians are currently facing. I find it very cruel and completely unnecessary for the COM to inflict even more financial suffering on a community that's already on the brink of choosing to go without things like food over putting petrol in our cars. This proposed almost FIVE PERCENT INCREASE is going to see so many of us in very distressing situations. Please know you are placing people like me in a harmful position with nowhere to turn for help.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending
Email 16/06/2026	To whom it may concern we object to the rise of rates of an increase 4.95% especially in our area of Parklands . We do not benefit from what other suburbs receive . We have no footpaths except the two main streets so unless we walk up to those roads we have to walk on the road where the speed limit is 70klm per hour . There is only minimal lighting so it is very dangerous will the shire be responsible for the pedestrians injuries if hit by a vehicle. There is no bus service for people in the area and to get to station or a shop or hospital it is average 7 to 10 klms so unless you have a car and a licence you are house bound . We cannot afford a taxi. What will the shire do about this. Other areas with bus service are issued a fuel allowance why are we penalised and made to walk even when we are unable to due to health issues.can you do something about getting fuel allowance for residents of Parklands.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending

Email 16/06/2026	CITY OFFICERS, COUNCILLORS COM ALCOHOL CITY. **COM INCREASED RATES 2026-2027 DECISION SUBMISSION** Another year for COM annual rates proposed increases with late, delayed ratepayer hard copy doc disclosure in libraries associated with the reduced time period for responses. Another year when COM officers, most Councillors just aim to increase ratepayer annual rates at their own discretion without making any changes, amendments regardless of the valid, credible serious financial living social issues reality concerns, presented by ratepayers` who managed to develop and present a submission in the minimal time period the legislation allows. ie no expected COM officers, or most Councillors compassion for ratepayers` expressed valid real financial, social issues concerns. Ie most Councillors have approved the 4.95% increase at the last meeting. I DO MAINTAIN MY VIEW THE INITIAL LTFP 2021 WITH THE CPI, PLUS .68% RATES IS ADEQUATE FOR THE MEDIAN RATES INCREASES REGARDLESS OF THE WEIGHTED AVERAGE COST MATTERS RATES PROPOSAL EXPRESSED REASONINGS. IE 4.95% NO DOUBT THE COM FINANCIAL MANAGEMENT HAVE DEVELOPED THE LATTER, BECAUSE MORE ANNUAL RATES INCOME WAS WANTED BY COM FINANCIAL MANAGEMENT OFFICERS TO MAKE THEIR FINANCIAL MANAGEMENT COMFORTABLE WITHOUT ANY NEED FOR MAJOR BUDGET SPENDING REDUCTIONS DURING THE NEXT 12MTHS. IE SELF INTEREST FINANCIAL MANAGEMENT. THE COM FESTIVALS, AND EVENTS PLAN DOC DISCLOSED THERE WERE 79 ANNUAL FE LARGELY PAID BY RATEPAYER FUNDING TO DISTRIBUTE SUBSIDIES TO COMPANIES TO INCREASE THEIR INCOMES, PROFITS EACH YEAR WITH NO FINANCIAL BENEFIT TO RATEPAYERS. MANY OF THE COMPANIES ARE LOCATED EXTERNAL TO 6210. THERE IS NO MUTUAL EMPLOYER OBLIGATIONS TO INCREASE ONGOING LOCAL EMPLOYMENT DURING EACH YEAR. COM ESTABLISHED THE CENTRAL BUSINESS UNIT THAT DEVELOPED AND INITIATED MOST OF THE FE AT AN ANNUAL FUNDING COST TO RATEPAYERS OF OVER $2 MILLION DOLLARS. THE	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending, Transparency, accountability and communication

	ESCALATING FE PLAN IS UNSUSTAINABLE AND THE CENTRAL BUSINESS UNIT FUNDING NEEDS TO BE TERMINATED. COM SUBSTANTIAL ESCALATING FE ARE NON CORE, NON ESSENTIAL PROVISION OF SERVICES, FACILITIES FOR RATEPAYERS. THERE IS AN OBVIOUS NEED FOR COM OFFICERS, MANAGEMENT TO SERIOUSLY REDUCE ANNUAL BUDGETS TO RETURN TO THE REAL CORE OBLIGATION SERVICES, FACILITIES AND AREA MAINTENANCE NEEDS, ESPECIALLY FOR RESIDENT RATEPAYERS. EG REMOVE THE ESCALATING DEAD TREES IN PUBLIC PLACES AND REPLACE THEM TO REDUCE INCREASING SUMMER LAND AREA HEATING, TO REDUCE CARBON REDUCTION AND TO PRODUCE CLEAN OXYGEN. IE TO COMPLY WITH COM OBLIGATIONS REGARDING CLIMATE CHANGE, THE HEALTH IMPACTS ON THE LAND, THE PUBLIC AND ANIMAL HABITATS. COUNCILLORS, CITY OFFICERS OBVIOUSLY ENJOY THE BROAD FOOD SMORGASBORD, DRINKS PROVIDED VIA RATEPAYER FUNDING AFTER EACH MONTHLY MEETING. THE LATTER IS NON CORE, NON ESSENTIAL RATEPAYER FUNDING, SPENDING THAT NEEDS TO BE ALSO GREATLY REDUCED. COUNCILLORS, CITY OFFICERS ARE WELL PAID AND CAN EASILY ACCESS EVENING MEALS, DRINKS FROM THEIR OWN FINANCIAL RESOURCES PRIOR TO EACH MEETING. COUNCILLORS ARE ABLE TO MAINTAIN FULL TIME EMPLOYMENT AND OBTAIN OVER $30 THOUSAND INCOME WITH ALLOWANCES EACH YEAR WITH ONLY NEEDING TO ATTEND A SMALL NUMBER OF COM MEETING EACH YEAR. COUNCILLORS, CITY OFFICERS CAN BE PROVIDED ACCESS TO HEALTHY BISCUITS, CAKES WITH VARIOUS TEAS, COFFEE AND WATER AFTER EACH MONTHLY MEETING IF NEEDED. **WA BUDGET, TREASURY CPI, WAGES ESTIMATES FOR 2026-2027** **2026-27 Forecast:** The same projections anticipate a further slowing of Perth's annual average CPI to **2.75%** in 2026-27.	

	• **Perth CPI in Early 2026:** Perth's annual CPI inflation was 4.9% in January 2026, driven by high housing costs and electricity price volatility. • **Wages Growth:** WA wages are expected to grow by 3.5% in 2025-26 and 3.0% in 2026-27, with the WA Treasury forecasting that wages growth will continue to moderate. Western Australian Government These forecasts suggest that while WA consumer prices were rising rapidly in early 2026 (largely due to housing and electricity, which saw a 13.5% rise in housing costs in January 2026), a gradual easing is expected toward the 2026-27 financial year. Western Australian Government COM OFFICER/S PRESENTATION IN THE LTFP UPDATE DOC DID NOT MENTION THE WA GOVERNMENT INCREASED FEES, CHARGES ON RATEPAYERS IE SYNERGY, WATER RATES/USE, VEHICLE LICENCE, DRIVE LICENCE INCREASES - MULTIPLES OF 2.75% INCREASES - ENERGY USE AND CONNECTION FEE, WATER USE/RATES INCREASES ADDED TO EACH 2MTH ACCOUNTS. AT LEAST THE WA GOVERNMENT DID NOT INCREASE FEES, CHARGES TO THE CPI LEVEL THE WA GOVERNMENT FEES, CHARGES INCREASES ARE ADDITIONAL TO COM FINAL RATES DECISION AND THE MOST LIKLEY ADDITIONAL WASTE REFUSE FEE INCREASE COM HAS NOT DISCLOSED. THE RBA INCREASED INTEREST RATES TO 4.35% IS IMPLICITLY INTENDED TO COERCE HOME LOAN PEOPLE, CONSUMERS TO REDUCE THEIR SPENDING TO IMPACT A POSSIBLE REDUCTION IN THE CPI. ALSO RBA INCREASED INTEREST RATES ARE IMPLICITLY INCREASED TO INCREASE UNEMPLOYMENT TO DETER WAGE INCREASES, CONSUMER SPENDING. **GIVEN THE ABOVE MOST RELEVANT, CPI EXPECTATIONS FOR WA, PERTH AREA 2026/27 I EXPECT COM FINANCE MANAGEMENT, MOST COUNCILLORS TO RESPECT THE ABOVE DATA AND APPLY IT TO THE COM FINAL MEDIAN RESIDENT RATEPAYERS` RATE INCREASE OF NO MORE THAN THE CPI, PLUS THE .68 REGARDING THE 10 YR PLAN DOC 2021 AND COM RATES INCREASE FINAL DECISION TO BE CLOSE TO 2026/27 CPI 2.75% PLUS .68 = 3.43%. IE NOT 4,95%**	

	WOULD IT BE GREAT IF ALL RESIDENT RATEPAYERS COULD JUST DEVELOP THEIR ANNUAL BUDGETS BY EXTRACTING THEIR ANNUAL PERCENTAGES INCREASES THEY WANTED FROM CUSTOMERS, EMPLOYERS, OR THE CENTRELINK DEPARTMENT. GIVEN RATEPAYERS ARE NOT ABLE TO ACHIEVE THE LATTER ANNUAL INCOME INCREASES MOST RATEPAYERS HAVE TO MANAGE MAKING DECISIONS ON PRIORITIES TO REDUCE SPENDING TO MAINTAIN MAJOR, ESSENTIAL BILLING ACCOUNT PAYMENTS. **SEE THE FOODBANK DATA MEDIA DOC UNPRECEDENTED LEVELS OF FOOD ASSISTANCE BEING PROVIDED. ALSO, THE PERSONAL, COMPANY INSOLVENCY INFO, DATA PROVIDED VIA THE AFSA, THE ABS EMPLOYMENT, VACANCY DATA 2026 AND THE FAIR WORK COMMISSION DATA INFORMATION BELOW.** **FOODBANK MEDIA STATEMENT MAY 2026** **New Foodbank IPSOS data reveals more than half of all Australians are struggling to put food on the table, a nine-percentage point jump in just one month as the Reserve Bank raises interest rates again.** **Wednesday 6 May 2026, SYDNEY – Alarming new data released today by Foodbank Australia reveals that food stress across the nation has reached its highest level in recent years, with more than half of all Australians (53%) reporting that they found it harder to put food on the table in April 2026, up from 44% in March, a staggering nine percentage point increase in a single month.** **The data – captured prior to the Reserve Bank of Australia's interest rates rise yesterday – shows the pressure on already stretched household budgets. For families who are already struggling to cover essentials like groceries, rent, and utilities, today's rate rise will make an impossible situation even harder.** Foodbank Australia CEO Kylea Tink said the data should serve as a wake-up call for all Australians. "These numbers are deeply confronting. A nine-point jump in a single month tells us that Australian families are at breaking point. This is the highest level of food	

	stress we have seen in recent years, and it demands an urgent response," Ms Tink said. "**Today's rate rise will be devastating for millions of Australians who are already being forced to choose between paying their mortgage and feeding their families. People are being squeezed from every direction, and for too many, food is becoming the thing they sacrifice first."** "On the ground, we are hearing that some food relief organisations are being forced to turn people away because they simply cannot keep up with demand. Foodbank will not do that. We are here to help, and we will continue to do everything in our power to ensure that no Australian goes hungry." As Australia's largest food relief not-for-profit organisation, Foodbank distributes the equivalent of more than 90 million meals each year to people experiencing food insecurity. The organisation works with farmers, manufacturers, retailers, and governments to source and distribute food to more 2966 frontline charities and community groups across the country and a further 3,649 schools (via school breakfast programs). Ms Tink said the sharp escalation in food stress, 'which would be compounded by yesterday's rate rise, underscores the need for a coordinated national response. "**When more than half the population is struggling to put food on the table, this is no longer a problem affecting only the most vulnerable: it is a mainstream crisis. We need governments, the corporate sector, and the broader community to come together and act decisively before more families fall through the cracks."** The findings, drawn from the Foodbank IPSOS Issues Monitor Omnibus Study (April 2026), paint a stark picture of a country where rising cost-of-living pressures are pushing families beyond their limits and deeper into food insecurity. **PERSONAL, COMPANY INSOLVENCY STATUS** **28 May 2026** Figures released today by the Australian Financial Security Authority (AFSA) show new personal insolvencies across Australia have increased in the March quarter 2026 compared to the same time last year, as expected. **There were 3,161 new personal insolvencies in the 3-month period to March 2026. This is up from 2,977 in March 2025, a rise of 6.2%.**	

	National data shows personal insolvencies increased in all states and territories compared to the same quarter in 2025. Just under one-third (29.2%) of personal insolvencies were business-related*. **Company Insolvencies in WA** Corporate insolvencies in Western Australia have stabilised after post-pandemic spikes, occasionally seeing localized monthly dips. Despite this state-level softening, failure rates remain above historical averages, and specific industries are highly strained. **www.accountingtimes.com.au** **Hardest Hit Industries:** • **Construction:** The dominant sector for insolvency, severely pressured by supply chain costs, material shortages, and labor expenses. • **Hospitality and Retail:** Impacted by falling consumer spending and shifting discretionary budgets. • **Transport and Logistics:** Squeezed by high fuel and operational cost, **www.wais.com.au** **AFSA Chief Executive Tim Beresford said recent analysis by AFSA showed financial stress is occurring across identifiable groups in society, rather than in isolated pockets, with young adults hardest hit.** **`The largest group of people entering personal insolvency is aged 30–34, which suggests insolvency is occurring at a relatively early stage of asset accumulation.** "**Many people entering personal insolvency are employed, but have limited financial buffers, which affects their capacity to absorb changes in income or expenses.** **Address by AUST FINANCIAL SECURITY AUTHORITY Chief Executive Tim Beresford at the 2026 Financial Counselling Australia Conference, Thursday 7 May 2026.** "One in five debtors has an asset-to-liability ratio below 10%. Put simply, their debts outweigh their assets by more than 10 to one. That leaves very little buffer when an economic shock arrives - whether from global instability, rising costs, unemployment or a change in household income. Personal insolvencies are now rising from the historic lows we saw during and immediately after COVID-19. **We expect insolvencies to increase from around 12,250 last financial year to about 13,500 this financial year, and 15,000 in 2027-28.**	

	Having said that, the 15,000 number doesn't include the impact of recent global events, or the potential for rising unemployment **A decade ago, around 2% of debtors entering personal insolvency had a buy now pay later debt. Today, it's almost half. Among debtors under 29, it's 65%.."** **WA was listed as the fourth highest number of personal insolvencies 959)** **Over 18,000 people contacted the National Debt Helpline in March - a monthly record.** **Thirty per cent of people who called the helpline in the second half of 2025 had full-time work. Another 14% worked part-time. Mortgage stress is becoming a sharper pain point.** **What you're seeing is important: people with jobs, and in some cases assets, who are still finding it hard to make ends meet.** Your FCA report, Who's Making Australians Bankrupt?, highlights other shifts. Debt collectors and banks appear less likely to initiate bankruptcy, while strata companies, non-bank business lenders and motor vehicle finance companies are becoming more prominent. " **ABS EMPLOYMENT, VACANCY DATA 2026** IN APRIL 76400 PEOPLE WERE RECORDED AS UNEMPLOYED IN WA, THERE WERE ONLY 45100 JOB VACANCIES RECORDED IN FEB 2026 - NEARLY TWO UNEMPLOYED FOR EACH VACANCY. THE MAJOR DATA CONCERN WAS THAT 94700 PEOPLE WERE RECORDED AS UNDEREMPLOYED IN APRIL. IE 5.4% **FAIR WORK COMMISSION MEDIA STATEMENT 2/6/26** [13]**" The decision we have made is as follows. First, modern award wage rates shall be increased by 4.75 per cent, effective from 1 July 2026. "** "**A fundamental consideration which must be balanced against these matters is that most modern award-reliant employees are still in the position that their wage rates, in real terms, remain lower than what they were in July 2021, prior to the post-pandemic spike in inflation.**	

	The 'real wage gap' which has opened between the rate of the CPI and modern award wage rates has particularly affected the living standards of the low paid and their capacity to meet their needs. This is particularly the case when the rate of inflation for non-discretionary essential goods and services is running significantly higher than the headline CPI rate of inflation. [11] **Last year's Review, which involved a real wage increase, narrowed the real wage gap to a significant degree when it took effect on 1 July 2025. However, the accelerated rate of inflation since then has substantially opened up that gap yet again. The RBA forecasts that the headline rate of inflation for the year to June 2026 will be 4.8 per cent, such that it would take a wage rate increase of well over 5 per cent to now close the gap.** [12] Taking into account all of these matters, we have concluded, regrettably, that it would not be practicable or responsible in the current uncertain circumstances to award a real wage increase for employees reliant on modern award wage rates that would be sufficient to close the real wage gap entirely. However, we consider that we should at least ensure that modern award reliant employees generally are not worse off in real terms than they were as at 1 July 2025, and that we should also take additional measures to protect the position of the very lowest-paid workers under modern awards. **"** LOOKING FORWARD TO COM FINANCE OFFICER, MOST COUNCILLORS FOR THE FIRST TIME SERIOUSLY ACTING ON THE QUITE VALID, DISTRESSING INDISPUTABLE FINANCIAL INSOLVENCY DATA, FOOD INSECURITY DATA, COST OF LIVING ONGOING SOCIAL ISSUES PRESENTED IN THIS SUBMISSION AND DECIDING TO REDUCE THE FINAL ANNUAL MEDIAN RATES TO BELOW 4%. IE MAKING COM HISTORY TO REDUCE ANNUAL BUDGET SPENDING AS MOST RATEPAYERS ARE OBLIGED, COMPELLED TO DO REGARDING REDUCTION OF NON ESSENTIAL PRODUCTS, SERVICES. "There is no art which government sooner learns of another than that of draining money from the pockets of the people." (Adam Smith)	

	"Let each of you look not only to his own interests, but also to the interests of others." (Philippians 2.4)	
Email 17/06/2026	To: The Chief Executive Officer / Mayor and Councillors, City of Mandurah Subject: Formal Objection to Proposed 4.95% Rate Increase – 2026/2027 Long-Term Financial Plan I am writing to lodge a formal objection against the proposed 4.95% rate increase. At a time when local households are facing unprecedented cost-of-living pressures, this increase places an unjustified and avoidable financial burden on the community. [1] I request that Council reject this hike based on the following structural flaws and financial faults: 1. Exploiting an Entrenched "Double-Dipping" System Ratepayers in Mandurah are already financially penalised by a structural framework that allows for blatant double-dipping on a single asset value. Both the City of Mandurah and the State Government's Water Corporation utilize the exact same Landgate Gross Rental Value (GRV) to levy entirely separate bills. Using the exact same valuation baseline to extract both land rates and water/sewerage rates is an unfair dual-taxation model. Because residents are already being hit twice through this linked system, the Council has a heightened moral duty to keep its specific rate flat, rather than compounding the financial pain. This I believe that either the people of Mandurah be reimbursed for or defer Rate rises for a minimum of 4 years. Only a suggestion.. 2. Inefficient Capital Management of $131 Million Reserves The City of Mandurah is currently sitting on a massive total cash reserve of $131 million, which includes over $61 million in completely unrestricted cash. While maintaining a responsible safety net is necessary, hoarding this volume of cash while simultaneously declaring an operational shortfall is a clear failure of capital management. Before extracting more funds from struggling families, Council must fully utilize its existing, unrestricted cash "kitty" to bridge short-term budgetary gaps. 3. Rate Levers Bypassing Frozen Valuations While Landgate's GRV cycle is frozen for Mandurah until 2027, the Council is actively bypassing this stability by raising the "Rate in the Dollar" to $0.067891.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending, Transparency, accountability and communication While both use local governments and the Water Corporation use GRV as a base, they are not charging for the same service, nor are they set by the same organisation. The shared valuation is primarily intended to ensure: • Consistency across the State • Equity between properties of similar value • Administrative efficiency, rather than each agency creating separate valuation systems For these reasons, the framework is not considered "double taxation" in a legislative or technical sense, but rather a shared valuation methodology applied by different service providers under State law. If there is concern with the underlying valuation itself, property owners do

	Following the massive 24% market-driven GRV spike in 2023—which instantly inflated the baseline cost of both council and water bills—ratepayers are already paying historically high amounts. Piling a 4.95% compounding increase on top of these locked-in high valuations amounts to aggressive revenue raising rather than responsible fiscal restraint. 4. Increased Fees for Zero Extra Service A basic principle of financial fairness dictates that higher fees should reflect improved or expanded output. However, this 4.95% increase guarantees absolutely no new or improved day-to-day services for current residents. Paying significantly more money to receive the exact same frequency of bin collections, park maintenance, and local road upkeep fails the basic test of community return on investment. It is a price hike for zero extra value. 5. Current Ratepayers Subsidising Future Growth A significant portion of this rate hike is earmarked for long-term project planning, future climate mitigation, and expanding the city's staffing headcount to cope with projected 2036 population growth. It is fundamentally unfair to force current, financially strained households to heavily subsidize the future infrastructure demands of residents who have not yet moved to the region. Growth should be funded sustainably through developer contributions and state grants, not immediate rate hikes on existing locals. Conclusion The proposed 4.95% increase is unacceptable given the City's substantial financial buffer and the double-dipping nature of the broader property tax system. I urge Council to model true fiscal responsibility, freeze the rate in the dollar for the upcoming financial year, and fund any operational deficits directly out of the existing $131 million cash reserves.	have the right to lodge an objection with Landgate, as this is the common input used across all authorities. The City has $81.6m in cash and cash equivalents and other financial assets. The reserve of $65.7 is included in the Cash and Cash equivalents and other financial assets.
Email 17/06/2026	To Whom it may concern I am a resident of Mandurah and I am apaulled at the services given in the region. I have lived in the premises I am in for almost 3 years now , I have only ever seen my verge mowed once. I did request the shore tree on the verge to be trimmed once and it was done, but no warning given so I was locked into my house as the worked blocked my drive way. After a couple of hours I did again asked how long	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending, Transparency, accountability and communication

	they would be, The response we will finish soon, with attitude. When they finished I needed to get out for an appointment and I said Thank you to the worker's . One responded with full attitude and snarkly said Hope Your Happy. Well with the winter here there is branches constantly falling and landing on my husbands truck. I do not have the room in my bin for your rubbish. Maybe instead of employing more staff , how about some seniors take a pay cut and give other workers a pay rise. However, by law under the *Local Government (Administration) Regulations 1996*, the City of Mandurah is legally required to publish the specific salary bands of its highest-earning executive employees in its annual reports. Only the Chief Executive Officer's name, **Casey Mihovilovich**, is tied directly to an official executive remuneration figure. The complete breakdown below details the council's top executive positions by salary band, alongside the general workforce totals, formatted as a completely separate block that can be added to your submission.	The City publishes employee salaries over $130,000 in the Annual Report, along with the CEO salary. This is in accordance with the Act and regulations.
	APPENDIX: Breakdown of Current City of Mandurah Staff and Wage Allocation **1. Top Executive & Senior Staff Remuneration (By Anonymous Salary Band)** By law, individual employee names are withheld for privacy, with the exception of the Chief Executive Officer. The council's top 10 highest-paid executive roles fall into the following annual remuneration bands: • **Chief Executive Officer (Casey Mihovilovich):** $378,000 – $455,071 per year • **Executive Position 2 (Director Level):** $240,000 – $259,999 per year • **Executive Position 3 (Director Level):** $240,000 – $259,999 per year • **Executive Position 4 (Director Level):** $240,000 – $259,999 per year • **Senior Management Position 5:** $170,000 – $189,999 per year • **Senior Management Position 6:** $170,000 – $189,999 per year • **Senior Management Position 7:** $150,000 – $169,999 per year • **Senior Management Position 8:** $150,000 – $169,999 per year • **Senior Management Position 9:** $140,000 – $149,999 per year • **Senior Management Position 10:** $140,000 – $149,999 per year **2. Remaining General Workforce and Operational Staff**	Please refer to the City of Mandurah Annual Report 2024/2025 (page 23). Noting the information in the submission is inconsistent with the City's published information.

	The rest of the workforce spans across administration, planning, asset engineering, libraries, recreation, and frontline civil services under the City of Mandurah Industrial Agreement: • **471 Full-Time Equivalent (FTE) Core Staff:** Average package value of $105,000 – $118,000 per year (inclusive of superannuation, work tools, and administrative on-costs). • **Frontline/Field Workers (e.g., Parks, Bins, Maintenance):** Fixed award rates ranging from $75,000 to $89,000 per base salary year. **3. Total Combined Staffing Liability** • **Total Existing Staff Headcount:** 481.34 Full-Time Equivalent (FTE) employees. • **Total Annual Council Payroll Cost: $59,500,000 per year** (representing 40%+ of all revenue collected by the city). The City of Mandurah receives **$102.98 million per year in direct council rates** from residential, business, and vacant land properties. [1] However, because of the way the "double dipping" system is structured in Western Australia, the total amount of money extracted from Mandurah residents through these property taxes is actually much higher. The exact financial breakdown reveals who keeps your money and how much is generated yearly. **1. The Council's General Revenue Breakdown** According to the City of Mandurah's official budget reports, the council pulls in roughly **$154.05 million in total operating income** each year. The money is split across these key revenue streams: [1] • **Council Rates: $102.98 million** (This is the direct land and property tax under fire). • **Rubbish & Waste Charges: $21.78 million**. • **Fees & User Charges: $17.45 million** (Leisure centres, building approvals, marina fees). • **Other Income & Interest: $11.84 million** (Including interest earned from sitting on their cash accounts). [1, 2] **2. The Water Corporation Share (The Second "Dip")** The council receives **$0 from your water rates**. Your water, sewerage, and drainage bills go entirely to the **Water Corporation**, which is a state government-owned utility company. [1]	

	While the exact localized total that the Water Corporation extracts purely from Mandurah borders isn't published in the council's local budget, we can map out what it looks like per household. For a standard Mandurah home with an average Gross Rental Value (GRV), the yearly split looks like this: • **To the Council:** ~$1,750 per year (for municipal land rates). • **To the Water Corporation:** ~$1,200 to $1,400 per year (for fixed sewerage, drainage, and usage charges based on the exact same GRV valuation). [1] This means the combined system extracts roughly **$3,000+ annually per household** using that single property evaluation blueprint. **3. What the 4.95% Hike Adds** By raising the rate in the dollar by 4.95%, the council is trying to inject an extra **$4.6 million to $5 million** into their annual rate pool, driving their direct rate revenue up toward the **$107 million** mark. [1] This massive baseline revenue—combined with the fact that they pulled in $4.78 million just in bank interest on their cash accounts recently—is the mathematical proof community members use to argue that a rate hike is entirely unnecessary. [1] Yours Truly A concerned resident. **How to Use This in Your Objection** Adding this appendix provides a mathematical justification for your argument. It shows the council that you know exactly how heavy their current **$59.5 million administrative payroll** is, making your point that they should restructure internally rather than hiring six more roles using your money.	Local governments and the Water Corporation are not charging for the same service, nor are they set by the same organisation. The shared Gross Rental Valuation is primarily intended to ensure: • Consistency across the State • Equity between properties of similar value • Administrative efficiency, rather than each agency creating separate valuation systems For these reasons, the framework is not considered “double taxation” in a legislative or technical sense, but rather a shared valuation methodology applied by different service providers under State law. If there is concern with the underlying valuation itself, property owners do have the right to lodge an objection with Landgate, as this is the common input used across all authorities.
Email 18/06/2026	I wish to lodge my strong objection to the proposed rate increase. I am a pensioner and struggling to make ends meet. With all the new developments, houses crammed on top of each other, surely you have no need to increase rates. Where you would once have one house (one lot of rates) on a say 600 sq mtr block, you are now squeezing 2 to 3 houses into approximately the same area.	**Relevant Response:** Affordability and community capacity to pay, When a lot is subdivided the property is also revalued and receives a new GRV. Generally a smaller lot size will have a

	Resulting in double or triple rates with no extra cost other than rubbish service. Still the same amount of infrastructure but double rates. People on fixed income are struggling!!!	smaller house and is likely to result in a smaller GRV and lower rates.
Email 18/06/2026	Dear Mayor and Councillors…. We strongly object to the unreasonable increase of 4.95% to your CoM rates. Please re-consider. Some claims that indicate a shortfall do not actually appear to be the case. Claim 1 – Shortfall….Not the case as per your Audit Risk & Improvement Committee Report Claim 2 – City Replacement Cost ??? CoM is not re-building all of Mandurah !! Claim 3 – Reduce the level of Service to the Community ? The community **requires improvement in services**. Claim 4 – CoM employee income – unreasonable increases at cost to ratepayers Claim 5 – Operational Shortfall – Excessive with some examples of projects having to be re-done (e.g. Anstruther Road Lights). Smaller street repairs poorly done over and over again every winter (e.g. Mary Street roundabout potholes) all at cost to ratepayers Claim 6 – Operational Budget Shortfall – forecast figures high to justify increase, yet the bottom line normally ends up in the black As ratepayers for 40+ years, we strongly OBJECT to such a high increase in rates.	**Relevant Response:** Affordability and community capacity to pay
Email 18/06/2026	Dear Mayor and Councillors. I am writing to submit a motion for consideration at the next Ordinary Council Meeting before the budget is adopted to increase rates by 4.95%. You have powers under the Local Government Act to cover the budget shortfall with funds already held in reserve and maintain the current rates on properties in this area. Here's one way to make up the shortfall now and in the future:	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending, Transparency, accountability and communication

	The intent of this motion is to ensure that Council exercises its full responsibilities under sections 2.7, 3.1 and 6.2 of the Local Government Act 1995, particularly in relation to prudent financial management and the adoption of the Annual Budget. As highlighted in the City's Long Term Financial Plan and the current rates consultation, the City continues to face significant cost pressures. Before any further financial burden is placed on Mandurah ratepayers, it is appropriate that Council first ensures the City is not funding services or infrastructure that properly fall within the legislative or functional responsibility of the Western Australian State Government. The proposed motion seeks to: • identify all City funded services, programs and capital works that align with State Government responsibilities; • quantify the cost of these items to the City; and • authorise the CEO to seek appropriate State funding, resources or service transfer arrangements. This approach is consistent with Council's statutory role in determining the budget, ensuring financial sustainability, and protecting the community's capacity to pay. It also aligns with the City's stated commitment to responsible budgeting and minimising rate impacts on residents. Please find the full motion below for your consideration. _____ Proposed Motion That Council, pursuant to its powers and responsibilities under sections 2.7, 3.1 and 6.2 of the Local Government Act 1995, RESOLVES as follows: 1. That the CEO undertake a comprehensive line item review of all City funded services, programs, operating activities and capital works that fall within the legislative, policy or functional responsibility of the Western Australian State Government, including but not limited to: o community safety and crime prevention initiatives (WA Police / Department of Justice), o homelessness, crisis accommodation and social support services (Department of Communities), o major road, bridge and transport corridor infrastructure (Main Roads WA),	

	o environmental management of State owned coastal, estuary and waterway assets (DBCA / DWER), and o tourism activation, major events and regional economic development (Tourism WA / DPIRD). 2. That the CEO prepare a report to Council identifying: a. each service, program or project currently funded by the City that aligns with a State Government responsibility; b. the annual operating and/or capital cost to the City of providing or maintaining each item; and c. the potential reduction in the City's rate requirement should these items be removed from the municipal budget or funded by the State. 3. That the CEO be authorised to formally engage with the relevant State Government agencies to seek: o grant funding, o direct service delivery, o resource allocation, or o transfer of responsibility for the items identified in the review. 4. That the CEO include the outcomes of this review and State Government engagement in the draft 2026/27 Annual Budget, noting Council's statutory responsibility to determine the budget under section 6.2 of the Local Government Act 1995. 5. That Council acknowledges that the Long Term Financial Plan assumes continuation of all current service levels, and therefore recognises the importance of ensuring that Mandurah ratepayers are not funding services that fall outside the City's core local government functions. MOVED: SECONDED:	
Email 18/06/2026	To whom it may concern I strongly object to my rates being raised. As more information comes to light it appears Mandurah City council has more than enough funds to cover the cost of the services we require. I am a solo mum running a micro business in Mandurah earning a fraction of the 6 figures the 26 executives earn. I would suggest trimming your corporate wage bill	**Relevant Response:** Affordability and community capacity to pay

	and your high priced corporate consultation bill before slugging the rate payers who are already feeling the pinch.	
Email 18/06/2026	Dear Mayor and Councillors. I am writing to submit a motion for consideration at the next Ordinary Council Meeting before the budget is adopted to increase rates by 4.95%. You have powers under the Local Government Act to cover the budget shortfall with funds already held in reserve and maintain the current rates on properties in this area. Here's one way to make up the shortfall now and in the future: The intent of this motion is to ensure that Council exercises its full responsibilities under sections 2.7, 3.1 and 6.2 of the Local Government Act 1995, particularly in relation to prudent financial management and the adoption of the Annual Budget. As highlighted in the City's Long Term Financial Plan and the current rates consultation, the City continues to face significant cost pressures. Before any further financial burden is placed on Mandurah ratepayers, it is appropriate that Council first ensures the City is not funding services or infrastructure that properly fall within the legislative or functional responsibility of the Western Australian State Government. The proposed motion seeks to: • identify all City funded services, programs and capital works that align with State Government responsibilities; • quantify the cost of these items to the City; and • authorise the CEO to seek appropriate State funding, resources or service transfer arrangements. This approach is consistent with Council's statutory role in determining the budget, ensuring financial sustainability, and protecting the community's capacity to pay. It also aligns with the City's stated commitment to responsible budgeting and minimising rate impacts on residents. Please find the full motion below for your consideration. _____ Proposed Motion	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending, Transparency, accountability and communication All services that are provided at the City of Mandurah are aligned to Strategies adopted by Council. Council are provided with Service Statements and a net impact of each service during the workshops. The City of Mandurah is not providing or duplicating a service that is being delivered by the State Government in Mandurah. For example, the State Government manage and maintain state roads and the City is responsible for managing local roads, the City provides grants and community leases to homelessness and social support organisations but does not deliver any services,. The City manages the coast, Estuary and waterway assets and the

	That Council, pursuant to its powers and responsibilities under sections 2.7, 3.1 and 6.2 of the Local Government Act 1995, RESOLVES as follows: 1. That the CEO undertake a comprehensive line item review of all City funded services, programs, operating activities and capital works that fall within the legislative, policy or functional responsibility of the Western Australian State Government, including but not limited to: o community safety and crime prevention initiatives (WA Police / Department of Justice), o homelessness, crisis accommodation and social support services (Department of Communities), o major road, bridge and transport corridor infrastructure (Main Roads WA), o environmental management of State owned coastal, estuary and waterway assets (DBCA / DWER), and o tourism activation, major events and regional economic development (Tourism WA / DPIRD). 2. That the CEO prepare a report to Council identifying: a. each service, program or project currently funded by the City that aligns with a State Government responsibility; b. the annual operating and/or capital cost to the City of providing or maintaining each item; and c. the potential reduction in the City's rate requirement should these items be removed from the municipal budget or funded by the State. 3. That the CEO be authorised to formally engage with the relevant State Government agencies to seek: o grant funding, o direct service delivery, o resource allocation, or o transfer of responsibility for the items identified in the review. 4. That the CEO include the outcomes of this review and State Government engagement in the draft 2026/27 Annual Budget, noting Council's statutory responsibility to determine the budget under section 6.2 of the Local Government Act 1995. 5. That Council acknowledges that the Long Term Financial Plan assumes continuation of all current service levels, and therefore recognises the importance	State Government manage their own assets. The City provide rangers and community safety education resources however do not deliver policing or anti-social response assistance. Local government functions are approved by the Council through Strategy and have gone through a consultation process and a financial implications assessment.

	of ensuring that Mandurah ratepayers are not funding services that fall outside the City's core local government functions.	
Email 18/06/2026	Dear Mayor and Councillors, I object to the council's plans to raise rates by 4.95% when you have $130 million dollars in the bank but expect ratepayers to find a $12 million dollar operational shortfall while local households are doing it tough and have to tighten their belts. Plus the $61.8 million sitting in every day, unrestricted accounts. Plus the $69.4 million locked away in internal reserve "piggy banks." I see vulnerable people in the community drowning in cost of living stress while you all give yourselves pay rises on top of already healthy salaries. Mandurah is currently the highest demand regional area in WA emergency financial and food relief. Forcing families to choose between paying their rates and putting food on the table while the city sits on a vast cash cushion. It is a profound double standard. I'm standing up for Mandurah ratepayers.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending, Transparency, accountability and communication The City has $81.6m in cash and cash equivalents and other financial assets. The reserve of $65.7 is included in the Cash and Cash equivalents and other financial assets.
Email 18/06/2026	To whom it concerns. I wish to lodge my objection to the planned rates increase. In our current financial climate it would make more sense to have a reduction. Council needs to stop approving extra events that are not beneficial to the majority of our community. I am a born and bred local. I have never attended a single event that the council has wasted my rates on I don't want an environmental damaging cycle path in Falcon. What a waste of money! What I would like is some support for our homeless and those struggling. Start spending our rates like you will be scrutinised and accountable for every cent Steve	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending
Email 18/06/2026	Dear Councillors I object to the proposed 4.95% rate rise at a time when property owners are struggling with so many other cost rises. I believe the Council and all Local Governments need to significantly strip back the budget and Long Term Financial Plan to predominantly essential services and works only for the next 4 years while inflation continues to rise and cost of living	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending

	continues to skyrocket. There are way too many activities and events that are non-essential that should be being paused for the next few years. Activities provided by Council recently have included things like cooking classes, IT training, small business training etc. While they might be helpful to some people they are not essential and it is stretching it to say these matters are the remit of a Local Government. Also need to pause events like BBQ's in the suburbs for a while. While they are nice and aimed at community building they are definitely not essential and are not very well attended. School Holiday activities need to be scaled down significantly too. It is not necessary for CoM to put an activity or event on every day of the 4 lots of school holidays. Definitely not at this time of global financial stress. Please significantly review the budget and the Long Term financial Plan and get back to basics - essential works and services predominantly. Sure keep the bigger events such as Crab Fest, Christmas activities and events but the City at this time do not need to be putting on Halloween events, Easter events, random bbqs and courses and activities not related to the core purpose of a Local Government.	
Email 18/06/2026	Good afternoon, As my family have paid rates for 60 years continuously, here in Mandurah, we have contributed to the healthy financial position of the council. I believe there is no reason to raise rates this year. My rates are currently overdue due to health issues. I strongly refute that a 4.95% increase to rates, per annum, is reasonable. When I look through the budget there are so many 'non-essential' items where cost efficiencies could be made. Stop advertising the Halls Park development for one! Please consider the financial difficulty so many rate payers are in, and consider using the millions of dollars available to the council In their bank accounts.	**Relevant Response:** Affordability and community capacity to pay
Email 18/06/2026	You do not need to hurt Australian families further with increased rates when we are already struggling with housing crisis, excessive cost of living, excessive fuel costs and excessive food price increases. Mandurah rates are high enough as it is considering the low standard of the area with crime and drugs running rampant. Unnecessary upgrading to the foreshore area is making it worse and the regreassing that is constantly happening is a complete waste of tax payers money. We pay extra in utilities service charges due to rural classification, however there is nothing rural about this area. Maybe once upon a time, but not now.	**Relevant Response:** Affordability and community capacity to pay

	When the council sits on $131,000,000.00 of stockpiled money, why should Australain families give more when many are missing out on the basic necessities in life. Do not treat people like numbers as we are all doing all we can as you squash us into common wall properties where we can hand the neighbour a cup of tea just by opening the window. You limit what we can do on our own properties in respect to building but want more money for nothing more than pocket lining. I have tried to enquire on building a carport but just get told to submit an application and pay a fee to find out if I can do hat I would like on a property I own. Some people even resorting to tent accomodation in this disgusting economy of overpriced everything. Councillors are taking advantage with their excessive incomes and are so far out of touch with reality and the common person it is shameful. You are not a above us, you are people too. Experience what common Australians are experiencing, instead of your lovish salaries and lifestyles and you may become or aware of the needs of the people you represent.	The City has $81.6m in cash and cash equivalents and other financial assets. The reserve of $65.7 is included in the Cash and Cash equivalents and other financial assets.
Email 18/06/2026	I wish to register an objection to the proposed rates increase in rates for the 2026/7 year. My preference is for the council to tighten their extravagant expenditures and target cutting a budget with nil increase as the target rather than a lazy but traditional % increase start point! Reduce the overheads expenditure plans and remove waste from your proposals and manage to these tighter targets.	**Relevant Response:** Affordability and community capacity to pay
Email 19/06/2026	To The CEO of COM , It is with an absolute definitely no to the increase of Rates.. In the current climate of rising household prices you should be considering no Rate increases. Maybe you should consider a reduction in salaries for the CEO and all executive staff and reduce the executive positions and definitely not increase them. Do you really need so many consultants? which unfortunately cost the rate payers of Mandurah money that could be spent elsewhere.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending, Transparency, accountability and communication

	At the moment I personally do not think as a Rate Payer in Mandurah we are getting value for money from our COM and this is very concerning .Unfortunately this has been an issue for the last eight years without improving. With the Election of a new CEO,Mayor and Councillors myself and my husband were expecting more open transparency from you, this has not been the case, especially with the backdoor goings on with taking away our precious A Class Reserve on the Western Foreshore and building a Brewery. Are any of you proposing this venture really aware of the fact that Restaurants and Pubs battle to get people into these venues during the winter months and have to close in the evenings. I suggest you do your reseach. The Smart St Mall is definitely a no go area not just during the evening, unfortunately also during the day with the anti socialable behaviour during the day. I personally believe that the CEO, Mayor and the new Elected Councillors really need to start listening to the Rate Payers of Mandurah who actually pay your wages, unfortunately something that is taken for granted at the moment.	
Email 18/06/2026	Good afternoon City of Mandurah Mayor and Councilors, I object to the city of Mandurah's proposed 4.95% rate rise and the claims made to justify the increase based on the LONG TERM FINANCIAL PLAN. While households and businesses experience rising costs, we have had to manage it within our existing cash flows and budgets, which ultimately is by cutting discretionary spending and overheads where possible. There is no room for the nice but not essential spending at this point in time. We are also needing to dip into any savings to pay for essentials and I expect the City of Mandurah will do the same until our economy rebounds. I trust that you will listen carefully to rate payers and consider the financial impact we will experience by again, for many years now, raising our rates beyond what is deemed necessary for essential spending only.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending,

Email 18/06/2026	Good afternoon all We are strongly opposed to the above with the 4.95% rate increase. We have thought about this and have noted, especially over the previous years, its almost a script written by the Council as to why rate increases are important. We continually see:- (in no exact order) 1) . Lots of new expenditure . No cutbacks in expenditure . New employees at exhorbitant costs . This plan should be available to the ratepayers beforehand to ensure the council has taken into consideration every/all savings where possible. . Contractors reviews, getting quality for service, because its certainty not happening. etc. 2) . Western Foreshore has been such a disappointing debacle of affairs. Sadly, this has really enlightened us as to how the Council works, ie, does not listen to the community on many matters. How can you sign away our much loved A Class Reserve on Hall Park and keep saying it's in the hands of State Parliament? Whilst this might be true, the Council still has the power to STOP this now. There has been so much of ratepayers money spent, especially on advertising (and this is on going), before the proposed project has even been approved. This is fraudulent spending, and it should stop, then be charged to the proponent whether the proposal is approved or not. This in itself, will be a massive savings. Hall Park will become vitally important to the communities health and wellbeing as the population grows. We must also totally respect our history/culture of our Aboriginal community, in particular, our Strong Womans Group. As a ratepayer, I would like to know what credentials do any of the Councillors have to make such huge decisions on such massive commercial developments.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending,

	. We would prefer our rates to go to a shelter (mainly homeless) during emergency purposes, ie, storms. We were disappointed to see the lack of local action taken over the recent storms in Mandurah where no shelters could be open on the night for various reasons as advised by the Mayor. Mandurah had been advised by Bureau of Meteorology that this storm was approaching well in advance. Why couldn't communication with DFES be done straight away at this time. This would have allowed for the necessary process and protocols to be put in place? I know this is State Government, however, communication breakdown keeps happening. 3) . Households are really finding it financially hard and the Council don't take this seriously. Everyone sitting on the council can't possibly say they understand this when for us, we've not heard a valid reason as to how they keep coming to this conclusion. Finally the council must remember, you are spending ratepayers money, and we don't get to opt out, debt collectors are set upon on us. This is not acceptable. A lot of education in layman terms would be helpful in the way how the financial plan is calculated over the 10 year period, and to also better understand what's being discussed at a councillors meeting in how decisions are made. Thank you for your time	

Appendix 1 - Mandurah Matters Survey

Number	1.Paying the Cost of What We Use - To what extent do you agree with the following statement?	2.Importance of Maintaining Services and Assets	3a. If Council needs to increase revenue to maintain existing services and community assets, which approach would you prefer?	3b. (Other (please specify))	4. Community Preference on Service Levels - Which statement best reflects your preference?	5. Service Priorities If Council had to prioritise funding, how important are the following services and assets to you?	6. Maintaining Existing Assets vs Building New Facilities - To what extent do you agree with the following statement?	7. Which of the following approaches do you think the City should take in the next budget? Path A – Cost of Services Only - Approximately 4.27% rate increase(Equivalent to approximately $1.40 per week on an average residential property), Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase(Equivalent to approximately $1.60 per week on an average residential property)	8a. What is the main reason for your selection?	8b. (Other (please specify))	9. Understanding of Rates	10. Would you like more information about how rates are calculated and spent?	11. Please write your question below about how rates are calculated and spent	12a. Where should the City focus its efficiency efforts?	12b. (Other (please specify))	13a. How are you most likely to pay your annual rates notice?	13b. (Other (please specify))	14a. What would make paying your rates easier?	14b. (Other (please specify))
1	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Very Important, Environmental management and waterways - Important, Community safety and compliance: Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs			Pay in four instalments		More flexible payment arrangements	
2	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very important, Parks and public open space: Very important, Sporting and recreation facilities: Very important, Community programs and events: Very important, Environmental management and waterways - Very important, Community safety and compliance: Very important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing the approach to maintaining public spaces			Direct debit arrangement		More frequent payment options (e.g. weekly or fortnightly)	
3	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very important, Parks and public open space: Very important, Sporting and recreation facilities: Very important, Libraries and community facilities: Very important, Community programs and events: Very important, Environmental management and waterways - Very important, Community safety and compliance: Very important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Strongly Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Investing more in community facilities and projects		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Reviewing underused facilities, Reviewing the approach to maintaining public spaces			Rates smoothing (spreading payments easily across the year)		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly)	
4	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	Some rates only. Ask support from government for budget.		Unsure	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Neutral, Community programs and events: Important, Environmental management and waterways - Very important, Community safety and compliance: Very important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year	Get support from government for funding. We're already taxed.		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No			Maintain current infrastructures. E.g. street lights broken and are never fixed	Pay in four instalments		Lower instalment costs/ charges	
5	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this means gradual increases in rates over time.	Roads and footpaths - Neutral, Parks and public open space: Neutral, Sporting and recreation facilities: Neutral, Libraries and community facilities: Important, Community programs and events: Slightly Important, Environmental management and waterways - Very Important, Community safety and compliance: Important	The City's Long Term Financial Plan outlines ongoing investments into 'Digital Transformation' and IT projects intended to create organizational efficiencies. However, despite these tech upgrades, the 'Leadership'/Statutory Functions and City Governance budget has increased by approximately $3.5 million since 2021. Given we're passing a 4.90% rate hike onto property owners, the City must provide transparency on the financial Return on Investment (ROI) of its current tech systems and show where it is actively reducing internal administrative headcounts as a result of these upgrades.	Path A – No Rate Increase - 0% increase this year		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Investing in smarter technology, Reducing operational costs			Pay in full (pay the amount by the due date)		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly)	
6	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Important, Environmental management and waterways - Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Neutral	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Investing in smarter technology, Reviewing community grants and sponsorships, Reducing operational costs			Pay in four instalments		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Better information about payment options, Lower instalment costs/ charges	
7	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Slightly Important , Parks and public open space: Important, Sporting and recreation facilities: Slightly Important , Libraries and community facilities: Slightly Important , Community programs and events: Slightly Important , Environmental management and waterways - Slightly Important , Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Reducing operational costs			Pay in four instalments		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Lower instalment costs/ charges	
8	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Slightly important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Neutral, Parks and public open space: Neutral, Sporting and recreation facilities: Neutral, Libraries and community facilities: Neutral, Community programs and events: Neutral, Environmental management and waterways - Neutral, Community safety and compliance: Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reviewing community grants and sponsorships, Reducing operational costs	Do not spend recklessly on Christmas decorations that Youthe will destroy and damage.	Enter into a payment arrangement (a customised payment plan with the City)			More frequent payment options (e.g. weekly or fortnightly)	
9	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Important, Environmental management and waterways - Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Investing in smarter technology, Reviewing underused facilities, Reducing operational costs		Unsure			Lower instalment costs/ charges	
10	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	A combination of the above		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Very important, Parks and public open space: Very important, Sporting and recreation facilities: Not important, Libraries and community facilities: Not important, Community programs and events: Very important, Environmental management and waterways - Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	Yes	I support investment into improving and modernising Mandurah where possible, particularly projects that improve the appearance, safety and long-term appeal of the city while encouraging tourism and economic development. I believe some spending priorities should be reconsidered, particularly expensive short-term projects that may look impressive but may not provide long-term value for ratepayers during ongoing cost-of-living pressures. Additionally, more focus should be placed on revitalising ageing or underdeveloped areas such as Silver Sands, improving the visual appeal and safety of the area, attracting more accommodation and encouraging small business growth to reduce the City's reliance on residential rates. Overall, I believe permanently expanding and modernising the foreshore precinct, including improved traffic management and parking and reducing vehicle access along parts of the main strip could improve the atmosphere, tourism appeal and long-term value of the city.	Investing in smarter technology, Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs			Manually making fortnightly payments		More frequent payment options (e.g. weekly or fortnightly)	
11	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important		This needs to be more clearer. We need to know exactly which services/projects may be cut if rates stay lower. We need to know/see much efficiency savings have already been achieved. We need to know whether all current assets are economically sustainable. We need to know what alternative revenue streams (beautification parking/driving underused assets) is being considered. We need to know projected debt levels. And we need to understand population growth assumptions. What are the alternative scenarios beyond the proposed path.	Unsure	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Important, Environmental management and waterways - Important, Community safety and compliance: Very important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Strongly Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Household affordability pressures	Rate payers are being nicked. I never signed up to pay for advertising for a stupid jub ad. Rates are getting out of hand. Why should I pay for your pensioner mates lawn and gardening classes, I never signed up to fund pokemon club. All while the streets of our town look like a ghetto. Entries to suburbs are over grown with weeds and rank it an eyesore. Footpaths are cracked and broken. Roads are full summer is in the gutters waiting on week down drains and cause dire pretty flooding due to lack of the most basic preventative maintenance. But, the jewel in the crown, the councils precious fortress has street sweepers hit 5 multiple times a week. The town only came about what tourists think on their day trips, forgetting its the rate payers that live here. The councils priorities are all wrong, we need to keep the town and its people afloat and the community that makes this town what it is. The people are fed up and we are sick of being nicked. Its time to follow the money cos seems are matters it and we are calms the bill.	No									
12	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Very important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Not important, Environmental management and waterways - Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs			Pay in full (pay the amount by the due date)			
13	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Important, Environmental management and waterways - Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs		Unsure			Lower instalment costs/ charges	
14	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Slightly Important		I reject the fiseling that increased revenue from residents should always be the first and only consideration offered by Council. Before increasing financial pressure on households, has Council undertaken and publicly - and specifically reported on reduced costs and/or savings through organisational efficiencies, review of executive numbers and remuneration, reduction in discretionary expenditure, reconsideration of non-essential projects, prioritisation of essential spending over desirable spending, or pursuit of alternative funding sources? Ratepayers are not abstract funding sources. Rates are paid by people, including those already reducing food quality, delaying healthcare, managing mortgage stress and experiencing increasing financial insecurity. Before asking residents to pay more, Council should clearly demonstrate where restraint has occurred internally, what spending has been deprioritised, and how difficult choices have been shared rather than transferred.			I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Very Important, Parks and public open space: Very Important, Sporting and recreation facilities: Slightly Important , Libraries and community facilities: Important, Community programs and events: Important, Environmental management and waterways - Very Important, Community safety and compliance: Not important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures	I selected no rate rise, not because I oppose investment in essential services, but because I cannot support increases when the City has not demonstrated clear, sufficient justification has been provided that increasing rates should be the first response before demonstrating internal restraint, efficiencies and disciplined prioritisation. Residents experiencing mortgage stress, food insecurity and broader cost-of-living pressures are repeatedly expected to reduce spending and absorb hardship. Poverty is not accidental; it is the result of policy choices. Financial sustainability must not come at the cost of worsening financial insecurity among residents. I am also concerned about transparency and governance regarding expenditure committed to projects prior to approvals being finalised. Public reporting has indicated substantial spending on projects such as the Mandurah Performing Arts Centre and Dolphin Quays before formal approvals were in place. If significant expenditure can occur on projects before approvals are complete, what assurance do residents have that similar spending patterns, assumptions or pre-commitments are not occurring elsewhere across departments? What safeguards exist to prevent premature commitment of public funds, and how often has this occurred? Before asking residents to contribute more, Council must provide confidence that Council has demonstrated disciplined prioritisation, transparent decision-making and responsible stewardship of existing resources before being asked to contribute more. Ratepayers are not abstract funding sources. Rates are paid by people, including those already reducing food quality, delaying healthcare, managing mortgage stress and experiencing increasing financial insecurity. Before asking residents to pay more, Council should clearly demonstrate where restraint has occurred internally, what spending has been deprioritised, and how difficult choices have been shared rather than transferred.	No									Please consider introducing alternative payment options. I would encourage transparency regarding the implementation costs, ongoing administrative costs and potential benefits associated with these approaches. I am also concerned that discussions around rates can become overly focused on individual payment mechanisms rather than affordability. Many residents are already experiencing significant cost-of-living pressures. For some, paying in full is not feasible, and penalties, fees or additional costs associated with alternative payment arrangements may disproportionately impact those who are struggling most. Support should not only consider convenience of payment but fairness, affordability and equitable access. Council should therefore place greater burden on residents with fewer financial resources. Increased flexibility is valuable where it reduces hardship, but transparency is needed regarding costs, equity and who ultimately benefits.
15	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Slightly Important , Environmental management and waterways - Slightly Important , Community safety and compliance: Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs		Rates smoothing (spreading payments easily across the year)		More frequent payment options (e.g. weekly or fortnightly), Lower instalment costs/ charges	
16	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Slightly Important , Environmental management and waterways - Important, Community safety and compliance: Stishlls Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing community grants and sponsorships, Reducing operational costs			Pay in full (pay the amount by the due date)		Lower instalment costs/ charges	
17	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Very Important, Sporting and recreation facilities: Very important, Libraries and community facilities: Very Important, Community programs and events: Neutral, Environmental management and waterways - Very Important, Community safety and compliance: Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Investing in smarter technology, Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs			Pay in full (pay the amount by the due date)		More online payment options	
18	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Important, Environmental management and waterways - Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing community grants and sponsorships, Reducing operational costs			Pay in full (pay the amount by the due date)		Lower instalment costs/ charges	
19	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Important, Environmental management and waterways - Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reviewing community grants and sponsorships, Reducing operational costs		Rates smoothing (spreading payments easily across the year)		More frequent payment options (e.g. weekly or fortnightly), Lower instalment costs/ charges	
20	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Very important, Parks and public open space: Very important, Sporting and recreation facilities: Very important, Libraries and community facilities: Very important, Community programs and events: Neutral, Environmental management and waterways - Very important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Investing in smarter technology, Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs			Pay in full (pay the amount by the due date)		More online payment options	
21	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Neutral / Unsure	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Neutral, Libraries and community facilities: Neutral, Community programs and events: Neutral, Environmental management and waterways - Neutral, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing underused facilities			Pay in full (pay the amount by the due date)		Reminder notifications	
22	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important		I would prefer Council focus on reducing unnecessary spending, improving efficiency, and prioritising essential services before increasing rates. Many households in Mandurah are already struggling with rising living costs, including mortgages, rent, groceries, insurance, and utilities. Further rate increases would place additional financial pressure on residents. If additional revenue is required, I would prefer Council explore alternative funding options, staged projects, grants, or temporary reductions in non-essential spending rather than increasing rates for residents.	Unsure	Roads and footpaths - Important, Parks and public open space: Neutral, Sporting and recreation facilities: Neutral, Libraries and community facilities: Neutral, Community programs and events: Neutral, Environmental management and waterways - Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year		Many households are already experiencing significant cost of living pressures, including rising mortgage repayments, rents, groceries, insurance, utilities and council rates. I believe Council should prioritise reducing unnecessary spending, improving efficiency and focusing on essential services before increasing rates further. If additional revenue is required, I would prefer Council explore alternative funding options. Rate increases should not be considered unless all reasonable efficiencies have been explored and additional financial pressure should be placed on residents at the time. Council should consider delaying non-essential projects, seeking alternative funding opportunities and reviewing operational costs before increasing rates.	No		Reducing operational costs				It depends on the final cost of the rates notice and the current economic circumstances at the time. Rates are by the rising cost of living. Many families are already struggling with grocery costs, mortgage repayments, fuel prices and other household expenses. Depending on how they will leverage opportunities. That way rates are paid may depend on what is most financially	More frequent payment options (e.g. weekly or fortnightly)	
23	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important		A combination of gradual rate increases and careful review of spending priorities. I support maintaining essential infrastructure and community assets, but I would also like to see stronger efficiency measures, reduced non-essential spending, and greater transparency around discretionary projects before significant ongoing rate increases are adopted.	I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Important, Environmental management and waterways - Very Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase		I support maintaining essential infrastructure and community assets, however I would also like to see stronger efficiency measures, clearer prioritisation of projects, and greater transparency around discretionary spending before significant ongoing rate increases are adopted.	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Yes	How is Council ensuring that important financial information is being communicated in a way that is accessible and inclusive way for residents with differing literacy levels, disabilities, cognitive load, financial stress, limited digital access, or those primarily accessing information on mobile devices?		Reviewing whether past consultation and spending priorities still reflect current community values, particularly after COVID, rising living costs, and changes in how residents access services and amenities. Focusing on affordable and inclusive public spaces.	Rates smoothing (spreading payments easily across the year)			The method of payment is fine as it is
24	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Not Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Not important, Parks and public open space: Not important, Sporting and recreation facilities: Not important, Libraries and community facilities: Not Important, Community programs and events: Not Important, Environmental management and waterways - Not Important, Community safety and compliance: Not important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Strongly Disagree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs			Pay in full (pay the amount by the due date)		More flexible payment arrangements, Lower instalment costs/ charges	
25	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Slightly Important , Environmental management and waterways - Important, Community safety and compliance: Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Disagree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Investing more in community facilities and projects		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing underused facilities			Pay in full (pay the amount by the due date)		More frequent payment options (e.g. weekly or fortnightly), Better information about payment options, Reminder notifications	
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Attachment 19.2.4 Community Submissions

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Number	1.Paying the Cost of What We Use - To what extent do you agree with the following statement?	2.Importance of Maintaining Services and Assets	3a. If Council needs to increase revenue to maintain existing services and community assets, which approach would you prefer?	3b. (Other (please specify))	4. Community Preference on Service Levels - Which statement best reflects your preference?	5. Service Priorities If Council had to prioritise funding, how important are the following services and assets to you?	6. Maintaining Existing Assets vs Building New Facilities - To what extent do you agree with the following statement?	7. Which of the following approaches do you think the City should take in the next budget? Path A – No Rate Increase - 0% increase this year. Path B – Cost of Services Only - Approximately 4.27% rate increase(Equivalent to approximately $1.40 per week on an average residential property). Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase(Equivalent to approximately $1.68 per week on an average residential property)	8a. What is the main reason for your selection?	8b. (Other (please specify))	9. Understanding of Rates	10. Would you like more information about how rates are calculated and spent?	11. Please write your question below about how rates are calculated and spent	12a. Where should the City focus its efficiency efforts?	12b. (Other (please specify))	13a. How are you most likely to pay your annual rates notice?	13b. (Other (please specify))	14a. What would make paying your rates easier?	14b. (Other (please specify))
27	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this means Council has to make increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Neutral, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways- Neutral, Community safety and compliance- Not Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Maintaining current services and infrastructure		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well		Reducing operational costs		Pay in full (pay the amount by the due date)		More flexible payment arrangements	
28	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Household affordability pressures		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	Would like to see full breakdown of budget spend and revenue	Investing in smarter technology, Reducing operational costs		Pay in four instalments		Lower instalment costs/ charges	
29	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways- Very Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Maintaining current services and infrastructure		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	How can the City of Mandurah justify their spending when they always over spend their budget so they can ask for more money and to to say it was unexpected? Also why are we charged so much on roads always spend their budget so they can justify asking for more instead of using the money appropriately.	Reducing operational costs	Rates smoothing (spreading payments easily across the year)			More frequent payment options (e.g. weekly or fortnightly), Better information about payment options and timing of instalment/ water charges, More online payment options, Reminder notifications	
30	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Important, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	I believe our rates are wasted on non essentials such as expensive advertising (eg the Halls Creek/Mandurah Cup) and the $1.4 million dollar food budget after council meetings. I believe there is a lot of waste within the council itself.	Reviewing underused facilities, Reviewing the approach to maintaining public spaces, Reducing operational costs	USE AI to avoid cost etc	Pay in four instalments				I would make it easier to pay if I could be assured that my payments are being disbursed responsibly and efficiently. Currently I feel there is too much waste.
31	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Very Important, Libraries and community facilities- Very Important, Community programs and events- Very Important, Environmental management and waterways- Very Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Investing more in community facilities and projects		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	How is the asset integrity and maintenance process structured? How does this translate into rates calculations? How is the quotes process verified?	Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs		Pay in two instalments		More frequent payment options (e.g. weekly or fortnightly)	
32	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Neutral, Sporting and recreation facilities- Slightly Important, Libraries and community facilities- Not Important, Community programs and events- Slightly Important, Environmental management and waterways- Important, Community safety and compliance- Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well		Reviewing community grants and sponsorships, Reducing operational costs		Direct debit arrangement		Lower instalment costs/ charges	
33	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Very Important, Sporting and recreation facilities- Not Important, Libraries and community facilities- Slightly Important, Community programs and events- Slightly Important, Environmental management and waterways- Important, Community safety and compliance- Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well		Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs	Rates smoothing (spreading payments easily across the year)			More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Lower instalment costs/ charges, More online payment options	
34	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Not Important, Libraries and community facilities- Not Important, Community programs and events- Slightly Important , Environmental management and waterways- Important, Community safety and compliance- Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Disagree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Household affordability pressures		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well		Investing in smarter technology, Reviewing underused facilities, Reducing operational costs	Rates smoothing (spreading payments easily across the year)			Lower instalment costs/ charges	
35	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Slightly Important , Parks and public open space- Slightly Important , Sporting and recreation facilities- Slightly Important , Libraries and community facilities- Slightly Important , Community programs and events- Slightly Important , Environmental management and waterways- Important, Community safety and compliance- Not Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well		Reviewing underused facilities		Rates smoothing (spreading payments easily across the year)		Lower instalment costs/ charges	
36	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		Unsure	Roads and footpaths - Slightly Important , Parks and public open space- Slightly Important , Sporting and recreation facilities- Slightly Important , Libraries and community facilities- Slightly Important , Community programs and events- Slightly Important , Environmental management and waterways- Important, Community safety and compliance- Not Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent		Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs		We try to pay as much as possible before the rates come out so the over all amount owed is less, therefore each quarterly payment is reduced.		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Better information about payment options and timing of instalment/ water charges, More online payment options	
37	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important		I believe a solution needs to be found that doesn't pass the costs onto ratepayers. We all can barely afford to survive as it is without increasing the cost of rates. Plus, I live on a street with sheoak trees which drop on means amount of needles and nuts and the City road sweeper comes around MAYBE once every 2 months so majority of the time we live with a mess of a street. I think it needs to be shown to the community what is actually being provided for with our rates, otherwise it just looks like we're being charged for the sake of being charged when we all already have exorbitant mortgages we can barely afford.	I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Important, Environmental management and waterways- Important, Community safety and compliance- Slightly Important	Keeping rates as low as possible		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent		Reviewing underused facilities, Reviewing the approach to maintaining public spaces		Pay in four instalments		More flexible payment arrangements, Lower instalment costs/ charges	
38	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important		Look at cut backs that don't benefit the majority of the community. Do we really need to contribute to the cosb fed? Or similar projects	I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Very Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		Yes	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	I think breaking down what is spent in each ward would be better. As it seems some areas. Miss out	Reducing operational costs		Unsure		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Reminder notifications	
39	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Not very well	A breakdown of each services that our rates are spent on. Especially when we are told we cannot waste the usual bin collection. We don't see any obvious improvement in infrastructure in Mandurah.	Reviewing the approach to maintaining public spaces		Direct debit arrangement			Happy as is
40	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Very Important, Sporting and recreation facilities- Not Important, Libraries and community facilities- Not Important, Community programs and events- Not Important, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Maintaining current services and infrastructure		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent		Reviewing underused facilities, Reviewing the approach to maintaining public spaces, Reducing operational costs		Pay in four instalments		Lower instalment costs/ charges	
41	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important		Reduce the wage increases for corporate council members. We have all made changes due to the economy now it is time we stop taking from the average and poor.	I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Neutral, Parks and public open space- Neutral, Sporting and recreation facilities- Important, Libraries and community facilities- Neutral, Community programs and events- Neutral, Environmental management and waterways- Neutral, Community safety and compliance- Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well		Reducing operational costs		Enter into a payment arrangement/ extended payment plan with the City)		Lower instalment costs/ charges	
42	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Very Important, Libraries and community facilities- Very Important, Community programs and events- Slightly Important , Environmental management and waterways- Neutral, Community safety and compliance- Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Maintaining current services and infrastructure		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well		Investing in smarter technology, Reviewing underused facilities		Pay in four instalments		Lower instalment costs/ charges	
43	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Neutral / Unsure	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Very Important, Sporting and recreation facilities- Very Important, Libraries and community facilities- Very Important, Community programs and events- Slightly Important , Environmental management and waterways- Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Concern about future asset condition		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent		Reviewing underused facilities, Reviewing community grants and sponsorships		Pay in four instalments		Reminder notifications	
44	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Very Important, Sporting and recreation facilities- Very Important, Libraries and community facilities- Very Important, Community programs and events- Slightly Important , Environmental management and waterways- Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	A more detailed breakdown and explanation on the rates notice.	Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs	Being smarter about maintenance and what is actually required. Canal bridge on Mary street in halls head required weeks of road closures and detours for what was in the end a few hours of work. Ridiculous. Had a handful of people with paint buckets and brushes. This shouldn't take weeks. Hire out this work and it would have been done in days. Also, why do we have to have so many (and so many painters) need to do the work? Why does council work always require 10 people to direct traffic for such small jobs. It seems ridiculous. Is re-tar a road really require 10 people to direct traffic? Sometimes it's just lakes pauses thousands for the amount of does it took and ridiculous amount of people to close off roads and stand around and direct traffic for weeks? Meanwhile, old halls head has not one new or nice park. They're all 30+ years old. No wading, no bbqs, no grass maintenance, it's horrendous.		Pay in four instalments		More frequent payment options (e.g. weekly or fortnightly)	
45	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Neutral / Unsure		None, we have worked out how much you pull in from rates, there's no need to give any more	I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Not Important, Parks and public open space- Slightly Important , Sporting and recreation facilities- Not Important, Libraries and community facilities- Not Important, Community programs and events- Not Important, Environmental management and waterways- Not Important, Community safety and compliance- Not Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		Yes	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	I would like a break down of everywhere my money is spent.	Reducing operational costs		Pay in four instalments			Not paying them
46	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Very Important, Libraries and community facilities- Neutral, Community programs and events- Neutral, Environmental management and waterways- Very Important, Community safety and compliance- Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Concern about future asset condition		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well		Reviewing underused facilities		Pay in full (pay the amount by the due date)		More online payment options	
47	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Slightly Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Slightly Important , Parks and public open space- Neutral, Sporting and recreation facilities- Slightly Important , Libraries and community facilities- Slightly Important , Community programs and events- Slightly Important , Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Disagree	Path A – No Rate Increase - 0% increase this year		DO NECESSISTY THINGS ONLY AND NOT TO WASTE MONEY ON NON ESSENTIAL STUFF AND INCREASE EFFICIENCY LIKE FINDING COST SAVINGS WITHNESS WITHIN AND WASTAGE ETC	No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well		Investing in smarter technology, Reviewing underused facilities, Reviewing the approach to maintaining public spaces, Reducing operational costs	USE AI to avoid cost etc	Pay in four instalments		More flexible payment arrangements	
48	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Neutral, Parks and public open space- Neutral, Sporting and recreation facilities- Neutral, Libraries and community facilities- Neutral, Community programs and events- Neutral, Environmental management and waterways- Neutral, Community safety and compliance- Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year		Why does this not provide another option. A minimum increase of 2% could be factored in with a lighter review of costs and budgets.	No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well		Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs	Verify projects can be reviewed and delayed. Concrete paths on eucrypttide coastal areas do not need to be done. Let people catch up with the increased interest rates before deciding to add to their mortgage stress.		There are no options in the survey to have a different rate of increase. (Four it 60% With project deferrals, 2.5% could be achieved.	More frequent payment options (e.g. weekly or fortnightly)	There is no space for additional comments in this survey. The Falcon Bay Foreshore Park should not be allowed for in this budget. $900,000 for a pathway in Dawesville does not need to happen.	
49	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)	This is a rigged questionaire. Currently the services in the last 5 years has ripped dramatically as funds are siphoned into unnecessary areas. So to maintain the current standards which have become poor does not address the issues. This is propaganda not consultation.	Unsure	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways- Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase		Once again a completely bias questionaire... We have endured many rate increases over the recent years and the services and standards continue to drop. This is generally caused due to poor management by the council, which has seen all facilities and infrastructure collapse over the past 5 years. The whole system needs an overhaul methinks.	No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	How can we get a complete expenses breakdown of the last 5 years total expenditure ... Then we can work out what is relevant and what is not, then not a cost effective plan to match best practice and remove the fat. Then I'll fill out a email again below this question when you already have it!!! More inefficiencies...	Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs		Pay in four instalments				Having pleasure in seeing our assetts and parks etc. maintained and looked after. Not having to lodge 5 complaints to have the reticulations fixed, or street swept with the street sweeper. Also would try the shire that we dont come out to fix these thing unless we have recieved at least 3 complaints because we are too busy?? We take pride in our parks and assetts.
50	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Important, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Concern about future asset condition		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent		Reviewing underused facilities, Reviewing community grants and sponsorships				Reminder notifications	
51	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Very Important, Sporting and recreation facilities- Very Important, Libraries and community facilities- Very Important, Community programs and events- Slightly Important , Environmental management and waterways- Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	A more detailed breakdown and explanation on the rates notice.	Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs	Being smarter about maintenance and what is actually required. Canal bridge on Mary street in halls head required weeks of road closures and detours for what was in the end a few hours of work. Ridiculous. Had a handful of people with paint buckets and brushes. This shouldn't take weeks. Hire out this work and it would have been done in days. Also, why do we have to have so many (and so many painters) need to do the work? Why does council work always require 10 people to direct traffic for such small jobs. It seems ridiculous. Is re-tar a road really require 10 people to direct traffic? Sometimes it's just lakes pauses thousands for the amount of does it took and ridiculous amount of people to close off roads and stand around and direct traffic for weeks? Meanwhile, old halls head has not one new or nice park. They're all 30+ years old. No wading, no bbqs, no grass maintenance, it's horrendous.		I have always paid a fortnightly direct debit arrangement. I would like to see the rates notice sent out earlier (e.g. mid-/ roughly 2/3 in the 3) weeks we are given from statement to final payment date. This way, it isn't as noticeable as most people don't have lump sums sitting in this climate.	More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Lower instalment costs/ charges, Reminder notifications	An online system we can check how much is owed on our rates and due dates. Similar to DOT direct.
52	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Neutral, Sporting and recreation facilities- Not Important, Libraries and community facilities- Not Important, Community programs and events- Neutral, Environmental management and waterways- Neutral, Community safety and compliance- Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		No	How will do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well		Reviewing underused facilities, Reviewing the approach to maintaining public spaces, Reducing operational costs		Pay in full (pay the amount by the due date)			Lower rates. Poor management and excessive expenditure for projects rather than people who live in Mandurah. I'm tired of seeing the ongoing replacement of turf on the foreshore when perfectly good

Number	1.Paying the Cost of What We Use - To what extent do you agree with the following statement?	2.Importance of Maintaining Services and Assets	3a. If Council needs to increase revenue to maintain existing services and community assets, which approach would you prefer?	3b. (Other (please specify))	4. Community Preference on Service Levels - Which statement best reflects your preference?	5. Service Priorities If Council had to prioritise funding, how important are the following services and assets to you?	6. Maintaining Existing Assets vs Building New Facilities - To what extent do you agree with the following statement?	7. Which of the following approaches do you think the City should take in the next budget? Path A – No Rate Increase - 0% increase this year. Path B – Cost of Services Only - Approximately 4.27% rate increase(Equivalent to approximately $1.40 per week on an average residential property). Path C – Balanced Long-Term Funding Approach - Approximately 4.80% rate increase(Equivalent to approximately $1.68 per week on an average residential property)	8a. What is the main reason for your selection?	8b. (Other (please specify))	9. Understanding of Rates	10. Would you like more information about how rates are calculated and spent?	11. Please write your question below about how rates are calculated and spent	12a. Where should the City focus its efficiency efforts?	12b. (Other (please specify))	13a. How are you most likely to pay your annual rates notice?	13b. (Other (please specify))	14a. What would make paying your rates easier?	14b. (Other (please specify))
57	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Slightly Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, avoiding community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Slightly Important , Parks and public open space - Slightly Important , Sporting and recreation facilities - Slightly Important , Libraries and community facilities - Slightly Important , Community programs and events - Slightly Important , Environmental management and waterways - Not Important , Community safety and compliance - Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reducing operational costs		Rates smoothing (spreading payments easily across the year)		Lower instalment costs/ charges	
58	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)	Unsure		Roads and footpaths - Slightly Important , Parks and public open space - Slightly Important , Sporting and recreation facilities - Very Important , Libraries and community facilities - Slightly Important , Community programs and events - Slightly Important , Environmental management and waterways - Not Important , Community safety and compliance - Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Investing in smarter technology, Reducing operational costs		Pay in two instalments		Reminder notifications	
59	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important , Parks and public open space - Very Important , Sporting and recreation facilities - Important , Libraries and community facilities - Important , Community programs and events - Neutral , Environmental management and waterways - Very Important , Community safety and compliance - Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Neutral	Path B – Cost of Services Only - Approximately 4.27% rate increase	Concern about future asset condition		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Yes	Your questions are slightly ambiguous. I agree with some of the answers, but not proportionately. Dawesville doesn't get the same investment as Lakelands, it doesn't get the same investment as Mandurah CBD, so I don't agree with some of the irrelevant questions. I'd like to see more transparency, because I resent paying money that should be spent on Dawesville being spent on Lakelands. You don't throw peoples in a patch of grass, give them a few shops & a not-in-scrum community center, and call it a neighborhood. Let's see Dawesville get the same investment as Lakelands, Falcon, Wannanup, Meadow Springs. Dawesville should be classified as a Center	Fair distribution.		Pay in four instalments		More online payment options	
60	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, avoiding community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important , Parks and public open space - Important , Sporting and recreation facilities - Slightly Important , Libraries and community facilities - Slightly Important , Community programs and events - Not Important , Environmental management and waterways - Important , Community safety and compliance - Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year		I support maintaining existing services, facilities & service levels and do not believe the City should increase rates or subsidise the Arena's losses any more than the 'max after year council rates continue to increase with the normal justification of why they are increasing - 4% one year, 4.5% following year & 5% the next - these increases are unacceptable to me. Rate payers are having to cut back just to survive. Before increasing rates, Council should be reducing, deferring or re-organising their own spending first and cut-back on useless spending, reducing over-staffing, anything that does not improve the Mandurah residents / ratepayers.	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reducing operational costs		Pay in four instalments			Reducing the cost would make it much easier to pay
61	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important , Parks and public open space - Important , Sporting and recreation facilities - Very Important , Libraries and community facilities - Important , Community programs and events - Very Important , Environmental management and waterways - Important , Community safety and compliance - Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Disagree	Path C – Balanced Long-Term Funding Approach - Approximately 4.80% rate increase	Investing more in community facilities and projects		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Investing in smarter technology, Reviewing underused facilities		Pay in full (pay the amount by the due date)		More flexible payment arrangements	
62	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Neutral / Unsure	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, avoiding community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Neutral , Parks and public open space - Neutral , Sporting and recreation facilities - Neutral , Libraries and community facilities - Neutral , Community programs and events - Slightly Important , Environmental management and waterways - Important , Community safety and compliance - Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Reducing operational costs		Pay in four instalments		More frequent payment arrangements (e.g. weekly or fortnightly)	
63	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Not Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, avoiding community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Not Important , Parks and public open space - Not Important , Sporting and recreation facilities - Not Important , Libraries and community facilities - Not Important , Community programs and events - Not Important , Environmental management and waterways - Not Important , Community safety and compliance - Not Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reviewing underused facilities, Reducing operational costs		Pay in four instalments		More flexible payment arrangements, Lower instalment costs/ charges	
64	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important , Parks and public open space - Important , Sporting and recreation facilities - Important , Libraries and community facilities - Important , Community programs and events - Slightly Important , Environmental management and waterways - Important , Community safety and compliance - Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.80% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Not very well	Yes	Information on how rates are calculated and spent in Peel.	Reviewing the approach to maintaining public spaces, Reducing operational costs		Rates smoothing (spreading payments easily across the year)		Lower instalment costs/ charges	
65	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important		Stop wastage ? Review the mayor and CEO of Mandurah remuneration . Set KPI for all departments and managers .	Unsure	Roads and footpaths - Important , Parks and public open space - Important , Sporting and recreation facilities - Important , Libraries and community facilities - Important , Community programs and events - Slightly Important , Environmental management and waterways - Very Important , Community safety and compliance - Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing cost of upper management		Unsure			Not increasing them every year upon year upon year
66	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important , Parks and public open space - Very Important , Sporting and recreation facilities - Very Important , Libraries and community facilities - Very Important , Community programs and events - Very Important , Environmental management and waterways - Very Important , Community safety and compliance - Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Disagree	Path C – Balanced Long-Term Funding Approach - Approximately 4.80% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Investing in smarter technology, Reviewing underused facilities		Pay in full (pay the amount by the due date)			Not sure any improvement is required.
67	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important , Parks and public open space - Important , Sporting and recreation facilities - Important , Libraries and community facilities - Neutral , Community programs and events - Neutral , Environmental management and waterways - Not Important , Community safety and compliance - Not Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.80% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing community grants and sponsorships		Pay in full (pay the amount by the due date)		Lower instalment costs/ charges	
68	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, avoiding community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important , Parks and public open space - Important , Sporting and recreation facilities - Slightly Important , Libraries and community facilities - Slightly Important , Community programs and events - Slightly Important , Environmental management and waterways - Important , Community safety and compliance - Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing community grants and sponsorships		Pay in two instalments		Reminder notifications	
69	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important , Parks and public open space - Important , Sporting and recreation facilities - Important , Libraries and community facilities - Important , Community programs and events - Neutral , Environmental management and waterways - Neutral , Community safety and compliance - Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	Yes	Where are the new GRV figures on which the reconstructed D.397601 residential improved rate figure is calculated?	Reviewing the approach to maintaining public spaces	Maintaining and weeding public spaces not currently done	Pay in full (pay the amount by the due date)		Better information about payment options, Lower instalment costs/ charges, More online payment options, Reminder notifications	
70	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important , Parks and public open space - Very Important , Sporting and recreation facilities - Very Important , Libraries and community facilities - Very Important , Community programs and events - Very Important , Environmental management and waterways - Very Important , Community safety and compliance - Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Investing in smarter technology, Reviewing operational costs		Pay in full (pay the amount by the due date)		Im ok with existing arrangements	

Number	1.Paying the Cost of What We Use - To what extent do you agree with the following statement?	2.Importance of Maintaining Services and Assets	3a. If Council needs to increase revenue to maintain existing services and community assets, which approach would you prefer?	3b. (Other (please specify))	4. Community Preference on Service Levels - Which statement best reflects your preference?	5. Service Priorities If Council had to prioritise funding, how important are the following services and assets to you?	6. Maintaining Existing Assets vs Building New Facilities - To what extent do you agree with the following statement?	7. Which of the following approaches do you think the City should take in the next Long Term Financial Plan? Path A – No Rate Increase - 0% increase this year. Path B – Cost of Services Only - Approximately 4.27% rate increase(Equivalent to approximately $1.40 per week on an average residential property). Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase(Equivalent to approximately $1.68 per week on an average residential property)	8a. What is the main reason for your selection?	8b. (Other (please specify))	9. Understanding of Rates	10. Would you like more information about how rates are calculated and spent?	11. Please write your question below about how rates are calculated and spent	12a. Where should the City focus its efficiency efforts?	12b. (Other (please specify))	13a. How are you most likely to pay your annual rates notice?	13b. (Other (please specify))	14a. What would make paying your rates easier?	14b. (Other (please specify))
63	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		Unsure	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Neutral, Libraries and community facilities- Neutral, Community programs and events- Neutral, Environmental management and waterways- Very Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Keeping rates as low as possible	Yes	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well		Why does it seem to be that our foreshore seems to be the last priority when it comes to funding in Mandurah. I have been here for 14yrs and so adore where I live, but our foreshore has been neglected for many years. There has not been any thing done in the area Coe Greenfields, it would love some of those. Community exercise equipment placed at Bootmans road, would that even be considered	Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs		Rates smoothing (spreading payments weekly across the year)		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Better information about payment options, Lower instalment costs/ charges, More online payment options	
64	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Temporarily pause any unnecessary spending while inflation is high e.g.crabfest, winter wonderland. These activities may benefit the businesses and tourism but do not financially benefit the residents.		I would prefer Council keep rates increases lower, even if this means not providing the services I use, community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Slightly important , Parks and public open space- Slightly important, Sporting and recreation facilities- Slightly important , Libraries and community facilities- Slightly important , Community programs and events- Slightly important , Environmental management and waterways- Neutral, Community safety and compliance- Slightly important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures	Yes	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	It would be great to see what percentage of the annual expenditure is spent on new projects and events.	Reviewing underused facilities, Reviewing the approach to maintaining public spaces, Reducing operational costs	Reducing new projects while inflation is high. Stop feeding inflation.	Pay in two instalments		Lower instalment costs/ charges	
65	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Slightly important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important, Parks and public open space- Slightly Important , Sporting and recreation facilities- Slightly Important , Libraries and community facilities- Neutral, Community programs and events- Not Important, Environmental management and waterways- Neutral, Community safety and compliance- Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures	No	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well		Reducing operational costs		I don't know until I receive the increased amount as it's usually a shock to the system. Any rate increase is dramatically I have no idea how I'm going to be able to pay them all		Lower rates	
66	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Not Important, Libraries and community facilities- Not Important, Community programs and events- Not Important, Environmental management and waterways- Very Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Disagree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures	No	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well		Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs		Unsure			Simplify the process as all additional options cost money
67	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important		Stop services (programs) that does not align with basic needs (water, sanitation, electricity, park maintenance). The new $3.4mill walkway at Lake Clifton for example has no impact on home owners within the metro.	Unsure	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Not Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Maintaining current services and infrastructure	Yes	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	How much of rates are spent on new developments vs basic infrastructure maintenance, as a percentage?	Reducing operational costs		Pay in four instalments		More frequent - Monthly	
68	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Slightly Important , Environmental management and waterways- Very Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Maintaining current services and infrastructure	No	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well		Reviewing underused facilities, Reviewing community grants and sponsorships		Pay in four instalments		More frequent payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Better information about payment options, Lower instalment costs/ charges	
69	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important		Council should do their job and identify and assess efficiencies and priorities before any proposed rates increases. As a prime example, I'm disgusted they can justify the $300K of Rate Payers money that was spent on the Mandurah Performing Arts and Cultural Centre Feasibility Study when it was clear from the outset that the project was not financially viable. The development of yet another alcohol venue of which Mandurah already has an abundance of, at the expense of an A-Class Reserve (Hall Park) that was gifted to the people of Mandurah explicitly NOT to be used for Commercial Development! They need to get their priorities right at get back to funding essential services and not trophy projects that the Community does not want or need.	I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Slightly Important , Environmental management and waterways- Very Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year		Year after year increases compound. Households are currently dealing with very high cost of living pressures and struggling to keep up. Council has a moral obligation and responsibility with how Rate Payer's money is spent and I personally feel this current Council's mind compass has been compromised and they are not focused on finding efficiencies, making fundamental services, or representing & listening to local Community views.	No	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well			Council's moral obligation and responsibility to Rate Payers should focus efficiency efforts right across the board of all the options provided. Additionally they should focus on the fundamental services they are employed and paid by Rate Payers to provide. The pursuit of trophy projects and development on an A-Class Reserve is NOT an essential service.		I most likely will pay in full by the due date as payment is compulsory, but with a local take in my mouth as I no longer feel this current Council is listening & operating in the Communities best interests		Reminder notifications	
70	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal).		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Very Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Important, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Household affordability pressures	Yes	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	1. How will rates be calculated in the future for planned housing where the infrastructure is yet to be built and where there is a potential for there to be significant changes in land use permissibility including the possible of rezoning community batteries. Will their rates structure be the same as existing residential properties? 2. Will all commercial enterprises in the future be subject to the same rates scales as existing commercial entities, or do they have the option of entering an agreement with the CCW to pay lower rates in exchange for the responsibility to accept responsibility for maintaining areas around their premises, such as paths, green spaces and roadside verges?	Reviewing the approach to maintaining public spaces, Reducing operational costs		Rates smoothing (spreading payments weekly across the year)		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Better information about payment options, Lower instalment costs/ charges	
71	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways- Very Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Maintaining current services and infrastructure	No	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well		Reviewing the approach to maintaining public spaces	Clean up the town, look so dirty and ugly, poor maintenance	Pay in four instalments		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Better information about payment options, Reminder notifications	
72	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Dear Mayor and Councillors, I am writing to submit a motion for consideration at the next Ordinary Council Meeting before the budget is adopted to increase rates by 4.95%. The reasons for this are: Here's one way to make up the shortfall now and in the future: The intent of this motion is to ensure that Council exercises its full responsibilities under sections 2.7, 3.1 and 6.2 of the Local Government Act 1995, particularly in relation to prudent financial management and the adoption of the Annual Budget. As highlighted in the City's Long Term Financial Plan, the City's financial position is strong but continues to face significant cost pressures. Before any further financial burden is placed on Mandurah households, it is reasonable to expect that we, as ratepayers, ensure the City is not funding services or infrastructure that properly fall within the legislative or functional responsibility of the Western Australian State Government. Council must therefore first clearly identify all City funded services, programs and	I would prefer Council keep rates increases lower, even if this means not providing the services I use, community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Not important, Libraries and community facilities- Not important, Community programs and events- Not Important, Environmental management and waterways- Important, Community safety and compliance- Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Slightly Important	Path A – No Rate Increase - 0% increase this year	Maintaining current services and infrastructure	Yes	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well		Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs		Pay in full (pay the amount by the due date)		Lower instalment costs/ charges	
73	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Neutral / Unsure	Focus on reducing the spend on materials and contracts, reduce and simplify the number of corporate positions and delay the long term financial plan.		I would prefer Council keep rates increases lower, even if this means not providing the services I use, community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Not important, Libraries and community facilities- Not important, Community programs and events- Not Important, Environmental management and waterways- Important, Community safety and compliance- Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year		No		Focus on cost reductions, stop using ratepayers money for the crabfest which only benefits a few businesses and not the community as a whole, look at the long term financial plan, simplify council executive positions and reduce numbers. Stop relying on residents to continually foot the bill.		Reviewing community grants and sponsorships, Reducing operational costs		Enter into a payment arrangement (a customised payment plan with the City)		Keeping rates lower, the increases compound every year	
74	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Very Important, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Neutral / Unsure	Path B – Cost of Services Only - Approximately 4.27% rate increase	Household affordability pressures	Yes	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Staffing at the City of Mandurah. How many staff are there? How many different departments? Why are there fancy titles for positions at the City of Mandurah?	Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs		Rates smoothing (spreading payments weekly across the year)		More frequent payment options (e.g. weekly or fortnightly)	
75	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		Unsure	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Important, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Investing more in community facilities and projects	No	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well		Reviewing underused facilities		Pay in full (pay the amount by the due date)			

Subject: 19.3 Budget Adoption 2026/2027

Summary

The 2026/2027 Annual Budget has been prepared after taking into consideration the City's Long Term Financial Plan (LTFP) proposed to be adopted by Council at this Council Meeting of 23 June 2026. The Annual Budget incorporates a rate increase of 4.95%, which was adopted by Council on 19 May 2026 for the purposes of public advertising.

The Annual Budget for 2026/2027 Financial Year estimates a deficit of $499,178. This will require City officers to find savings during the financial year to achieve a nil deficit by 30 June 2027. In addition, an efficiency target of $250,000 has also been included in the Annual Budget. This will require City officers to identify and embed improved processes to realise $250,000 in permanent cost reduction throughout the year.

It is now recommended that Council:

- Consider submissions from the community on the proposed rate increase for the 2026/2027 Financial Year as per Attachment 1;
- Adopt a rate increase of 4.95% for the 2026/2027 Annual Budget as per the Statement of Objects and Reasons for Differential Rating for 2026/2027 as per Attachment 2;
- Adopts the 2026/2027 Statutory Annual Budget as per Attachment 3;
- Approves the Fees and Charges Schedule set out in Attachment 4;
- Approves the Waste Alliance Budget as detailed in Confidential Attachment 5.

Disclosure of Interest

N/A

Previous Relevant Documentation

Background

The City has prepared the draft Long Term Financial Plan (LTFP) with the first year forming the basis of the 2026/2027 Annual Budget. City officers reviewed all capital and operating items and adjusted the LTFP where necessary to reflect the current environment. These changes were detailed in the LTFP Council report presented in this Council Meeting.

Comment

Proposed rates

At the Special Council Meeting of 19 May 2026 Council resolved to advertise the Statement of Objects and Reasons and proposed differential rates and minimum payments for the 2026/2027 financial year (refer Attachment 2), in accordance with the *Local Government Act 1995*.

The proposed rate increase for the 2026/2027 Financial Year is 4.95% which is based on the LTFP rating principle of the weighted average of expenditure + 0.68%. Currently, ratepayers are not paying the amount required and the strategy to increase rates by 0.68% over the ten years, ensures that there is a phased approach to achieving the level of capital renewal investment required.

A summary of the rate increase and impact is below:

It is recommended that Council adopt a the rate in the dollar to be increased by 4.95% for all rate categories. The Annual Budget has been prepared on this basis.

The purpose of levying rates is to meet the City's budget requirements, guided by the Strategic Community Plan and Corporate Business Plan. This revenue is essential for delivering services and community infrastructure each financial year. Rates income constitutes a significant portion of the City's revenue necessary to achieve these strategic goals.

The following rates in the dollar and minimum payments for the 2026/2027 year were advertised:

Rate Category	Rate in the dollar	Minimum Rate
Residential Improved	$0.067891	$1,404
Residential Vacant	$0.123909	$1,014
Business Improved	$0.095815	$1,404
Business Vacant	$0.170081	$1,404
Urban Development	$0.150067	$1,404

Specified Area Rates

The City also levies Specified Area Rates for certain areas. City officers have reviewed each category and, at the Special Council meeting of 19 May 2026, Council resolved to adopt the following Specified Area Rates for advertising purposes:

Specified Area Rate	Rate in the dollar
Waterside Canals	$0.000000
Mandurah Ocean Marina	$0.009477
Mandurah Quay	$0.003420
Mariners Cove	$0.000479
Port Bouvard Eastport Canals	$0.000899
Port Bouvard Northport Canals	$0.001040
Port Mandurah Canals	$0.002894
Proposed - Port Bouvard Southport Canals	$0.004626

New Specified Area Rate

The City undertook a review of the established SAR in 2025 and it was discovered that the Port Bouvard Southport Canals are not contributing to the SAR. Following advertising, it is now recommended that Council adopted the proposed SAR. The proposal is intended to provide consistency and equity with other canal areas in the City that already fund canal-related services via SARs.

Background:

The Southport canals formed part of the broader Port Bouvard canal development, which also included Northport and Eastport. Responsibility for canal management has always been intended to be privately funded rather than met by the general ratepayer. Over time, the City assumed management responsibilities for the Port Bouvard canal reserves following the revocation of Town Planning Scheme No. 4 and the establishment of formal maintenance arrangements with the developer.

The research indicates that SAR arrangements were established for other Port Bouvard canal precincts, including Northport and Eastport, following handover from the Developer. However, an administration error has occurred where the properties within Southport were not charged a SAR once these lots were subdivided.

Consultation occurred in 2007 as part of the process to revoke Town Planning Scheme No. 4, and this included some Southport landowners. The available records suggest that approximately 64 per cent of Southport landowners were consulted at that time. However, many lots were vacant, ownership has changed significantly since then, and there does not appear to have been a separate mechanism to notify subsequent purchasers of the possibility of a future SAR.

The research also found that Southport did not have a dedicated residents' association or waterways advisory group. Advisory groups were established for Northport and Eastport, but the available minutes and records do not show equivalent representation or discussion specific to Southport. This may have contributed to the matter not progressing in the same way as the other canal precincts.

At the time the City assumed responsibility for the Southport canals, the estate was largely undeveloped and maintenance costs may have been relatively low. As more lots have been developed, ongoing maintenance requirements and associated costs have increased. There are now 15 developed lots out of a total of 37 canal lots.

Council has had in place a Canals Waterways Management Policy (POL-EVM06) since 12 December 2001, which has stated that:

After handover, canal management is jointly funded by the City of Mandurah and canal property owners. The City of Mandurah contributes from General Revenue and private property owners are levied by a Specified Area Rate in accordance with the provisions of the Local Government Act (1995). The City's contributions can vary from one canal estate to another. They are calculated as a percentage of Council controlled waterfront to total waterfront and other factors such as allowances for public boat ramps.

The wording has not changed from the above and there has been additional wording that was included since 17 February 2015 that stated:

Following handover of canal management from the developer to the City, Waterways Advisory Groups (WAGs) will have the responsibility for setting the canal maintenance requirements which are paid for via the specified area rate (please see funding).

Proposed Southport SAR:

The proposed SAR will apply to 37 canal-front properties along Southport Boulevard. The City has undertaken a hydrographic survey which indicates that there is a build-up of sediment in the canal entrance and it is expected that future dredging will be required to maintain a navigable entrance. The City had originally proposed in the advertised SAR that the canals would be required to be dredged in the next 10 years and based on the hydrographic survey it is expected that the dredging would be required every 35 years. Therefore, the budget of dredging is spread over 35 years. A formal Waterways Advisory Group will be expected to be formed for Southport.

A summary of the advertised SAR and the proposed SAR is set out below:

Southport SAR	**Summary of the SAR**
Advertised Southport SAR budget:	• $8,248.80 (dredging in 10 years) • City contribution of $151.20 (reflecting 1.8% public open space abutting the seawall)
Proposed Southport SAR budget	• $5,019.83 (dredging in 35 years) • City contribution of $92.17 (reflecting 1.8% public open space abutting the seawall) *Port Bouvard Southport Canals – rate in the dollar $0.004626*

	This is levied on all canal frontages on the Southport canals. The purpose is to recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, canal management fee, surveying and a contribution towards dredging.

Note: All owners are required to maintain/replace the canal walls on their land.

A summary of the community consultation on the SAR is summarised below:

Consultation	Date
Letter and email to residents notifying of the proposed Southport Specified Area Rate	22 April 2026
Southport SAR Information Session	7 May 2026
Letter and email to residents on the proposed Southport Specified Area Rate following Council adoption for advertising inviting submission and responses to questions raised at the Information Session	21 May 2026
Emails to residents reminding of the deadline for submissions on the proposed SAR.	10 May 2026

Community submissions pertaining to Southport SAR are outlined in Attachment 6.

Community Submissions

The submissions received in relation to the proposed rate in the dollars and the minimum rates for 2026/2027 are outlined in Attachment 1. The submissions closed at 5pm 19 June 2026 and the City has received 125 submissions.

In accordance with the *Local Government Act 1995*, the City provided a 21 day period for the community to provide a submission. As part of Council's decision to adopt the Statement of Objects and Reasons for Differential Rating for 2026/2027 (refer Attachment 2) Council is required to consider the feedback when determining the 2026/2027 rates.

A list of submissions up to 19 June 2026 is detailed in Attachment 1.

Community Capacity to Pay

The City's LTFP and Council Financial Position and Performance Policy require the City and Council to consider the communities capacity to pay, when developing the rating strategy.

Over the past year, economic conditions affecting Mandurah households have been shaped by elevated inflation, higher interest rates, and a resilient labour market. ABS data show Perth CPI at 4.6% year-on-year to March 2026, with the largest pressures in housing, transport and utilities. The Reserve Bank of Australia (RBA) increased the cash rate to 4.35% in May, lifting borrowing costs and keeping mortgage servicing burdens high. At the same time, wage growth in Western Australia (~4% in 2025) has broadly matched inflation, limiting real income gains.

Mandurah's employment conditions remain relatively strong. Unemployment has been low by historical standards, supporting aggregate household incomes. This has improved the average capacity to manage small cost increases compared with the peak of the cost-of-living shock in 2022/23. However, distributional pressures remain significant.

Housing costs continue to be the most acute constraint on household budgets. Rental vacancy rates across Mandurah are very low (between 1-2%), and rents have increased materially over recent years. Bankwest Curtin Economics Centre (BCEC) research highlights heightened rental stress in WA, with affordability pressures particularly acute for lower-income households and renters. Mortgage holders have experienced a sharp rise in repayments since 2022 due to interest rate increases, and while rates have stabilised, servicing costs remain elevated.

Mandurah's population is older than the WA average (median age 45 vs 38; ABS Census 2021). Around one-third of households own their home outright, reflecting a large retiree cohort, while a substantial minority rent or hold mortgages. This demographic mix means capacity to pay is highly uneven across the community.

During periods of increased living costs, households and individuals will tend to both cut back on spending in some areas, to preserve the essentials, but also change spending patterns to cheaper alternatives. This second effect is likely to lead to increased demand for the services the City supports, such as libraries, community sports and festivals and events. This presents a challenge in balancing increased demand for services, against the need to budgetary impacts of paying for them.

A 4.95% increase in general rates is broadly in line with recent inflation and directly reflects the increased contractual costs faced by the City. In dollar terms, for a typical residential property this equates to an increase of approximately $87.23.

At an aggregate level:

- Rates represent a small share of household income for the median Mandurah household.
- A 4.95% increase is modest relative to recent increases in housing, insurance, energy and transport costs over the course of the last 12 months.
- From a whole-of-community perspective, the increase is unlikely to materially affect consumption or economic activity.
- The impact is likely to be vary between income groups. For low income households and age pension reliant pensioners, it is a non-discretionary element of spending which has to be met through existing income.
- Data suggest the impact likely be smaller relative to income for self-funded retirees and those who own their homes outright. For renters, the impact is likely to marginal relative to the degree changes in other housing costs such as interest are passed on from the landlord.

Rates Concession

Council has previously granted a concession to the landowner of 91 Allnutt Street, Mandurah, the Peel Health Hub, since they have been operating as the Peel Health Hub. All the tenants within the property are charitable institutions except one tenant that is a State Government department, which makes the property ineligible for a rate exemption.

It is recommended that Council approve the rates concession for the charitable institutions only and the State Government department will be responsible for payment of rates. The rates concession is 83% and equates to $55,697.43.

2026/2027 Annual Budget

The City is estimated to generate $110.17 million in rates revenue equating to 65.68% of total operating revenue. Other operating revenues come from grants (4.42%), fees and charges (26.78%), interest (3.07%) and other income such as reimbursements (0.06%). Operating revenue is estimated to total $167.73 million for the 2026/2027 year.

Operating expenditure totals $184.02 million for the year comprising of employee costs (35.25%), materials and contracts (40.71%), utilities (2.89%), interest expense (0.68%), insurance (0.86%) and depreciation (19.57%).

The Council is proposing to deliver its services and programs in line with the City of Mandurah Strategic Community Plan 2024 -2044.

The 2026/2027 Annual Budget (refer Attachment 3) includes the total level of investment in each of the key aspiration areas:

Theme	Investment	Details
Community	Operating expenditure: $85,965,872 Revenue: $122,021,941	Includes parks and reserves maintenance, citizenship ceremonies, community capacity building workshops, community development plans, homelessness strategy, community led initiatives, social Infrastructure plan, NAIDOC Week, Indigenous engagement, mental health initiatives, community assistance grants, seniors programs, seniors dining room operations, youth development and leadership programs, buildings and facilities maintenance, Mandurah, Falcon and Lakelands libraries and programs, planning compliance, facilities cleaning costs, SES expenses, ranger services, pound management, swimming pools, building, construction and planning compliance, verge treatments Surf Life Saving beach support and lifeguard service, Mandurah Aquatic and Recreation Centre programs and facility, managing access and usage of the City's hired facilities, support services to local sport clubs, mosquito control, health sampling, public health plan implementation, footpath and kerb maintenance, public access way maintenance, noise management, contaminated sites, health, dust and food inspections; water monitoring.
Economic	Operating Expenditure: $10,107,566 Revenue: $1,928,953	Includes contribution to Visit Mandurah, City Centre Activation Project, entrepreneurship programs, economic development projects, destination planning, City Centre planning and development, the City of Mandurah's annual events program including the Mandurah Christmas Lights Trail, New Year's Eve Celebrations and Crab Fest, event attraction and support, City Centre activation programs, marketing and promotional campaigns and education projects, Mandurah Ocean Marina Chalet facilities.
Environment	Operating Expenditure: $50,151,633 Revenue: $29,502,012	Includes bush fire mitigation, emergency management, landscaping services, bushland mitigation, bore monitoring and maintenance, road tree planting and maintenance, tree pruning, drainage maintenance, implementation of the urban canopy strategy, environmental education programs and research partnerships, Peron Naturalist, water quality testing, marina and

		waterways maintenance and coastal erosion, waste services including residential rubbish removal, waste transfer station operations, waste water management.
Leadership	Operating Expenditure: $10,198,591 Revenue: $122,021,941	Includes building and planning assessments, management of City land including leasing and property management, administering local laws, governance and business support, surveying services, financial management services, business systems services, corporate communications, contract management, information and communication technology, human resources services.
	Operating Expenditure: $27,844,501 Revenue: $1,039,363	Includes maintenance of roads, bridge, canals, car parks, traffic management services, engineering services, technical services, and asset management.

The 2026/2027 Annual Budget includes $49.19 million in capital expenditure funded from loans ($8.5 million), reserves ($13.2 million), external grant/contribution funding ($11.6 million) and municipal funds ($15.89 million).

City officers have estimated a brought forward surplus of $600,000 from the 2025/2026 financial year. It is expected that if all revenue and expenditure is realised and other movements are made during the 2026/2027 financial year, at 30 June 2027, there will be a closing deficit of $499,178

The budget includes the following major capital projects:

Capital Project	**2026/2027 Capital Budget**
Eastern Foreshore Boardwalk Renewal	$1,369,717
Falcon Coastal Shared Path	$2,025,589
Mandurah Aquatic and Recreation Centre Pirate Pool Playground - Replacement	$596,547
Merlin Street Carpark Renewal	$841,675
Doddies Beach Carpark Renewal	$184,116
Mandurah Netball and Multi-use Facility – Planning	$592,516
Mandurah Aquatic and Recreation Centre Sports Courts Upgrade – Planning	$460,500
Lakelands Youth Park - Planning	$182,330
Dawesville Foreshore Upgrade - Planning	$30,229
Mandurah Central Community Hub – Planning	$271,158
Birchley Road Boat Ramp Upgrade	$967,371
Coodanup Foreshore - Stage 5	$742,266
Falcon Community Shed – Planning	$107,826
Mandurah Performing Arts Centre Renewal – including Air-conditioning Upgrades	$5,249,109
Bortolo Road - Rehabilitation	$1,993,243

The Glen - Rehabilitation	$1,451,889
Peelwood Parade - Resurface	$1,346,749
Waterside Drive - Resurface	$1,313,683
Mandurah Terrace - Resurface	$1,376,138
Exchequer Avenue Resurface	$674,260
Florida Parade Resurface	$368,876
Yalgorup National Park	$2,718,115
Western Foreshore Leisure Precinct - Planning	$343,092

Efficiency Program

The Efficiency Program focuses on improving productivity, optimising resource allocation, and ensuring value for money across all operations. This approach ensures that services are delivered in a cost-effective manner, while maintaining quality and responsiveness to community needs.

The Council Financial Position and Performance Policy, adopted by Council in June 2024 establishes an efficiency principle which aims to ensure service delivery is efficient and aligned to community needs.

The City has established an efficiency program which incorporates the following strategies:

Strategy 1: Permanent Cost Saving

Council has established a baseline annual efficiency target of $250,000 in permanent cost savings, to be achieved through the systematic review of contracts, services and operating practices.

These savings are cumulative over the life of the Plan, resulting in $2.5 million in ongoing reductions to the cost base over 10 years. This represents a minimum target, with additional efficiencies expected to be identified through ongoing service reviews and process improvements.

The cumulative effect of this initiative over the Plan is demonstrated in the table below:

Y1	Y2	Y3	Y4	Y5	Y6	Y7	Y8	Y9	Y10
2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
250,000.00	500,000.00	750,000.00	1,000,000.00	1,250,000.00	1,500,000.00	1,750,000.00	2,000,000.00	2,250,000.00	2,500,000.00

Strategy 2: One-off cost savings

Council budgets for a deficit of $500,000 and is required to find one-off cost savings over the course of the financial year to achieve a balanced budget. This is achieved through a range of strategies and is reported to Council through the budget process.

Strategy 3: Business Improvement

The City has embraced a culture of continuous improvement and new ways of doing business, which aim to improve productivity across the organisation. The City focuses on digital transformation and is implementing a range of projects which will result in more efficient use of resources and improved experience for customers.

Key activities for the 2026/2027 Financial Year include:

- Implementation of an Artificial Intelligence (AI) Framework: Establishment of an organisational AI framework, including the deployment of AI-enabled tools to enhance productivity and the introduction of a chatbot function on the City's website to improve customer service.
- Replacement of the IT Service Management System: Replacement of the existing IT ticketing system, incorporating software asset management and identity management capabilities.

This will deliver operational efficiencies through improved management of core IT service processes alongside standard support functions.

- Privacy and Responsible Information Sharing (PRIS) Compliance Controls: Implementation of legislated PRIS controls to ensure compliance with forthcoming requirements, while also strengthening the City's overall data collection, management and governance practices.
- Telephony and Voice over Internet Protocol (VoIP) Transition: Delivery of a telephony transformation project, including transition to VoIP. This will enable greater efficiencies through improved utilisation of Microsoft Teams and its collaborative functionality.
- Enhancement of Procurement and Contract Management Capability (OneCouncil): Streamlining procurement and contract management processes within OneCouncil to reduce organisational risk and significantly improve efficiency for both specialist teams and contract managers across the business.
- Ongoing OneCouncil System Improvements Program: Continued delivery of a structured program of OneCouncil enhancements, primarily benefiting service areas across the organisation through improved system capability and user experience.

Strategy 4: Service and Program Reviews

The City undertakes service and program reviews each year to ensure services and programs are aligned to community need and expectations and are providing value for money for the City. These reviews analyse the City's services to review current delivery and identify any potential improvements and opportunities for increasing revenue.

The reviews can be used to improve the organisation's efficiency and effectiveness, assist in addressing financial sustainability.

Service Reviews for the 2026/2027 include:

1. Library Service Review: undertake a comprehensive review of library services to review the options for future service levels.

2. Review of Cemetery Services: undertake a comprehensive review of cemetery services to review service levels.

3. Review of Waste Management Service: evaluate alternative methodologies for the delivery of waste management services, with the aim of identifying a preferred service delivery model to succeed the current Waste Alliance contract. This review will consider efficiency, cost-effectiveness, risk and service levels.

The Program Reviews will be determined through a Council workshop in early 2026/2027 Financial Year.

Fees and Charges

The proposed Fees and Charges are available at Attachment 4.

- Fees and Charges were reviewed by looking at a variety of factors such as: CPI, cost of providing services, benchmarking with other Local Governments and the strategic focus of the City. The majority of the fees and charges reflect the weighted average expenditure increase of 4.27%.

- The Events team has reduced food stallholder hire fees to encourage greater vendor participation in City-run events.

- As part of the review of building, compliance and land fees, a new referral fee for the Design Review Panel has been introduced and is expected to increase revenue while supporting full cost recovery.

- New cemetery fees have been added to align with the Metropolitan Cemeteries Board (MCB).
- New Mandurah Arts Festival fees have been introduced to allow advertising in the printed program.

Emergency Services Levy (ESL)

The City acts as an agent for Department of Fire and Emergency Services (DFES), collecting the amount raised and paying this to DFES. The ESL uses the same Gross Rental Value (GRV) as used in the calculation for rates and is multiplied by a rate in the dollar set by DFES each year. The ESL is charged to all property owners in Western Australia.

The City has received notification on the Emergency Services Levy increase for 2026/2027 being between 4.6% and 4.8%. The ESL is a cost charged by the State Government and the City is the collection agency on their behalf.

Waste Budget

The City operates its waste management services in an Alliance with its commercial partner, Cleanaway Pty Ltd. The contractual arrangement has enabled the City to participate in the financial performance of the contract and to work with its Alliance partner to develop and refine services.

Over the years, the City has been able to demonstrate that it has obtained value for money from this arrangement. In 2021/22 the waste charge was increased by 12% to $306 with the proposed introduction of the Waste to Energy Plant in March 2022. The Waste to Energy Plant was then delayed further and it was expected to be operational by February 2023.

Council adopted the waste management charge of $337 (an increase of 10.1%) for the 2022/2023 year. The Waste to Energy Plant was then further delayed with an expected operational date of December 2024. Council adopted a 0% increase for the 2023/2024 year.

The City was advised that the Waste to Energy Plant was on track to be operational by September 2024 and, as a result, Council adopted a refuse charge of $364 (an increase of 8%) for the 2024/2025 year.

With the Waste to Energy Plant now being fully operational and the 2026/27 budget containing a full amount of the costs, Council are requested to adopt an 8% increase in the refuse charge to $424 with the short fall in revenue to be recouped from the Waste Facilities Reserve account.

Noting a general assumption of a 2.5% growth in services to reflect growth in bin services, a summary of the Waste Alliance budget together with other non-Alliance costs and revenues for 2026/27 is as follows:

Waste Alliance	2025/26	2026/27		
		Budget	Variance	
	Budget ($'000)	($'000)	$'000	%
Refuse collection	4,522.3	4,115.1	-407.2	-9.00%
Recycling collection	2,644.2	3,003.5	359.3	13.59%
Tims Thicket	559.7	583.0	23.3	4.16%
Waste Management Centre	5,238.2	7,108.3	1,870.1	35.70%
Kerbside - greenwaste	632.9	692.2	59.3	9.37%
Kerbside - hardwaste	692.6	977.3	284.7	41.11%
Illegal dumping/dead animals	170.5	304.4	133.9	78.53%
Customer Services Unit	220.7	229.5	8.8	3.99%

Total	**14,681.0**	**17,013.3**	2,332.3	15.89%
Non Alliance Costs				
Landfill disposal costs	7,332.0	7,760.8	428.80	5.85%
All other costs	2,591.0	3,057.8	466.80	18.02%
Total non-Alliance	**9,923.0**	**10,818.6**	895.60	9.03%
Total Waste Management	**24,604.0**	**27,831.9**	3,227.90	13.12%
Less other revenue	**2,690.0**	**3,524.2**	834.20	31.01%
Less transfer (to) / from reserve	**2,822.9**	**2,064,6**	-758.3	-27%
Net Waste Management Costs	**19,091.1**	**22,243.10**	3,152.00	16.51%
Fee per household	393	424	31	8%

The reason for the increases in the 2026/27 budget is explained as follows:

- Refuse collection and Recycling collections
    - 2.5% growth in collections with Cleanaway total wages increase of 7.5%. Increase in fuel by 61.3%, tyres by 25.6%, and carts purchase mainly due to increase on fuel price. Other direct costs increased by 102.8% mainly due to recycling audit (every 2 years) and increase on truck hire required next financial year. The annual increase in the Cleanaway Management fees is based on the Consumer Price Index (CPI), All Groups, Perth, which has resulted in the increase being 4.9% in 2026/27.
- Tims Thicket
    - Cleanaway management fee increase by 2.1% and Cleanaway total wages increase of 2.9% and increased fuel expenses by 61.3%.
- Waste Management Centre
    - Transportation costs increasing by 25% from the 2025/26 year and fuel costs increasing by 86.6%. Cleanaway wages decrease of 1.8%. Cleanaway Management fees increase by 2.07%
- Greenwaste
    - Cleanaway management fee increase by 2.07% as a result of CPI. It is expected that there will be an increase in contractor fees by 6.4% due to price and volumes as a result of new developments and population growth.
- Hardwaste
    - Cleanaway management fee increase by 2.07% as a result of CPI. It is expected that there will be an increase in contractor fees by 44% due to price and volumes as a result of new developments and population growth.
- Illegal dumping
    - Cleanaway management fee increase by 2.07% as a result of CPI. Increase in subcontractor costs due to increase in volumes of illegal dumping
- Landfill Disposal Costs
    - Costs increasing by 5.85% as a result of CPI assumptions and growth in services

It is recommended that Council approve the Waste Alliance Budget as detailed in Confidential Attachment 5.

Materiality for Annual Statements

It is recommended that Council approve a materiality amount for the Annual Financial Statement preparation and presentation to the Office of the Auditor General (OAG). It is recommended that the materiality amount is set at 10% of the operating revenue. The proposed amount has been discussed with the OAG contracted external auditors and will be periodically reviewed. Any future recommended adjustments will be presented to Council to ensure the amount remains appropriate

and relevant based on changing circumstances, accounting standards, and regulatory requirements. The materiality amount is a guideline for assessing the significance of errors, omissions, or misstatements in the financial statements. Any item or aggregate of items exceeding the materiality amount shall be considered material and require appropriate disclosure, correction, or adjustment in accordance with the Australian Accounting Standards.

Consultation

Public Notice Requirements

In accordance with section 6.36(3) of the *Local Government Act 1995* (the Act), the City is required to give local public notice (Notice) of its intention to impose differential rates. As is required under the Act, the Notice sets out the details of each proposed rate or minimum payment and invited submissions from electors and ratepayers within a period of 21 days.

The Notice also advised that a supporting document, describing the objects and reasons for each proposed rate and minimum payment, can be inspected on the City's website and City's Administration Building. Under the Act, a Notice must be published on the City's website and in three other prescribed formats. This Notice was provided on the City's website, via Mandurah Matters, the West Australian, Mandurah Times, the City's social media page and on all of the City's official public notice boards.

In addition to advertising the notice to impose differential rates and making the documents available for inspection, Council made the decision at the Special Council Meeting on 19 May 2026 to undertake consultation with the community with regards to the Long Term Financial Plan (LTFP) and the Council Financial Position and Performance Policy.

A summary of the communication channels (to date) to ensure that the community are both informed and engaged is below:

Facebook post – Mayor's page, post-Council meeting update	20 May 2026
Mandurah Matters page launched with all documents available enabling submissions on the Rates and the LTFP	21 May 2026
Statement of Objects and Reasons for Imposing differential rates, LTFP documents made available upon request in Libraries and Administration Building	22 May 2026 (available for inspection upon request) 4 June 2026 (printed copies also available)
Facebook post – Mayor's page, proposed 2026/27 rates and Long Term Financial Plan for public consultation	22 May 2026
Facebook post – City's page, Budget preparations are underway	22 May 2026
Media release – Community Feedback invited on City's Long Term Financial Plan and proposed rates	22 May 2026
Website news article – Community Feedback invited on City's Long Term Financial Plan and proposed rates	22 May 2026
Mandurah News and Events newsletter (budget-specific edition)	22 May 2026
Facebook post – City's page, reducing spending and cost-savings	27 May 2026
Plasma screens at community facilities	27 May 2026
Rates advertised Mandurah Times – Your rates contribution benefits our community in more ways than you imagine!	27 May 2026
Proposal to impose differential rates (Notice) – Website	27 May 2026
Proposal to impose differential rates (Notice) - The West Australian	28 May 2026

Proposal to impose differential rates (Notice) on City social media	28 May 2026
Proposal to impose differential rates (Notice) on notice boards in Libraries and Administration	28 May 2026
Proposal to impose differential rates (Notice) – Mandurah Times	3 June 2026
Facebook post – Mayor's page, Mayor's perspective on proposed rate increase	9 June 2026

Submissions were available to be made from 21 May 2026 to 5pm 19 June 2026 via the Mandurah Matters website (mandurahmatters.wa.gov.au), Email (council@mandurah.wa.gov.au) or by Mail (PO Box 210, Mandurah WA 6210).

Elected Member Consultation

Extensive consultation has been undertaken over the course of the 2025/2026 Financial Year to develop the LTFP and the Annual Budget. Refer to Report 19.2 for the summary of the consultation undertaken with Elected Members through the Financial Implication Briefing sessions.

Statutory Environment

The Annual Budget has been prepared in accordance with the *Local Government Act 1995*, the *Local Government (Financial Management) Regulations 1996* and Australian Accounting Standards.

Section 6.2 of the *Local Government Act 1995* requires Council to prepare an annual budget.

Section 67 of the *Waste Avoidance & Resource Recovery Act 2007* - Local government may impose a receptacle charge.

Policy Implications

Nil

Financial Implications

The proposed financial implications for all services, programs and projects are identified in the 2026/2027 Annual Budget. It is estimated that there will be a closing deficit of $499,178 at 30 June 2027.

Economic Implications

Nil

Environmental Implications

Nil

Risk Implications

The City is required to adopt a budget before 31 August 2026. Minister approval is required beyond that date.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2024-2044 is relevant to this report:

Leadership
- Responsible, transparent, value for money delivery of well planned, sustainable, projects, programs and services

Conclusion

City officers have prepared the 2026/2027 Annual Budget for adoption in accordance with the *Local Government Act 1995* and relevant regulations. It contains a small deficit for the 2026/2027 financial year. It is recommended that Council approve the 2026/2027 Waste Alliance Budget, Statement of Objects and Reasons for Differential Rating, Statutory Annual Budget and Fees and Charges.

NOTE:

Refer ***Attachment 1*** ***Submissions for advertising Rate in the dollar***
Attachment 2 ***Statement of Objects and Reasons for Differential Rating for 2026/2027***
Attachment 3 ***2026/2027 Statutory Annual Budget***
Attachment 4 ***Fees and Charges Schedule***
Confidential Attachment 5 ***Waste Alliance Budget***
Attachment 6 ***Southport Submissions for* Southport Specified Area Rate**

Officer Recommendation

That Council:

1. **Notes that it has considered the submissions for advertising rate in the dollar received during the advertising period as per Attachment 1 and the submissions received for the Southport Specified Area Rate as per Attachment 6.**

2. **Approves the Statement of Objects and Reasons for the 2026/2027 financial year as detailed in Attachment 2 and endorses that the differential rates are based on zoning of the land and the purpose for which the land is held or used.**

3. **Adopts the following rates in the dollar and minimum payments for the 2026/2027 Financial Year as detailed in Attachment 2:**

Rate Category	Rate in the dollar	Minimum Rate
Residential Improved	$0.067891	$1,404
Residential Vacant	$0.123909	$1,014
Business Improved	$0.095815	$1,404
Business Vacant	$0.170081	$1,404
Urban Development	$0.150067	$1,404

4. **Adopts the following rate in the dollar for Specified Area rates and the Specified Area Rate Information as detailed in Attachment 2:**

Specified Area Rate	Rate in the dollar
Waterside Canals	$0.000000
Mandurah Ocean Marina	$0.009477
Mandurah Quay	$0.003420
Mariners Cove	$0.000479
Port Bouvard Eastport Canals	$0.000899
Port Bouvard Northport Canals	$0.001040
Port Mandurah Canals	$0.002894

Proposed - Port Bouvard Southport Canals	$0.004626

5. Approves the 2026/2027 Annual Budget as detailed in Attachment 3.

6. Approves the Fees and Charges Schedule set out in Attachment 4.

7. That pursuant to the provisions of the Waste Avoidance and Resource Recovery Act 2007 Part 6, Division 3, section 67:
7.1 A charge of $424 be levied in respect of the removal of contents of one 240L refuse and one 240L recycle bins from rateable and non-rateable properties.

8. Approves the Waste Alliance budget for 2026/27 outlined in Confidential Attachment 5.

9. Approves the due dates for payment of the instalment options are:
9.1 One payment in full – 8 September 2026
9.2 Two instalment option – First instalment 8 September 2026. Second instalment 02 February 2027.
9.3 Four instalment option – First instalment 8 September 2026. Second instalment 10 November 2026. Third instalment 14 January 2027. Fourth instalment 16 March 2027.

10. Approves the administration charge of:
10.1 $3 for the two instalment plan; and
10.2 $9 for the four instalment plan;
on all accounts where the owner elects to pay rates and charges by instalments, other than rates and charges attributable to a property owned by an entitled pensioner/senior under the *Rates and Charges (Rebates and Deferments) Act 1992.*

11. Approves the administration charge of $27.50 per arrangement in the case where ratepayers request an alternative arrangement.

12. Approves the interest rate of 5.5% on all accounts where the owner elects to pay rates and charges by instalments in accordance with section 6.45(4)(e) of the *Local Government Act 1995*, other than rates and charges where the property is owned by an entitled pensioner/senior under the *Rates and Charges (Rebates and Deferments) Act 1992*.

13. Approves that from 8 September 2026, interest will be charged at an interest rate of 7% and costs of proceedings to recover such charges on all rates and charges that remain unpaid after becoming due and payable, in accordance with section 6.51(1) of the *Local Government Act 1995*.

14. Approves the swimming pool inspections fee, conducted every four years, be levied at $56 annually.

15. Approve that Elected Members receive the maximum amount of fees and allowances in accordance with the Salary and Allowance Tribunal Determination, (3.5% increase from 2025/2026 financial year):
15.1 Set the annual attendance fee at $36,722 to be paid to Councillors;
15.2 Set the annual attendance fee at $55,078 to be paid to the Mayor;
15.3 Set the annual Mayoral Allowance at $104,032;
15.4 Set the annual Deputy Mayoral Allowance at $26,008; and
15.5 Set an annual Information and Communications Technology Allowance at $3,500.

16. Approve that the Presiding Member of Audit, Risk and Improvement Committee receive the maximum amount of meeting attendance fees in accordance with the Salary and Allowance Tribunal Determination Local Government Chief Executive Officers and Elected Council Members Determination No 1 of 2026, being $1,215 per meeting and the Independent Member and Deputy Presiding Member receive 75% of the maximum amount of meeting attendance fees in accordance with the Salary and Allowance Tribunal Determination, being $911.25 per meeting.

17. Grants a partial rates concession (83%) to the landowner of 91 Allnutt Street, Mandurah in accordance with section 6.47 of *Local Government Act 1995*.

18. Approves the Material Variance for the 2026/2027 financial year in accordance with regulation 34(5) of the *Local Government (Financial Management) Regulations 1996* to be used in the monthly statements of financial activity to be the greater of:

a) 10%; or

b) $100,000.

Note: The material variance for reporting is applicable to each revenue and expenditure item within the Nature and Type classification and capital revenue and expenditure.

19. Approves the Materiality Threshold for audit purposes of 10% of Operating Revenue.

20. Notes the financial hardship provisions and payment options provided in the Council Collection of Overdue Debt Policy POL FCM-08 including additional payment options of weekly, fortnightly, monthly, rates smoothing (interest free option), ad-hoc weekly, fortnightly and monthly payment plans.

Absolute Majority Required

Attachments

1. Community Submissions on the proposed rate increase for the 2026/2027 Financial Year [**19.3.1** - 58 pages]
2. Statement of Objects and Reasons for Differential Rating for 2026/2027 [**19.3.2** - 4 pages]
3. 2026/2027 Statutory Annual Budget [**19.3.3** - 32 pages]
4. Fees and Charges Schedule 2026/27 [**19.3.4** - 40 pages]
5. CONFIDENTIAL REDACTED - Waste Alliance Budget [**19.3.5** - 12 pages]
6. Southport Submissions for Southport Specified Area Rate [**19.3.6** - 12 pages]

Community Submissions – Long Term Financial Plan and Rates

The City of Mandurah provided several opportunities for the community to provide feedback on the Long Term Financial Plan, the Council Financial Position and Performance Policy, and the Notice of Intention to Impose Differential Rates.

Community members were invited to make submissions through the following channels:

- Mandurah Matters survey
- Email to council@mandurah.wa.gov.au
- Post to PO Box 210, Mandurah WA 6210

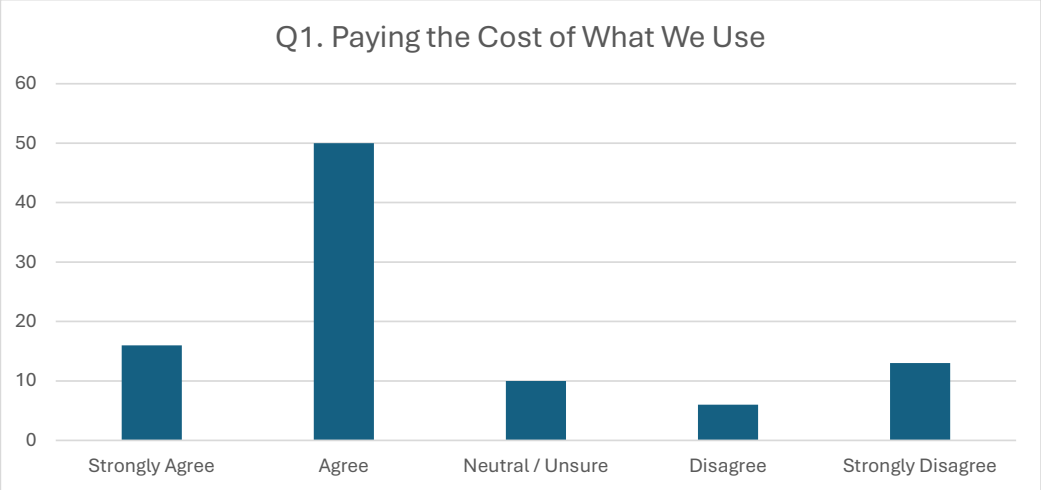
The results of the community submissions are provided:

Mandurah Matters Survey Response

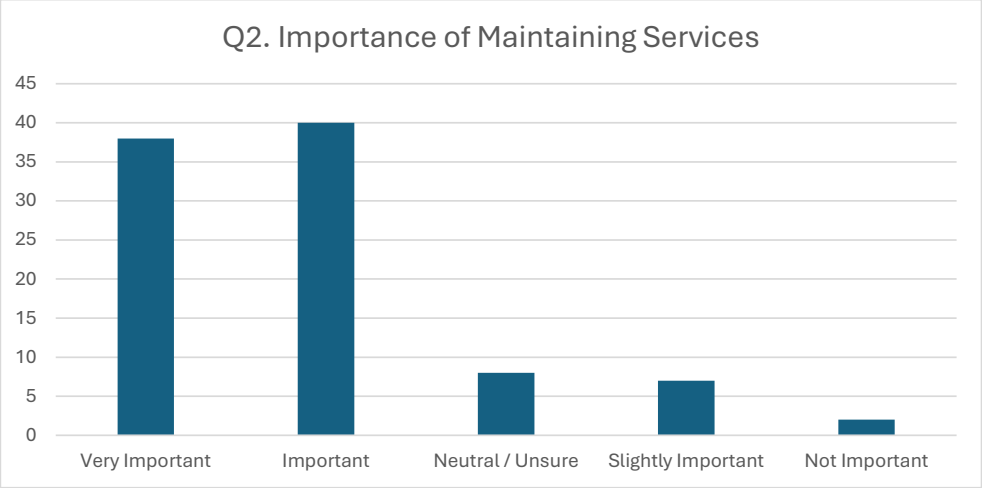
A summary of the survey responses is provided below. **Appendix one** contains the individual responses, with residents' names omitted where requested.

Q1. Paying the Cost of What We Use - To what extent do you agree with the following statement

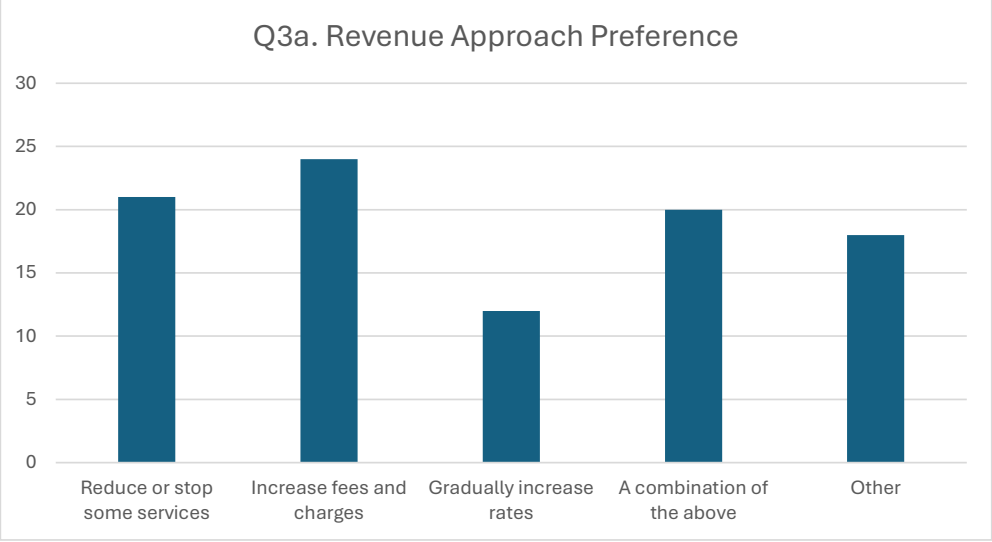
> "Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future"



Q2. How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard?



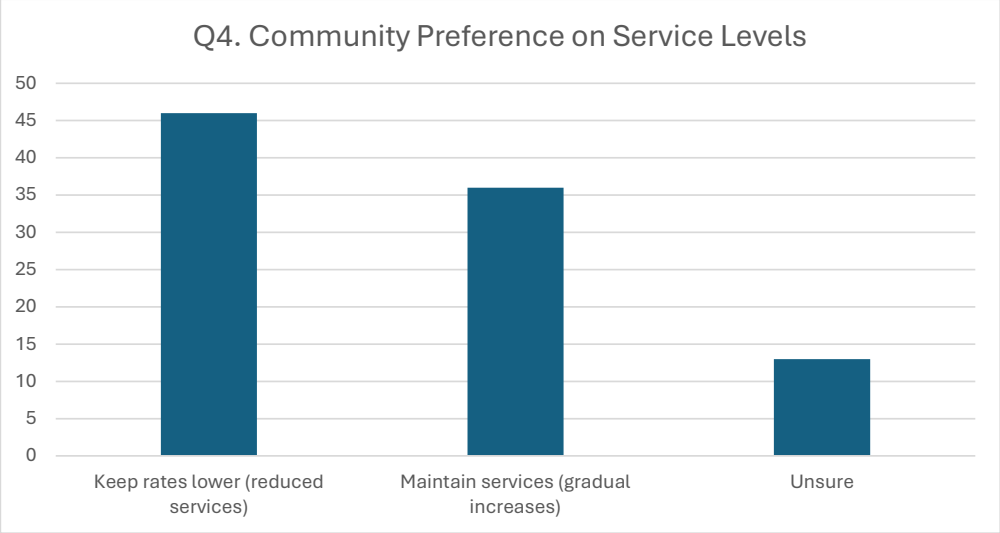
Q3a. If Council needs to increase revenue to maintain existing services and community assets, which approach would you prefer?



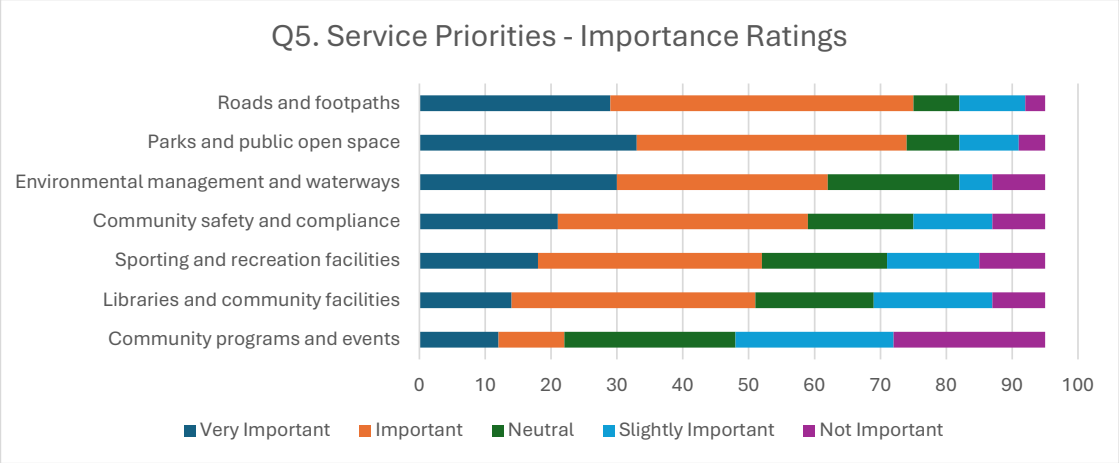
Summary of Comments (Q3b - Other suggestions for Council revenue/services):

- Request for no rate increases - Seek government support for budget shortfalls instead of raising rates
- Demand for transparency - Need clearer information on which services would be cut, efficiency savings achieved, asset sustainability, debt levels, and alternative scenarios
- Council accountability before rate increases - Council should demonstrate organisational efficiencies, review executive remuneration, reduce discretionary spending, and pursue alternative funding before asking residents for more money; concerns about pre-approval spending on projects (e.g., western foreshore)
- Focus on efficiency over rate increases - Reduce unnecessary spending, prioritise essential services, explore grants and alternative funding; many households already struggling with cost of living
- Balanced approach - Support gradual rate increases combined with efficiency measures, reduced non-essential spending, and greater transparency
- Affordability concerns - Ratepayers can barely afford current costs; need better demonstration of what rates actually fund (e.g., street sweeping is inadequate)
- Cut non-essential spending - Reduce funding for events like Crab Fest that don't benefit the majority
- Reduce executive wages - Cut corporate/council member wage increases instead of taking from residents
- No increase needed - Believe current rate revenue is sufficient
- Criticism of consultation process - Views questionnaire as "rigged propaganda"; service quality has declined over past 5 years
- Set accountability measures - Review Mayor/CEO remuneration; implement KPIs for all departments and managers
- Internal efficiency focus - Target wastage within departments, streamline productivity, and provide subsidised/free services to the public

Q4. Community Preference on Service Levels - Which statement best reflects your preference?

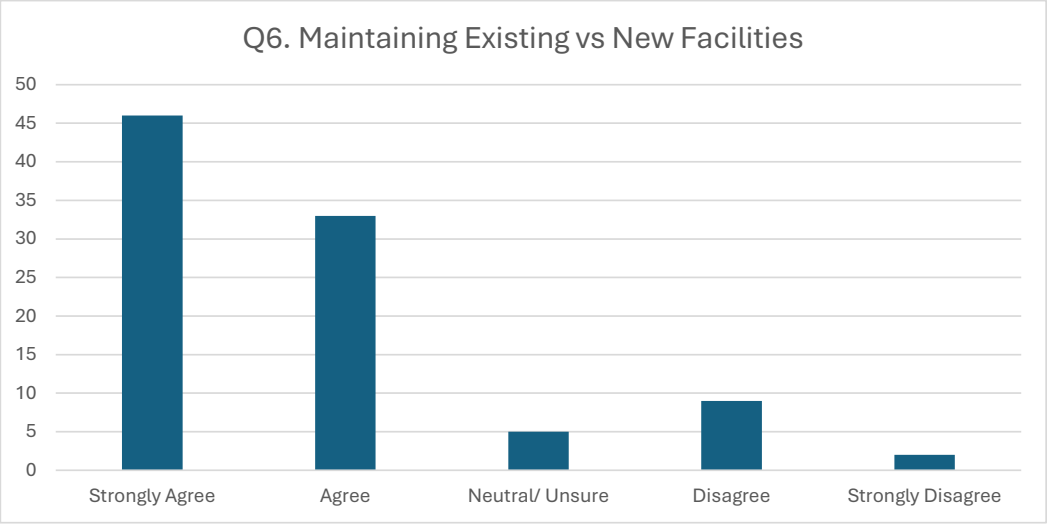


Q5. Service Priorities - If Council had to prioritise funding, how important are the following services and assets to you?

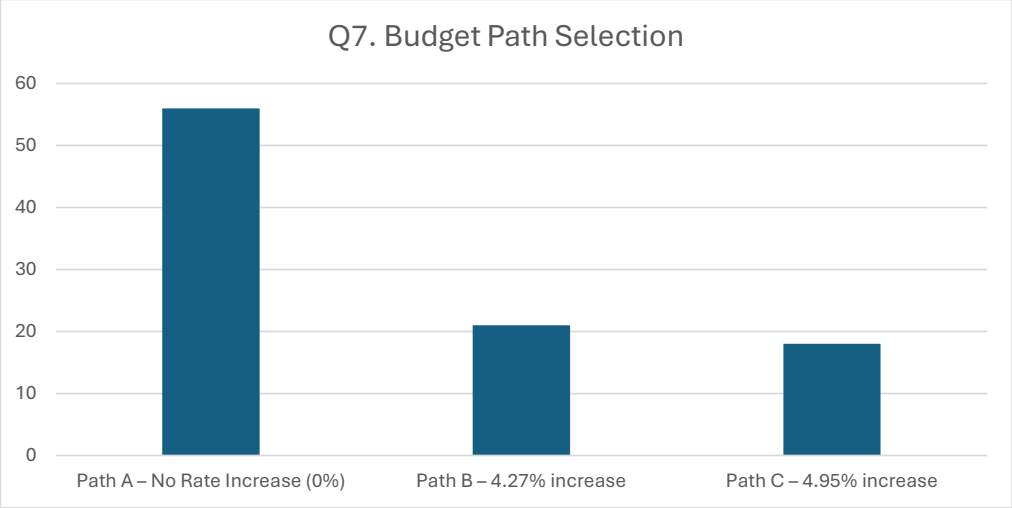


Service Category	Very Important	Important	Neutral	Slightly Important	Not Important	Total
Community programs and events	12	10	26	24	23	95
Libraries and community facilities	14	37	18	18	8	95
Sporting and recreation facilities	18	34	19	14	10	95
Community safety and compliance	21	38	16	12	8	95
Environmental management and waterways	30	32	20	5	8	95
Parks and public open space	33	41	8	9	4	95
Roads and footpaths	29	46	7	10	3	95

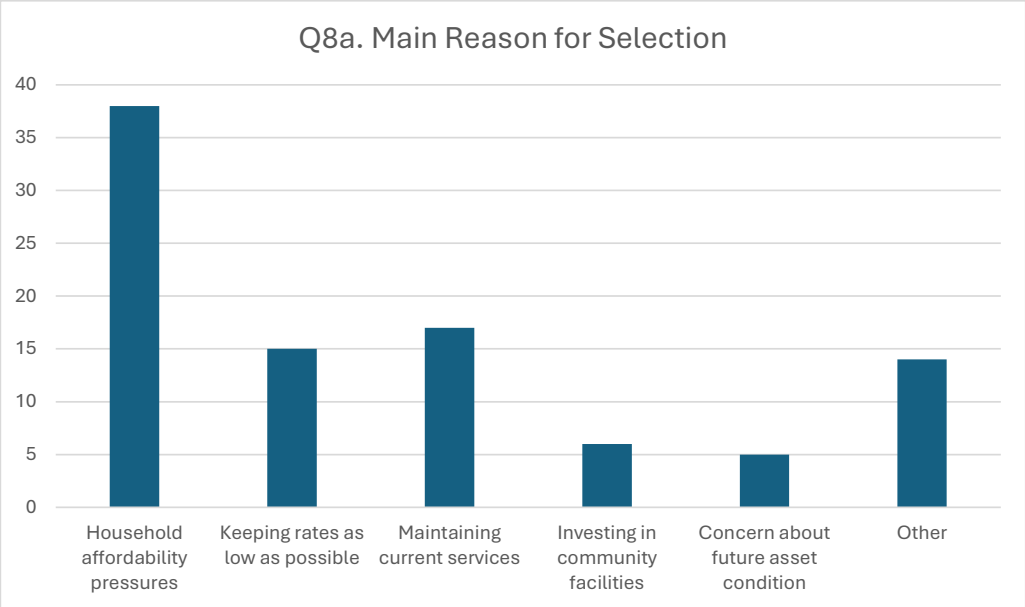
Q6. Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs.



Q7. Which of the following approaches do you think the City should take in the upcoming budget?



Q8a. What is the main reason for your selection to question 7?



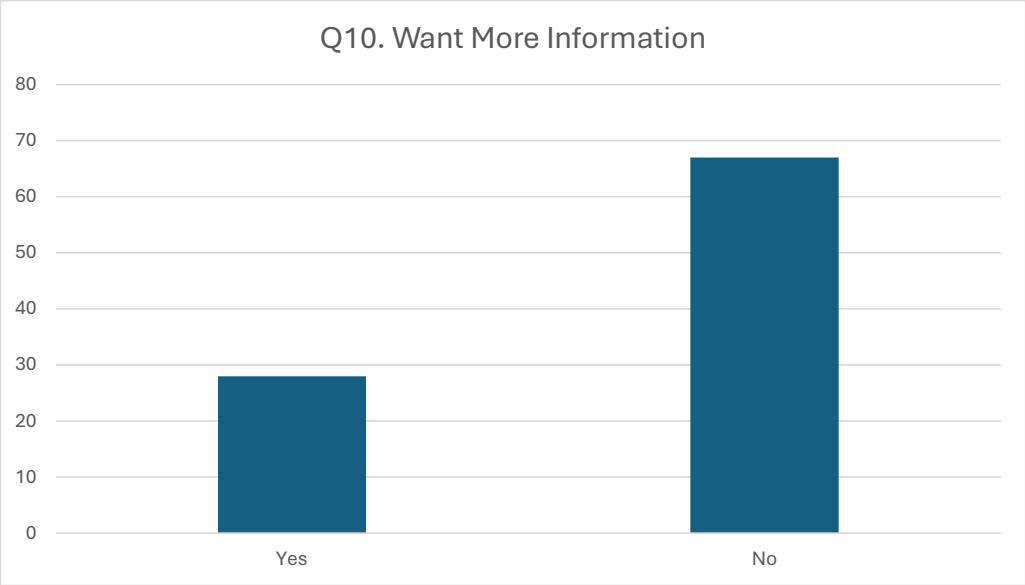
Summary of Comments (Q8b - Other suggestions):

- Seek government funding instead of rate increases - Residents are already heavily taxed
- Demand transparency on technology ROI - Before 4.95% rate hike, Council must show financial return on investment from digital transformation projects and demonstrate reduced administrative overhead/headcounts from tech upgrades; "Leadership" expenditure of $23.6M seems excessive
- Frustration with spending priorities - Ratepayers shouldn't fund advertising for pubs, cooking classes, gardening classes, or Pokemon clubs; basic maintenance like street cleaning and weed control is neglected while the foreshore gets priority for tourists
- Consider global economic climate - Given current conditions, careful consideration is needed for any increases
- Demonstrate internal restraint first - Council should show organisational efficiencies, reduced discretionary spending, reviewed executive remuneration, and explored alternative funding before increasing rates; concerns about $300K spent on western foreshore promotion before approvals were finalised
- Cost of living pressures - Households struggling with mortgages, rent, groceries, fuel, insurance and utilities; delay non-essential projects and review operational costs before rate increases
- Support efficiency measures - Want stronger efficiency measures, clearer project prioritisation, and greater transparency on discretionary spending
- Focus on necessities only - Don't waste money on non-essential items; find cost savings and reduce wastage
- Offer alternative options - Survey should include option for minimal increase (e.g., 2%) with tighter budget review
- Criticism of survey and declining services - Survey is biased; services and standards have dropped despite years of rate increases; poor management has caused facilities to collapse over past 5 years
- Council should cut back first - Before increasing rates, Council should reduce/defer spending, cut useless expenditure, and address overstaffing
- Review overall expenditure - Concern that money is being wasted on unnecessary things; focus on priorities and implement a new approach

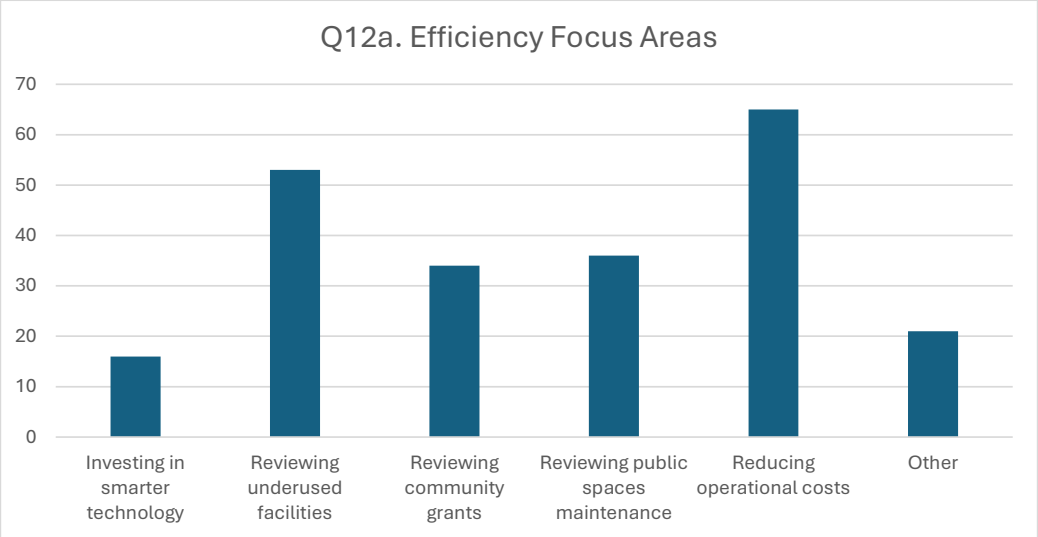
Q9. Understanding of Rates - How well do you understand how Council rates are calculated?



Q10. Would you like more information about how rates are calculated and spent?



Q12a. Where should the City focus its efficiency efforts?

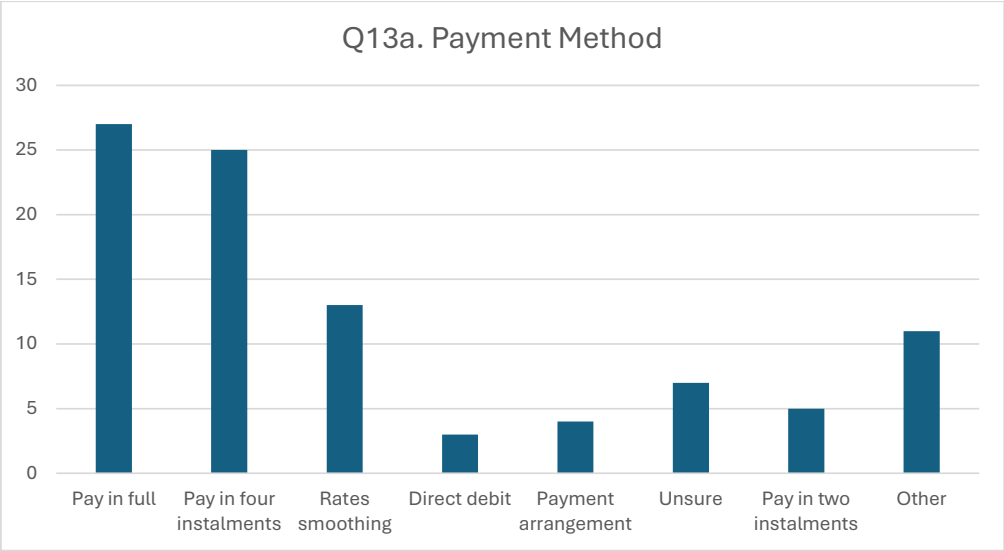


Summary of Comments (Q12b - Where should the City focus its efficiency efforts? - Other suggestions):

- Maintain existing infrastructure - Fix broken street lights and maintain current infrastructure
- Reduce discretionary spending - Don't waste money on Christmas decorations that get vandalised; stop spending on unnecessary items
- Focus on core services - Look after roads, parks and paths; stop wasteful spending
- Demand transparency on efficiency measures - Require clear evidence of savings achieved, implementation costs, and benefits to residents before expanding staffing or undertaking technology projects; concerned about bureaucracy growth and costly IT projects with uncertain returns
- Review priorities post-COVID - Assess whether past spending priorities still reflect current community values given rising living costs and changing expectations
- Leverage AI - Use AI to reduce costs
- Delay vanity projects - Postpone non-essential projects like coastal concrete paths; give residents time to recover from interest rate increases
- Smarter maintenance practices - Criticism of inefficient work practices (e.g., bridge painting taking weeks with excessive staff); outsource work for faster, cheaper completion
- Fair distribution of resources - Equitable allocation of funds across areas (e.g., Old Halls Head parks are neglected)
- Review upper management costs - Examine executive salaries and structures
- Improve public space maintenance - Weeding of public spaces currently not being done
- Reduce consultants and improve efficiency - Less reliance on external consultants; manage ratepayer money more efficiently like private businesses
- Support administration's recommendations - Trust professional financial analysis; prioritise essential infrastructure, apply user-pays principles where appropriate, avoid commercialising public land, ensure community programs align with local government responsibilities

- Oppose "smarter technology" - Concerns about radiation from technology investments
- Improve productivity and contractor management - Address wastage from poor job management, contractor monitoring, and staff accountability; past rate increases haven't shown observable improvements
- Prioritise free public amenities - During cost-of-living pressures, focus on public open spaces and libraries; City Centre needs improvement and more street trees; don't let state government shift responsibilities to local government
- Solar-powered street lights - Install solar panels with batteries on streetlights to reduce electricity costs
- Internal wastage controls - Focus on reducing internal wastage rather than increasing operating costs

Q13a. How are you most likely to pay your annual rates notice?

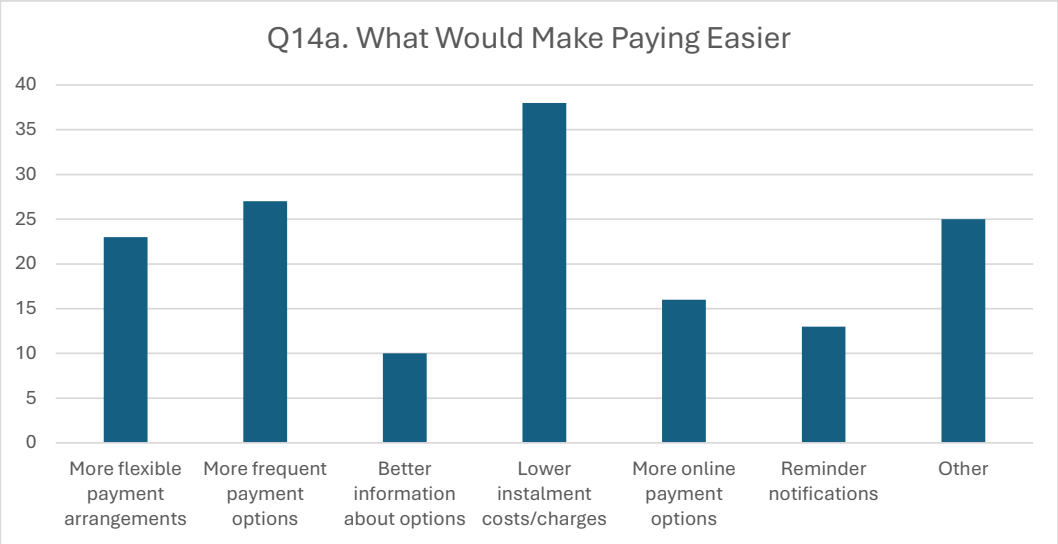


Summary of Comments (Q13b - How are you most likely to pay your annual rates notice? - Other):

- Fortnightly manual payments - Making manual fortnightly payments to manage the rates bill
- Declined to answer - "None of your business"
- Payment depends on financial pressures - Many families are already struggling with groceries, mortgage repayments, fuel, insurance and utilities; payment method depends on what is financially manageable at the time given cost-of-living pressures
- Pre-payment strategy - Pay as much as possible before rates are issued to reduce the overall amount owed and lower quarterly payments
- Survey lacks middle-ground options - No option for a different rate increase (e.g., 2.5% with project deferrals instead of 0% or 4.95%)
- Fortnightly direct debit on payday - Roughly $130 fortnightly over 32 weeks from statement to final payment; less noticeable than lump sums since most people don't have savings in the current climate
- Property recently transferred - Just sold property to son but still lives there and maintains it
- Undecided - Haven't decided yet how to pay

- Will decide when invoice arrives - Will determine payment method when the invoice amount is received

Q14a. What would make paying your rates easier?



Summary of Comments (Q14b - What would make paying your rates easier? - Other suggestions):

- Privacy concern - How one pays their bills is not the town's business
- Transparency over convenience - Focus should be on affordability rather than payment mechanisms; concerns about implementation costs of alternative payment options and whether they disproportionately burden those already under financial strain; support should prioritise fairness and equity
- Current system is sufficient - Several respondents are satisfied with existing payment methods
- Trust in responsible spending - Easier to pay if assured payments are disbursed responsibly and efficiently; feels there is currently too much waste
- Refusal to pay - Not paying them
- Concerns about specific budget items - $1.5M for Hall Park carpark and $800K for Dawesville pathway should not be included in this budget
- Better asset maintenance - Want to see assets and parks maintained properly; frustrated with having to lodge multiple complaints for basic maintenance (reticulation fixes, street sweeping); told by shire they need 5+ complaints before responding
- Online balance checking system - Want an online portal to check rates balance and due dates (similar to DOT Direct)
- Lower rates - Poor management and excessive expenditure on non-residents; frustrated with wasteful spending like repeated turf replacement on the foreshore
- Nothing needed - Some respondents feel no improvement is required
- Simply reduce the amount - "Reducing the cost would make it much easier to pay"
- Stop annual increases - Frustrated with continuous year-on-year rate increases
- Discount for upfront/early payment - Multiple respondents want discounts for paying in full upfront or early
- Fair treatment regardless of payment method - Those paying monthly shouldn't be penalised, but those paying upfront shouldn't get reductions either; support for flexible monthly options to suit different budgets

Postal and Emailed Submissions

The submissions have been reviewed and grouped into key themes. Where submissions raised specific or additional matters, individual response references have also been provided.

A summary of the key themes and the City response is below:

Theme	City of Mandurah Response
Affordability and community capacity to pay	**Response: Affordability and community capacity to pay** • The City acknowledges the financial pressures being experienced by households and that capacity to pay varies across the community. • The proposed 4.95% rate increase has been developed through the Long Term Financial Plan (LTFP) and reflects the weighted average increase in the City's key cost drivers, together with the 0.68% Asset Renewal Contribution (ARC). • The City has also considered broader economic conditions, including inflation, housing costs, interest rates and the particular pressures experienced by lower-income households, pensioners and renters. • A 4.95% increase in general rates is broadly in line with recent inflation and directly reflects the increased contractual costs faced by the City. In dollar terms, for a typical residential property this equates to an increase of approximately $87.23. • Rates represent a small share of household income for the median Mandurah household. • A 4.95% increase is modest relative to recent increases in housing, insurance, energy and transport costs over the course of the last 12 months. • From a whole-of-community perspective, the increase is unlikely to materially affect consumption or economic activity. • The impact is likely to be vary between income groups. For low income households and age pension reliant pensioners, it is a non discretionary element of spending which has to be met through existing income. • Data suggest the impact likely be smaller relative to income for self-funded retirees and those who own their homes outright. For renters, the impact is likely to marginal relative to the degree changes in other housing costs such as interest are passed on from the landlord. • Financial hardship provisions and payment options remain available, including weekly, fortnightly and monthly payment plans and rates smoothing.
Need for cost control, efficiencies and reduced spending	**Response: Need for cost control, efficiencies and reduced spending** • The City agrees that expenditure control and value for money are essential and has a number of controls to manage spending. • The LTFP, Council Financial Position and Performance Policy (Policy) and the Annual Budget include an Efficiency Program focused on improving productivity, optimising resources and reducing costs while maintaining services.

	• The 2026/2027 Annual Budget includes a permanent efficiency target of $250,000, and Council also requires City officers to identify $500,000 in one-off savings during the year to address the estimated closing deficit. • The Efficiency Program includes permanent cost savings, one-off savings, business improvement initiatives, digital transformation, service reviews and program reviews. • The Policy also requires the City to identify cost efficiencies before proposing rate increases. In the development of the LTFP and the Annual Budget 2026/2027 City officers achieved the following: - $500,000 in one off cost savings - $307,000 in permanent savings (exceeding the $250,000 target) - A further $305,612 in savings identified in establishing the budget and LTFP. • There are also controls established for consideration and approval of new operating expenditure and increase in Full Time Equivalents (FTE), with requests being presented to Council for approval.
Concerns about project priorities and value for money	**Response: Concerns about project priorities and value for money** • The City recognises the importance of ensuring capital projects are appropriately prioritised and deliver value for money. The LTFP provides a 10 year framework to guide project planning, grant funding opportunities and capital works programming. • Capital expenditure is assessed and categorised as renewal, upgrade or new, with the Asset Renewal Principle within the Council Policy prioritising renewal of existing assets of a similar purpose before creating new assets. • The 2026/2027 capital program includes significant investment in asset renewal, including roads, carparks, foreshore infrastructure, community facilities renewal. The development of the Capital Works Program is driven by the Asset Management Plans and Asset Management Strategy which determines the asset condition and timeframe for renewal. • Projects are considered through the Annual Budget, LTFP and nine Elected Member Financial Implications briefings before being recommended to Council.
Growth, development and who pays for infrastructure	**Response: Growth, development and who pays for infrastructure** • The City acknowledges that population growth and development increase demand on infrastructure, community facilities and services. • Development and population growth will continue in accordance with the City's Planning Framework and it is important to plan for this growth that will occur. • The LTFP identifies that Mandurah's population is projected to increase from 106,827 in 2025 to 130,125 by 2036, representing growth of approximately 22%. • The Plan recognises that this growth increases demand for services and places pressure on asset renewal and operating costs. • Built into the LTFP is a growth escalation of 0.5 + CPI which supports new subdivision growth.

	• New assets and services associated with growth are assessed through the LTFP and Annual Budget, including consideration of lifecycle costs, service levels and financial sustainability.
Transparency, accountability and communication	**Response: Transparency, accountability and communication** • The City acknowledges the importance of clear, accessible and transparent information. The LTFP is intended to strengthen transparency and accountability by showing the relationship between the City's strategies, services, capital program, rating strategy and long-term financial sustainability. • The proposed 4.95% rate increase is based on the weighted average model of expenditure escalation, which uses relevant assumptions for employee costs, materials and contracts, utilities and insurance, plus the 0.68% ARC. • The City undertook public notice and community engagement on the proposed differential rates, LTFP and Council Financial Position and Performance Policy through Mandurah Matters, public notices, media, social media and information made available at City facilities. • Elected Members have also been briefed throughout the year through the Financial Implications Briefings.

The community submissions received by post or email are provided in the table below:

Community Member and method of submission	**Community Submission** Note: Unless contain inappropriate or offensive commentary, the comments appear exactly how they were received by the City (no grammar and spelling corrections have been made)	**City of Mandurah Response**
Email 24/05/2026	I'm querying why Mandurah is putting up their rates again by 4.95% this next financial year, after putting it up last year at 4.08% I think it is extremely irritating as your staff got a 3.5,% increase last year , I think the way the economy is at the moment it is uncalled for and I reject any rises this year , especially a pay rise for your team.	Employee cost increases are determined in accordance with the City of Mandurah Industrial Agreement 2025. For 2026/2027, employee costs have been escalated by 3% in accordance with the Industrial Agreement, as part of the weighted average model used to calculate the proposed rate increase. This 3% employee cost escalation is below the 5.5% CPI escalation which was applied to Materials and Contracts. **Relevant response:** Affordability and community capacity to pay;

		Transparency, accountability and communication
Mail 27/05/2026	Mandurah Matters Long term financial plan build become bigger hence rate increase 4.95% Reasons against increase: 1.Cost of living rising include fuel, food, bills and utilities. 2. Concession on rates for pensioners don't increase to keep up 3. unable to axcess extra finances to pay for these increases e.g. cant work (disability support pensioner's). 4. Have to sell unable to afford to live here increased risk of homelessness! 5. No amenities like footpath's or pedestrian footpath from Falcon shop to the beach in Falcon. Changed footpath in town not Falcon? why? 6. Pensioners have no investments to pay for these rate increases and Superannuation is for their retirement worked hard for for years for Nursing home placements their entitles to. Also unable to pay for adequate retirement. 7. Paying lump sum already for rates 8. Rates already increased last year then increased again only another year later! Why? 9. Mandurah Matters for some not for others - class issue left behind! 10. Paying more to pay for contractors and diesel, not permanent local workers on the council like lawn mower operator's. 11. Build up not out! 12. Still waiting 33yrs now in Falcon esp Scud St last on list for deep sewerage infrastructure. Seems like Water corp and State Government issue and in meantime Council slugging ratepayer with rate rises not working collaboratively to implement plan's so ratepayers benefit and don't get left behind! Plan's given to Lisa Munday MLA member for Dawesville office at the expense of ratepayers for deep sewerage infrastructure in Falcon. Still waiting for response! Also sewerage can be done! 13. Developers building what they want like Air B&B and 5 units in 1 house! Developers also need to build back from Sand-Dunes to stop dune erosion long term! 14. R Codes change suggested, gives rate payers ability to subdivide and have deep sewerage system installed by Water Corp so we can develop in an	**Relevant response:** Affordability and community capacity to pay; Need for cost control, efficiencies and reduced spending; Growth, development and who pays for infrastructure; Transparency, accountability and communication. In relation to deep sewerage, the Labor Government has committed to delivering 150 homes in Falcon. The City estimates around 4,500 properties that are serviced by Septic Systems. The City has advocated for the Water Corporation to commence the infill sewerage of all properties in Mandurah.

	organised, uniformed less conjested (Septic) way. Safety and Secure. Small ratepayer base versus large infrastructure development is a problem and instead of rate payer paying the whole increased rate load, this creates money stream for the Council. Suggested solution promotes more tourists, Interstate and overseas to visit, spend money and settle. Everyone benefits 15. Please respond.	
Email Various dates Mick McGreesh	**Email 27/05/2026** Attention: Chief Executive Officer and Elected Councillors Formal Submission: Long-Term Financial Plan 2027–2036 and Proposed 2026/2027 Rates Objection As a resident and ratepayer of the City of Mandurah, I am writing to lodge my formal objection to the proposed 4.95% rate increase and the current spending priorities outlined in the draft Long-Term Financial Plan. If a business or household has difficulty making ends meet they have to adjust their spending appropriately. Why is this so different for Mandurah Council? Residents are not an endless revenue source! I would expect, as would any reasonable person, for the City of Mandurah to operate their budget under the same principles as a household or business. Rate increase should be an absolute last resort not a given. A $12 million shortfall suggests poor accounting and accountability. Live within your means! I would like to suggest in the strongest of terms that all non discretionary projects be put on hold and cut operational costs and reduce non essential spending. The apparent $12 million shortfall should be closed through internal cost cutting rather than putting the financial burden - of your making (Councils) - on ratepayers. Cost cuts are available, but sitting behind a desk in front of a computer is only part of the discovery. What has been done to understand process and procedures, visits to sites, conversations and inclusion with staff? As an example. I have watched a contractor continually employed by Mandurah Council to perform an ongoing task. But the machinery used is not fit for purpose, so the job takes longer, which amounts to higher costs, substandard results, and has in my opinion caused further problems at this location which incurs further costs again! Have departments been asked to find savings? Builders rubbish on subdivisions and	**Relevant response:** Affordability and community capacity to pay; Need for cost control, efficiencies and reduced spending; Concerns about project priorities and value for money; Growth, development and who pays for infrastructure; Transparency, accountability and communication The Asset Renewal Contribution (ARC) of 0.68% was introduced following an audit finding in 2021 that identified insufficient investment in the renewal of the City's assets. The contribution forms part of Council's long-term rating strategy and is intended to progressively address the historical gap between the rates currently raised and the funding required to maintain and renew the City's $1.58 billion asset base as it is consumed. The LTFP identifies that there remains an estimated $12 million shortfall between current revenue and the revenue required to fully fund operating costs and asset renewal. The 0.68% ARC

	building blocks are causing unnecessary costs to ratepayers. It doesn't matter who you contact in Council or how many times you complain the problem is never addressed …… Rubbish is strewn all over the place on these sites including bushland which affects wildlife. Drains are filled with sand. All cleaned up at the expense of ratepayers. WHY? Has the appropriate department looked at seriously rectifying this ongoing problem? Here is a few more tips extra to the ones I have already provided to this department about 12 months ago. Research the "MACROC" campaign for instance, or "Get the site right" group, or the Brisbane Council "ESC" initiative, or Sydney's GPTS installation and the many other initiatives out there. Do your research and or come up with your own initiatives. Every problem has a solution but you have to go looking for it. Stop relying on rate rises when you have not done the work looking for alternative money saving options. Traffic control. A massive cost. Has Council done any research to come up with a cheaper option? Traffic control has been working for years to get away from putting road workers at risk and using automated systems instead. Maybe that is an option worth exploring. Or employ a multi skilled operational workforce where Councils TC's can be provided worthwhile work in other areas during TC down time. Council should always be looking for other solutions. Become leaders not followers. Turf replacement Eastern foreshore. Another unnecessary waste of money. Poor planning, no oversight. How many times has the turf been replaced here since the area upgrade. Stop wasting money and look for alternatives. Suggest investigating, Flexspec shield flex pro or All stake supply GR11 mesh or Stroll sure flex. The answers are out there, stop burdening the ratepayers and find solutions. Hall Park Brewery. Another waste of money $300.000 + on a project that should never have even been considered and probably will never eventuate, considering the history and condition that it be retained for public open space. My point here is that instead of looking for solutions to reduce costs, you are taking the easy way out and just slamming the ratepayers. This has to stop. Start by deferring non essential capital works projects. Justify the timing of increasing staff by 6 positions at a cost of 6 million over ten years! Under the Mandurah councils official 'Financial Position and Performance Policy' it states that the Council MUST evaluate the 'community's capacity to pay'. Your 4.95% rate increase directly violates the intent of this very specific policy. So please demonstrate how you justify exceeding that 'capacity to pay'? The 'Intergenerational Equity and Asset Management' clause states that the financial burden be fairly proportioned and not	and a reduction in operating expenditure provide a phased approach to closing this gap over time, rather than applying a significant one-off increase to ratepayers, and supports the continued renewal of community assets and the maintenance of service levels for current and future generations. The City ensures value for money through competitive tender processes. Significant turf replacement was completed by the contractor responsible for the Eastern Foreshore (Central and North) upgrade to replace defective substrate materials. This was completed as part of the contractor's liability to correct defective work and was at the contractor's cost. Some minor additional turf repair and replacement have been completed by the City due to wear and tear caused by the high level of activation on the Eastern Foreshore. The Western Foreshore Commercial Development revenue will be used to fund public infrastructure that the

	impact adversely on current ratepayers but the proposed 4.95% rate increase does disproportionately hurt current ratepayers. Councils revenue is intended to 'cover operating expenses including depreciation'. Please show how this is not covering these expenses especially with the high volume of new houses? I reject that a rate rise should occur when Council has not performed adequately to keep costs down, or investigated cheaper options. Any costs should be born by cuts from within and a new work culture ethos must be applied. Every problem has a solution. Find it. I ask that elected members reject the draft plan in its current form. **Email 08/06/2026** Subject: Formal Submission Opposing the Proposed 2026/2027 Rate Increase. As a City of Mandurah resident and ratepayer, I am writing to formally lodge my opposition to the proposed 4.95% rate increase outlined in the Long-Term Financial Plan. While Council has stated this increase is necessary to avoid a multi-million-dollar budget shortfall, it fails to recognize the immense financial strain currently facing our community. Families and households who are already being squeezed by rising costs in groceries, power, insurance, and mortgages. Year after year, these compounded rate hikes create unsustainable anxiety for residents. Before Council asks residents to absorb further rate increases, I urge you to look inwards. What rigorous efforts have been made to seriously trim fat from the internal budget? Ratepayers expect our local government to operate with the same financial discipline that we are forced to apply to our own households. While individual instances—such as continually replacing the Eastern Foreshore lawn or allocating funds to the unapproved Brewery project—may seem minor in the overall scheme of things, they signal a broader lack of fiscal responsibility. We need to see more efficiencies, service reviews, and reprioritisation of non-essential developments rather than viewing ratepayers as an endless revenue source. Could you please clearly justify this proposed increase and explain exactly how it serves the financial interests of Mandurah residents who are currently doing it tough? I request that Council prioritises tighter operational cost control rather than passing the burden onto the community. I ask that elected members reject the draft plan in it's current form.	ratepayers would have to pay for if the development did not occur.

	Email 9 June 2026 To: Chief Executive Officer and City of Mandurah Elected Members Subject: Formal Submission: Objection to 4.95% Rate Rise and Long Term Financial Plan Please accept this formal submission objecting to the proposed 4.95% rate hike outlined in the City of Mandurah's Long Term Financial Plan (LTFP). I strongly object to meeting a projected $12 million municipal budget shortfall by increasing the financial burden on struggling local households. A primary driver of the City's expanding operational cost is managing a projected population spike of 130,000 residents by 2036. While developers cover basic estate handovers, current ratepayers are being forced to absorb the long-term asset maintenance and regional facility expansions triggered by this growth. I note with concern that unlike the City of Rockingham, Mandurah currently lacks an operational Development Contribution Plan (DCP). I have seen a figure of $370 million from developers to an eastern state council to fund community centres etc in a similar type of scheme. But here in Mandurah it appears to work in reverse. Ratepayers are subsidising developers through increased rates every year. Just briefly, the WA scheme is governed by the state and allows councils to legally charge developers a levy. It apparently amounts to millions of dollars. The council owns valuable, underutilised prime pieces of land and vacant lots across the city centre and waterfront. Why are they sitting idle incurring costs? They could be sold off or they could be rented out generating an income stream. So many options but no will. The council currently spends $42 millions of dollars -your figures- maintaining ageing community halls, recreation centres, golf courses, and sporting pavilions. Why not give private operators a long term lease which encompasses all maintenance and responsibility to them? It works elsewhere. Make money, not spend money. In another state within Australia, we, the local community maintained the local football ground. Put in drainage, line marking, goal posts up and down, cleaned the toilets and maintained the changing rooms. At our cost.	Developer Contributions The City of Mandurah have negotiated with Developers over decades for road and community infrastructure contributions. As majority of Mandurah's growth occurred from the 1990s, formal developer contributions within the State Planning Framework were not established. Now with most of the subdivisions approved, it is not viable to introduce a formal Local Planning Developer Contribution Scheme. Developer Contributions do not apply to vacant lots or underutilised lots, they apply to parent (pre subdivision lots) only. Council already considers and uses leasing arrangements where appropriate. However, many community facilities such as halls, pavilions and recreation spaces are not commercially viable and are deliberately subsidised to ensure they remain affordable and accessible to all residents, including not-for-profit groups and junior sport. A full transfer to private operators would likely shift the focus from community need to financial return, which can result in higher user costs, reduced access, and prioritisation of profitable activities over broader social outcomes.

	I have spent a ridiculous amount of hours researching on line, going through council documents and speaking to those in the know. There are many worthwhile options council could be pursuing but instead go for the easy option of slamming ratepayers, many who are already on their knees. Go for a walk in the very early hours of the morning and see the homeless sleeping in cars in your car parks. I formally request that the Council: 1. Reject the rate hike and freeze the rates for the upcoming financial year to protect struggling households. 2. Initiate a local planning scheme amendment to introduce a Development Contribution Plan (DCP). 3. Put on hold non-critical capital works and internal hiring. 4. Instead of just accepting budget shortfalls and passing the burden onto ratepayers, council management must act to proactively identify genuine internal alternative revenue streams. Every problem has a solution. Council needs to find solutions to fund their problem, and ratepayers are not the solution. **Email 11 June 2026** To: Chief Executive Officer and City of Mandurah Elected Members Subject: Formal Submission: Objection to 4.95% Rate Rise and Long Term Financial Plan Please accept this formal submission objecting to the proposed 4.95% rate hike outlined in the City of Mandurah's Long Term Financial Plan Community Capacity to Pay In comparison to more recent financial years, the economic conditions are more positive predominantly due to the easing inflation and a stable labour market. These trends suggest that many local households are experiencing a gradual improvement in their cost-of-living pressures. Inflation in Perth and across Australia has continued to ease. According to the Australian Bureau of Statistics, the CPI rose by 2.4% over the year to March 2025, down from higher inflation rates experienced in prior years. This moderation in price	Importantly, leasing does not remove cost or risk—it typically redistributes it. Private operators still need to recover operating, maintenance and profit costs, which are often passed back through fees or contractual payments, while Council retains ownership, long-term renewal obligations and accountability for community outcomes. Council also has a responsibility to ensure equitable access, transparency and alignment with its strategic objectives, meaning each facility needs to be assessed on a case-by-case basis to balance financial sustainability with community benefit, rather than applying a blanket approach. The data referenced is from the 2026 – 2035 Long Term Financial Plan and note the proposed LTFP 2027-2036. The Proposed plan states that the economic conditions are affecting Mandurah households have been shaped by elevated inflation, higher interest rates, and strong labour market

	increase indicates that the cost of everyday goods and services is increasing at a more manageable pace for most households. Mandurah Council LTFP. Not only is this information out of date it is false to include such nonsense in this document. CPI. It is worth noting that CPI reflects an average "household basket" and often conceals the real, daily pressures faced by vulnerable households. The ABS also tracks Living Cost Indexes (LCIs), which measure how actual cash outlays change for specific household types (such as pensioners or wage earners). For many lower-income households in Mandurah, actual living costs have risen faster than the headline CPI because essentials like groceries and energy make up a larger share of their total spending. Bankwest Curtin Economics Centre. Mandurah-Specific Squeeze While CPI reflects the metropolitan average, Mandurah residents face unique realities: Housing Costs: CPI data shows that the national housing sector remains a dominant driver of inflation. For Mandurah and the surrounding Peel region, surging rent and local housing costs absorb a disproportionate chunk of household income. Australian Bureau of Statistics. People in Mandurah are not experiencing a gradual improvement in their cost of living. While overall inflation pressures have ebbed and flowed, persistent jumps in everyday expenses—particularly housing and transport—mean household budgets remain severely squeezed. Western Australian Treasury Corporation. Disproportionate impacts: The RBA acknowledges that the pinch is felt unevenly. Lower-income households and renters—who devote a larger share of their income to essentials—continue to face severe strains and are much more likely to experience financial hardship. Reserve Bank of Australia. Direct Statements from Governor Michele Bullock In her March 2026 Speech ("Listening to Australians") and subsequent monetary policy press conferences, Governor Bullock directly addressed the everyday realities of financial hardship:	outcomes. ABS data show Perth CPI at 4.6% year-on-year to March 2026, with the largest pressures in housing, transport and utilities. The Reserve Bank of Australia (RBA) increased the cash rate to 4.35% in May, lifting borrowing costs and keeping mortgage servicing burdens high. At the same time, wage growth in Western Australia (~4% in 2025) has broadly matched inflation, limiting real income gains.

	• On Household Budgets: *"It puts pressure on household budgets, which means people need to spend more time searching for the lowest prices and working out how to make ends meet... And we certainly don't want people to go without essentials."* • On Declining Wealth: Following consecutive cash rate decisions, she summarized the broader economic reality at a media conference by stating, *"...we've had this shock which has lowered our real income. So, yes, we are all feeling poorer."* • Liaison Program Feedback: The RBA's formal network channels confirm that community service organisations continue to report an unrelenting, high level of demand for emergency financial assistance from families struggling to keep up with essentials. Reserve Bank of Australia. Mandurah is currently the most in-need regional area in Western Australia for urgent financial and emergency food relief. Recent charity and agency data highlights the specific figures and localized realities of those in dire need within the Mandurah and Peel community: Perth Now. 1. The Regional Demand Figures • Vinnies WA Emergency Relief: In data tracking calls between July 2025 and March 2026, Vinnies WA recorded 1,646 separate calls for emergency help from the Mandurah area alone. This volume makes Mandurah the highest-demand regional zone in the state, surpassing Geraldton, Bunbury, and Albany. Perth Now. • Peel Food Insecurity Rates: Localized research indicates that 1 in 7 individuals and 1 in 6 children across the local community currently lack sufficient food to live a stable, healthy life. Bridge Builders inc. 2. Local Frontline Relief Operations • Bridge Builders (Greenfields Community Food Hub): Operating out of Pinjarra Road, Bridge Builders Mandurah reported supporting 4,555 local families and 16,144 unique individuals. Over the course of a single year, their network distributed 155,481 meals and handed out over 3,000 weekend food backpacks specifically to bridge the hunger gap for school children in dire need. Bridge Builders Inc.	

	• Broader State Strain: This local surge mirrors the broader stress reported by Foodbank WA, which calculates that 371,000 Western Australian households ran out of food at least once over the past year due to grocery, fuel, and utility pressures. Foodbank. Thank You for your time, **Email 14 June 2026** To: City of Mandurah Elected Members **Subject: Formal Submission: Objection to 4.95% Rate Rise and Long Term Financial Plan** **Please accept this formal, submission objecting to the proposed 4.95% rate hike outlined in the City of Mandurah's Long Term Financial Plan** Councillors, please, look past the financial briefings and one-sided Mandurah City arguments and put yourselves in the place of those struggling in our community. Your vote is crucial, don't force local families to choose between council rates and putting food into their mouths. Surely community welfare comes before balancing the city's books. Are you not there to protect and serve the community? Not push vulnerable residents to the financial brink. When families run out of money, they cut non-essentials, dip into savings, and quite frankly go without! It is not too much to expect the city to do the same, especially when there is a whopping $131 MILLION in the bank. According to the City of Mandurah Annual Financial Report. Page 6 the city holds $61.8 MILLION in cash and cash equivalents. Alongside $69.4 MILLION in reserve. See City of Mandurah Audit and Risk Committee Page 4. These figures can be found in the LTFP somewhere at the back amongst the financial tables. I no longer have the time to relocate them because they are hard to find hidden in plain sight. Which is the point really, they are not meant to be found. Council has deliberately highlighted its operating costs, crying poor, but failed to highlight the massive savings account. HOW can the City of Mandurah claim in the media that a 4.95% rate increase is "essential" to avoid a multi million	The City has $81.6m in cash and cash equivalents and other financial assets. The reserve of $65.7 is included in the Cash and Cash equivalents and other financial assets. It is noted that the submission has utilised the 2026/20235 LTFP, therefore the data cited is incorrect.

	shortfall? For the city to hoard millions while 'demanding' families who barely live week to week to pay a 4.95% rate increase, is unethical. The city is not broke, but choosing to hoard millions while expecting everyday residents to break into their personal safety nets, if they even have one. As reported previously, Mandurah is currently the most in need regional area in WA for urgent financial and emergency food relief. Councillors. The LTFP can be and should be reversed, do not claim your hands are tied. The 10 year plan is just a policy, you made those rules, so change them. You absolutely have the power to amend the LTFP and utilise 'our' ratepayers cash to absorb the proposed 4.95% increase. This is historic ratepayers funded surplus built to withstand economic rainy days, in case you haven't noticed, for some it is pissing down. A rate freeze does not mean cutting essentials like waste, or roads, it is about zero based budgeting, something a lot of households in Mandurah have been doing for a very long time. So, freezing high paid consultant contracts, delaying non urgent infrastructure, to name a few. Do not pass the burden of inflation onto vulnerable families when the city has the means to absorb it. If you choose to sit on $131 million while demanding a 4.95% rate increase from families, when it is not a financial necessity that is a choice that can, and should be reversed. Thank You For Your Time Once Again, **Email 18 June 2026** **DEBUNKING THE MANDURAH COUNCIL RATE HIKE MYTHS** The city of Mandurah is pushing the narrative across the media, social pages, and the Mandurah Matters portal that a 4.95% rate hike is an absolute "financial necessity" to cover a $12 million deficit. But if you look past the public relations and read the actual figures buried at the back of their audited financial statements, their arguments completely fall apart. So let's look at their exact public quotes and debunk them with the facts. **COUNCIL CLAIM 1** The administration stated that a 4.95% rate hike is "essential to avoid a multi million dollar shortfall".	

	THE FACT. A shortfall only exists on paper if you ignore the city's massive bank accounts. According to the city's own official 'Audit Risk and Improvement Committee Report' the council is sitting on a massive $131.2 million cash stockpile. This includes $61.8 million in everyday, unrestricted cash transaction accounts and $69.4 million in reserve accounts. They have a large stash and are choosing not to use it. **COUNCIL CLAIM 2** The city claims that inflation on their massive community assets portfolio means they have no choice but to increase rates to cover soaring maintenance costs. **THE FACTS.** A scare tactic. In the 'City of Mandurah's Annual Financial Report' the report shows a total asset value of $1547,024,255 or $1.547 billion. Billion not million! This is a 'Total Replacement Cost' to rebuild all of Mandurah from scratch. It is not a weekly maintenance bill. The $12 million shortfall represents less than 1% of the total asset value. **COUNCIL CLAIM 3** The council warns "Council can decide to reduce the level of service provided to the community" if they don't increase rates. **THE FACTS.** False. As well as their $131.2 million cash hoard the City's official 'Property Strategy' shows they own 83 commercial freehold land sites that they can legally sell, lease, or use to generate revenue whenever they choose. They have the financial tools, cash reserves and property portfolio to absorb any economic pressure. Mandurah families struggling at breaking point for food and other essentials do not have these luxury options. **COUNCIL CLAIM 4** "We have no choice but to to raise rates because inflation has made our operational costs unmanageable (14/6/2026) **THE FACTS.**	Refer response above $12 million is the shortfall currently in the City's rating income to fully fund in operating revenue, all operational costs including the decline in value in one year of the City's assets. Without addressing this gap, the funding to continue to invest in renewal of assets becomes more challenging due to the depletion of reserves and cost of borrowings, which can impact the condition of the City's assets by declining over time. This would also impact the quality and reliability of services provided to the community. Refer response above The City has not made this claim

	If you look at the 'Statement of Comprehensive Income' in the latest 'Mandurah Financial Statements' the employee costs jumped to a massive $52.3 million. The Annual Report show they currently employ over 26 executives who are paid more than $130,000 a year with top management up to $370,000 a year. The city is not struggling because of external inflation they are struggling because their own corporate wage bill is booming. They are expanding executives salaries while demanding that everyday residents cut back on essentials to pay for it. **COUNCIL CLAIM 5.** "We are facing an operational shortfall that requires immediate emergency funding from ratepayers" 14/6/2026 **THE FACTS.** Council spent a staggering $44.2 million in a single year on 'Materials and Contracts' millions of dollars handed over to third party corporate consultants, public relations firms, and external contractors to write glossy strategies. If the council needs to save $12 million they do not need to tax local property owners. They need to trim the excessive reliance on high priced corporate consultants and outsourced contracts. **COUNCIL CLAIM 6.** "Our operating budget is in a severe deficit and we have a $12 million shortfall crisis" 14/6/2026 **THE FACTS.** Reality. See.'Official Audit Committee Minutes' staff admitted that the city's actual operating position regularly shifts from a budgeted deficit directly into an operating surplus. So. Example. Swinging from projected $449.343 deficit into a $893.000 + surplus in a single adjustment cycle due to unspent project funds. The reality is, their 'shortfall' is built on deliberate forecast worst case scenarios to justify rate increases, while they actually have bank accounts that finish in the black at the end of the year.	The City has not made this claim The City has not made this claim
Email 03/06/2026	I wish to lodge a vote against increasing council rates. I live in Dawesville for 15 years and in the last 2 years there have been built about 100 new homes as i see	**Relevant response:** Affordability and community capacity to pay; Need for

	it. As the developers have covered the costs and as these blocks are so small they require no council services ,only rubbish collection. We have no policing in the area so crime is around and you need to watch all the time. I feel we are being used as cash cows for the city area and so our rates should be at least 20% cheaper. I feel the council should reduce spending on sports areas and users should fund their upkeep as many sports pay large fees to their central management bodies in the eastern states. Maybe Dawesville should join the City of Waroona we might get a better deal. I dont even know who is our representative on the council is the person should be out talking to his ratepayers .	cost control, efficiencies and reduced spending; Growth, development and who pays for infrastructure; Transparency, accountability and communication
Email 22/05/2026	City of Mandurah Please consider your considerable increase again this year People are Hurting, 10pc in 2 yrs is ridiculous, not even wages are keeping up Life is very hard at present for hundreds if not thousands Surely You could DO BETTER	**Relevant response:** Affordability and community capacity to pay
Email 29/05/2026	I would like to make a comment on the Long Term Financial Plan The one thing I am concerned about is the amount of money that has been spent by the council on the proposal for Hall Park A Class Reserve when it hasn't been approved by the State Government. These words stuck out to me 'protect our natural environment for generations to come'. • reduced spending and prioritising cost-savings to minimise the impact on our ratepayers. Why would you go against your word on these matters? There are too many things going against this proposal for it to ever come to fruition and in this economic climate where so many people, both young and old are doing it tough, it is a bad decision to try to go ahead with the proposal for Hall Park A Class Reserve. The mayor and the council have admitted that it is not too late for them to pull out of this proposal, so why don't they put their expertise into helping other real projects that require their backing and money. Surely all that money could have been better spent in other places.	**Relevant response:** Need for cost control, efficiencies and reduced spending; Concerns about project priorities and value for money; Affordability and community capacity to pay
Email 08/06/2026 Brian	**Objection to Rate Increase** We strongly object to another increase in rates for 2026/2027 year.	**Relevant response:** Affordability and community capacity to pay; Need for cost control, efficiencies and reduced

Kelly	We are aware of the wasting of ratepayers money in the proposed building on the western Foreshore, Halls Park is beautiful open Parkland for our peoples. The Common Ground building, although building expense is shared, is a complete eyesore and will not value add to the homeless, many of these people choose not to live indoors. A query is, had any consideration been given to DV victim & mothers with children who have fallen on hard times through no fault of their own. Before this monstrosity began to be built, the aesthetics and situation Common Ground is being constructed on leaves one thinking, it can only be at the end of construction another huge cost blowout. The same as Peel Street which was badly managed at (Ratepayers Expense) Expenditure of Eastern Foreshore, how can you justify replacement of lawn so soon after spending millions, (Ratepayers Money) whilst Parks & gardens along with Reticulation is being ignored in the Halls Head area, an area everyone was so proud of just a few years ago. There is so much more, from a Ratepayers view watching MCC Employees and Contractors standing idly in numbers, on the job at Ratepayers Expense. I/we were informed a few years ago of a Project Manager being employed by MCC to oversee the good management of projects? What happened!!!!! It appears to be a trend that Local Government is becoming or is, a law unto themselves, if the public Vote is no, this is overturned. A fair days work for a fair days pay. Until we see better use of our $ we strongly disagree to another rate Hike.	spending; Concerns about project priorities and value for money; Transparency, accountability and communication Common Ground is a State Government Project.

Mail 03/06/2026	HAVE YOUR SAY Well, here goes, I say that because I know that this council, other than being full of itself doesn't give a damn about anybody in the community, and just goes along doing just what they like. Well to start with, I have been a property owner for many years in Mandurah, not just where I am presently, but other areas within the shire, and I don 't think I have ever heard or experienced the negative vibes coming from so many local residents. You come out with all this great public announcements, of how this is the most beautiful and fantastic place to live, and you even go as far as stating this is the most beautiful area to live in Australia. What a joke. We have a huge drug problem and homelessness, go downtown to Woolworths and see the amount of drug induced scumbags hanging around that area, and in fact eventually assaulting locals, yes locals. 1 have had this happen twice in the last 18 months and come very close who was about to kick the side of my car. And yes I, like a lot of others have rang the police and we as a community are getting sick and tired of this. What about the traffic, its absolutely horrendous. And the congestion both in Mandurah and the new Halls head Traffic bridge just opened and again too little too late. It is just like sitting on a massive queue on the freeway. And oh yes, you are building a housing situation for all these drop kicks who cant or wont get off their backside and get a job. And another joke that you often come out with is, how the council is doing great things in protecting our fauna and flora, again a bloody joke. I have been tied in conservation and a naturalist all my life, and to see the way these developers come and going into areas and flattening all the trees and shrubs, and the council is not even lifting a finger to protect our wild life is typical of the council. As long as you can jam as many houses or units on a block of land, to reap the benefits of more rates. I, along with the other residents, have worked all my life for what little I have including 2 tours in Southeast Asia during the Vietnam war, and yes we are probably better off than a lot of people, but we are still finding day to day expenses eating away at what savings we have. And for you to now propose a 4.95 percent increase in rates , when sooo many people are struggling is not only a farce, but downright disgusting. Thankfully,	**Relevant response:** Affordability and community capacity to pay; Need for cost control, efficiencies and reduced spending; Growth, development and who pays for infrastructure; Transparency, accountability and communication

	there appears to be at least one or two councillors; Ryan Burns who also agrees against increasing rates and further argues that the council should reduce or prioritise spending. Along with Peter Rogers, quitting on 11 of May citing leadership and a lack of strategic direction. And as regards of a special election, you want the residents to fork 110,000 dollars is another joke. **Note**: submission had to be modified to remove defamatory and inappropriate statements	
Received after 15 June 2026 5pm		
Email 16/06/2026	I email to object to the 4.95% rate increase. I am lead to believe you have money $131 million put aside…why do we need this increase?? Why is the rate above the inflation rate? Families are struggling and this would put them under more financial pressure. Please, STOP spending money on pursuing the change to our beautiful A Class reserve on the Western Foreshore. The change from a A Class reserve hasn't been approved, yet money is still being spent. What a waste!! What a shame that our Council doesn't see the value in maintaining our A Class reserve.	**Relevant Response:** Affordability and community capacity to pay, Concerns about project priorities and value for money
Email 16/06/2026	To Whom it may concern, As a rate payer in Mandurah for the last 52 years, we have watched Mandurah Grow into our beautiful city. We have supported most of the annual rate increases although it costing a large portion of our budget, particularly now that we are pensioners. I now strongly object to the current increase as the cost of living has had a huge impact on many ratepayers. I feel Shire of Mandurah should "stall" any short term projects plus look at cost savings the same as your ratepayers are forced to do.Freezing rates for a couple of years would set an example to the ratepayers and other shires that the Mandurah shire are empathetic and a responsible shire. I understand the Mandurah shire has a commitment to maintaining its Shire but as the ratepayers, we should come first in efforts of the Shire budget.	**Relevant Response:** Affordability and community capacity to pay,

Email 16/06/2026	Dear Mandurah Councilors, As a home owner and rate payer in Lakelands, I would like to have my objection to the 4.95% rate increase recorded and acknowledged. I'm a single woman in my 50's. I have both the burden and pleasure of still having my 23 year old daughter (and now also her partner) living with me, because they also, like me, can't afford the luxury of residing in their own home. With the cost of living ever increasing i cannot afford an increase in rates, particularly when i see it as unjustified. Draw on your already pooled finances from past rates, instead of lifting the cost just because you can.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending
Email 16/06/2026	Dear Mandurah City Councillors, I'm writing to explain why an almost 5% increase on my property rates is not something I can afford to pay. I suffer from bipolar and have no family to financially support me and survive on a disability support pension. I do not have any extra money to pay for a rate increase under the current financial situation that ALL Western Australians are currently facing. I find it very cruel and completely unnecessary for the COM to inflict even more financial suffering on a community that's already on the brink of choosing to go without things like food over putting petrol in our cars. This proposed almost FIVE PERCENT INCREASE is going to see so many of us in very distressing situations. Please know you are placing people like me in a harmful position with nowhere to turn for help.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending
Email 16/06/2026	To whom it may concern we object to the rise of rates of an increase 4.95% especially in our area of Parklands . We do not benefit from what other suburbs receive . We have no footpaths except the two main streets so unless we walk up to those roads we have to walk on the road where the speed limit is 70klm per hour . There is only minimal lighting so it is very dangerous will the shire be responsible for the pedestrians injuries if hit by a vehicle. There is no bus service for people in the area and to get to station or a shop or hospital it is average 7 to 10 klms so unless you have a car and a licence you are house bound . We cannot afford a taxi. What will the shire do about this. Other areas with bus service are issued a fuel allowance why are we penalised and made to walk even when we are unable to due to health issues.can you do something about getting fuel allowance for residents of Parklands.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending

Email 16/06/2026	CITY OFFICERS, COUNCILLORS COM ALCOHOL CITY. **COM INCREASED RATES 2026-2027 DECISION SUBMISSION** Another year for COM annual rates proposed increases with late, delayed ratepayer hard copy doc disclosure in libraries associated with the reduced time period for responses. Another year when COM officers, most Councillors just aim to increase ratepayer annual rates at their own discretion without making any changes, amendments regardless of the valid, credible serious financial living social issues reality concerns, presented by ratepayers` who managed to develop and present a submission in the minimal time period the legislation allows. ie no expected COM officers, or most Councillors compassion for ratepayers` expressed valid real financial, social issues concerns. Ie most Councillors have approved the 4.95% increase at the last meeting. I DO MAINTAIN MY VIEW THE INITIAL LTFP 2021 WITH THE CPI, PLUS .68% RATES IS ADEQUATE FOR THE MEDIAN RATES INCREASES REGARDLESS OF THE WEIGHTED AVERAGE COST MATTERS RATES PROPOSAL EXPRESSED REASONINGS. IE 4.95% NO DOUBT THE COM FINANCIAL MANAGEMENT HAVE DEVELOPED THE LATTER, BECAUSE MORE ANNUAL RATES INCOME WAS WANTED BY COM FINANCIAL MANAGEMENT OFFICERS TO MAKE THEIR FINANCIAL MANAGEMENT COMFORTABLE WITHOUT ANY NEED FOR MAJOR BUDGET SPENDING REDUCTIONS DURING THE NEXT 12MTHS. IE SELF INTEREST FINANCIAL MANAGEMENT. THE COM FESTIVALS, AND EVENTS PLAN DOC DISCLOSED THERE WERE 79 ANNUAL FE LARGELY PAID BY RATEPAYER FUNDING TO DISTRIBUTE SUBSIDIES TO COMPANIES TO INCREASE THEIR INCOMES, PROFITS EACH YEAR WITH NO FINANCIAL BENEFIT TO RATEPAYERS. MANY OF THE COMPANIES ARE LOCATED EXTERNAL TO 6210. THERE IS NO MUTUAL EMPLOYER OBLIGATIONS TO INCREASE ONGOING LOCAL EMPLOYMENT DURING EACH YEAR. COM ESTABLISHED THE CENTRAL BUSINESS UNIT THAT DEVELOPED AND INITIATED MOST OF THE FE AT AN ANNUAL FUNDING COST TO RATEPAYERS OF OVER $2 MILLION DOLLARS. THE	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending, Transparency, accountability and communication

	ESCALATING FE PLAN IS UNSUSTAINABLE AND THE CENTRAL BUSINESS UNIT FUNDING NEEDS TO BE TERMINATED. COM SUBSTANTIAL ESCALATING FE ARE NON CORE, NON ESSENTIAL PROVISION OF SERVICES, FACILITIES FOR RATEPAYERS. THERE IS AN OBVIOUS NEED FOR COM OFFICERS, MANAGEMENT TO SERIOUSLY REDUCE ANNUAL BUDGETS TO RETURN TO THE REAL CORE OBLIGATION SERVICES, FACILITIES AND AREA MAINTENANCE NEEDS, ESPECIALLY FOR RESIDENT RATEPAYERS. EG REMOVE THE ESCALATING DEAD TREES IN PUBLIC PLACES AND REPLACE THEM TO REDUCE INCREASING SUMMER LAND AREA HEATING, TO REDUCE CARBON REDUCTION AND TO PRODUCE CLEAN OXYGEN. IE TO COMPLY WITH COM OBLIGATIONS REGARDING CLIMATE CHANGE, THE HEALTH IMPACTS ON THE LAND, THE PUBLIC AND ANIMAL HABITATS. COUNCILLORS, CITY OFFICERS OBVIOUSLY ENJOY THE BROAD FOOD SMORGASBORD, DRINKS PROVIDED VIA RATEPAYER FUNDING AFTER EACH MONTHLY MEETING. THE LATTER IS NON CORE, NON ESSENTIAL RATEPAYER FUNDING, SPENDING THAT NEEDS TO BE ALSO GREATLY REDUCED. COUNCILLORS, CITY OFFICERS ARE WELL PAID AND CAN EASILY ACCESS EVENING MEALS, DRINKS FROM THEIR OWN FINANCIAL RESOURCES PRIOR TO EACH MEETING. COUNCILLORS ARE ABLE TO MAINTAIN FULL TIME EMPLOYMENT AND OBTAIN OVER $30 THOUSAND INCOME WITH ALLOWANCES EACH YEAR WITH ONLY NEEDING TO ATTEND A SMALL NUMBER OF COM MEETING EACH YEAR. COUNCILLORS, CITY OFFICERS CAN BE PROVIDED ACCESS TO HEALTHY BISCUITS, CAKES WITH VARIOUS TEAS, COFFEE AND WATER AFTER EACH MONTHLY MEETING IF NEEDED. **WA BUDGET, TREASURY CPI, WAGES ESTIMATES FOR 2026-2027** **2026-27 Forecast:** The same projections anticipate a further slowing of Perth's annual average CPI to **2.75%** in 2026-27.	

	• **Perth CPI in Early 2026:** Perth's annual CPI inflation was 4.9% in January 2026, driven by high housing costs and electricity price volatility. • **Wages Growth:** WA wages are expected to grow by 3.5% in 2025-26 and 3.0% in 2026-27, with the WA Treasury forecasting that wages growth will continue to moderate. Western Australian Government These forecasts suggest that while WA consumer prices were rising rapidly in early 2026 (largely due to housing and electricity, which saw a 13.5% rise in housing costs in January 2026), a gradual easing is expected toward the 2026-27 financial year. Western Australian Government COM OFFICER/S PRESENTATION IN THE LTFP UPDATE DOC DID NOT MENTION THE WA GOVERNMENT INCREASED FEES, CHARGES ON RATEPAYERS IE SYNERGY, WATER RATES/USE, VEHICLE LICENCE, DRIVE LICENCE INCREASES - MULTIPLES OF 2.75% INCREASES - ENERGY USE AND CONNECTION FEE, WATER USE/RATES INCREASES ADDED TO EACH 2MTH ACCOUNTS. AT LEAST THE WA GOVERNMENT DID NOT INCREASE FEES, CHARGES TO THE CPI LEVEL THE WA GOVERNMENT FEES, CHARGES INCREASES ARE ADDITIONAL TO COM FINAL RATES DECISION AND THE MOST LIKLEY ADDITIONAL WASTE REFUSE FEE INCREASE COM HAS NOT DISCLOSED. THE RBA INCREASED INTEREST RATES TO 4.35% IS IMPLICITLY INTENDED TO COERCE HOME LOAN PEOPLE, CONSUMERS TO REDUCE THEIR SPENDING TO IMPACT A POSSIBLE REDUCTION IN THE CPI. ALSO RBA INCREASED INTEREST RATES ARE IMPLICITLY INCREASED TO INCREASE UNEMPLOYMENT TO DETER WAGE INCREASES, CONSUMER SPENDING. **GIVEN THE ABOVE MOST RELEVANT, CPI EXPECTATIONS FOR WA, PERTH AREA 2026/27 I EXPECT COM FINANCE MANAGEMENT, MOST COUNCILLORS TO RESPECT THE ABOVE DATA AND APPLY IT TO THE COM FINAL MEDIAN RESIDENT RATEPAYERS` RATE INCREASE OF NO MORE THAN THE CPI, PLUS THE .68 REGARDING THE 10 YR PLAN DOC 2021 AND COM RATES INCREASE FINAL DECISION TO BE CLOSE TO 2026/27 CPI 2.75% PLUS .68 = 3.43%. IE NOT 4,95%**	

	WOULD IT BE GREAT IF ALL RESIDENT RATEPAYERS COULD JUST DEVELOP THEIR ANNUAL BUDGETS BY EXTRACTING THEIR ANNUAL PERCENTAGES INCREASES THEY WANTED FROM CUSTOMERS, EMPLOYERS, OR THE CENTRELINK DEPARTMENT. GIVEN RATEPAYERS ARE NOT ABLE TO ACHIEVE THE LATTER ANNUAL INCOME INCREASES MOST RATEPAYERS HAVE TO MANAGE MAKING DECISIONS ON PRIORITIES TO REDUCE SPENDING TO MAINTAIN MAJOR, ESSENTIAL BILLING ACCOUNT PAYMENTS. **SEE THE FOODBANK DATA MEDIA DOC UNPRECEDENTED LEVELS OF FOOD ASSISTANCE BEING PROVIDED. ALSO, THE PERSONAL, COMPANY INSOLVENCY INFO, DATA PROVIDED VIA THE AFSA, THE ABS EMPLOYMENT, VACANCY DATA 2026 AND THE FAIR WORK COMMISSION DATA INFORMATION BELOW.** **FOODBANK MEDIA STATEMENT MAY 2026** **New Foodbank IPSOS data reveals more than half of all Australians are struggling to put food on the table, a nine-percentage point jump in just one month as the Reserve Bank raises interest rates again.** **Wednesday 6 May 2026, SYDNEY – Alarming new data released today by Foodbank Australia reveals that food stress across the nation has reached its highest level in recent years, with more than half of all Australians (53%) reporting that they found it harder to put food on the table in April 2026, up from 44% in March, a staggering nine percentage point increase in a single month.** **The data – captured prior to the Reserve Bank of Australia's interest rates rise yesterday – shows the pressure on already stretched household budgets. For families who are already struggling to cover essentials like groceries, rent, and utilities, today's rate rise will make an impossible situation even harder.** Foodbank Australia CEO Kylea Tink said the data should serve as a wake-up call for all Australians. "These numbers are deeply confronting. A nine-point jump in a single month tells us that Australian families are at breaking point. This is the highest level of food	

	stress we have seen in recent years, and it demands an urgent response," Ms Tink said. "**Today's rate rise will be devastating for millions of Australians who are already being forced to choose between paying their mortgage and feeding their families. People are being squeezed from every direction, and for too many, food is becoming the thing they sacrifice first."** "On the ground, we are hearing that some food relief organisations are being forced to turn people away because they simply cannot keep up with demand. Foodbank will not do that. We are here to help, and we will continue to do everything in our power to ensure that no Australian goes hungry." As Australia's largest food relief not-for-profit organisation, Foodbank distributes the equivalent of more than 90 million meals each year to people experiencing food insecurity. The organisation works with farmers, manufacturers, retailers, and governments to source and distribute food to more 2966 frontline charities and community groups across the country and a further 3,649 schools (via school breakfast programs). Ms Tink said the sharp escalation in food stress, 'which would be compounded by yesterday's rate rise, underscores the need for a coordinated national response. "**When more than half the population is struggling to put food on the table, this is no longer a problem affecting only the most vulnerable: it is a mainstream crisis. We need governments, the corporate sector, and the broader community to come together and act decisively before more families fall through the cracks."** The findings, drawn from the Foodbank IPSOS Issues Monitor Omnibus Study (April 2026), paint a stark picture of a country where rising cost-of-living pressures are pushing families beyond their limits and deeper into food insecurity. **PERSONAL, COMPANY INSOLVENCY STATUS** **28 May 2026** Figures released today by the Australian Financial Security Authority (AFSA) show new personal insolvencies across Australia have increased in the March quarter 2026 compared to the same time last year, as expected. **There were 3,161 new personal insolvencies in the 3-month period to March 2026. This is up from 2,977 in March 2025, a rise of 6.2%.**	

	National data shows personal insolvencies increased in all states and territories compared to the same quarter in 2025. Just under one-third (29.2%) of personal insolvencies were business-related*. **Company Insolvencies in WA** Corporate insolvencies in Western Australia have stabilised after post-pandemic spikes, occasionally seeing localized monthly dips. Despite this state-level softening, failure rates remain above historical averages, and specific industries are highly strained. **www.accountingtimes.com.au** **Hardest Hit Industries:** • **Construction:** The dominant sector for insolvency, severely pressured by supply chain costs, material shortages, and labor expenses. • **Hospitality and Retail:** Impacted by falling consumer spending and shifting discretionary budgets. • **Transport and Logistics:** Squeezed by high fuel and operational cost, **www.wais.com.au** **AFSA Chief Executive Tim Beresford said recent analysis by AFSA showed financial stress is occurring across identifiable groups in society, rather than in isolated pockets, with young adults hardest hit.** **`The largest group of people entering personal insolvency is aged 30–34, which suggests insolvency is occurring at a relatively early stage of asset accumulation.** "**Many people entering personal insolvency are employed, but have limited financial buffers, which affects their capacity to absorb changes in income or expenses.** **Address by AUST FINANCIAL SECURITY AUTHORITY Chief Executive Tim Beresford at the 2026 Financial Counselling Australia Conference, Thursday 7 May 2026.** "One in five debtors has an asset-to-liability ratio below 10%. Put simply, their debts outweigh their assets by more than 10 to one. That leaves very little buffer when an economic shock arrives - whether from global instability, rising costs, unemployment or a change in household income. Personal insolvencies are now rising from the historic lows we saw during and immediately after COVID-19. **We expect insolvencies to increase from around 12,250 last financial year to about 13,500 this financial year, and 15,000 in 2027-28.**	

	Having said that, the 15,000 number doesn't include the impact of recent global events, or the potential for rising unemployment **A decade ago, around 2% of debtors entering personal insolvency had a buy now pay later debt. Today, it's almost half. Among debtors under 29, it's 65%.."** **WA was listed as the fourth highest number of personal insolvencies 959)** **Over 18,000 people contacted the National Debt Helpline in March - a monthly record.** **Thirty per cent of people who called the helpline in the second half of 2025 had full-time work. Another 14% worked part-time. Mortgage stress is becoming a sharper pain point.** **What you're seeing is important: people with jobs, and in some cases assets, who are still finding it hard to make ends meet.** Your FCA report, Who's Making Australians Bankrupt?, highlights other shifts. Debt collectors and banks appear less likely to initiate bankruptcy, while strata companies, non-bank business lenders and motor vehicle finance companies are becoming more prominent. " **ABS EMPLOYMENT, VACANCY DATA 2026** IN APRIL 76400 PEOPLE WERE RECORDED AS UNEMPLOYED IN WA, THERE WERE ONLY 45100 JOB VACANCIES RECORDED IN FEB 2026 - NEARLY TWO UNEMPLOYED FOR EACH VACANCY. THE MAJOR DATA CONCERN WAS THAT 94700 PEOPLE WERE RECORDED AS UNDEREMPLOYED IN APRIL. IE 5.4% **FAIR WORK COMMISSION MEDIA STATEMENT 2/6/26** [13]**" The decision we have made is as follows. First, modern award wage rates shall be increased by 4.75 per cent, effective from 1 July 2026. "** "**A fundamental consideration which must be balanced against these matters is that most modern award-reliant employees are still in the position that their wage rates, in real terms, remain lower than what they were in July 2021, prior to the post-pandemic spike in inflation.**	

	The 'real wage gap' which has opened between the rate of the CPI and modern award wage rates has particularly affected the living standards of the low paid and their capacity to meet their needs. This is particularly the case when the rate of inflation for non-discretionary essential goods and services is running significantly higher than the headline CPI rate of inflation. [11] **Last year's Review, which involved a real wage increase, narrowed the real wage gap to a significant degree when it took effect on 1 July 2025. However, the accelerated rate of inflation since then has substantially opened up that gap yet again. The RBA forecasts that the headline rate of inflation for the year to June 2026 will be 4.8 per cent, such that it would take a wage rate increase of well over 5 per cent to now close the gap.** [12] Taking into account all of these matters, we have concluded, regrettably, that it would not be practicable or responsible in the current uncertain circumstances to award a real wage increase for employees reliant on modern award wage rates that would be sufficient to close the real wage gap entirely. However, we consider that we should at least ensure that modern award reliant employees generally are not worse off in real terms than they were as at 1 July 2025, and that we should also take additional measures to protect the position of the very lowest-paid workers under modern awards. **"** LOOKING FORWARD TO COM FINANCE OFFICER, MOST COUNCILLORS FOR THE FIRST TIME SERIOUSLY ACTING ON THE QUITE VALID, DISTRESSING INDISPUTABLE FINANCIAL INSOLVENCY DATA, FOOD INSECURITY DATA, COST OF LIVING ONGOING SOCIAL ISSUES PRESENTED IN THIS SUBMISSION AND DECIDING TO REDUCE THE FINAL ANNUAL MEDIAN RATES TO BELOW 4%. IE MAKING COM HISTORY TO REDUCE ANNUAL BUDGET SPENDING AS MOST RATEPAYERS ARE OBLIGED, COMPELLED TO DO REGARDING REDUCTION OF NON ESSENTIAL PRODUCTS, SERVICES. "There is no art which government sooner learns of another than that of draining money from the pockets of the people." (Adam Smith)	

	"Let each of you look not only to his own interests, but also to the interests of others." (Philippians 2.4)	
Email 17/06/2026	To: The Chief Executive Officer / Mayor and Councillors, City of Mandurah Subject: Formal Objection to Proposed 4.95% Rate Increase – 2026/2027 Long-Term Financial Plan I am writing to lodge a formal objection against the proposed 4.95% rate increase. At a time when local households are facing unprecedented cost-of-living pressures, this increase places an unjustified and avoidable financial burden on the community. [1] I request that Council reject this hike based on the following structural flaws and financial faults: 1. Exploiting an Entrenched "Double-Dipping" System Ratepayers in Mandurah are already financially penalised by a structural framework that allows for blatant double-dipping on a single asset value. Both the City of Mandurah and the State Government's Water Corporation utilize the exact same Landgate Gross Rental Value (GRV) to levy entirely separate bills. Using the exact same valuation baseline to extract both land rates and water/sewerage rates is an unfair dual-taxation model. Because residents are already being hit twice through this linked system, the Council has a heightened moral duty to keep its specific rate flat, rather than compounding the financial pain. This I believe that either the people of Mandurah be reimbursed for or defer Rate rises for a minimum of 4 years. Only a suggestion.. 2. Inefficient Capital Management of $131 Million Reserves The City of Mandurah is currently sitting on a massive total cash reserve of $131 million, which includes over $61 million in completely unrestricted cash. While maintaining a responsible safety net is necessary, hoarding this volume of cash while simultaneously declaring an operational shortfall is a clear failure of capital management. Before extracting more funds from struggling families, Council must fully utilize its existing, unrestricted cash "kitty" to bridge short-term budgetary gaps. 3. Rate Levers Bypassing Frozen Valuations While Landgate's GRV cycle is frozen for Mandurah until 2027, the Council is actively bypassing this stability by raising the "Rate in the Dollar" to $0.067891.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending, Transparency, accountability and communication While both use local governments and the Water Corporation use GRV as a base, they are not charging for the same service, nor are they set by the same organisation. The shared valuation is primarily intended to ensure: • Consistency across the State • Equity between properties of similar value • Administrative efficiency, rather than each agency creating separate valuation systems For these reasons, the framework is not considered "double taxation" in a legislative or technical sense, but rather a shared valuation methodology applied by different service providers under State law. If there is concern with the underlying valuation itself, property owners do

	Following the massive 24% market-driven GRV spike in 2023—which instantly inflated the baseline cost of both council and water bills—ratepayers are already paying historically high amounts. Piling a 4.95% compounding increase on top of these locked-in high valuations amounts to aggressive revenue raising rather than responsible fiscal restraint. 4. Increased Fees for Zero Extra Service A basic principle of financial fairness dictates that higher fees should reflect improved or expanded output. However, this 4.95% increase guarantees absolutely no new or improved day-to-day services for current residents. Paying significantly more money to receive the exact same frequency of bin collections, park maintenance, and local road upkeep fails the basic test of community return on investment. It is a price hike for zero extra value. 5. Current Ratepayers Subsidising Future Growth A significant portion of this rate hike is earmarked for long-term project planning, future climate mitigation, and expanding the city's staffing headcount to cope with projected 2036 population growth. It is fundamentally unfair to force current, financially strained households to heavily subsidize the future infrastructure demands of residents who have not yet moved to the region. Growth should be funded sustainably through developer contributions and state grants, not immediate rate hikes on existing locals. Conclusion The proposed 4.95% increase is unacceptable given the City's substantial financial buffer and the double-dipping nature of the broader property tax system. I urge Council to model true fiscal responsibility, freeze the rate in the dollar for the upcoming financial year, and fund any operational deficits directly out of the existing $131 million cash reserves.	have the right to lodge an objection with Landgate, as this is the common input used across all authorities. The City has $81.6m in cash and cash equivalents and other financial assets. The reserve of $65.7 is included in the Cash and Cash equivalents and other financial assets.
Email 17/06/2026	To Whom it may concern I am a resident of Mandurah and I am apaulled at the services given in the region. I have lived in the premises I am in for almost 3 years now , I have only ever seen my verge mowed once. I did request the shore tree on the verge to be trimmed once and it was done, but no warning given so I was locked into my house as the worked blocked my drive way. After a couple of hours I did again asked how long	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending, Transparency, accountability and communication

	they would be, The response we will finish soon, with attitude. When they finished I needed to get out for an appointment and I said Thank you to the worker's . One responded with full attitude and snarkly said Hope Your Happy. Well with the winter here there is branches constantly falling and landing on my husbands truck. I do not have the room in my bin for your rubbish. Maybe instead of employing more staff , how about some seniors take a pay cut and give other workers a pay rise. However, by law under the *Local Government (Administration) Regulations 1996*, the City of Mandurah is legally required to publish the specific salary bands of its highest-earning executive employees in its annual reports. Only the Chief Executive Officer's name, **Casey Mihovilovich**, is tied directly to an official executive remuneration figure. The complete breakdown below details the council's top executive positions by salary band, alongside the general workforce totals, formatted as a completely separate block that can be added to your submission.	The City publishes employee salaries over $130,000 in the Annual Report, along with the CEO salary. This is in accordance with the Act and regulations.
	APPENDIX: Breakdown of Current City of Mandurah Staff and Wage Allocation **1. Top Executive & Senior Staff Remuneration (By Anonymous Salary Band)** By law, individual employee names are withheld for privacy, with the exception of the Chief Executive Officer. The council's top 10 highest-paid executive roles fall into the following annual remuneration bands: • **Chief Executive Officer (Casey Mihovilovich):** $378,000 – $455,071 per year • **Executive Position 2 (Director Level):** $240,000 – $259,999 per year • **Executive Position 3 (Director Level):** $240,000 – $259,999 per year • **Executive Position 4 (Director Level):** $240,000 – $259,999 per year • **Senior Management Position 5:** $170,000 – $189,999 per year • **Senior Management Position 6:** $170,000 – $189,999 per year • **Senior Management Position 7:** $150,000 – $169,999 per year • **Senior Management Position 8:** $150,000 – $169,999 per year • **Senior Management Position 9:** $140,000 – $149,999 per year • **Senior Management Position 10:** $140,000 – $149,999 per year **2. Remaining General Workforce and Operational Staff**	Please refer to the City of Mandurah Annual Report 2024/2025 (page 23). Noting the information in the submission is inconsistent with the City's published information.

	The rest of the workforce spans across administration, planning, asset engineering, libraries, recreation, and frontline civil services under the City of Mandurah Industrial Agreement: • **471 Full-Time Equivalent (FTE) Core Staff:** Average package value of $105,000 – $118,000 per year (inclusive of superannuation, work tools, and administrative on-costs). • **Frontline/Field Workers (e.g., Parks, Bins, Maintenance):** Fixed award rates ranging from $75,000 to $89,000 per base salary year. **3. Total Combined Staffing Liability** • **Total Existing Staff Headcount:** 481.34 Full-Time Equivalent (FTE) employees. • **Total Annual Council Payroll Cost: $59,500,000 per year** (representing 40%+ of all revenue collected by the city). The City of Mandurah receives **$102.98 million per year in direct council rates** from residential, business, and vacant land properties. [1] However, because of the way the "double dipping" system is structured in Western Australia, the total amount of money extracted from Mandurah residents through these property taxes is actually much higher. The exact financial breakdown reveals who keeps your money and how much is generated yearly. **1. The Council's General Revenue Breakdown** According to the City of Mandurah's official budget reports, the council pulls in roughly **$154.05 million in total operating income** each year. The money is split across these key revenue streams: [1] • **Council Rates: $102.98 million** (This is the direct land and property tax under fire). • **Rubbish & Waste Charges: $21.78 million**. • **Fees & User Charges: $17.45 million** (Leisure centres, building approvals, marina fees). • **Other Income & Interest: $11.84 million** (Including interest earned from sitting on their cash accounts). [1, 2] **2. The Water Corporation Share (The Second "Dip")** The council receives **$0 from your water rates**. Your water, sewerage, and drainage bills go entirely to the **Water Corporation**, which is a state government-owned utility company. [1]	

	While the exact localized total that the Water Corporation extracts purely from Mandurah borders isn't published in the council's local budget, we can map out what it looks like per household. For a standard Mandurah home with an average Gross Rental Value (GRV), the yearly split looks like this: • **To the Council:** ~$1,750 per year (for municipal land rates). • **To the Water Corporation:** ~$1,200 to $1,400 per year (for fixed sewerage, drainage, and usage charges based on the exact same GRV valuation). [1] This means the combined system extracts roughly **$3,000+ annually per household** using that single property evaluation blueprint. **3. What the 4.95% Hike Adds** By raising the rate in the dollar by 4.95%, the council is trying to inject an extra **$4.6 million to $5 million** into their annual rate pool, driving their direct rate revenue up toward the **$107 million** mark. [1] This massive baseline revenue—combined with the fact that they pulled in $4.78 million just in bank interest on their cash accounts recently—is the mathematical proof community members use to argue that a rate hike is entirely unnecessary. [1] Yours Truly A concerned resident. **How to Use This in Your Objection** Adding this appendix provides a mathematical justification for your argument. It shows the council that you know exactly how heavy their current **$59.5 million administrative payroll** is, making your point that they should restructure internally rather than hiring six more roles using your money.	Local governments and the Water Corporation are not charging for the same service, nor are they set by the same organisation. The shared Gross Rental Valuation is primarily intended to ensure: • Consistency across the State • Equity between properties of similar value • Administrative efficiency, rather than each agency creating separate valuation systems For these reasons, the framework is not considered “double taxation” in a legislative or technical sense, but rather a shared valuation methodology applied by different service providers under State law. If there is concern with the underlying valuation itself, property owners do have the right to lodge an objection with Landgate, as this is the common input used across all authorities.
Email 18/06/2026	I wish to lodge my strong objection to the proposed rate increase. I am a pensioner and struggling to make ends meet. With all the new developments, houses crammed on top of each other, surely you have no need to increase rates. Where you would once have one house (one lot of rates) on a say 600 sq mtr block, you are now squeezing 2 to 3 houses into approximately the same area.	**Relevant Response:** Affordability and community capacity to pay, When a lot is subdivided the property is also revalued and receives a new GRV. Generally a smaller lot size will have a

	Resulting in double or triple rates with no extra cost other than rubbish service. Still the same amount of infrastructure but double rates. People on fixed income are struggling!!!	smaller house and is likely to result in a smaller GRV and lower rates.
Email 18/06/2026	Dear Mayor and Councillors…. We strongly object to the unreasonable increase of 4.95% to your CoM rates. Please re-consider. Some claims that indicate a shortfall do not actually appear to be the case. Claim 1 – Shortfall….Not the case as per your Audit Risk & Improvement Committee Report Claim 2 – City Replacement Cost ??? CoM is not re-building all of Mandurah !! Claim 3 – Reduce the level of Service to the Community ? The community **requires improvement in services**. Claim 4 – CoM employee income – unreasonable increases at cost to ratepayers Claim 5 – Operational Shortfall – Excessive with some examples of projects having to be re-done (e.g. Anstruther Road Lights). Smaller street repairs poorly done over and over again every winter (e.g. Mary Street roundabout potholes) all at cost to ratepayers Claim 6 – Operational Budget Shortfall – forecast figures high to justify increase, yet the bottom line normally ends up in the black As ratepayers for 40+ years, we strongly OBJECT to such a high increase in rates.	**Relevant Response:** Affordability and community capacity to pay
Email 18/06/2026	Dear Mayor and Councillors. I am writing to submit a motion for consideration at the next Ordinary Council Meeting before the budget is adopted to increase rates by 4.95%. You have powers under the Local Government Act to cover the budget shortfall with funds already held in reserve and maintain the current rates on properties in this area. Here's one way to make up the shortfall now and in the future:	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending, Transparency, accountability and communication

	The intent of this motion is to ensure that Council exercises its full responsibilities under sections 2.7, 3.1 and 6.2 of the Local Government Act 1995, particularly in relation to prudent financial management and the adoption of the Annual Budget. As highlighted in the City's Long Term Financial Plan and the current rates consultation, the City continues to face significant cost pressures. Before any further financial burden is placed on Mandurah ratepayers, it is appropriate that Council first ensures the City is not funding services or infrastructure that properly fall within the legislative or functional responsibility of the Western Australian State Government. The proposed motion seeks to: • identify all City funded services, programs and capital works that align with State Government responsibilities; • quantify the cost of these items to the City; and • authorise the CEO to seek appropriate State funding, resources or service transfer arrangements. This approach is consistent with Council's statutory role in determining the budget, ensuring financial sustainability, and protecting the community's capacity to pay. It also aligns with the City's stated commitment to responsible budgeting and minimising rate impacts on residents. Please find the full motion below for your consideration. _____ Proposed Motion That Council, pursuant to its powers and responsibilities under sections 2.7, 3.1 and 6.2 of the Local Government Act 1995, RESOLVES as follows: 1. That the CEO undertake a comprehensive line item review of all City funded services, programs, operating activities and capital works that fall within the legislative, policy or functional responsibility of the Western Australian State Government, including but not limited to: o community safety and crime prevention initiatives (WA Police / Department of Justice), o homelessness, crisis accommodation and social support services (Department of Communities), o major road, bridge and transport corridor infrastructure (Main Roads WA),	

	o environmental management of State owned coastal, estuary and waterway assets (DBCA / DWER), and o tourism activation, major events and regional economic development (Tourism WA / DPIRD). 2. That the CEO prepare a report to Council identifying: a. each service, program or project currently funded by the City that aligns with a State Government responsibility; b. the annual operating and/or capital cost to the City of providing or maintaining each item; and c. the potential reduction in the City's rate requirement should these items be removed from the municipal budget or funded by the State. 3. That the CEO be authorised to formally engage with the relevant State Government agencies to seek: o grant funding, o direct service delivery, o resource allocation, or o transfer of responsibility for the items identified in the review. 4. That the CEO include the outcomes of this review and State Government engagement in the draft 2026/27 Annual Budget, noting Council's statutory responsibility to determine the budget under section 6.2 of the Local Government Act 1995. 5. That Council acknowledges that the Long Term Financial Plan assumes continuation of all current service levels, and therefore recognises the importance of ensuring that Mandurah ratepayers are not funding services that fall outside the City's core local government functions. MOVED: SECONDED:	
Email 18/06/2026	To whom it may concern I strongly object to my rates being raised. As more information comes to light it appears Mandurah City council has more than enough funds to cover the cost of the services we require. I am a solo mum running a micro business in Mandurah earning a fraction of the 6 figures the 26 executives earn. I would suggest trimming your corporate wage bill	**Relevant Response:** Affordability and community capacity to pay

	and your high priced corporate consultation bill before slugging the rate payers who are already feeling the pinch.	
Email 18/06/2026	Dear Mayor and Councillors. I am writing to submit a motion for consideration at the next Ordinary Council Meeting before the budget is adopted to increase rates by 4.95%. You have powers under the Local Government Act to cover the budget shortfall with funds already held in reserve and maintain the current rates on properties in this area. Here's one way to make up the shortfall now and in the future: The intent of this motion is to ensure that Council exercises its full responsibilities under sections 2.7, 3.1 and 6.2 of the Local Government Act 1995, particularly in relation to prudent financial management and the adoption of the Annual Budget. As highlighted in the City's Long Term Financial Plan and the current rates consultation, the City continues to face significant cost pressures. Before any further financial burden is placed on Mandurah ratepayers, it is appropriate that Council first ensures the City is not funding services or infrastructure that properly fall within the legislative or functional responsibility of the Western Australian State Government. The proposed motion seeks to: • identify all City funded services, programs and capital works that align with State Government responsibilities; • quantify the cost of these items to the City; and • authorise the CEO to seek appropriate State funding, resources or service transfer arrangements. This approach is consistent with Council's statutory role in determining the budget, ensuring financial sustainability, and protecting the community's capacity to pay. It also aligns with the City's stated commitment to responsible budgeting and minimising rate impacts on residents. Please find the full motion below for your consideration. _____ Proposed Motion	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending, Transparency, accountability and communication All services that are provided at the City of Mandurah are aligned to Strategies adopted by Council. Council are provided with Service Statements and a net impact of each service during the workshops. The City of Mandurah is not providing or duplicating a service that is being delivered by the State Government in Mandurah. For example, the State Government manage and maintain state roads and the City is responsible for managing local roads, the City provides grants and community leases to homelessness and social support organisations but does not deliver any services,. The City manages the coast, Estuary and waterway assets and the

	That Council, pursuant to its powers and responsibilities under sections 2.7, 3.1 and 6.2 of the Local Government Act 1995, RESOLVES as follows: 1. That the CEO undertake a comprehensive line item review of all City funded services, programs, operating activities and capital works that fall within the legislative, policy or functional responsibility of the Western Australian State Government, including but not limited to: o community safety and crime prevention initiatives (WA Police / Department of Justice), o homelessness, crisis accommodation and social support services (Department of Communities), o major road, bridge and transport corridor infrastructure (Main Roads WA), o environmental management of State owned coastal, estuary and waterway assets (DBCA / DWER), and o tourism activation, major events and regional economic development (Tourism WA / DPIRD). 2. That the CEO prepare a report to Council identifying: a. each service, program or project currently funded by the City that aligns with a State Government responsibility; b. the annual operating and/or capital cost to the City of providing or maintaining each item; and c. the potential reduction in the City's rate requirement should these items be removed from the municipal budget or funded by the State. 3. That the CEO be authorised to formally engage with the relevant State Government agencies to seek: o grant funding, o direct service delivery, o resource allocation, or o transfer of responsibility for the items identified in the review. 4. That the CEO include the outcomes of this review and State Government engagement in the draft 2026/27 Annual Budget, noting Council's statutory responsibility to determine the budget under section 6.2 of the Local Government Act 1995. 5. That Council acknowledges that the Long Term Financial Plan assumes continuation of all current service levels, and therefore recognises the importance	State Government manage their own assets. The City provide rangers and community safety education resources however do not deliver policing or anti-social response assistance. Local government functions are approved by the Council through Strategy and have gone through a consultation process and a financial implications assessment.

	of ensuring that Mandurah ratepayers are not funding services that fall outside the City's core local government functions.	
Email 18/06/2026	Dear Mayor and Councillors, I object to the council's plans to raise rates by 4.95% when you have $130 million dollars in the bank but expect ratepayers to find a $12 million dollar operational shortfall while local households are doing it tough and have to tighten their belts. Plus the $61.8 million sitting in every day, unrestricted accounts. Plus the $69.4 million locked away in internal reserve "piggy banks." I see vulnerable people in the community drowning in cost of living stress while you all give yourselves pay rises on top of already healthy salaries. Mandurah is currently the highest demand regional area in WA emergency financial and food relief. Forcing families to choose between paying their rates and putting food on the table while the city sits on a vast cash cushion. It is a profound double standard. I'm standing up for Mandurah ratepayers.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending, Transparency, accountability and communication The City has $81.6m in cash and cash equivalents and other financial assets. The reserve of $65.7 is included in the Cash and Cash equivalents and other financial assets.
Email 18/06/2026	To whom it concerns. I wish to lodge my objection to the planned rates increase. In our current financial climate it would make more sense to have a reduction. Council needs to stop approving extra events that are not beneficial to the majority of our community. I am a born and bred local. I have never attended a single event that the council has wasted my rates on I don't want an environmental damaging cycle path in Falcon. What a waste of money! What I would like is some support for our homeless and those struggling. Start spending our rates like you will be scrutinised and accountable for every cent Steve	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending
Email 18/06/2026	Dear Councillors I object to the proposed 4.95% rate rise at a time when property owners are struggling with so many other cost rises. I believe the Council and all Local Governments need to significantly strip back the budget and Long Term Financial Plan to predominantly essential services and works only for the next 4 years while inflation continues to rise and cost of living	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending

	continues to skyrocket. There are way too many activities and events that are non-essential that should be being paused for the next few years. Activities provided by Council recently have included things like cooking classes, IT training, small business training etc. While they might be helpful to some people they are not essential and it is stretching it to say these matters are the remit of a Local Government. Also need to pause events like BBQ's in the suburbs for a while. While they are nice and aimed at community building they are definitely not essential and are not very well attended. School Holiday activities need to be scaled down significantly too. It is not necessary for CoM to put an activity or event on every day of the 4 lots of school holidays. Definitely not at this time of global financial stress. Please significantly review the budget and the Long Term financial Plan and get back to basics - essential works and services predominantly. Sure keep the bigger events such as Crab Fest, Christmas activities and events but the City at this time do not need to be putting on Halloween events, Easter events, random bbqs and courses and activities not related to the core purpose of a Local Government.	
Email 18/06/2026	Good afternoon, As my family have paid rates for 60 years continuously, here in Mandurah, we have contributed to the healthy financial position of the council. I believe there is no reason to raise rates this year. My rates are currently overdue due to health issues. I strongly refute that a 4.95% increase to rates, per annum, is reasonable. When I look through the budget there are so many 'non-essential' items where cost efficiencies could be made. Stop advertising the Halls Park development for one! Please consider the financial difficulty so many rate payers are in, and consider using the millions of dollars available to the council In their bank accounts.	**Relevant Response:** Affordability and community capacity to pay
Email 18/06/2026	You do not need to hurt Australian families further with increased rates when we are already struggling with housing crisis, excessive cost of living, excessive fuel costs and excessive food price increases. Mandurah rates are high enough as it is considering the low standard of the area with crime and drugs running rampant. Unnecessary upgrading to the foreshore area is making it worse and the regreassing that is constantly happening is a complete waste of tax payers money. We pay extra in utilities service charges due to rural classification, however there is nothing rural about this area. Maybe once upon a time, but not now.	**Relevant Response:** Affordability and community capacity to pay

	When the council sits on $131,000,000.00 of stockpiled money, why should Australain families give more when many are missing out on the basic necessities in life. Do not treat people like numbers as we are all doing all we can as you squash us into common wall properties where we can hand the neighbour a cup of tea just by opening the window. You limit what we can do on our own properties in respect to building but want more money for nothing more than pocket lining. I have tried to enquire on building a carport but just get told to submit an application and pay a fee to find out if I can do hat I would like on a property I own. Some people even resorting to tent accomodation in this disgusting economy of overpriced everything. Councillors are taking advantage with their excessive incomes and are so far out of touch with reality and the common person it is shameful. You are not a above us, you are people too. Experience what common Australians are experiencing, instead of your lovish salaries and lifestyles and you may become or aware of the needs of the people you represent.	The City has $81.6m in cash and cash equivalents and other financial assets. The reserve of $65.7 is included in the Cash and Cash equivalents and other financial assets.
Email 18/06/2026	I wish to register an objection to the proposed rates increase in rates for the 2026/7 year. My preference is for the council to tighten their extravagant expenditures and target cutting a budget with nil increase as the target rather than a lazy but traditional % increase start point! Reduce the overheads expenditure plans and remove waste from your proposals and manage to these tighter targets.	**Relevant Response:** Affordability and community capacity to pay
Email 19/06/2026	To The CEO of COM , It is with an absolute definitely no to the increase of Rates.. In the current climate of rising household prices you should be considering no Rate increases. Maybe you should consider a reduction in salaries for the CEO and all executive staff and reduce the executive positions and definitely not increase them. Do you really need so many consultants? which unfortunately cost the rate payers of Mandurah money that could be spent elsewhere.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending, Transparency, accountability and communication

	At the moment I personally do not think as a Rate Payer in Mandurah we are getting value for money from our COM and this is very concerning .Unfortunately this has been an issue for the last eight years without improving. With the Election of a new CEO,Mayor and Councillors myself and my husband were expecting more open transparency from you, this has not been the case, especially with the backdoor goings on with taking away our precious A Class Reserve on the Western Foreshore and building a Brewery. Are any of you proposing this venture really aware of the fact that Restaurants and Pubs battle to get people into these venues during the winter months and have to close in the evenings. I suggest you do your reseach. The Smart St Mall is definitely a no go area not just during the evening, unfortunately also during the day with the anti socialable behaviour during the day. I personally believe that the CEO, Mayor and the new Elected Councillors really need to start listening to the Rate Payers of Mandurah who actually pay your wages, unfortunately something that is taken for granted at the moment.	
Email 18/06/2026	Good afternoon City of Mandurah Mayor and Councilors, I object to the city of Mandurah's proposed 4.95% rate rise and the claims made to justify the increase based on the LONG TERM FINANCIAL PLAN. While households and businesses experience rising costs, we have had to manage it within our existing cash flows and budgets, which ultimately is by cutting discretionary spending and overheads where possible. There is no room for the nice but not essential spending at this point in time. We are also needing to dip into any savings to pay for essentials and I expect the City of Mandurah will do the same until our economy rebounds. I trust that you will listen carefully to rate payers and consider the financial impact we will experience by again, for many years now, raising our rates beyond what is deemed necessary for essential spending only.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending,

Email 18/06/2026	Good afternoon all We are strongly opposed to the above with the 4.95% rate increase. We have thought about this and have noted, especially over the previous years, its almost a script written by the Council as to why rate increases are important. We continually see:- (in no exact order) 1) . Lots of new expenditure . No cutbacks in expenditure . New employees at exhorbitant costs . This plan should be available to the ratepayers beforehand to ensure the council has taken into consideration every/all savings where possible. . Contractors reviews, getting quality for service, because its certainty not happening. etc. 2) . Western Foreshore has been such a disappointing debacle of affairs. Sadly, this has really enlightened us as to how the Council works, ie, does not listen to the community on many matters. How can you sign away our much loved A Class Reserve on Hall Park and keep saying it's in the hands of State Parliament? Whilst this might be true, the Council still has the power to STOP this now. There has been so much of ratepayers money spent, especially on advertising (and this is on going), before the proposed project has even been approved. This is fraudulent spending, and it should stop, then be charged to the proponent whether the proposal is approved or not. This in itself, will be a massive savings. Hall Park will become vitally important to the communities health and wellbeing as the population grows. We must also totally respect our history/culture of our Aboriginal community, in particular, our Strong Womans Group. As a ratepayer, I would like to know what credentials do any of the Councillors have to make such huge decisions on such massive commercial developments.	**Relevant Response:** Affordability and community capacity to pay, Need for cost control, efficiencies and reduced spending,

	. We would prefer our rates to go to a shelter (mainly homeless) during emergency purposes, ie, storms. We were disappointed to see the lack of local action taken over the recent storms in Mandurah where no shelters could be open on the night for various reasons as advised by the Mayor. Mandurah had been advised by Bureau of Meteorology that this storm was approaching well in advance. Why couldn't communication with DFES be done straight away at this time. This would have allowed for the necessary process and protocols to be put in place? I know this is State Government, however, communication breakdown keeps happening. 3) . Households are really finding it financially hard and the Council don't take this seriously. Everyone sitting on the council can't possibly say they understand this when for us, we've not heard a valid reason as to how they keep coming to this conclusion. Finally the council must remember, you are spending ratepayers money, and we don't get to opt out, debt collectors are set upon on us. This is not acceptable. A lot of education in layman terms would be helpful in the way how the financial plan is calculated over the 10 year period, and to also better understand what's being discussed at a councillors meeting in how decisions are made. Thank you for your time	

Appendix 1 - Mandurah Matters Survey

Number	1.Paying the Cost of What We Use - To what extent do you agree with the following statement?	2.Importance of Maintaining Services and Assets	3a. If Council needs to increase revenue to maintain existing services and community assets, which approach would you prefer?	3b. (Other (please specify))	4. Community Preference on Service Levels - Which statement best reflects your preference?	5. Service Priorities If Council had to prioritise funding, how important are the following services and assets to you?	6. Maintaining Existing Assets vs Building New Facilities - To what extent do you agree with the following statement?	7. Which of the following approaches do you think the City should take in the next budget? Path A – No Rate Increase: Maintain current service levels. Path B – Cost of Services Only - Approximately 4.27% rate increase(Equivalent to approximately $1.40 per week on an average residential property). Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase(Equivalent to approximately $1.60 per week on an average residential property)	8a. What is the main reason for your selection?	8b. (Other (please specify))	9. Understanding of Rates	10. Would you like more information about how rates are calculated and spent?	11. Please write your question below about how rates are calculated and spent	12a. Where should the City focus its efficiency efforts?	12b. (Other (please specify))	13a. How are you most likely to pay your annual rates notice?	13b. (Other (please specify))	14a. What would make paying your rates easier?	14b. (Other (please specify))
1	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Very Important, Environmental management and waterways - Important, Community safety and compliance: Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs		Pay in four instalments		More flexible payment arrangements	
2	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very important, Parks and public open space: Very important, Sporting and recreation facilities: Very important, Community programs and events: Very important, Environmental management and waterways - Very important, Community safety and compliance: Very important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing the approach to maintaining public spaces		Direct debit arrangement		More frequent payment options (e.g. weekly or fortnightly)	
3	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very important, Parks and public open space: Very important, Sporting and recreation facilities: Very important, Libraries and community facilities: Very important, Community programs and events: Very important, Environmental management and waterways - Very important, Community safety and compliance: Very important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Strongly Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Investing more in community facilities and projects		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Reviewing underused facilities, Reviewing the approach to maintaining public spaces		Rates smoothing (spreading payments easily across the year)		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly)	
4	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important		Same rates only. Ask support from government for budget.	Unsure	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Neutral, Community programs and events: Important, Environmental management and waterways - Very important, Community safety and compliance: Very important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year		Get support from government for funding. We're already taxed.	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No			Maintain current infrastructures. E.g. street lights broken and are never fixed	Pay in four instalments		Lower instalment costs/ charges	
5	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Neutral, Parks and public open space: Neutral, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Slightly important, Environmental management and waterways: Very Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year		The City's Long Term Financial Plan outlines ongoing investments into 'Digital Transformation' and IT projects intended to create organizational efficiencies. However, despite these tech upgrades, the 'Leadership' (Statutory Functions and City Executive) budget is projected to increase by approximately $1.5 million (+15%) by 2029, passing a 4.50% rate hike onto property owners. the City must provide transparency on the financial Return on Investment (ROI) of its current tech systems and show where it is actively reducing internal administrative headcounts as a result of these upgrades.	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Investing in smarter technology, Reducing operational costs		Pay in full (pay the amount by the due date)		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly)	
6	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Important, Environmental management and waterways - Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Neutral	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Investing in smarter technology, Reviewing community grants and sponsorships, Reducing operational costs		Pay in four instalments		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Better information about payment options, Lower instalment costs/ charges	
7	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Slightly Important , Parks and public open space: Important, Sporting and recreation facilities: Slightly Important , Libraries and community facilities: Slightly Important , Community programs and events: Slightly Important , Environmental management and waterways - Slightly Important , Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Neutral	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Reducing operational costs		Pay in four instalments		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Lower instalment costs/ charges	
8	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Slightly important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Neutral, Parks and public open space: Neutral, Sporting and recreation facilities: Neutral, Libraries and community facilities: Neutral, Community programs and events: Neutral, Environmental management and waterways - Neutral, Community safety and compliance: Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reviewing community grants and sponsorships, Reducing operational costs	Do not spend recklessly on Christmas decorations that Youthe will destroy and damage.	Enter into a payment arrangement (a customised payment plan with the City)		More frequent payment options (e.g. weekly or fortnightly)	
9	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Neutral, Community programs and events: Neutral, Environmental management and waterways - Neutral, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Investing in smarter technology, Reviewing underused facilities, Reducing operational costs		Unsure		Lower instalment costs/ charges	
10	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very important, Parks and public open space: Very important, Sporting and recreation facilities: Not important, Libraries and community facilities: Not important, Community programs and events: Very important, Environmental management and waterways: Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	Yes	I support investment into improving and modernising Mandurah where possible, particularly projects that improve the appearance, safety and long-term appeal of the city while encouraging tourism and economic development. I believe some spending priorities should be reconsidered, particularly expensive short-term projects that may look impressive but may not provide long-term value for ratepayers during ongoing cost-of-living pressures. Additionally, more emphasis should be placed on revitalising ageing or underdeveloped areas such as Silver Sands, improving the visual appeal and safety of the area, attracting more accommodation and encouraging small business growth to reduce the city's reliance on tourism alone. Furthermore, I also believe permanently expanding and modernising the foreshore precinct, including removing the roundabout entirely and instead reducing vehicle access along parts of the main strip could improve the atmosphere, tourism appeal and long-term value of the city.	Investing in smarter technology, Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs			Manually making fortnightly payments		More frequent payment options (e.g. weekly or fortnightly)	
11	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important		This needs to be more clearer. We need to know exactly which services/projects may be cut if rates stay lower. We need to know/see much efficiency savings have already been achieved. We need to know whether all current assets are economically sustainable. We need to know what alternative revenue streams (beautification parking/driving endorsed assets) is being considered. We need to know projected debt levels. And we need to understand population growth assumptions. What are the alternative scenarios beyond the proposed path.	Unsure	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Important, Environmental management and waterways - Important, Community safety and compliance: Very important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Strongly Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	Yes	I would like to see how rates are spent in Dawesville. Some areas in Mandurah are clearly an ooty priority. Anything after the cut bridge has been an eyesore for years. The Dolphin Quay area is 10 years and things have changed quite a bit in those 2 years. All the new housing that has been put in the area has increased the value of our rates and costs. Where is the security for so many young families here. I get it, that we will not getting a police station anywhere near us any time soon but a little more police presence would make us feel safer in their own homes. Where are the rate raised street cameras or other options for safer communities?	Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs	Look after the roads, the parks and the paths. And stop wasting OUR money on crap	Pay in full (pay the amount by the due date)	None of your business		Lower instalment costs/ charges, Better information about payment options	
12	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Very important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Not important, Environmental management and waterways - Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs		Pay in full (pay the amount by the due date)		More flexible payment arrangements, Lower instalment costs/ charges	
13	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Neutral, Community programs and events: Important, Environmental management and waterways - Important, Community safety and compliance: Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs		Unsure		Lower instalment costs/ charges	
14	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Slightly Important		I reject the fleeting that increased revenue from residents should always be the first and only consideration offered by Council. Before increasing financial pressure on households, has Council undertaken an publicly and specifically reported on reduced costs and or savings through organisational efficiencies, review of executive numbers and remuneration, reduction in discretionary expenditure, reconsideration of non-essential projects, prioritisation of essential spending over desirable spending, or pursuit of alternative funding sources? Has Council undertaken a review of executive remuneration packages, including base salary, superannuation, bonuses, and other benefits, to ensure they are reasonable and aligned with community standards? Has Council considered whether executive positions can be consolidated or eliminated to reduce overhead costs, especially during periods of financial hardship when finances tighten. It is reasonable to ask whether equivalent expectations apply within Council, or whether budgets increasingly collect and hide ADs, organisational growth and discretionary spending that residents are expected to fund regardless of their own financial circumstances. What assessments have occurred regarding executive costs relative to community financial conditions? Have senior leadership considered demonstrating shared restraint when residents are being asked to absorb increasing financial pressure while executive incomes increase? Has Council undertaken a discretionary expenditure review, including travel, entertainment, professional memberships, and non-essential operational costs, to identify opportunities for savings before seeking additional revenue from residents? Residents experiencing mortgage stress, food insecurity and broader cost-of-living pressures are repeatedly expected to reduce spending and absorb hardship. Poverty is not accidental; it is the result of policy decisions. Financial sustainability should not be pursued by normalising avoidable harm. Financial sustainability should not come at the cost of worsening financial insecurity among residents. I am also concerned about transparency and governance regarding expenditure committed to projects prior to approvals being finalised. Public reporting has indicated substantial spending on projects such as the Mandurah Performing Arts Centre before formal approvals were in place, raising questions about oversight and accountability. If significant expenditure can occur on projects before approvals are complete, what assurance do residents have that similar spending patterns, assumptions or pre-commitments are not occurring elsewhere across departments? What safeguards exist to prevent premature commitment of public funds, and how often has this occurred? Residents are being asked to show patience and confidence that Council has demonstrated disciplined prioritisation, transparent decision-making and responsible stewardship of existing resources before being asked to do more. Ratepayers are not abstract funding sources. Rates are paid by people, including those already reducing food quality, delaying healthcare, managing mortgage stress and experiencing increasing financial insecurity. Before asking residents to pay more, Council should clearly demonstrate where restraint has occurred internally, what spending has been deprioritised, and how difficult choices have been shared rather than transferred.																	
15	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Important, Environmental management and waterways - Important, Community safety and compliance: Shidhi Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs		Rates smoothing (spreading payments easily across the year)		More frequent payment options (e.g. weekly or fortnightly), Lower instalment costs/ charges	
16	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Important, Environmental management and waterways - Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs		Pay in full (pay the amount by the due date)		Lower instalment costs/ charges	
17	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Neutral / Unsure	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Neutral, Parks and public open space: Not important, Sporting and recreation facilities: Slightly Important , Libraries and community facilities: Neutral, Community programs and events: Important, Environmental management and waterways - Neutral, Community safety and compliance: Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Disagree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing underused facilities, Reducing operational costs		Pay in full (pay the amount by the due date)		More frequent payment options (e.g. weekly or fortnightly)	
18	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Slightly Important		I reject the fleeting that increased revenue from residents should always be the first and only consideration offered by Council. Before increasing financial pressure on households, has Council undertaken an publicly and specifically reported on reduced costs and or savings through organisational efficiencies, review of executive numbers and remuneration, reduction in discretionary expenditure, reconsideration of non-essential projects, prioritisation of essential spending over desirable spending, or pursuit of alternative funding sources? Has Council undertaken a review of executive remuneration packages, including base salary, superannuation, bonuses, and other benefits, to ensure they are reasonable and aligned with community standards? Has Council considered whether executive positions can be consolidated or eliminated to reduce overhead costs, especially during periods of financial hardship when finances tighten. It is reasonable to ask whether equivalent expectations apply within Council, or whether budgets increasingly collect and hide ADs, organisational growth and discretionary spending that residents are expected to fund regardless of their own financial circumstances. What assessments have occurred regarding executive costs relative to community financial conditions? Have senior leadership considered demonstrating shared restraint when residents are being asked to absorb increasing financial pressure while executive incomes increase? Has Council undertaken a discretionary expenditure review, including travel, entertainment, professional memberships, and non-essential operational costs, to identify opportunities for savings before seeking additional revenue from residents? Residents experiencing mortgage stress, food insecurity and broader cost-of-living pressures are repeatedly expected to reduce spending and absorb hardship. Poverty is not accidental; it is the result of policy decisions. Financial sustainability should not be pursued by normalising avoidable harm. Financial sustainability should not come at the cost of worsening financial insecurity among residents. I am also concerned about transparency and governance regarding expenditure committed to projects prior to approvals being finalised. Public reporting has indicated substantial spending on projects such as the Mandurah Performing Arts Centre before formal approvals were in place, raising questions about oversight and accountability. If significant expenditure can occur on projects before approvals are complete, what assurance do residents have that similar spending patterns, assumptions or pre-commitments are not occurring elsewhere across departments? What safeguards exist to prevent premature commitment of public funds, and how often has this occurred? Residents are being asked to show patience and confidence that Council has demonstrated disciplined prioritisation, transparent decision-making and responsible stewardship of existing resources before being asked to do more. Ratepayers are not abstract funding sources. Rates are paid by people, including those already reducing food quality, delaying healthcare, managing mortgage stress and experiencing increasing financial insecurity. Before asking residents to pay more, Council should clearly demonstrate where restraint has occurred internally, what spending has been deprioritised, and how difficult choices have been shared rather than transferred.						I selected no rate rise, not because I oppose investment in essential services, but because I do not believe Council has yet demonstrated that a rate increase is necessary. Sufficient justification has been provided that increasing rates should be the first response before demonstrating internal restraint, efficiencies and disciplined prioritisation. Residents experiencing mortgage stress, food insecurity and broader cost-of-living pressures are being asked to absorb hardship while executive incomes increase, postpone healthcare and absorb hardship. It is reasonable to expect Council to demonstrate equivalent restraint before increasing financial pressure on households. I am also concerned that significant expenditure commitments have been achieved, what discretionary expenditure has been reduced, whether executive structures and remuneration have been reviewed, what non-essential projects have been deferred, and whether all reasonable alternative funding pathways have been explored in proposing increased rates. I am also concerned about transparency and governance regarding expenditure committed to projects prior to approvals being finalised. For example, reported expenditure of approximately $320,000 associated with promotion and related activities for the Mandurah Performing Arts Centre before formal approval has raised legitimate questions regarding prioritisation, financial stewardship and public confidence in decision-making processes. If substantial spending can occur prior to approvals being finalised, what assurance do residents have that this is not occurring elsewhere across departments and whether equivalent scrutiny is applied before requesting increased contributions from ratepayers. Residents are being asked to show patience and confidence that existing resources have been managed with restraint, clear priorities and accountability. Residents should not be expected to continually absorb increasing costs while having limited visibility of equivalent expectations within Council. Poverty is shaped by cumulative policy decisions. Financial sustainability should not																	
19	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Slightly Important , Environmental management and waterways - Slightly Important , Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs		Rates smoothing (spreading payments easily across the year)		More frequent payment options (e.g. weekly or fortnightly), Lower instalment costs/ charges	
20	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Neutral, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Not important, Environmental management and waterways - Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing community grants and sponsorships, Reducing operational costs	Do not spend recklessly on Christmas decorations that Youthe will destroy and damage.	Pay in full (pay the amount by the due date)		Lower instalment costs/ charges	
21	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Very important, Parks and public open space: Very important, Sporting and recreation facilities: Very important, Libraries and community facilities: Neutral, Community programs and events: Neutral, Environmental management and waterways - Neutral, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Investing in smarter technology, Reviewing underused facilities, Reviewing the approach to maintaining public spaces, Reducing operational costs		Pay in full (pay the amount by the due date)		More online payment options	
22	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Neutral / Unsure	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Neutral, Libraries and community facilities: Neutral, Community programs and events: Neutral, Environmental management and waterways - Important, Community safety and compliance: Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing underused facilities		Pay in full (pay the amount by the due date)		Reminder notifications	
23	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important		I would prefer Council focus on reducing unnecessary spending, improving efficiency, and prioritising essential services before increasing rates. Many households in Mandurah are already struggling with rising living costs, including mortgages, rent, groceries, insurance, and utilities. Further rate increases would place additional financial pressure on residents. If additional revenue is required, I would prefer Council explore alternative funding options, staged projects, grants, or temporary reductions in non-essential spending rather than increasing rates for residents.	Unsure	Roads and footpaths - Important, Parks and public open space: Neutral, Sporting and recreation facilities: Neutral, Libraries and community facilities: Neutral, Community programs and events: Neutral, Environmental management and waterways - Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs - Strongly Agree	Path A – No Rate Increase - 0% increase this year		Many households are already experiencing significant cost of living pressures, including rising mortgage repayments, rent, groceries, insurance, utilities and fuel costs. I believe Council should prioritise reducing unnecessary spending, improving efficiency and focusing on essential services before increasing rates further. If additional revenue is required, I would prefer Council explore alternative funding options, staged projects, grants or temporary reductions in non-essential spending rather than increasing rates for residents. Council should consider delaying non-essential projects, seeking alternative funding opportunities and reviewing operational costs before increasing rates.	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reducing operational costs			It depends on the final cost of the rates notice and the ability to pay in instalments. I am very worried due to the rising cost of living. Many families are already struggling with grocery costs, mortgage repayments. The rates are just one more thing to worry about and how they will manage payments. The way rates are paid may depend on what is most financially achievable at the time.	More frequent payment options (e.g. weekly or fortnightly)	
24	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important		A combination of gradual rate increases and careful review of spending priorities. I support maintaining essential infrastructure and community assets, but I would also like to see stronger efficiency measures, reduced non-essential spending, and greater transparency around discretionary projects before significant ongoing rate increases are adopted.	I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space: Important, Sporting and recreation facilities: Important, Libraries and community facilities: Important, Community programs and events: Important, Environmental management and waterways - Very Important, Community safety and compliance: Important	Council should prioritise maintaining and renewing

Number	1.Paying the Cost of What We Use - To what extent do you agree with the following statement?	2.Importance of Maintaining Services and Assets	3a. If Council needs to increase revenue to maintain existing services and community assets, which approach would you prefer?	3b. (Other (please specify))	4. Community Preference on Service Levels - Which statement best reflects your preference?	5. Service Priorities If Council had to prioritise funding, how important are the following services and assets to you?	6. Maintaining Existing Assets vs Building New Facilities - To what extent do you agree with the following statement?	7. Which of the following approaches do you think the City should take in the next financial year? Path A – No Rate Increase - 0% increase this year. Path B – Cost of Services Only - Approximately 4.27% rate increase(Equivalent to approximately $1.40 per week on an average residential property). Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase(Equivalent to approximately $1.60 per week on an average residential property)	8a. What is the main reason for your selection?	8b. (Other (please specify))	9. Understanding of Rates	10. Would you like more information explaining how rates are calculated and spent?	11. Please write your question below about how rates are calculated and spent	12a. Where should the City focus its efficiency efforts?	12b. (Other (please specify))	13a. How are you most likely to pay your annual rates notice?	13b. (Other (please specify))	14a. What would make paying your rates easier?	14b. (Other (please specify))
27	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Neutral, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways- Neutral, Community safety and compliance- Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reducing operational costs		Pay in full (pay the amount by the due date)		More flexible payment arrangements	
28	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Important, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	Yes	Would like to see full breakdown of budget spend and revenue			Pay in four instalments		Lower instalment costs/ charges	
29	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways- Very Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Yes	How can the City of Mandurah justify their spending when they always over spend their budget so they can ask for more money and to to say it was unexpected? Also why do you continue to push on roads always spend their budget so they can justify asking for more instead of using the money appropriately.	Reducing operational costs		Rates smoothing (spreading payments easily across the year)		More frequent payment options (e.g. weekly or fortnightly), Better information about payment arrangements, Lower instalment costs/ charges, More online payment options, Reminder notifications	
30	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Important, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Yes	I believe our rates are wasted on non essentials such as expensive advertising (eg the Halls Creek/Mandurah Rugby League game) and money to fund-supplied after council meetings. I believe there is a lot of waste within the council itself.	Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs		Pay in four instalments			I would make it easier to pay if I could be assured that my payments are being disbursed responsibly and efficiently. Currently I feel there is too much waste.
31	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very important, Parks and public open space- Very important, Sporting and recreation facilities- Very important, Libraries and community facilities- Very important, Community programs and events- Very important, Environmental management and waterways- Very important, Community safety and compliance- Very important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Investing more in community facilities and projects		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Yes	How is the asset integrity and maintenance process structured? How does this translate into rates calculations? How is the quotes process verified?	Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs		Pay in two instalments		More frequent payment options (e.g. weekly or fortnightly)	
32	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Neutral, Sporting and recreation facilities- Slightly Important, Libraries and community facilities- Not Important, Community programs and events- Slightly Important, Environmental management and waterways- Important, Community safety and compliance- Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing community grants and sponsorships, Reducing operational costs		Direct debit arrangement		Lower instalment costs/ charges	
33	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Neutral, Sporting and recreation facilities- Slightly Important, Libraries and community facilities- Not Important, Community programs and events- Slightly Important, Environmental management and waterways- Important, Community safety and compliance- Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs		Rates smoothing (spreading payments easily across the year)		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Lower instalment costs/ charges, More online payment options	
34	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Not Important, Libraries and community facilities- Not Important, Community programs and events- Important, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Investing in smarter technology, Reviewing underused facilities, Reviewing the approach to maintaining public spaces, Reducing operational costs		Rates smoothing (spreading payments easily across the year)		Lower instalment costs/ charges	
35	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Slightly Important, Parks and public open space- Slightly Important, Sporting and recreation facilities- Slightly Important, Libraries and community facilities- Slightly Important, Community programs and events- Slightly Important, Environmental management and waterways- Important, Community safety and compliance- Not Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing underused facilities		Rates smoothing (spreading payments easily across the year)		Lower instalment costs/ charges	
36	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		Unsure	Roads and footpaths - Slightly Important, Parks and public open space- Slightly Important, Sporting and recreation facilities- Slightly Important, Libraries and community facilities- Slightly important , Community programs and events- Not Important, Environmental management and waterways- Important, Community safety and compliance- Not Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs		We try to pay as much as possible before the rates come out so the over all amount owed is less, therefore each quarterly payment is reduced.		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Better information about payment arrangements, Lower instalment costs/ charges	
37	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important		I believe a solution needs to be found that doesn't pass the costs onto ratepayers. We all can barely afford to survive as it is without increasing the cost of rates. Plus, I live on a street with sheoak trees which drop an insane amount of needles and nuts and the City road sweeper comes around MAYBE once every 2 months so majority of the time we live with a mess of a street. I think it needs to be shown to the community what is actually being provided for with our rates, otherwise it just looks like we're being charged for the sake of being charged when we all already have exorbitant mortgages we can barely afford.	I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Important, Environmental management and waterways- Important, Community safety and compliance- Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Reviewing underused facilities, Reviewing the approach to maintaining public spaces, Reducing operational costs		Pay in four instalments		More flexible payment arrangements, Lower instalment costs/ charges	
38	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important		Look at cut backs that don't benefit the majority of the community. Do we really need to contribute to the cob fest? Or similar projects	I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Very important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Yes	I think breaking down what is spent in each ward would be better. As it seems some areas. Miss out	Reducing operational costs		Unsure		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Reminder notifications	
39	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Not very well	Yes	A breakdown of each services that our rates are spent on. Including where we are in the process to the asset bin collection. We don't see any obvious improvement in infrastructure in Mandurah.	Reviewing the approach to maintaining public spaces		Direct debit arrangement			Happy as is
40	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Not important, Libraries and community facilities- Not important, Community programs and events- Not important, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Reviewing underused facilities, Reviewing the approach to maintaining public spaces, Reducing operational costs		Pay in four instalments		Lower instalment costs/ charges	
41	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important		Reduce the wage increases for corporate council members. We have all made changes due to the economy now it is time we stop taking from the average and poor.	I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Neutral, Parks and public open space- Neutral, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways- Neutral, Community safety and compliance- Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reducing operational costs		Enter into a payment arrangement (predetermined payment plan with the City)		Lower instalment costs/ charges	
42	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Very important, Parks and public open space- Very important, Sporting and recreation facilities- Slightly Important, Libraries and community facilities- Very Important, Community programs and events- Slightly Important, Environmental management and waterways- Important, Community safety and compliance- Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Investing in smarter technology, Reviewing underused facilities		Pay in four instalments		Lower instalment costs/ charges	
43	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Very Important, Sporting and recreation facilities- Very Important, Libraries and community facilities- Very Important, Community programs and events- Very Important, Environmental management and waterways- Very Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reviewing underused facilities, Reviewing community grants and sponsorships		Pay in four instalments		More frequent payment options (e.g. weekly or fortnightly)	
44	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Neutral, Sporting and recreation facilities- Neutral, Libraries and community facilities- Neutral, Community programs and events- Not Important, Environmental management and waterways- Neutral, Community safety and compliance- Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reducing operational costs		Pay in four instalments		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Better information about payment arrangements, Lower instalment costs/ charges, More online payment options	
45	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Neutral / Unsure		None, we have worked out how much you pull in from rates, there's no need to give any more	I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Not important, Parks and public open space- Slightly Important, Sporting and recreation facilities- Slightly Important, Libraries and community facilities- Slightly Important, Community programs and events- Not important, Environmental management and waterways- Slightly Important, Community safety and compliance- Not Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	Yes	I would like a break down of everywhere my money is spent.	Reducing operational costs		Pay in four instalments			Not paying them
46	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very important, Parks and public open space- Very important, Sporting and recreation facilities- Very important, Libraries and community facilities- Neutral, Community programs and events- Neutral, Environmental management and waterways- Neutral, Community safety and compliance- Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Concern about future asset condition		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reviewing underused facilities		Pay in full (pay the amount by the due date)		More online payment options	
47	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Slightly important , Parks and public open space- Neutral, Sporting and recreation facilities- Slightly Important, Libraries and community facilities- Slightly Important, Community programs and events- Slightly Important, Environmental management and waterways- Slightly Important, Community safety and compliance- Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year		DO NECESSITY THINGS ONLY AND NOT TO WASTE MONEY ON NON ESSENTIAL STUFF AND INCREASE EFFICIENCY LIKE FINDING COST SAVINGS WITHNESS WITHIN AND WASTAGE ETC	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Investing in smarter technology, Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs	USE AI to avoid cost etc	Pay in four instalments		More flexible payment arrangements	
48	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Neutral, Parks and public open space- Neutral, Sporting and recreation facilities- Neutral, Libraries and community facilities- Neutral, Community programs and events- Neutral, Environmental management and waterways- Neutral, Community safety and compliance- Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year		Why does this not provide another option. A minimum increase of 2% could be factored in with a tighter review of costs and budgets.	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs	Verify projects can be reviewed and delayed. Concrete paths on susceptible coastal areas do not need to be done. Let people catch up with the increased interest rates before deciding to add to their mortgage stress.	There are no options in the survey to have a different rate of increase. (Plus 4.65%. With project deferrals, 2.5% could be achieved.	Pay in four instalments		More frequent payment options (e.g. weekly or fortnightly)		There is no space for additional comments in this survey. The Mandurah Estuary and Peel Inlet should not be allowed to in this budget. $900,000 for a pathway in Dawesville does not need to happen.
49	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important		This is a rigged questionaire. Currently the services in the last 5 years has ripped dramatically as funds are siphoned into unnecessary areas. So to maintain the current standards which have become poor does not address the issues. This is propaganda not consultation.	Unsure	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways- Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase		Once again a completely bias questionaire... We have endured many rate increases over the recent years and the services and standards continue to drop. This is generally caused due to poor management by the council, which has seen all facilities and infrastructure collapse over the past 5 years. The whole system needs an overhaul methinks.	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Yes	How can we get a complete expenses breakdown of the last 5 years total expenditure ... Then we can work out what is relevant and what is not, then not a cost effective plan to match best practice and remove the fat. Then I'll be able to email again below this question when you already have it!!! More inefficiencies...	Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs		Pay in four instalments			As online system-we can check how much is owed on our rates and due dates. Similar to DOT direct.
50	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Important, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Concern about future asset condition		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Reviewing underused facilities, Reviewing community grants and sponsorships				Reminder notifications	
51	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Very Important, Sporting and recreation facilities- Very Important, Libraries and community facilities- Very Important, Community programs and events- Slightly Important, Environmental management and waterways- Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Yes	A more detailed breakdown and explanation on the rates notice.	Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs	Being smarter about maintenance and what is actually required. Canal bridge on Mary street in Halls head required weeks of road closures and detours for what was in the end a few hours of work. Hard to handful of people with paint buckets and brushes. This shouldn't take weeks. Hire out this work and it would have been done in days. Also, the Halls head bridge (over the canal to the park/oval) need to do the work? Why does council work always require 10 people to direct traffic for such small jobs. It seems ridiculous. Is re-tar the road on the bridge and the footpath on the bridge every 2 year takes payers thousands for the amount of does it took and ridiculous amount of people to close off roads and stand around and direct traffic for weeks? Meanwhile, old halls head has not one new or nice park. They're all 30+ years old. No wading, no bbqs, no grass maintenance, it's horrendous.		I have always paid a fortnightly direct debit arrangement. I have been considering to change to a monthly one as roughly 2/10 in the 52 weeks we are given from statement to final payment date. This way, it isn't as noticeable as most people don't have lump sums sitting in this climate.	More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Lower instalment costs/ charges, Reminder notifications		An online system-we can check how much is owed on our rates and due dates. Similar to DOT direct.
52	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Neutral, Parks and public open space- Neutral, Sporting and recreation facilities- Not Important, Libraries and community facilities- Not Important, Community programs and events- Not Important, Environmental management and waterways- Neutral, Community safety and compliance- Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reviewing underused facilities, Reviewing the approach to maintaining public spaces, Reducing operational costs		Pay in full (pay the amount by the due date)			Lower rates. Poor management and excessive expenditure for projects rather than people who live in Mandurah. I'm tired of seeing the ongoing replacement of turf on the foreshore reserve when it's perfectly good planting and disregard for expenses. People are not that reckless in their own homes.
53	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, assisting community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Very important, Parks and public open space- Very important, Sporting and recreation facilities- Very important, Libraries and community facilities- Very important, Community programs and events- Very important, Environmental management and waterways- Very important, Community safety and compliance- Very important	Council should prioritise maintaining and renewing exist

Number	1.Paying the Cost of What We Use - To what extent do you agree with the following statement?	2.Importance of Maintaining Services and Assets	3a. If Council needs to increase revenue to maintain existing services and community assets, which approach would you prefer?	3b. (Other (please specify))	4. Community Preference on Service Levels - Which statement best reflects your preference?	5. Service Priorities If Council had to prioritise funding, how important are the following services and assets to you?	6. Maintaining Existing Assets vs Building New Facilities - To what extent do you agree with the following statement?	7. Which of the following approaches do you think the City should take in the next budget? Path A – No Rate Increase - 0% increase this year. Path B – Cost of Services Only - Approximately 4.27% rate increase(Equivalent to approximately $1.40 per week on an average residential property). Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase(Equivalent to approximately $1.68 per week on an average residential property)	8a. What is the main reason for your selection?	8b. (Other (please specify))	9. Understanding of Rates	10. Would you like more information about how rates are calculated and spent?	11. Please write your question below about how rates are calculated and spent	12a. Where should the City focus its efficiency efforts?	12b. (Other (please specify))	13a. How are you most likely to pay your annual rates notice?	13b. (Other (please specify))	14a. What would make paying your rates easier?	14b. (Other (please specify))
57	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Slightly Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, avoiding community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Slightly Important , Parks and public open space - Very Important, Sporting and recreation facilities - Slightly Important , Libraries and community facilities- Slightly Important, Community programs and events - Not Important, Environmental management and waterways - Not Important, Community safety and compliance- Slightly Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reducing operational costs		Rates smoothing (spreading payments weekly across the year)		Lower instalment costs/ charges	
58	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)	Unsure	Roads and footpaths - Slightly Important , Parks and public open space- Important, Sporting and recreation facilities- Very Important, Libraries and community facilities- Important, Community programs and events- Slightly Important , Environmental management and waterways - Not Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Investing in smarter technology, Reducing operational costs		Pay in two instalments		Reminder notifications	
59	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Important, Environmental management and waterways - Very Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Neutral	Path B – Cost of Services Only - Approximately 4.27% rate increase	Concern about future asset condition		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Yes	Your questions are slightly ambiguous. I agree with some of the answers, but not proportionately. Dawesville doesn't get the same investment as Lakelands, it doesn't get the same investment as Halls Head, so I don't agree with the answers to relevant questions. I'd like to see more transparency, because I resent paying money that should be spent in Dawesville being spent in other areas. Note: You don't throw peoples in a patch of grass, give them a few shops & a not-for-profit community center, and call it a neighborhood. Let's see Dawesville get the same investment as Lakelands, Halls Head, Port Kennedy, Secret Harbour, Dawesville should be classified as a Centre	Reviewing underused facilities, Reviewing the approach to maintaining public spaces	Fair distribution.		Pay in four instalments		More online payment options	
60	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, avoiding community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Slightly Important , Sporting and recreation facilities- Slightly Important , Libraries and community facilities- Important, Community programs and events- Not Important, Environmental management and waterways - Not Important, Community safety and compliance- Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year		I support maintaining existing services, facilities & service levels and do not believe the City should increase rates or subsidise the Marmion events and club. Year after year council rates continue to increase with the normal justification of why they are increasing - 4% one year, 4.5% following year & 5% the next - these increases are unsustainable for many. Rate payers are having to cut back just to survive. Before increasing rates, Council should be reducing, deferring or re-organising their own spending first and cut-back on useless spending, reducing over-staffing, anything that does not improve the Marmion residents / ratepayers.	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reducing operational costs		Pay in four instalments			Reducing the cost would make it much easier to pay
61	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Important, Environmental management and waterways - Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Disagree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Investing more in community facilities and projects		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Investing in smarter technology, Reviewing underused facilities		Pay in full (pay the amount by the due date)		More flexible payment arrangements	
62	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Neutral / Unsure	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, avoiding community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Neutral, Parks and public open space- Neutral, Sporting and recreation facilities- Neutral, Libraries and community facilities- Neutral, Community programs and events- Slightly Important , Environmental management and waterways - Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	No		Reducing operational costs		Pay in four instalments		More frequent payment arrangements (e.g. weekly or fortnightly)	
63	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Not Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, avoiding community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Not Important, Parks and public open space- Not Important, Sporting and recreation facilities- Not important , Libraries and community facilities- Not Important, Community programs and events- Not Important, Environmental management and waterways - Not Important, Community safety and compliance- Not Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reviewing underused facilities, Reducing operational costs		Pay in four instalments		More flexible payment arrangements, Lower instalment costs/ charges	
64	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, avoiding community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important , Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Slightly Important , Environmental management and waterways - Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Not very well	Yes	Information on how rates are calculated and spent in Peel.	Reviewing the approach to maintaining public spaces, Reducing operational costs		Rates smoothing (spreading payments weekly across the year)		Lower instalment costs/ charges	
65	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important		Stop wastage ! Review the mayor and CEO of Mandurah remuneration . Set KPI for all departments and managers .	Unsure	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Slightly Important , Environmental management and waterways - Very Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing cost of upper management		Unsure			Not increasing them every year upon year upon year
66	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important , Parks and public open space- Very Important, Sporting and recreation facilities- Very Important , Libraries and community facilities- Very Important , Community programs and events- Very Important, Environmental management and waterways - Very Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Disagree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Investing in smarter technology, Reviewing underused facilities		Pay in full (pay the amount by the due date)			Not sure any improvement is required.
67	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Neutral, Community programs and events- Neutral, Environmental management and waterways - Not Important, Community safety and compliance- Not Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing community grants and sponsorships		Pay in full (pay the amount by the due date)		Lower instalment costs/ charges	
68	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, avoiding community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Slightly Important , Community programs and events- Neutral, Environmental management and waterways - Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reviewing community grants and sponsorships		Pay in two instalments		Reminder notifications	
69	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways - Neutral, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Yes	Where are the new GRV figures on which the reconstructed D.397601 residential improved rate figure is calculated?	Reviewing the approach to maintaining public spaces	Maintaining and weeding public spaces not currently done	Pay in full (pay the amount by the due date)			Discount for payment in full upfront
70	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, avoiding community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Very Important , Parks and public open space- Very Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways - Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reducing operational costs	reduce use of consultants and staff time on approving projects. Private businesses don't create reserves, they can't afford to have their money tied up in reserves, they have to borrow from banks or from banks. Council needs to become much more efficient with managing rate payers money	Pay in full (pay the amount by the due date)			happy as it is
71	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		Unsure	Roads and footpaths - Very Important , Parks and public open space- Very Important, Sporting and recreation facilities- Very Important, Libraries and community facilities- Very Important, Community programs and events- Very Important , Environmental management and waterways - Very Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Concern about future asset condition		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No				Pay in full (pay the amount by the due date)		Lower instalment costs/ charges	
72	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		Unsure	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Slightly Important , Environmental management and waterways - Not Important, Community safety and compliance- Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Neutral	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - To some extent	Yes				Pay in two instalments		More flexible payment arrangements, More frequent payment arrangements (e.g. weekly or fortnightly), Better information about payment options, Lower instalment costs/ charges, More online payment options	
73	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Very Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways - Neutral, Contractor safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year	Keeping rates as low as possible		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	Yes	I would like to know how much is spent on travel for mandurah councilor ? Eg. Trips for mayors etc?	Reducing operational costs		Unsure		Lower instalment costs/ charges	
74	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Very Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Important, Environmental management and waterways - Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path A – No Rate Increase - 0% increase this year		I have a feeling that money/funds might be being wasted on things that aren't necessary, and therefore I suggest we need to look at overall expenditure, implementing a new health & safety paradigm and focussing on priorities.	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Not very well	Yes	It is important to know how much money the city has. How that money is being divided up. Then further identifying how that money is allocated. For e.g. Roads, footpaths, parks, community centres, reserves, Eg. parks & gardens. How much is spent on planting, watering, fertilising, pruning, weeding, mowing & poisons etc. Its most around it is clear that not all participation spaces need these services. Eg. Natural bushland, Eg. Reserves that are left in its natural ground cover, thereby reducing costs. Eg. there seems to be an excess of herbicides which are used. Eg. Is it necessary to spray 3 x a year for rushmelts to the soil & feed the insects. If we don't have pollinators, we lose our food supply.	Reviewing underused facilities, Reviewing the approach to maintaining public spaces, Reducing operational costs	No ! wouldn't invest in Smarter technology. The increased radiation is & will be, harmful to all forms of life. The evidence is out there (even if certain members of WHO will not acknowledge it).	Haven't decided yet.				
75	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Neutral, Community programs and events- Slightly Important , Environmental management and waterways - Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Maintaining current services and infrastructure		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No				Pay in two instalments			Nothing
76	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important , Parks and public open space- Very Important, Sporting and recreation facilities- Very Important, Libraries and community facilities- Very Important, Community programs and events- Important, Environmental management and waterways - Very Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	Yes	Why are ratepayers paying for so many events and giving grants to welfare programs that are a state government responsibility when our roads are a mess. We are heading for a recession and council is putting to much pressure on households and commercial businesses. Maybe get back to Councils core duties and stop spending on unnecessary things. Also why are we paying $1m an A class Reserve. Over $300,000 minimum spend so far and what has this done to improve ratepayers lives?	Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs		I see a lot of wastage from council spending around town. simple jobs being undertaken multiple times by many personnel, poor or no contractor monitoring/management on the job and contractors not being held accountable for poor workmanship. I also believe it is to take responsibility for their work rather than staff being responsible... I am happy for increases with good productivity, efficiency and funds well spent. I think if you improve this increases could be kept lower. Also I believe the council should be looking at the CPI and not at no change in what we receive is observed. You expect a lot from rate payers and we in turn expect a lot from you transparently.	Pay in two instalments			More online payment options	
77	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, avoiding community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Neutral, Community programs and events- Important, Environmental management and waterways - Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Not very well	Yes	Just what is spent and what things are upcoming to do as well as how it affects the general public	Investing in smarter technology, Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces		Pay in four instalments		More frequent payment arrangements (e.g. weekly or fortnightly), Better information about payment options, Lower instalment costs/ charges, Reminder notifications	
78	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, avoiding community groups and not maintain roads and facility maintenance standards.	Roads and footpaths - Slightly Important , Parks and public open space- Slightly Important , Sporting and recreation facilities- Slightly Important , Libraries and community facilities- Slightly Important, Community programs and events- Slightly Important , Environmental management and waterways - Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Reducing operational costs			Will decide when invoice $ amount is received		Discount for early/full payments
79	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important		Target internal service levels, looking at wastage within departments and streamline productivity. Private subsidised/free services to public	Unsure	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Not Important, Libraries and community facilities- Important, Community programs and events- Important, Environmental management and waterways - Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Not very well	No		Investing in smarter technology, Reviewing the approach to maintaining public spaces, Reducing operational costs	Internal control on wastage instead of increase operating costs, save wastage of public monies	Pay in full (pay the amount by the due date)			Reminder notifications	
80	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important , Parks and public open space- Very Important, Sporting and recreation facilities- Very Important , Libraries and community facilities- Very Important , Community programs and events- Very Important, Environmental management and waterways - Very Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Investing more in community facilities and projects		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No		Investing in smarter technology, Reviewing underused facilities		Pay in full (pay the amount by the due date)		More online payment options	
81	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important		Stop the waste of funds I see numerous areas where spending can be brought under control to ease the pressure on rate payers. A good example is the number of times that the foreshore has new grass laid. When it does not really need it.	I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Neutral, Community programs and events- Neutral, Environmental management and waterways - Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Yes	How are our rates spent and calculated	Reviewing community grants and sponsorships, Reducing operational costs		Pay in full (pay the amount by the due date)		Better information about payment options, Lower instalment costs/ charges, More online payment options, Reminder notifications	
82	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important , Parks and public open space- Very Important, Sporting and recreation facilities- Very Important , Libraries and community facilities- Very Important , Community programs and events- Very Important, Environmental management and waterways - Very Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Investing in smarter technology, Reviewing the approach to maintaining public spaces		Pay in full (pay the amount by the due date)			I'm ok with existing arrangements

Number	1.Paying the Cost of What We Use - To what extent do you agree with the following statement?	2.Importance of Maintaining Services and Assets	3a. If Council needs to increase revenue to maintain existing services and community assets, which approach would you prefer?	3b. (Other (please specify))	4. Community Preference on Service Levels - Which statement best reflects your preference?	5. Service Priorities If Council had to prioritise funding, how important are the following services and assets to you?	6. Maintaining Existing Assets vs Building New Facilities - To what extent do you agree with the following statement?	7. Which of the following approaches do you think the City should take in the coming financial year? Path A – No Rate Increase - 0% increase for the year. Path B – Cost of Services Only - Approximately 4.27% rate increase(Equivalent to approximately $1.40 per week on an average residential property). Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase(Equivalent to approximately $1.68 per week on an average residential property)	8a. What is the main reason for your selection?	8b. (Other (please specify))	9. Understanding of Rates	10. Would you like more information about how rates are calculated and spent?	11. Please write your question below about how rates are calculated and spent	12a. Where should the City focus its efficiency efforts?	12b. (Other (please specify))	13a. How are you most likely to pay your annual rates notice?	13b. (Other (please specify))	14a. What would make paying your rates easier?	14b. (Other (please specify))
63	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		Unsure	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Neutral, Libraries and community facilities- Neutral, Community programs and events- Neutral, Environmental management and waterways- Very Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Keeping rates as low as possible	Yes	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Yes	Why does it seem to be that our foreshore seems to be the last priority? Also the lack of activities in Mandurah. I have been here for 14yrs and so alone where I live, but our foreshore has been neglected for many years. There has not been any thing done in the area Coe Greenfields, it would love some of those. Community exercise equipment placed at Bunbinea road, would that even be considered	Reviewing underused facilities, Reviewing community grants and sponsorships, Reviewing the approach to maintaining public spaces, Reducing operational costs		Rates smoothing (spreading payments weekly across the year)		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Better information about payment options, Lower instalment costs/ charges, More online payment options	
64	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important		Temporarily pause any unnecessary spending while inflation is high e.g.crabfest, winter wonderland. These activities may benefit the businesses and tourism but do not financially benefit the residents.	I would prefer Council keep rates increases lower, even if this means not providing the services I use, community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Slightly important , Parks and public open space- Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Important, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures	No	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Yes	It would be great to see what percentage of the annual expenditure is spent on new projects and events.	Reviewing underused facilities, Reviewing the approach to maintaining public spaces, Reducing operational costs	Reducing new projects while inflation is high. Stop feeding inflation.	Pay in two instalments		Lower instalment costs/ charges		
65	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Neutral / Unsure	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Slightly important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important, Parks and public open space- Slightly Important , Sporting and recreation facilities- Slightly Important , Libraries and community facilities- Slightly Important , Community programs and events- Not Important, Environmental management and waterways- Neutral , Community safety and compliance- Neutral	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures	No	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	No	Reducing operational costs		I don't know until I receive the increased amount as it's unclear how much the money will increase by. I would dramatically have no idea how I'm going to be able to pay them all		Lower rates	
66	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important	Reduce or stop some services, programs or maintenance activities (e.g. lower service levels and no longer provide services)		I would prefer Council keep rates increases lower, even if this means not providing the services I use, community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Neutral, Libraries and community facilities- Neutral, Community programs and events- Not Important, Environmental management and waterways- Neutral , Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Disagree	Path A – No Rate Increase - 0% increase this year	Household affordability pressures	No	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No	Reviewing underused facilities, Reviewing community grants and sponsorships, Reducing operational costs		Unsure			Simplify the process as all additional options cost money	
67	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important		Stop services (programs) that does not align with basic needs (water, sanitation, electricity, park maintenance). The new $3.4mill walkway at Lake Clifton for example has no impact on home owners within the metro.	Unsure	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Not Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path B – Cost of Services Only - Approximately 4.27% rate increase	Maintaining current services and infrastructure	Yes	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Yes	How much of rates are spent on new developments vs basic infrastructure maintenance, as a percentage?	Reducing operational costs		Pay in four instalments			More frequent - Monthly	
68	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	A combination of the above		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Slightly Important , Environmental management and waterways- Very Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Strongly Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Maintaining current services and infrastructure	No	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No	Reviewing underused facilities, Reviewing community grants and sponsorships		Pay in four instalments		More frequent payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Better information about payment options, Lower instalment costs/ charges	
69	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important		Council should do their job and identify and assess efficiencies and priorities before any proposed rate increase. As a prime example, I'm disgusted they can justify the $300K of Rate Payers money that has been spent on the Mandurah Performing Arts and Cultural Centre Precinct Activation Plan, when the Council has no responsibility for the development of yet another alcohol venue of which Mandurah already has an abundance of, at the expense of an A-Class Reserve (Half Park) that was gifted to the people of Mandurah explicitly NOT to be used for Commercial Development! They need to get their priorities right at get back to funding essential services and not trophy projects that the Community does not want or need.	I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Slightly Important , Environmental management and waterways- Very Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year		Year after year increases compound. Households are currently dealing with very high cost of living pressures and struggling to keep up. Council has a moral obligation and responsibility with how Rate Payer's money is spent and I personally feel this current Council's mind compass has been compromised and they are not focused on finding efficiencies, making fundamental services, or representing & listening to local Community views.	No	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Council's moral obligation and responsibility to Rate Payers should focus efficiency efforts right across the board of all the options provided. Additionally they should focus on the fundamental services they are employed and paid by Rate Payers to provide. The pursuit of Commercial Development on an A-Class Reserve is NOT an essential service.		I most likely will pay in full by the due date as payment is compulsory, but with a local take in my mouth as I no longer feel this current Council is listening & operating in the Communities best interests		Reminder notifications	
70	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Gradually increase rates over time (to progressively align funding with the cost of services and asset renewal).		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Important, Parks and public open space- Very Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Important, Environmental management and waterways- Important, Community safety and compliance- Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path C – Balanced Long-Term Funding Approach - Approximately 4.90% rate increase	Household affordability pressures		How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Fairly well	Yes	1. How will rates be calculated in the future for planned housing where the infrastructure is yet to be built and where there is a potential for three dwellings to be built on a single lot, particularly including the possible of needing community batteries. Will their value structure be the same as existing residential properties? Or more? 2. Will all commercial enterprises in the future be subject to the same rates scales as existing commercial entities, or do they have the option of entering an agreement with the CCW to pay lower rates in exchange for the responsibility to accept responsibility for maintaining areas around their premises, such as paths, green spaces and roadside verges?	Reviewing the approach to maintaining public spaces, Reducing operational costs		Rates smoothing (spreading payments weekly across the year)		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Better information about payment options, Lower instalment costs/ charges	
71	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Agree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Very Important	Increase fees and charges for some services (so users contribute more directly to the cost of services they use)		I would prefer Council maintain existing service levels and community assets, even if this requires gradual increases in rates over time.	Roads and footpaths - Very Important, Parks and public open space- Very Important, Sporting and recreation facilities- Important, Libraries and community facilities- Important, Community programs and events- Neutral, Environmental management and waterways- Very Important, Community safety and compliance- Very Important	Council should prioritise maintaining and renewing existing community assets and facilities (such as roads, parks, buildings, sporting facilities and public spaces) before investing in new assets and facilities, recognising that new facilities create additional long-term operating and maintenance costs. - Agree	Path A – No Rate Increase - 0% increase this year	Maintaining current services and infrastructure	No	How well do you understand how Council rates are calculated and used to fund local services and community infrastructure? - Very well	No		Reviewing the approach to maintaining public spaces	Clean up the town, look so dirty and ugly, poor maintenance	Pay in four instalments		More flexible payment arrangements, More frequent payment options (e.g. weekly or fortnightly), Better information about payment options, Reminder notifications	
72	Ratepayers should contribute the amount required to maintain the services and community assets they use each year, so costs are not passed on into the future. - Strongly Disagree	How important is it to you that the City maintains existing services and community assets (such as roads, parks, footpaths, sporting facilities, libraries and public spaces) at their current standard? - Important		Dear Mayor and Councillors, I am writing to submit a motion for consideration at the next Ordinary Council Meeting before the budget is adopted to increase rates by 6.95%. The motion is to be moved by Councillor [Name] and seconded by Councillor [Name]. Motion: That Council: 1. Requests the Chief Executive Officer to prepare and present to Council a report by [date] detailing: a. The full 2025 schedule of fees and charges that the City Town Financial Plan assumes continuation of all current service levels, and identifies recognises the importance of ensuring the Mandurah ratepayers are not funding services that do not benefit them directly. Rates are not a user-pay system. Ratepayers should only be charged for what they use. Rates are based on property value, not on how much someone uses the library, the pool, or the parks. Those who use more should pay more — but that is not how rates work. Rates are a broad contribution to the general wellbeing of the community. Increasing rates to cover specific user-based services is unfair and misleading. If a service is popular, the answer is to charge users more directly, not to raise rates for everyone. Rates are the most regressive form of revenue. They are a flat percentage of property value, which means they hit lower-income households harder than wealthier ones. A pensioner on a fixed income in a modest home pays the same rate increase as a high-income earner in a large home. Increasing rates is the least progressive way to raise revenue. Rates are the most visible tax. Ratepayers receive one large bill, once a year. It is easy to see the increase and hard to ignore it. Other charges are spread across many smaller transactions and are far less noticeable. Rates are the most politically damaging. Because rates are visible and unavoidable, they are the easiest target for criticism. Increasing them is the fastest way to lose public support. Rates are a blunt instrument. They cannot be targeted to reward good behaviour or discourage waste. They reward councils that spend more and penalise those that spend less. Rates are already high enough. Mandurah ratepayers are under significant cost of living pressure. Further increases will push more households into hardship. Rates are not the only source of revenue. Council has other options — fees and charges, grants, partnerships, asset sales, and service reviews. Rates should be the last resort, not the first

CITY OF MANDURAH

Statement of Object and Reasons for Imposing Differential Rates for 2026/2027

The following Statement is provided in accordance with Section 6.36 of the *Local Government Act 1995* to inform ratepayers of the City of Mandurah's Objects and Reasons for the differential rates being proposed for the 2026/2027 financial year.

The City of Mandurah (the City) applies a differential rate in the dollar depending on the characteristics and/or uses of the land, with the gross rental value (GRV) to determine the rates levied for each land that is rateable.

This document outlines the objects and reasons for implementing differential general rates.

Proposed Rates

The City proposes to impose differential general rates to all gross rental values in its district according to one or a combination of:

- The purpose for which land is zoned.
- Whether or not the land is vacant land.

For the 2026/2027 year, Council is proposing to impose five differential rates as shown in the table below:

Category	Rate in the dollar	Minimum Rate
Residential Improved	0.067891	1,404
Residential Vacant	0.123909	1,014
Business Improved	0.095815	1,404
Business Vacant	0.170081	1,404
Urban Development	0.150067	1,404

Objects and reasons

The following are the objects and reasons for each of the differential rates:

Residential improved land – rate in the dollar $0.067891

Object — This proposed rate in the dollar is regarded as the base rate as it represents the greatest number of properties in the City. It is for properties that are zoned and used for residential purposes.

Reason — This rate aims to ensure that all ratepayers contribute towards local government services and programs.

Residential vacant - rate in the dollar $0.123909

Object — This proposed rate in the dollar is set at a higher level as the City wishes to promote the development of all properties to their full potential.

Reason This rate in the dollar will act to deter land holdings and acts to stimulate residential development.

Business improved - rate in the dollar $0.095815

Object This rate is to recognise that certain expenditures in the budget are specifically directed towards the economic development of the City and the additional costs associated with the service provision related to business activities.

Reason This rate will ensure that the City meets the level of service costs associated with business properties and the area within which they are situated, including:
(a) provision and maintenance of road infrastructure and streetscapes including road renewals and upgrades, car parking, footpaths and traffic issues; and
(b) activation, facilitation and amenity improvements to promote the economic and social attractiveness to businesses areas.

Business vacant - rate in the dollar $0.170081

Object This rate is set at a higher level as the City wishes to promote the development of all properties to their full potential.

Reason This rate in the dollar will act to encourage commercial development and stimulate economic growth.

Urban development - rate in the dollar $0.150067

Object This proposed rate in the dollar relates to land held for future development (super-lots larger than 10 hectares in size). The City wishes to promote the development of all properties to their full potential.

Reason As with other vacant land rates, this rate is set at a higher level to deter the holding of land and acts to stimulate residential development. .

Specified Area Rates (SAR)

The City imposes Specified Area Rates (SAR) on certain locations in the district. SAR's enable the enhancement and maintenance of the general amenity of an area by way of increased service levels for the benefit of the owners/residents who live or work in the area.

The authority to impose specified area rates is set out in section 6.37 of the *Local Government Act 1995* (the Act). This section of the Act requires that the money raised from a SAR be used solely for the purpose which the rate was imposed, with any residual amount remaining being placed in a reserve for that same purpose.

Waterside Canals - rate in the dollar $0.0000 (no charge this financial year)

This is levied on all properties within the Waterside Canals. The purpose of the rate is for owners to make a reasonable contribution toward maintaining and managing the canals. There is sufficient funds in the Waterside Canals SAR Reserves Account to cover the proposed expenditure of canal water quality testing, canal management fee, canal hydrographic survey costs and litter control.

Note: All owners are required to maintain/replace the canal walls on their land.

Mandurah Ocean Marina – rate in the dollar $0.009477

This is levied on all properties within the Mandurah Ocean Marina. The purpose is to provide for an enhanced maintenance standard and asset replacement costs. The SAR proposed expenditure includes maintaining navigable depths in the entrance, basin and boat ramp, maintenance to reflection wall along Breakwater Parade, maintenance of revetment walls, maintenance of cleaning and lighting boardwalk, contribution to security, maintaining navigational aids, environmental monitoring, Marina management, maintenance of Marina plant and equipment. There is also a requirement for funds to be transferred into the reserve to fund the future dredging requirements and replacement of revetment walls and reflection wall (along Breakwater Parade) when required.

Mandurah Quay – rate in the dollar $0.00342

This is levied on all properties within the Mandurah Quay sub-division. The purpose is to ensure the maintenance of the marina (i.e. water body and walls) and is levied to cover the life cycle expenses of the marina. The SAR proposed expenditure includes litter control, hydrographic survey, water quality monitoring, canal management fees and minor maintenance of the walls (including the header course blocks). Note:

- There is a requirement for funds to be transferred into the reserve to fund any major maintenance works as well as the future replacement of canal walls when required.
- The SAR does not fund the maintenance expenses for the pavement, garden beds and lighting along the public access way.

Mariners Cove – rate in the dollar $0.000479

This is levied on all canal frontages on the Mariner Cove canals. The purpose of the rate is for owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group.

The SAR is to cover the proposed expenditure of canal water quality testing, canal management fee, canal hydrographic survey costs and litter control. In the 2022/23 financial year, no SAR was charged due to sufficient funds held in Reserve to offset the required annual expenditure. Due to no funds remaining in the Reserve, the properties are now required to pay the SAR.

Note: All owners are required to maintain/replace the canal walls on their land.

Port Bouvard Eastport Canals - rate in the dollar $0.000899

This is levied on all canal frontages on the Eastport canals. The purpose is to recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, canal management fee, surveying and minor maintenance.

Note: All owners are required to maintain/replace the canal walls on their land.

Port Bouvard Northport Canals – rate in the dollar $0.001040

This is levied on all canal frontages on the Northport canals. The purpose is to recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, canal management fee, surveying and minor maintenance/canal cleaning.

Note: All owners are required to maintain/replace the canal walls on their land.

Port Mandurah Canals – rate in the dollar $0.002894

This is levied on all canal frontage properties located within the defined area of Port Mandurah Canals. The purpose of the rate is for owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group. The SAR proposed expenditure includes litter control, hydrographic survey, water quality monitoring, canal management fees, contribution to the Port Mandurah Residents Association and transferring funds into the dredging reserve for when the constructed depths exceed the tolerance limits and dredging is required.

The defined area has been identified within the Government Gazette published 23 June 1995 as Schedule B in the City of Mandurah (Specified Area) Order No.1.

Note: All owners are required to maintain/replace the canal walls on their land.

Establishment of a new SAR

The following SAR is proposed:

Port Bouvard Southport Canals – rate in the dollar $0.004626

This is levied on all canal frontages on the Southport canals. The purpose is to recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, canal management fee, surveying and a contribution towards dredging.

Note: All owners are required to maintain/replace the canal walls on their land.

CITY OF MANDURAH

ANNUAL BUDGET

FOR THE YEAR ENDED 30 JUNE 2027

LOCAL GOVERNMENT ACT 1995

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The City of Mandurah a Class 1 local government conducts the operations of a local government with the following community vision:

CITY'S VISION
Woven by waterways; a city that is thriving and connected to its people and nature

CITY OF MANDURAH
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2027

	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
Revenue		$	$	$
Rates	2(a)	110,168,408	104,487,257	102,982,834
Grants, subsidies and contributions		7,405,672	6,011,724	7,066,770
Fees and charges	15	44,915,531	41,017,965	39,227,624
Interest revenue	10(a)	5,149,629	4,917,865	4,685,824
Other revenue		94,397	255,342	89,326
		167,733,637	156,690,153	154,052,378
Expenses				
Employee costs		(64,872,671)	(60,504,572)	(61,440,073)
Materials and contracts		(75,162,863)	(61,940,548)	(67,136,922)
Utility charges		(5,319,341)	(4,970,342)	(5,030,247)
Depreciation	6	(36,013,230)	(32,888,882)	(35,612,864)
Finance costs	10(c)	(1,257,730)	(1,236,589)	(1,181,148)
Insurance		(1,576,044)	(1,361,665)	(1,615,556)
Other expenditure		(66,284)	(63,437)	0
		(184,268,163)	(162,966,035)	(172,016,810)
		(16,534,526)	(6,275,882)	(17,964,432)
Capital grants, subsidies and contributions		11,619,409	5,922,952	12,052,916
Profit on asset disposals	5	0	3,984,513	0
Loss on asset disposals	5	0	(43,985)	0
		11,619,409	9,863,480	12,052,916
Net result for the period		**(4,915,117)**	**3,587,598**	**(5,911,516)**
Total other comprehensive income for the period		**0**	**0**	**0**
Total comprehensive income for the period		**(4,915,117)**	**3,587,598**	**(5,911,516)**

This statement is to be read in conjunction with the accompanying notes.

CITY OF MANDURAH
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2027

	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
CASH FLOWS FROM OPERATING ACTIVITIES		$	$	$
Receipts				
Rates		109,968,408	106,225,775	103,482,834
Grants, subsidies and contributions		7,905,672	7,366,523	6,866,770
Fees and charges		44,915,531	41,017,965	39,227,624
Interest revenue		5,149,629	4,917,865	4,685,824
Goods and services tax received		50,000	(142,335)	50,000
Other revenue		94,397	255,342	89,326
		168,083,637	159,641,135	154,402,378
Payments				
Employee costs		(65,322,671)	(60,901,323)	(62,040,073)
Materials and contracts		(75,162,863)	(65,690,543)	(66,661,922)
Utility charges		(5,319,341)	(4,970,342)	(5,030,247)
Finance costs		(1,257,730)	(1,236,589)	(1,181,148)
Insurance paid		(1,576,044)	(1,361,665)	(1,615,556)
Other expenditure		(66,284)	(63,437)	0
		(148,704,933)	(134,223,899)	(136,528,946)
Net cash provided by operating activities	4	19,378,704	25,417,236	17,873,432
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for purchase of property, plant & equipment	5(a)	(15,111,519)	(9,359,926)	(11,469,715)
Payments for construction of infrastructure	5(b)	(34,109,880)	(23,926,225)	(28,998,171)
Proceeds from capital grants, subsidies and contributions		11,619,409	6,708,445	12,402,916
Proceeds from disposal of property, plant and equipment	5(a)	934,129	7,361,437	9,943,244
Net cash (used in) investing activities		(36,667,860)	(19,216,268)	(18,121,726)
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of borrowings	8(a)	(5,228,510)	(4,570,848)	(4,946,758)
Proceeds from new borrowings	8(a)	8,500,000	3,720,871	7,150,000
Payments for principal portion of lease liabilities	7	(424,643)	(250,583)	(374,738)
Net cash provided by (used in) financing activities		2,846,847	(1,100,559)	1,828,504
Net increase (decrease) in cash held		(14,442,310)	5,100,408	1,580,210
Cash at beginning of year		90,827,124	81,528,730	89,083,614
Cash and cash equivalents at the end of the year	4	**76,384,814**	**86,629,138**	**90,663,824**

This statement is to be read in conjunction with the accompanying notes.

CITY OF MANDURAH
STATEMENT OF FINANCIAL ACTIVITY
FOR THE YEAR ENDED 30 JUNE 2027

	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
OPERATING ACTIVITIES				
Revenue from operating activities		$	$	$
General rates	2(a)(i)	100,618,271	94,079,233	92,627,969
Rates excluding general rates	2(a)	9,550,137	10,297,460	10,357,200
Grants, subsidies and contributions		7,405,672	6,011,724	7,066,770
Fees and charges	15	44,915,531	41,017,965	39,227,624
Interest revenue	10(a)	5,149,629	4,917,865	4,685,824
Other revenue		94,397	255,342	89,326
Profit on asset disposals	5	0	3,984,513	0
		167,733,637	160,564,102	154,054,713
Expenditure from operating activities				
Employee costs		(64,872,671)	(60,504,572)	(61,440,073)
Materials and contracts		(74,912,863)	(61,940,548)	(67,136,922)
Utility charges		(5,319,341)	(4,970,342)	(5,030,247)
Depreciation	6	(36,013,230)	(32,888,882)	(35,612,864)
Finance costs	10(c)	(1,257,730)	(1,236,589)	(1,181,148)
Insurance		(1,576,044)	(1,361,665)	(1,615,556)
Other expenditure		(66,284)	(63,437)	0
Loss on asset disposals	5	0	(43,985)	0
		(184,018,163)	(163,010,020)	(172,016,810)
Non cash amounts excluded from operating activities	3(c)	35,948,147	29,079,259	35,718,031
Amount attributable to operating activities		**19,663,621**	**26,633,341**	**17,755,934**
INVESTING ACTIVITIES				
Inflows from investing activities				
Proceeds from capital grants, subsidies and contributions		11,619,409	5,922,952	12,052,916
Proceeds from disposal of property, plant and equipment	5(a)	934,129	7,361,437	9,943,244
		12,553,538	13,284,389	21,996,160
Outflows from investing activities				
Acquisition of property, plant and equipment	5(a)	(15,111,519)	(9,359,926)	(11,469,715)
Acquisition of infrastructure	5(b)	(34,109,880)	(23,926,225)	(28,998,171)
Payments for financial assets at amortised cost - term deposits		0	0	0
		(49,221,399)	(33,286,151)	(40,467,886)
Non-cash amounts excluded from investing activities	3(d)	100,000	813,762	(150,000)
Amount attributable to investing activities		**(36,567,860)**	**(19,187,999)**	**(18,621,726)**
FINANCING ACTIVITIES				
Inflows from financing activities				
Proceeds from new borrowings	8(a)	8,500,000	3,720,871	7,150,000
Proceeds from new leases - non cash	7	29,898	1,127,610	1,361,900
Transfers from reserve accounts	9(a)	16,497,892	20,995,109	9,668,574
		25,027,790	25,843,590	18,180,474
Outflows from financing activities				
Repayment of borrowings	8(a)	(5,228,510)	(4,570,848)	(4,946,758)
Principal elements of interest earning liabilities		0	(998,927)	(998,927)
Payments for principal portion of lease liabilities	7	(424,643)	(250,583)	(374,738)
Transfers to reserve accounts	9(a)	(3,539,677)	(26,634,665)	(10,737,151)
		(9,192,830)	(32,455,022)	(17,057,574)
Non-cash amounts excluded from financing activities	3(e)	(29,898)	(1,127,610)	(1,361,900)
Amount attributable to financing activities		**15,805,062**	**(7,739,042)**	**(239,000)**
MOVEMENT IN SURPLUS OR DEFICIT				
Surplus remaining at the start of the financial year	3	600,000	893,701	600,000
Amount attributable to operating activities		19,663,621	26,633,341	17,755,934
Amount attributable to investing activities		(36,567,860)	(19,187,999)	(18,621,726)
Amount attributable to financing activities		15,805,062	(7,739,042)	(239,000)
Surplus/(deficit) remaining after the imposition of general rates	3	**(499,178)**	**600,000**	**(504,792)**

This statement is to be read in conjunction with the accompanying notes.

CITY OF SOMEWHERE
FOR THE YEAR ENDED 30 JUNE 2027
INDEX OF NOTES TO THE BUDGET

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CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

1 BASIS OF PREPARATION

The annual budget of the City of Mandurah which is a Class 1 local government is a forward looking document and has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements
Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the annual budget be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from *AASB 16 Leases* which would have required the City to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this annual budget have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the annual budget has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

The local government reporting entity
All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this annual budget.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 12 to the annual budget.

2025/26 actual balances
Balances shown in this budget as 2025/26 Actual are estimates as forecast at the time of preparation of the annual budget and are subject to final adjustments.

Budget comparative figures
Unless otherwise stated, the budget comparative figures shown in the budget relate to the original budget estimate for the relevant item of disclosure.

Comparative figures
Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

Rounding off figures
All figures shown in this statement are rounded to the nearest dollar.

Statement of Cashflows
Investing and financing transactions that do not require the use of cash or cash equivalents shall be excluded from a statement of cash flows. Such transactions shall be disclosed elsewhere in the financial statements in a way that provides all the relevant information about these investing and financing activities.

Initial application of accounting standards
During the budget year, the below revised Australian Accounting Standards and Interpretations are expected to be compiled, become mandatory and be applicable to its operations.
- *AASB 2026-1 Amendments to Australian Accounting Standards – Disclosures about Uncertainties in the Financial Statements*
- *AASB 2024-2 Amendments to Australian Accounting Standards - Classification and Measurement of Financial Instruments*
- *AASB 2024-3 Amendments to Australian Accounting Standards - Standards – Annual Improvements Volume 11*
- *AASB 2025-1 Amendments to Australian Accounting Standards – Contracts Referencing Nature-dependent Electricity*

It is not expected these standards will have an impact on the annual budget on initial application.

New accounting standards for application in future years
The following new accounting standards will have application to local government in future years:
- *AASB 2014-10 Amendments to Australian Accounting Standards - Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*
- *AASB 2024-4b Amendments to Australian Accounting Standards - Effective Date of Amendments to AASB 10 and AASB 128 [deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]*

It is not expected these standards will have an impact on the annual budget on initial application.
- *AASB 18 Presentation and Disclosure in Financial Statements*
- *AASB 18 (NFP/super) Presentation and Disclosure in Financial Statements - (Appendix D) [for not-for-profit and superannuation entities]*

These accounting standards will materially change the presentation of the annual financial report and annual budget

Critical accounting estimates and judgements
The preparation of the annual budget in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The annual budget is a forward-looking statement and is comprised of management estimates. As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the annual budget.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:
- Fair value measurement of assets carried at reportable value including:
- Property, plant and equipment
- Infrastructure
- Expected credit losses on financial assets
- Impairment losses of non-financial assets
- Investment property
- Measurement of employee benefits
- Measurement of provisions

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

2. RATES AND SERVICE CHARGES

(a) Rating Information

Rate Description	Basis of valuation	Rate in dollar	Number of properties	Rateable value*	2026/27 Budgeted rate revenue	2026/27 Budgeted interim rates	2026/27 Budgeted total revenue	2025/26 Actual total revenue	2025/26 Budget total revenue
				$	$	$	$	$	$
(i) General rates									
Residential Improved	Gross rental valuation	0.067891	40,631	1,139,177,510	77,339,900	834,640	78,174,540	72,847,054	70,831,492
Residential Vacant	Gross rental valuation	0.123909	1,724	27,890,890	3,455,932	0	3,455,932	3,177,477	3,779,138
Business Improved	Gross rental valuation	0.095815	1,087	186,428,651	17,862,661	0	17,862,661	16,949,551	16,895,097
Business Vacant	Gross rental valuation	0.170081	109	3,783,310	643,469	0	643,469	570,726	577,341
Urban Development	Gross rental valuation	0.150067	15	3,209,690	481,669	0	481,669	534,424	544,901
Total general rates			43,566	1,360,490,051	99,783,631	834,640	100,618,271	94,079,233	92,627,969
		Minimum							
(ii) Minimum payment		$							
Residential Improved	Gross rental valuation	1,404	4,939	90,062,630	6,934,356	0	6,934,356	7,664,064	7,669,416
Residential Vacant	Gross rental valuation	1,014	1,654	10,655,483	1,677,156	0	1,677,156	1,639,302	1,694,364
Business Improved	Gross rental valuation	1,404	362	3,445,674	508,248	0	508,248	560,622	560,622
Business Vacant	Gross rental valuation	1,404	7	33,090	9,828	0	9,828	14,718	14,718
Urban Development	Gross rental valuation	1,404	0	0	0	0	0	0	0
Total minimum payments			6,962	104,196,877	9,129,588	0	9,129,588	9,878,706	9,939,120
Total general rates and minimum payments			50,528	1,464,686,928	108,913,219	834,640	109,747,859	103,957,939	102,567,089
(iii) Specified area rates									
Port Mandurah Canal Frontage	Gross rental valuation	0.002894	885	32,204,595	93,200	0	93,200	93,969	93,171
Port Bouvard Eastport Canals	Gross rental valuation	0.000899	428	15,573,080	14,000	0	14,000	14,437	13,998
Mandurah Ocean Marina	Gross rental valuation	0.009477	891	31,954,991	302,837	0	302,837	303,540	302,814
Mandurah Quay	Gross rental valuation	0.003420	406	11,544,685	39,483	0	39,483	34,027	34,019
Port Bouvard Northport	Gross rental valuation	0.001040	320	10,027,360	10,429	0	10,429	15,943	17,418
Mariners Cove	Gross rental valuation	0.000479	445	16,732,560	8,048	0	8,048	8,094	7,916
Waterside Canals	Gross rental valuation	0.000000	317	7,553,600	0	0	0	0	0
Port Bouvard Southport	Gross rental valuation	0.007602	37	1,085,050	8,249	0	8,249	0	0
Total specified area rates			3,729	126,675,921	476,246	0	476,246	470,010	469,336
					109,389,465	834,640	110,224,105	104,427,949	103,036,425
Concessions (Refer note 2(f))							(55,697)	(51,256)	(51,256)
Total rates					109,389,465	834,640	110,168,408	104,376,693	102,985,169
Instalment plan charges							97,229	126,201	92,160
Instalment plan interest							416,133	381,724	399,360
Late payment of rate or service charge interest							330,772	445,798	317,440
							844,134	953,723	808,960

*Rateable Value at time of adopting budget.

All rateable properties within the district used predominately for non-rural purposes are rated according to their Gross Rental Valuation (GRV), all other properties are rated according to their Unimproved Valuation (UV).

The general rates detailed for the 2026/27 financial year have been determined by Council on the basis of raising the revenue required to meet the estimated deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than general rates and also considering the extent of any increase in rating over the level adopted in the previous year.

The minimum payments have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of local government services/facilities.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

2. RATES AND SERVICE CHARGES (CONTINUED)

(b) Interest Charges and Instalments - Rates and Service Charges

The following instalment options are available to ratepayers for the payment of rates and service charges.

Instalment options	Date due	Instalment plan admin charge	Instalment plan interest rate	Unpaid rates interest rates
		$	%	%
Option one				
Single full payment	8/09/2026	0	0.0%	7.0%
Option two				
First instalment	8/09/2026	0	5.5%	7.0%
Second instalment	2/02/2027	3	5.5%	7.0%
Option three				
First instalment	8/09/2026	0	5.5%	7.0%
Second instalment	10/11/2026	3	5.5%	7.0%
Third instalment	14/01/2027	3	5.5%	7.0%
Fourth instalment	16/03/2027	3	5.5%	7.0%

(c) Objectives and Reasons for Differential Rating

To provide equity in the rating of properties across the City the following rate categories have been determined for the implementation of differential rating.

Differential general rate

Description	Characteristics	Objects	Reasons
Residential improved	All improved land that is zoned residential (not zoned for commercial purposes).	This proposed rate in the dollar is regarded as the base rate as it represents the greatest number of properties in the City. It is for properties that are zoned and used for residential purposes.	This rate aims to ensure that all ratepayers contribute towards local government services and programs.
Residential vacant	All vacant land that is zoned for residential purposes (not zoned for commercial purposes).	This proposed rate in the dollar is set at a higher level as the City wishes to promote the development of all properties to their full potential.	This rate in the dollar will act to deter land holdings and acts to stimulate residential development.
Business improved	All improved land that is zoned for commercial purposes.	This rate is set at a higher level to recognise that certain expenditures in the budget are specifically directed towards the economic development of the City and the additional costs associated with the service provision related to business activities.	This rate will ensure that the City meets the higher level of service costs associated with business properties and the area within which they are situated, including: (a) higher provision and maintenance of road infrastructure and streetscapes including road renewals and upgrades, car parking, footpaths and traffic issues; and (b) activation, facilitation and amenity improvements to promote the economic and social attractiveness to businesses areas.
Business vacant	All vacant land that is zoned for commercial purposes.	This rate is set at a higher level as the City wishes to promote the development of all properties to their full potential.	This rate in the dollar will act to encourage commercial development and stimulate economic growth.
Urban development	All vacant land greater in size than 10 hectares (primarily super-lots to be further subdivided).	This proposed rate in the dollar relates to land held for future development (super-lots larger than 10 hectares in size). The City wishes to promote the development of all properties to their full potential.	As with other vacant land rates, this rate is set at a higher level to deter the holding of land and acts to stimulate residential development.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

2. RATES AND SERVICE CHARGES (CONTINUED)

(d) Specified Area Rate

Specified area rate	Budgeted rate applied to costs	Budgeted rate and interest set aside to reserve	Reserve Amount to be applied to costs	Purpose of the rate	Area or properties rate is to be imposed on
	$	$	$		
Port Mandurah Canal Frontage	17,800	81,542	0	Contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group.	All canal frontage properties located within the defined area of Port Mandurah Canals.
Port Bouvard Eastport Canals	13,036	4,337	0	Recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, canal management fee, surveying and minor maintenance.	All canal frontages on the Eastport canals.
Mandurah Ocean Marina	152,999	213,170	0	To provide for an enhanced maintenance standard and asset replacement costs.	All properties within the Mandurah Ocean Marina.
Mandurah Quay	37,133	397	1,989	Maintenance of the marina (i.e. water body and walls) and is levied to cover the life cycle expenses of the marina.	All properties within the Mandurah Quay sub-division.
Port Bouvard Northport	10,350	8,800	0	Recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, canal management fee, surveying and minor maintenance/canal cleaning.	All canal frontages on the Northport canals.
Mariners Cove	7,656	676	0	Contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group.	All canal frontages on the Mariners Cove canals.
Waterside Canals	0	5,622	(2,942)	Contribution toward maintaining and managing the canals.	All properties within the Waterside Canals.
Port Bouvard Southport	8,249	4,500	0	Maintenance of the marina (i.e. water body and walls) and is levied to cover the life cycle expenses of the marina.	All canal frontages on the Southport canals.
	247,223	319,045	(953)		

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

2. RATES AND SERVICE CHARGES (CONTINUED)

(e) Service Charges

The City did not raise service charges for the year ended 30th June 2027.

(f) Waivers or concessions

Rate, fee or charge to which the waiver or concession is granted	Type	Waiver/ Concession	Discount %	Discount ($)	2026/27 Budget	2025/26 Actual	2025/26 Budget	Circumstances in which the waiver or concession is granted	Objects and reasons of the waiver or concession
					$	$	$		
General rates	Rate	Concession	0.0%	0	55,697	51,256	51,256	Peel Health Hub	Majority charitable entities with the exception of a State Government entity carrying out services for a public purpose. Not eligible for a charitable exemption.
					55,697	51,256	51,256		

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

3. NET CURRENT ASSETS

(a) Composition of estimated net current assets	Note	2026/27 Budget 30 June 2027 Carried forward	2025/26 Actual 30 June 2026 Carried forward	2025/26 Budget 30 June 2026 Carried forward
		$	$	$
Current assets				
Cash and cash equivalents	4	76,266,359	90,827,124	89,656,576
Financial assets		47,106	47,106	
Receivables		6,118,933	6,168,933	5,663,141
Inventories		1,062,216	1,137,216	866,792
Other assets		3,450,082	3,500,082	1,407,184
		86,944,696	101,680,461	97,593,693
Less: current liabilities				
Trade and other payables		(17,998,144)	(17,973,143)	(14,511,116)
Contract liabilities		(450,000)	(450,000)	(367,767)
Capital grant/contributions liabilities		(2,272,760)	(2,172,760)	(2,094,018)
Lease liabilities	7	223,246	(171,499)	(1,023,531)
Long term borrowings	8	(5,480,285)	(2,208,795)	(3,408,759)
Employee provisions		(8,430,661)	(9,030,661)	(8,149,451)
Other provisions		(280,335)	(380,335)	(430,335)
		(34,688,939)	(32,387,193)	(29,984,977)
Net current assets		52,255,757	69,293,268	67,608,716
Less: Total adjustments to net current assets	3(b)	(52,754,935)	(68,693,268)	(68,113,508)
Net current assets used in the Statement of Financial Activity		(499,178)	600,000	(504,792)

(b) Current assets and liabilities excluded from budgeted deficiency

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

Adjustments to net current assets				
Less: Reserve accounts	9	(58,359,495)	(71,317,711)	(72,907,081)
Less: Current assets not expected to be received at end of year				
- Inventory - land held for resale		(445,000)	(445,000)	(445,000)
Add: Current liabilities not expected to be cleared at end of year				
- Current portion of borrowings		5,480,285	2,208,795	3,408,759
- Current portion of lease liabilities		(223,246)	171,499	1,023,531
Add: Current liabilities covered by funds held in reserve account				
- Current portion of employee benefit provisions		792,521	689,149	806,283
Total adjustments to net current assets		(52,754,935)	(68,693,268)	(68,113,508)

EXPLANATION OF DIFFERENCE IN SURPLUS/(DEFICIT)

Items excluded from calculation of budgeted deficiency
When calculating the budget deficiency for the purpose of Section 6.2 (2)(c) of the *Local Government Act 1995* the following amounts have been excluded as provided by *Local Government (Financial Management) Regulation 32* which will not fund the budgeted expenditure.

(c) Amounts excluded from operating activities	Note	2026/27 Budget 30 June 2027 Carried forward	2025/26 Actual 30 June 2026 Carried forward	2025/26 Budget 30 June 2026 Carried forward
		$	$	$
Less: Profit on asset disposals	5	0	(3,984,513)	0
Add: Loss on asset disposals	5	0	43,985	0
Add: Depreciation	6	36,013,230	32,888,882	35,612,864
Movement in current liabilities associated funds held in reserve account:				
- Current portion of employee benefit provisions		(168,455)	0	0
Movement in current employee provisions associated with restricted cash		103,372	0	105,167
Non-cash movements in non-current assets and liabilities:				
- Employee benefit provisions		0	130,905	0
Non cash amounts excluded from operating activities		35,948,147	29,079,259	35,718,031
(d) Amounts excluded from investing activities				
Movement in non-current unspent capital grants liability		100,000	813,762	(150,000)
Non cash amounts excluded from investing activities		100,000	813,762	(150,000)
(e) Amounts excluded from financing activities				
Less: Lease liability recognised	7	(29,898)	(1,127,610)	(1,361,900)
Non cash amounts excluded from financing activities		(29,898)	(1,127,610)	(1,361,900)

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

3. NET CURRENT ASSETS (CONTINUED)

(f) MATERIAL ACCOUNTING POLICIES

CURRENT AND NON-CURRENT CLASSIFICATION
The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle. In the case of liabilities where the City does not have the right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the City's intentions to release for sale.

TRADE AND OTHER PAYABLES
Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

PREPAID RATES
Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the City recognises revenue for the prepaid rates that have not been refunded.

INVENTORIES
General
Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

INVENTORY - LAND HELD FOR RESALE
Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Inventory - land held for resale is classified as current except where it is held as non-current based on the City's intentions to release for sale.

SUPERANNUATION
The City contributes to a number of superannuation funds on behalf of employees. All funds to which the City contributes are defined contribution plans.

GOODS AND SERVICES TAX (GST)
Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

CONTRACT LIABILITIES
Contract liabilities represent the City's obligation to transfer goods or services to a customer for which the City has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

TRADE AND OTHER RECEIVABLES
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for grants, contributions, reimbursements, and goods sold and services performed in the ordinary course of business.

Trade and other receivables are recognised initially at the amount of consideration that is unconditional, unless they contain significant financing components, when they are recognised at fair value.

Trade receivables are held with the objective to collect the contractual cashflows and therefore the City measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

The City applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

PROVISIONS
Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

EMPLOYEE BENEFITS
Short-term employee benefits
Provision is made for the City's obligations for short-term employee benefits. Short term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the determination of the net current asset position.
The City's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the determination of the net current asset position.

Other long-term employee benefits
Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

4. RECONCILIATION OF CASH

(a) Reconciliation of cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Estimated cash at the end of the reporting period is as follows:

	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
		$	$	$
Cash and cash equivalents		76,266,359	90,827,124	89,656,576
Restrictions				
The following classes of financial assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:				
Cash and cash equivalents		61,082,255	74,011,342	75,917,008
		61,082,255	74,011,342	75,917,008
The restricted financial assets are a result of the following specific purposes to which the assets may be used:				
Reserve accounts	9	58,359,495	71,317,711	72,907,081
Contract liabilities		450,000	450,000	0
Capital grant/contributions liabilities		2,272,760	2,172,760	3,009,927
Unspent borrowings	8(c)	0	70,871	0
Total restricted financial assets		61,082,255	74,011,342	75,917,008

(b) Reconciliation of net cash provided by operating activities

Net result		(4,915,117)	3,587,598	(5,911,516)
Non-cash items:				
Depreciation	6	36,013,230	32,888,882	35,612,864
(Profit) on sale of assets	5	0	(3,940,528)	0
Changes in assets and liabilities:				
Decrease in receivables		350,000	2,930,462	350,000
(Increase)/decrease in inventories		75,000	(132,340)	25,000
Decrease in other assets		50,000	378,595	100,000
(Increase)/decrease in trade and other payables		25,000	(3,996,250)	350,000
Decrease in contract liabilities		0	20,520	0
Decrease in capital grant/contributions liabilities		100,000	735,493	350,000
(Increase) in employee related provisions		(600,000)	(396,751)	(700,000)
(Increase)/decrease in other provisions		(100,000)	50,000	100,000
Capital grants, subsidies and contributions		(11,619,409)	(6,708,445)	(12,402,916)
Net cash provided by operating activities		19,378,704	25,417,236	17,873,432

MATERIAL ACCOUNTING POLICES

CASH AND CASH EQUIVALENTS

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Term deposits are presented as cash equivalents if they have a maturity of three months or less from the date of acquisition and are repayable with 24 hours notice with no loss of interest.

Bank overdrafts are shown as short term borrowings in current liabilities in Note 3 - Net Current Assets.

FINANCIAL ASSETS AT AMORTISED COST

The City classifies financial assets at amortised cost if both of the following criteria are met:
- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

5. PROPERTY, PLANT AND EQUIPMENT

	2026/27 Budget				2025/26 Actual					2025/26 Budget			
	Additions	Disposals - Net Book Value	Disposals - Sale Proceeds	Disposals - Loss	Additions	Disposals - Net Book Value	Disposals - Sale Proceeds	Disposals - Profit	Disposals - Loss	Additions	Disposals - Net Book Value	Disposals - Sale Proceeds	Disposals - Loss
(a) Property, Plant and Equipment	$	$	$	$	$	$	$	$	$	$	$	$	$
Land - freehold land	0	0	0	0	0	(2,833,788)	6,608,498	3,774,710	0	0	8,954,091	8,954,091	17,908,182
Buildings - non-specialised	10,458,425	0	0	0	6,746,653		0	0	0	8,378,595	0	0	0
Furniture and equipment	1,131,214	0	0	0	244,522		0	0	0	200,000	0	0	0
Plant and equipment	3,521,880	934,129	934,129	1,868,259	2,368,751	(587,124)	752,939	209,803	(43,988)	2,891,120	989,153	989,153	1,978,306
Total	15,111,519	934,129	934,129	1,868,259	9,359,926	(3,420,912)	7,361,437	3,984,513	(43,987)	11,469,715	9,943,244	9,943,244	19,886,488
(b) Infrastructure													
Infrastructure - roads	18,524,191	0	0	0	11,480,686	(34,830)	0	0	(34,830)	14,445,706	0	0	0
Infrastructure - coastal and estuary	3,504,950	0	0	0	3,100,835		0	0	0	5,015,819	0	0	0
Infrastructure - drainage	1,041,572	0	0	0	696,941	(235,642)	0	0	(235,642)	586,146	0	0	0
Infrastructure - bridges	729,684	0	0	0	193,213		0	0	0	444,678	0	0	0
Infrastructure - parks	10,089,483	0	0	0	8,454,550	(139,789)	0	0	(139,789)	8,355,823	0	0	0
Infrastructure - other	220,000	0	0	0	0		0	0	0	150,000	0	0	0
Total	34,109,880	0	0	0	23,926,225	(410,261)	0	0	(410,261)	28,998,171	0	0	0
Total	49,221,399	934,129	934,129	1,868,259	33,286,151	(3,831,173)	7,361,437	3,984,513	(454,249)	40,467,886	9,943,244	9,943,244	19,886,488

MATERIAL ACCOUNTING POLICIES

RECOGNITION OF ASSETS

Assets for which the fair value as at the date of acquisition is under $5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

GAINS AND LOSSES ON DISPOSAL

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss in the period which they arise.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

6. DEPRECIATION

	2026/27 Budget	2025/26 Actual	2025/26 Budget
	$	$	$
By Class			
Buildings - non-specialised	2,670,525	2,754,755	2,644,084
Furniture and equipment	272,084	403,873	269,390
Plant and equipment	602,813	273,172	566,688
Infrastructure - roads	12,121,769	10,931,726	12,001,752
Infrastructure - coastal and estuary	2,506,556	2,315,830	2,481,738
Infrastructure - drainage	2,866,209	2,844,558	2,837,831
Infrastructure - bridges	891,595	882,767	882,767
Infrastructure - parks	12,689,269	11,053,036	12,563,633
Right of use - plant and equipment	1,392,410	1,429,162	1,364,980
	36,013,230	32,888,882	35,612,864
By Program			
Law, order, public safety	13,781	11,734	0
Community amenities	2,894,255	2,895,863	2,865,599
Recreation and culture	15,484,759	13,756,487	15,337,449
Transport	15,519,920	14,130,324	15,366,257
Other property and services	2,100,517	2,094,474	2,043,559
	36,013,230	32,888,882	35,612,864

MATERIAL ACCOUNTING POLICIES

DEPRECIATION
The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Major depreciation periods used for each class of depreciable asset are:

Buildings - non-specialised	20 to 110 years
Furniture and equipment	2 to 26 years
Plant and equipment	3 to 20 years
Infrastructure - roads	1 to 100 years
Infrastructure - coastal and estuary	1 to 100 years
Infrastructure - drainage	1 to 80 years
Infrastructure - bridges	60 to 115 years
Infrastructure - parks	1 to 100 years
Right of use - plant and equipment	Based on the remaining lease

AMORTISATION
The depreciable amount of all intangible assets with a finite useful life, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held for use.

The assets residual value of intangible assets is considered to be zero and useful live and amortisation method are reviewed at the end of each financial year.

Amortisation is included within Depreciation on non-current assets in the Statement of Comprehensive Income.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

7. LEASE LIABILITIES

Purpose	Lease Number	Institution	Lease Interest Rate	Lease Term	Budget Lease Principal 1 July 2026	2026/27 Budget New Leases	2026/27 Budget Lease Principal Repayments	Budget Lease Principal outstanding 30 June 2027	2026/27 Budget Lease Interest Repayments	Actual Principal 1 July 2025	2025/26 Actual New Leases	2025/26 Actual Lease Principal repayments	Actual Lease Principal outstanding 30 June 2026	2025/26 Actual Lease Interest repayments	Budget Principal 1 July 2025	2025/26 Budget New Leases	2025/26 Budget Lease Principal repayments	Budget Lease Principal outstanding 30 June 2026	2025/26 Budget Lease Interest repayments
					$	$	$	$	$	$	$	$	$	$	$	$	$	$	$
Gym Equipment		CHG - MARC Equipment			635,840	0	(153,010)	482,831	(17,001)	0	635,840	0	635,840	(4,541)	0	933,164	(157,500)	775,664	(17,500)
Software		CHG - Business Systems			296,697	0	(63,048)	233,649	(12,423)	0	322,843	(26,146)	296,697	(9,022)	0	328,139	(60,712)	267,427	(6,746)
IT Equipment		HP and Fuji			416,255	0	(143,636)	272,619	(13,600)	439,034	127,547	(150,326)	416,255	(16,708)	286,182	100,597	(100,147)	286,632	(9,863)
Survey Equipment		CHG - Survey			42,155	29,898	(51,168)	20,885	(2,163)	102,747	0	(60,592)	42,155	(2,641)	102,748	0	(56,379)	46,369	(2,641)
Fleet		Fleet Partners			27,861	0	(13,781)	14,081	(1,043)	0	41,380	(13,519)	27,861	(1,426)	0	0	0	0	0
					1,418,809	29,898	(424,643)	1,024,063	(46,230)	541,781	1,127,610	(250,583)	1,418,809	(34,338)	388,930	1,361,900	(374,738)	1,376,092	(36,750)

MATERIAL ACCOUNTING POLICIES

LEASES
At the inception of a contract, the City assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and a lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the City uses its incremental borrowing rate.

LEASE LIABILITIES
The present value of future lease payments not paid at the reporting date discounted using the incremental borrowing rate where the implicit interest rate in the lease is not readily determined.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

8. BORROWINGS

(a) Borrowing repayments

Movement in borrowings and interest between the beginning and the end of the current financial year.

Purpose	Loan Number	Institution	Interest Rate	Budget Principal 1 July 2026	2026/27 Budget New Loans	2026/27 Budget Principal Repayments	Budget Principal outstanding 30 June 2027	2026/27 Budget Interest Repayments	Actual Principal 1 July 2025	2025/26 Actual New Loans	2025/26 Actual Principal Repayments	Actual Principal outstanding 30 June 2026	2025/26 Actual Interest Repayments	Budget Principal 1 July 2025	2025/26 Budget New Loans	2025/26 Budget Principal Repayments	Budget Principal outstanding 30 June 2026	2025/26 Budget Interest Repayments
				$	$	$	$	$	$	$	$	$	$	$	$	$	$	$
Falcon Bay Seawall [351]	6	WBC	Variable	0	0	(0)	0	(642)	54,668	0	(54,668)	0	(1,926)	54,957	0	(40,795)	14,162	(1,880)
Halls Head Ablution Block [350]	7	WBC	Variable	0	0	(0)	0	(344)	22,843	0	(22,842)	0	(826)	22,976	0	(15,121)	7,855	(1,912)
Waste Water Reuse [349]	8	WBC	Variable	(0)	0	0	0	(514)	34,182	0	(34,182)	(0)	(1,234)	34,386	0	(22,692)	11,694	(2,864)
MPAC Forecourt [348]	9	WBC	Variable	(0)	0	0	0	(429)	28,517	0	(28,517)	(0)	(1,030)	28,688	0	(18,906)	9,781	(2,388)
MARC Carpark [347]	10	WBC	Variable	0	0	(0)	0	(697)	65,448	0	(65,448)	0	(2,091)	65,813	0	(48,269)	17,544	(2,795)
Road Construction [346]	11	WBC	Variable	0	0	(0)	0	(881)	84,706	0	(84,706)	0	(2,642)	84,578	0	(65,514)	19,064	(1,672)
MARC Stage 2 [345]	12	WBC	Variable	0	0	0	0	0	0	0	0	0	0	198,437	0	(198,437)	(0)	(3,597)
Compactor Waste Trailers and Dolly [336]	19	WBC	Variable	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New Pedestrian Bridge Construction [335]	20	WBC	Variable	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MARC Redevelopment [338]	21	WBC	Variable	0	0	0	0	0	0	0	0	0	0	(0)	0	0	(0)	0
WMC Tims Thicket [343]	23	WBC	Variable	(0)	0	0	0	(114)	21,316	0	(21,317)	(0)	(686)	19,661	0	(17,503)	2,158	(1,796)
MARC Redevelopment Stage 2 [341]	24	WBC	Variable	0	0	0	0	0	0	0	0	0	0	163,038	0	(163,038)	0	(4,607)
New Road Construction [342]	25	WBC	Variable	0	0	0	0	0	0	0	0	0	0	102,550	0	(102,550)	0	(2,788)
MARC Redevelopment Stage 1 [340]	26	WBC	Variable	(0)	0	0	0	(191)	91,169	0	(91,170)	(0)	(2,290)	86,974	0	(86,974)	0	(2,744)
Eastern Foreshore Wall [344]	27	WBC	Variable	0	0	0	0	0	0	0	0	0	0	127,115	0	(127,115)	0	(4,188)
Halls Head Bowling Club upgrade [331]	28	WBC	Variable	86,429	0	(47,125)	39,304	(4,054)	129,500	0	(43,071)	86,429	(4,054)	126,146	0	(43,842)	82,304	(3,447)
Mandurah Marina [352]	29	WBC	Variable	50,758	0	(26,506)	24,253	(2,201)	75,063	0	(24,305)	50,758	(2,201)	72,303	0	(23,597)	48,706	(3,564)
MARC Solar Plan [353]	30	WBC	Variable	50,809	0	(26,470)	24,339	(2,202)	75,077	0	(24,268)	50,809	(2,202)	72,348	0	(23,560)	48,788	(3,566)
MARC Carpark [354]	31	WBC	Variable	73,261	0	(39,758)	33,502	(3,588)	109,431	0	(36,170)	73,261	(3,588)	105,957	0	(37,865)	68,092	(2,019)
Novara Foreshore Development [355]	32	WBC	Variable	87,899	0	(53,992)	33,907	(1,340)	140,551	0	(52,652)	87,899	(1,340)	134,426	0	(52,139)	82,287	(2,553)
Falcon Bay Foreshore Upgrades [356]	33	WBC	Variable	95,203	0	(54,087)	41,116	(4,395)	144,895	0	(49,692)	95,203	(4,395)	138,463	0	(53,201)	85,262	(1,173)
Mandurah Foreshore Boardwalk Renewal [357]	34	WBC	Variable	100,867	0	(60,270)	40,598	(1,079)	160,058	0	(59,191)	100,867	(1,079)	153,928	0	(58,832)	95,096	(1,883)
Mandjar Square Development [358]	35	WBC	Variable	110,633	0	(65,628)	45,006	(1,205)	175,056	0	(64,423)	110,633	(1,205)	169,550	0	(64,221)	105,329	(1,872)
New Road Construction [359]	36	WBC	Variable	256,992	0	(170,028)	86,964	(3,300)	423,719	0	(166,728)	256,992	(3,300)	423,988	0	(166,656)	257,332	(4,215)
Lakelands DOS [360]	37	WBC	Variable	464,309	0	(336,456)	127,853	(8,246)	792,519	0	(328,210)	464,309	(8,246)	792,916	0	(329,814)	463,103	(8,743)
Smoke Bush Retreat Footpath [361]	38	WBC	Variable	26,508	0	(13,234)	13,274	(1,363)	38,379	0	(11,871)	26,508	(1,363)	37,280	0	(10,681)	26,599	(2,627)
New Road Construction 2018/19	39	WBC	Variable	547,800	0	(204,452)	343,348	(8,009)	744,243	0	(196,443)	547,800	(8,009)	727,417	0	(177,241)	550,176	(24,473)
Mandjar Square Stage 3 and 4	40	WBC	Variable	330,066	0	(123,686)	206,380	(4,064)	449,687	0	(119,621)	330,066	(4,064)	433,092	0	(113,909)	319,182	(15,713)
Falcon Seawall	41	WBC	Variable	195,577	0	(65,459)	130,118	(9,357)	251,679	0	(56,102)	195,577	(9,357)	242,730	0	(49,977)	192,753	(16,306)
New Boardwalks 18/19	42	WBC	Variable	191,222	0	(65,840)	125,382	(4,547)	252,515	0	(61,293)	191,222	(4,547)	243,632	0	(51,359)	192,273	(14,117)
Civic Building - Tuckey Room Extension	43	WBC	Variable	196,328	0	(65,758)	130,570	(9,370)	252,716	0	(56,388)	196,328	(9,370)	243,365	0	(51,183)	192,182	(14,182)
Novara Foreshore Stage 3	44	WBC	Variable	78,822	0	(26,422)	52,400	(3,902)	101,343	0	(22,520)	78,822	(3,902)	97,596	0	(20,613)	76,982	(5,517)
Pinjarra Road Carpark	45	WBC	Variable	79,089	0	(26,422)	52,667	(4,169)	101,343	0	(22,254)	79,089	(4,169)	97,596	0	(20,613)	76,982	(5,517)
Coodanup Drive - Road Rehabilitation	46	WBC	Variable	40,481	0	(13,201)	27,280	(2,516)	51,166	0	(10,685)	40,481	(2,516)	49,041	0	(10,017)	39,023	(3,336)
South Harbour Upgrade 2019/20	47	WBC	Variable	109,795	0	(29,813)	79,982	(5,409)	134,200	0	(24,404)	109,795	(5,409)	131,053	0	(22,075)	108,978	(7,604)
Falcon Skate Park Upgrade	48	WBC	Variable	53,827	0	(15,174)	38,653	(3,275)	65,726	0	(11,898)	53,827	(3,275)	65,264	0	(11,042)	54,222	(4,358)
Falcon Bay Foreshore Stage 3 of 4	49	WBC	Variable	132,033	0	(38,670)	93,362	(6,732)	163,970	0	(31,938)	132,033	(6,732)	159,418	0	(28,505)	130,912	(10,702)
New Road Construction 2019/20	50	WBC	Variable	297,048	0	(109,344)	187,704	(2,271)	404,120	0	(107,073)	297,048	(2,271)	400,898	0	(99,842)	301,056	(14,874)
Mandjar Square Final Stage	51	WBC	Variable	132,373	0	(38,705)	93,669	(7,000)	164,078	0	(31,705)	132,373	(7,000)	160,002	0	(29,040)	130,962	(9,610)
Halls Head Recycled Water 2019/20	52	WBC	Variable	96,365	0	(25,906)	70,459	(5,831)	116,439	0	(20,075)	96,365	(5,831)	113,789	0	(19,256)	94,533	(6,455)
Westbury Way North side POS Stage 3	53	WBC	Variable	97,547	0	(25,884)	71,663	(5,893)	117,537	0	(19,990)	97,547	(5,893)	114,398	0	(18,670)	95,728	(7,618)
Smart Street Mall Upgrade 2019/20	54	WBC	Variable	195,878	0	(61,890)	133,988	(9,697)	248,071	0	(52,193)	195,878	(9,697)	248,049	0	(46,006)	202,043	(16,700)
Smart Street Mall 2020/21	55	WBC	Variable	574,016	0	(143,330)	430,686	(7,099)	710,247	0	(136,231)	574,016	(7,099)	692,588	0	(110,305)	582,283	(22,998)
New Roads 2020/21	56	WBC	Variable	292,545	0	(76,409)	216,136	(2,777)	366,177	0	(73,632)	292,545	(2,777)	359,690	0	(62,140)	297,550	(12,573)
Enclosed Dog Park	57	WBC	Variable	12,569	0	(2,683)	9,886	(743)	14,508	0	(1,939)	12,569	(743)	14,066	0	(1,817)	12,249	(918)
Falcon Bay Upgrade - Stage 4 of 5	58	WBC	Variable	144,110	0	(35,930)	108,180	(3,247)	176,793	0	(32,683)	144,110	(3,247)	170,227	0	(32,768)	137,459	(5,625)
Novara Foreshore Stage 4	59	WBC	Variable	59,155	0	(13,292)	45,863	(2,603)	69,844	0	(10,689)	59,155	(2,603)	67,638	0	(9,421)	58,217	(4,196)
Bortolo Reserve - Shared Use Parking and Fire Tı	60	WBC	Variable	152,867	0	(39,324)	113,542	(1,772)	190,419	0	(37,553)	152,867	(1,772)	183,617	0	(34,251)	149,366	(6,856)
South Harbour Paving Upgrade Stage 2	61	WBC	Variable	30,788	0	(6,648)	24,140	(1,823)	35,612	0	(4,825)	30,788	(1,823)	34,544	0	(4,520)	30,024	(2,255)
Eastern/ Western Foreshore 2020/21	62	WBC	Variable	533,791	0	(144,777)	389,014	(6,882)	671,687	0	(137,895)	533,791	(6,882)	666,252	0	(129,194)	537,058	(4,915)
Falcon Skate Park Upgrade 2020/21	63	WBC	Variable	44,774	0	(9,984)	34,790	(1,725)	53,033	0	(8,259)	44,774	(1,725)	51,469	0	(6,810)	44,659	(3,363)

Carryover Roads 2020/21	64	WBC	Variable	288,963	0	(67,803)	221,161	(2,633)	354,133	0	(65,169)	288,963	(2,633)	341,389	0	(65,568)	275,822	(3,178)
Roads 2021/22	65	WBC	Variable	146,853	0	(34,054)	112,798	(966)	179,941	0	(33,089)	146,853	(966)	173,411	0	(31,611)	141,800	(2,719)
Carparks 2021/22	66	WBC	Variable	97,041	0	(22,569)	74,472	(880)	118,730	0	(21,689)	97,041	(880)	114,912	0	(20,752)	94,159	(2,152)
Ablutions 2020/21	67	WBC	Variable	145,333	0	(33,953)	111,380	(796)	178,490	0	(33,157)	145,333	(796)	172,605	0	(31,209)	141,396	(3,248)
Eastern/ Western Foreshore 2021/22	68	WBC	Variable	865,443	0	(204,622)	660,821	(12,892)	1,057,173	0	(191,730)	865,443	(12,892)	1,020,565	0	(201,616)	818,949	(7,488)
Parks and Reserves Upgrades 2021/22	69	WBC	Variable	280,187	0	(66,301)	213,886	(2,362)	344,126	0	(63,939)	280,187	(2,362)	332,460	0	(64,453)	268,007	(3,213)
Cambria Island Abutment Wall	70	WBC	Variable	35,388	0	(8,098)	27,290	(1,304)	42,183	0	(6,795)	35,388	(1,304)	41,060	0	(7,706)	33,354	(508)
Mandurah Library Re Roofing Project	71	WBC	Variable	71,138	0	(15,706)	55,432	(3,216)	83,629	0	(12,491)	71,138	(3,216)	81,362	0	(13,175)	68,186	(2,790)
Mandurah Ocean Marina Chalets Refurbishment	72	WBC	Variable	86,461	0	(20,403)	66,058	(573)	106,292	0	(19,831)	86,461	(573)	102,910	0	(19,399)	83,511	(1,294)
Enclosed Dog Park 2021/22	73	WBC	Variable	106,094	0	(24,535)	81,559	(1,477)	129,152	0	(23,058)	106,094	(1,477)	125,106	0	(22,540)	102,566	(2,178)
Falcon Bay Upgrade - Stage 4 of 5 2021/22	74	WBC	Variable	42,847	0	(9,813)	33,034	(1,508)	51,152	0	(8,305)	42,847	(1,508)	49,660	0	(9,435)	40,224	(516)
Novara Foreshore Stage 4 2021/22	75	WBC	Variable	132,702	0	(30,977)	101,725	(943)	162,736	0	(30,034)	132,702	(943)	157,601	0	(29,261)	128,340	(2,164)
Smart Street Mall 2021/22	76	WBC	Variable	357,108	0	(84,365)	272,743	(4,368)	437,105	0	(79,997)	357,108	(4,368)	422,396	0	(82,018)	340,378	(4,148)
RC Pinjarra Road Stage 3	77	WBC	Variable	307,872	0	(67,164)	240,708	(3,299)	371,737	0	(63,865)	307,872	(3,299)	371,773	0	(66,212)	305,562	(2,257)
RC Pinjarra Road Stage 4	78	WBC	Variable	307,888	0	(67,164)	240,724	(3,300)	371,752	0	(63,864)	307,888	(3,300)	371,788	0	(66,211)	305,578	(2,258)
Falcon Reserve Activation Plan Stage 3	79	WBC	Variable	246,114	0	(53,736)	192,378	(2,063)	297,787	0	(51,673)	246,114	(2,063)	298,066	0	(51,993)	246,073	(2,620)
2022/23 Parks and Reserves Upgrades	80	WBC	Variable	239,498	0	(52,392)	187,106	(1,723)	290,167	0	(50,669)	239,498	(1,723)	290,197	0	(51,179)	239,018	(2,058)
Kangaroo Paw Park	81	WBC	Variable	189,379	0	(41,292)	148,087	(1,363)	229,309	0	(39,929)	189,379	(1,363)	229,327	0	(40,177)	189,149	(2,024)
Cambria Island Abutment Walls Repair	82	WBC	Variable	166,051	0	(36,060)	129,991	(2,320)	199,791	0	(33,740)	166,051	(2,320)	199,964	0	(34,813)	165,151	(1,837)
SP Halls Head PSP	83	WBC	Variable	122,798	0	(26,868)	95,930	(663)	149,003	0	(26,205)	122,798	(663)	149,122	0	(25,991)	123,131	(1,315)
Seascapes Boardwalk	84	WBC	Variable	122,798	0	(26,868)	95,930	(663)	149,003	0	(26,205)	122,798	(663)	149,122	0	(25,991)	123,131	(1,315)
Bruce Creswell Reserve	85	WBC	Variable	120,881	0	(26,328)	94,553	(1,169)	146,040	0	(25,159)	120,881	(1,169)	146,120	0	(25,655)	120,465	(1,100)
Falcon Bay Stage 5 of 5	86	WBC	Variable	89,782	0	(19,476)	70,306	(580)	108,679	0	(18,896)	89,782	(580)	108,789	0	(18,262)	90,527	(1,545)
Mandurah Community Museum Roof and Gutters	87	WBC	Variable	79,954	0	(17,472)	62,482	(527)	96,899	0	(16,945)	79,954	(527)	96,723	0	(17,068)	79,655	(686)
RC Peel Street Stage 3	88	WBC	Variable	69,502	0	(14,916)	54,586	(400)	84,018	0	(14,516)	69,502	(400)	84,329	0	(12,950)	71,380	(2,008)
2022/23 South Harbour Upgrades	89	WBC	Variable	63,469	0	(13,704)	49,765	(337)	76,835	0	(13,367)	63,469	(337)	77,132	0	(12,221)	64,911	(1,494)
Torcello Mews Canal PAW Renewal	90	WBC	Variable	62,187	0	(13,440)	48,747	(332)	75,295	0	(13,108)	62,187	(332)	75,589	0	(12,061)	63,528	(1,384)
Halls Head Pde Beach Central CP Stage 2	91	WBC	Variable	60,723	0	(13,068)	47,655	(318)	73,473	0	(12,750)	60,723	(318)	73,699	0	(11,819)	61,880	(1,247)
Pleasant Grove Foreshore	92	WBC	Variable	39,001	0	(7,932)	31,069	(2,550)	44,383	0	(5,382)	39,001	(2,550)	44,423	0	(7,386)	37,036	(682)
Smart Street Mall Upgrade	93	WBC	Variable	38,778	0	(7,896)	30,882	(2,536)	44,138	0	(5,360)	38,778	(2,536)	44,175	0	(7,367)	36,808	(665)
Halls Head Parade Car Park Stage 2a	94	WBC	Variable	34,731	0	(6,720)	28,011	(2,260)	39,191	0	(4,460)	34,731	(2,260)	38,951	0	(6,555)	32,395	(281)
Bortolo Fire Track	95	WBC	Variable	28,739	0	(5,376)	23,363	(1,864)	32,250	0	(3,512)	28,739	(1,864)	32,273	0	(5,055)	27,217	(423)
Senior Citizen Carpark	96	WBC	Variable	9,233	0	(1,620)	7,613	(596)	10,258	0	(1,024)	9,233	(596)	10,266	0	(935)	9,331	(728)
Building Renewal & Upgrades	97	WBC	Variable	1,180,265	0	(184,620)	995,645	(63,608)	1,301,276	0	(121,012)	1,180,265	(63,608)	1,303,341	0	(111,626)	1,191,715	(78,528)
Parks & Reserves Upgrades	98	WBC	Variable	2,881,941	0	(450,792)	2,431,149	(155,317)	3,177,416	0	(295,475)	2,881,941	(155,317)	3,182,475	0	(272,557)	2,909,917	(191,749)
Roads & Drainage Program	99	WBC	Variable	1,981,288	0	(309,912)	1,671,376	(106,778)	2,184,422	0	(203,134)	1,981,288	(106,778)	2,187,896	0	(187,379)	2,000,517	(131,824)
24/25 Building Renewal & Upgrades	100	WBC	Variable	1,088,969	0	(150,960)	938,009	(58,175)	1,180,902	0	(91,934)	1,088,969	(58,175)	720,000	0	(60,512)	659,488	(36,181)
24/25 Parks & Reserves Upgrades	101	WBC	Variable	664,279	0	(91,752)	572,527	(35,479)	720,736	0	(56,457)	664,279	(35,479)	1,180,848	0	(99,244)	1,081,604	(59,339)
24/25 Roads & Drainage Program	102	WBC	Variable	2,028,840	0	(281,232)	1,747,608	(110,692)	2,200,048	0	(171,208)	2,028,840	(110,692)	2,200,000	0	(184,898)	2,015,102	(110,553)
Mandurah Quay Seawall Repair	103	WBC	Variable	1,650,000	0	(139,239)	1,510,761	(90,022)	0	1,650,000	0	1,650,000	0	0	1,650,000	0	1,650,000	0
25/26 Building Renewal & Upgrades	N/A	WBC	Variable	0	0	0	0	0	0	0	0	0	0	0	1,000,000	0	1,000,000	0
25/26 Parks & Reserves Upgrades	104	WBC	Variable	1,520,000	0	(128,268)	1,391,732	(82,930)	0	1,520,000	0	1,520,000	0	0	2,000,000	0	2,000,000	0
25/26 Roads & Drainage Program	105	WBC	Variable	550,871	0	(46,486)	504,385	(30,055)	0	550,871	0	550,871	0	0	2,500,000	0	2,500,000	0
Bridges Program	TBC	WBC	Variable	0	300,000	0	300,000	0	0	0	0	0	0	0	0	0	0	0
26/27 Building Renewal & Upgrades	TBC	WBC	Variable	0	3,500,000	0	3,500,000	0	0	0	0	0	0	0	0	0	0	0
Car Park Program	TBC	WBC	Variable	0	400,000	0	400,000	0	0	0	0	0	0	0	0	0	0	0
Coastal & Marine Infrastructure Program	TBC	WBC	Variable	0	1,000,000	0	1,000,000	0	0	0	0	0	0	0	0	0	0	0
26/27 Parks & Reserves Upgrades	TBC	WBC	Variable	0	2,000,000	0	2,000,000	0	0	0	0	0	0	0	0	0	0	0
26/27 Roads & Drainage Program	TBC	WBC	Variable	0	1,300,000	0	1,300,000	0	0	0	0	0	0	0	0	0	0	0
				24,623,924	8,500,000	(5,228,510)	27,895,414	(953,338)	25,473,901	3,720,871	(4,570,848)	24,623,924	(759,243)	25,785,733	7,150,000	(4,946,758)	27,988,975	(981,370)

All borrowing repayments, other than self supporting loans, will be financed by general purpose revenue.
The self supporting loan(s) repayment will be fully reimbursed.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

8. BORROWINGS (CONTINUED)

(b) New borrowings - 2026/27

Particulars/Purpose	Institution	Loan type	Term (years)	Interest rate	Amount borrowed budget	Total interest & charges	Amount used budget	Balance unspent
				%	$	$	$	$
Bridges Program	WBC	Variable	10	Variable	300,000	0	300,000	0
26/27 Building Renewal & Upgrades	WBC	Variable	10	Variable	3,500,000	0	3,500,000	0
Car Park Program	WBC	Variable	10	Variable	400,000	0	400,000	0
Coastal & Marine Infrastructure Program	WBC	Variable	10	Variable	1,000,000	0	1,000,000	0
26/27 Parks & Reserves Upgrades	WBC	Variable	10	Variable	2,000,000	0	2,000,000	0
26/27 Roads & Drainage Program	WBC	Variable	10	Variable	1,300,000	0	1,300,000	0
					8,500,000	0	8,500,000	0

(c) Unspent borrowings

Loan Details	Year loan taken	Amount b/fwd.	Amount used 2026/27 Budget	New loans unspent at 30 June 2027	Amount as at 30 June 2027
		$	$	$	$
Mandurah Ocean Marina Chalets Refurbishment	2021/2022	53,039	0	0	0
Mandurah Community Museum Roof and Gutters	2022/2023	17,832	0	0	0
26/27 Building Renewal & Upgrades		0	(70,871)	0	0
		70,871	(70,871)	0	0

(d) Credit Facilities

	2026/27 Budget	2025/26 Actual	2025/26 Budget
	$	$	$
Undrawn borrowing facilities credit standby arrangements			
Credit card limit	200,000	200,000	200,000
Credit card balance at balance date	30,000	34,459	31,050
Total amount of credit unused	230,000	234,459	231,050
Loan facilities			
Loan facilities in use at balance date	27,895,414	24,623,924	27,988,975

MATERIAL ACCOUNTING POLICIES

BORROWING COSTS
The City has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.
Borrowings fair values are based on discounted cash flows using a current borrowing rate.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

9. RESERVE ACCOUNTS

(a) Reserve Accounts - Movement

	2026/27				2025/26				2025/26			
	Opening Balance	Transfer to	Budget Transfer (from)	Closing Balance	Opening Balance	Transfer to	Actual Transfer (from)	Closing Balance	Opening Balance	Transfer to	Budget Transfer (from)	Closing Balance
	$	$	$	$	$	$	$	$	$	$	$	$
Restricted by legislation												
(a) Cash in Lieu of Parking Reserve	543,070	25,875	0	568,944	529,269	13,801	0	543,070	515,898	13,801	0	529,699
(b) Cash in Lieu Public Open Space	197,176	8,967	0	206,144	0	197,176	0	197,176	0	0	0	0
	740,246	34,842	0	775,088	529,269	210,977	0	740,246	515,898	13,801	0	529,699
Restricted by council												
(c) Building Reserve	10,824,110	515,721	(684,176)	10,655,655	1,617,101	9,207,009	0	10,824,110	2,291,249	9,207,009	0	11,498,258
(d) Asset Management Reserve	29,995,092	953,387	(10,916,556)	20,031,923	26,970,114	12,419,877	(9,394,900)	29,995,092	32,252,280	555,920	(5,300,000)	27,508,200
(e) Cultural Centre Reserve	493	0	0	493	493	0	0	493	503	0	0	503
(f) Sustainability Reserve	246,853	11,761	(72,000)	186,615	296,619	7,734	(57,500)	246,853	289,126	7,734	(57,500)	239,360
(g) Waste Reserve	7,548,773	361,762	(3,149,256)	4,761,279	10,715,277	198,278	(3,364,782)	7,548,773	11,017,478	198,278	(2,915,374)	8,300,382
(h) Interest Free Loans Reserve	191,704	0	0	191,704	191,704	0	0	191,704	237,124	0	0	237,124
(i) CLAG Reserve	17,240	10,821	0	28,062	1,415	15,825	0	17,240	2,038	37	0	2,075
(j) Mandurah Ocean Marina Reserve	200,783	9,566	0	210,350	195,681	5,102	0	200,783	190,738	5,102	0	195,840
(k) Waterways	146,842	6,996	0	153,838	625,392	15,688	(494,238)	146,842	586,467	15,688	(494,238)	107,917
(l) Port Mandurah Canals Stage 2 Maintenance Reserve	105,032	5,004	0	110,036	102,363	2,669	0	105,032	99,777	2,669	0	102,446
(m) Mariners Cove Canals Reserve	95,698	4,560	0	100,257	93,266	2,432	0	95,698	90,910	2,432	0	93,342
(n) Port Bouvard Canal Maintenance Contributions Reserve	301,213	14,351	0	315,565	293,559	7,654	0	301,213	286,143	7,654	0	293,797
(o) Unspent Grants Reserve	3,273,620	0	0	3,273,620	4,242,097	2,328,579	(3,297,056)	3,273,620	7,068,372	0	0	7,068,372
(p) Leave Reserve	2,788,302	132,850	(689,149)	2,232,004	3,396,631	92,787	(701,115)	2,788,302	3,396,631	92,787	(701,115)	2,788,302
(q) Bushland Acquisition Reserve	1,910,172	91,011	0	2,001,183	1,866,955	43,217	0	1,910,172	1,615,553	43,217	0	1,658,770
(r) Coastal Storm Contingency Reserve	291,585	13,893	0	305,478	284,175	7,410	0	291,585	276,996	7,410	0	284,406
(s) Digital Futures Reserve	64,146	3,056	0	67,202	62,516	1,630	0	64,146	60,936	1,630	0	62,566
(t) Decked Carparking Reserve	1,137,740	54,208	0	1,191,949	1,108,828	28,912	0	1,137,740	1,080,816	28,912	0	1,109,728
(u) Specified Area Rates - Waterside Canals	117,997	5,622	(2,942)	120,677	115,404	5,535	(2,942)	117,997	116,111	5,535	(2,942)	118,704
(v) Specified Area Rates - Port Mandurah Canals	128,904	81,542	0	210,446	200,290	71,170	(142,556)	128,904	206,031	71,170	(142,556)	134,645
(w) Specified Area Rates - Mandurah Quay Canals	308,340	2,386	0	310,726	313,859	43,633	(49,152)	308,340	305,463	43,633	0	349,096
(x) Specified Area Rates - Mandurah Ocean Marina	1,329,721	213,170	0	1,542,891	1,144,422	185,299	0	1,329,721	1,112,351	185,299	0	1,297,650
(y) Specified Area Rate - Port Bouvard Canals	183,055	8,800	0	191,855	173,219	9,836	0	183,055	162,148	9,836	0	171,984
(z) Specified Area Rate - Mariners Cove	6,674	676	0	7,350	5,927	747	0	6,674	10,033	747	0	10,780
(aa) Specified Area Rate - Eastport	70,810	4,337	0	75,147	67,024	3,786	0	70,810	55,598	3,786	0	59,384
(ab) Sports Club Maintenance Levy Reserve	459,753	21,905	0	481,659	449,570	10,183	0	459,753	380,679	10,183	0	390,862
(ac) City Centre Land Acquisition Reserve	2,186,631	104,183	0	2,290,814	2,131,064	55,567	0	2,186,631	1,104,747	29,553	0	1,134,300
(ad) Lakelands Community Infrastructure Reserve	1,243,212	59,234	0	1,302,445	1,211,619	31,593	0	1,243,212	1,181,010	31,593	0	1,212,603
(ae) Plant Reserve	2,403,083	101,726	(897,714)	1,607,094	1,911,488	1,450,707	(959,112)	2,403,083	1,824,396	48,694	0	1,873,090
(af) Workers Compensation Reserve	338,129	16,110	0	354,239	329,536	8,593	0	338,129	321,211	8,593	0	329,804
(ag) Restricted Cash Reserve	1,800,027	0	0	1,800,027	4,104,069	47,864	(2,351,907)	1,800,027	1,815,212	47,864	0	1,863,076
(ah) Transform Mandurah Funding Program Reserve	0	0	0	0	0	0	0	0	972,481	26,014	0	998,495
(ai) Public Arts Reserve	411,533	109,608	0	521,140	434,996	101,537	(125,000)	411,533	431,058	11,537	0	442,595
(aj) Community Safety Reserve	450,199	21,450	0	471,649	492,213	12,834	(54,848)	450,199	480,941	12,833	(54,848)	438,926
(ak) Large-Scale Arts and Culture Attraction Reserve	0	0	0	0	0	0	0	0	0	0	0	0
(al) Mandurah Ocean Marina Chalet Maintenance and Renewal	0	474,535	0	474,535	0	0	0	0	0	0	0	0
(ae) Specified Area Rate - Southport	0	4,500	0	4,500	0	0	0	0	0	0	0	0
(af) Mandurah Quay Seawall Reserve	0	86,100	(86,100)	0	0	0	0	0	0	0	0	0
	70,577,465	3,504,835	(16,497,892)	57,584,407	65,148,886	26,423,688	(20,995,109)	70,577,465	71,322,607	10,723,350	(9,668,574)	72,377,382
	71,317,711	3,539,677	(16,497,892)	58,359,495	65,678,155	26,634,665	(20,995,109)	71,317,711	71,838,505	10,737,151	(9,668,574)	72,907,081

(b) Reserve Accounts - Purposes

In accordance with Council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

Reserve name	Purpose of the reserve
Restricted by legislation	
(a) Cash in Lieu of Parking Reserve	Parking - Provide additional parking areas
(b) Cash in Lieu Public Open Space	The purpose of contributions received as cash in lieu of open space contributions to be placed in this reserve for future use.
Restricted by council	
(c) Building Reserve	Building - Future new building capital requirements
(d) Asset Management Reserve	Asset Management - Renewal and upgrade of current infrastructure
(e) Cultural Centre Reserve	Cultural Centre - Equipment/plant replacement for Mandurah Performing Arts Centre and the provision of standby financing
(f) Sustainability Reserve	Sustainability - Development of Mandurah as a sustainable city
(g) Waste Reserve	Waste Facilities Reserve Fund - Future waste treatment initiatives
(h) Interest Free Loans Reserve	Interest Free Loans - Interest-free loans to sporting & community groups for minor capital projects
(i) CLAG Reserve	CLAG - Contiguous Local Authority Group for control of mosquitoes
(j) Mandurah Ocean Marina Reserve	Mandurah Ocean Marina - Future maintenance/asset replacement at Mandurah Ocean Marina
(k) Waterways	Waterways - Future maintenance/asset replacement of specific waterways infrastructure
(l) Port Mandurah Canals Stage 2 Maintenance Reserve	Port Mandurah Canals Stage 2 Maintenance - Stage 2 Future maintenance of canals
(m) Mariners Cove Canals Reserve	Mariners Cove Canals - Future maintenance of canals
(n) Port Bouvard Canal Maintenance Contributions Reserve	Port Bouvard Canal Maintenance Contributions - Contribution Future maintenance of canals
(o) Unspent Grants Reserve	Unspent Grants & Contributions - Operating and non-operating grants and contributions tied to future expenditure
(p) Leave Reserve	Long Service Leave - To fund the long service and sick leave liability of Council's staff
(q) Bushland Acquisition Reserve	Bushland Acquisition - For the purchase & protection of bushland and environmentally sensitive sites within the City
(r) Coastal Storm Contingency Reserve	Coastal Storm Contingency - Provide for coastal emergency works due to storm damage
(s) Digital Futures Reserve	Digital Futures - Fund development, investigation or commissioning of digital technology initiatives
(t) Decked Carparking Reserve	Decked Carparking - Amount received from Landcorp in June 2006, set aside for Decked Carparking
(u) Specified Area Rates - Waterside Canals	Specified Area Rates - Waterside Canals - Future maintenance of canals
(v) Specified Area Rates - Port Mandurah Canals	Specified Area Rates - Port Mandurah Canals - Future maintenance of canals
(w) Specified Area Rates - Mandurah Quay Canals	Specified Area Rates - Mandurah Quay Canals - Future maintenance of canals
(x) Specified Area Rates - Mandurah Ocean Marina	Specified Area Rates - Mandurah Ocean Marina - Future maintenance/asset replacement at Mandurah Ocean Marina
(y) Specified Area Rate - Port Bouvard Canals	Specified Area Rate - Port Bouvard Canals - Future maintenance of canals
(z) Specified Area Rate - Mariners Cove	Specified Area Rate - Mariners Cove - Future maintenance of canals
(aa) Specified Area Rate - Eastport	Specified Area Rate - Eastport - Future maintenance of canals
(ab) Sports Club Maintenance Levy Reserve	Sports Clubs Maintenance Levy - To maintain various city buildings leased to clubs
(ac) City Centre Land Acquisition Reserve	City Centre Land Acquisition Reserve - For future property purchases within the City Centre area
(ad) Lakelands Community Infrastructure Reserve	Lakelands Community Infrastructure Reserve - Contribute to the construction of the community infrastructure on Lot 2300 Seppings Parade Lakelands
(ae) Plant Reserve	Plant reserve - Replacement of heavy plant and equipment
(af) Workers Compensation Reserve	Workers Compensation - For the purposes of funding previous year workers compensation claims that are open and still have costs required to be paid by the City of Mandurah
(ag) Restricted Cash Reserve	Restricted cash carried forward for future use
(ah) Transform Mandurah Funding Program Reserve	Progress projects endorsed by Council under Transform Mandurah or identified through other City Strategies to support the City's Economic aspirations and objectives
(ai) Public Arts Reserve	To fund public art throughout the City of Mandurah district
(aj) Community Safety Reserve	To fund the relevant actions in the Community Safety Strategy that have been identified as being funded from this reserve
(ak) Large-Scale Arts and Culture Attraction Reserve	To fund Mandurah as a desirable City in its cultural offerings, by actively seeking impactful, large-scale arts and culture initiatives to Mandurah through research, partnerships and leveraging funding opportunities
(al) Mandurah Ocean Marina Chalet Maintenance and Renewal	The purpose of funding future maintenance or replacement works for the Mandurah Ocean Marina Chalets.
(ae) Specified Area Rate - Southport	Specified Area Rate - Southport - Future maintenance of canals
(af) Mandurah Quay Seawall Reserve	The purpose is for future maintenance and renewal of the Mandurah Quay Seawall.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

10. OTHER INFORMATION

The net result includes as revenues	2026/27 Budget	2025/26 Actual	2025/26 Budget
	$	$	$
(a) Interest earnings			
Investments	4,402,723	4,090,343	3,969,024
Other interest revenue	746,906	827,522	716,800
	5,149,629	4,917,865	4,685,824
The net result includes as expenses			
(b) Auditors remuneration			
Audit services	164,220	156,400	159,389
	164,220	156,400	159,389
(c) Interest expenses (finance costs)			
Borrowings (refer Note 8(a))	953,338	759,243	981,370
Interest on lease liabilities (refer Note 7)	46,230	34,338	36,750
Other finance costs	258,162	443,008	163,028
	1,257,730	1,236,589	1,181,148
(d) Low Value lease expenses			
Office equipment	463,058	438,302	549,827
Software	0	0	1,384
	463,058	438,302	551,211

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

11. COUNCIL MEMBERS REMUNERATION

	2026/27 Budget	2025/26 Actual	2025/26 Budget
	$	$	$
Mayor			
Mayor's allowance	104,032	100,239	100,514
Meeting attendance fees	55,078	47,724	53,215
Other expenses	1,605	50	1,268
Annual allowance for ICT expenses	3,500	3,500	3,500
Annual allowance for training and development	8,000	6,136	8,000
Superannuation contribution payments	19,093	12,837	12,853
	191,308	170,486	179,350
Deputy Mayor			
Deputy Mayor's allowance	26,008	16,936	18,846
Meeting attendance fees	36,722	35,480	26,610
Other expenses	600	0	500
Annual allowance for ICT expenses	3,500	3,500	2,625
Annual allowance for training and development	2,500	7,451	4,500
Superannuation contribution payments	7,528	5,007	3,800
	76,858	68,374	56,882
Council member 3			
Meeting attendance fees	36,722	35,383	35,480
Other expenses	1,100	491	750
Annual allowance for ICT expenses	3,500	3,500	3,500
Annual allowance for training and development	4,500	0	4,500
Superannuation contribution payments	4,407	2,963	2,966
	50,229	42,337	47,197
Council member 4			
Meeting attendance fees	36,722	35,480	35,480
Other expenses	1,900	1,299	750
Annual allowance for ICT expenses	3,500	3,500	3,500
Annual allowance for training and development	4,500	659	4,500
Superannuation contribution payments	4,407	2,974	2,966
	51,029	43,912	47,197
Council member 5			
Meeting attendance fees	36,722	35,383	35,480
Other expenses	600	427	750
Annual allowance for ICT expenses	3,500	3,500	3,500
Annual allowance for training and development	4,500	0	4,500
Superannuation contribution payments	4,407	2,963	2,966
	49,729	42,273	47,197
Council member 6			
Meeting attendance fees	36,722	24,690	35,480
Other expenses	1,600	532	750
Annual allowance for ICT expenses	3,500	2,436	3,500
Annual allowance for training and development	4,500	0	4,500
Superannuation contribution payments	4,407	2,963	2,966
	50,729	30,621	47,197
Council member 7			
Meeting attendance fees	36,722	35,480	35,480
Other expenses	1,100	1,268	750
Annual allowance for ICT expenses	3,500	3,500	3,500
Annual allowance for training and development	4,500	0	4,500
Superannuation contribution payments	4,407	2,974	2,966
	50,229	43,222	47,197
Council member 8			
Meeting attendance fees	36,722	35,383	35,480
Other expenses	1,100	0	750
Annual allowance for ICT expenses	3,500	3,500	3,500
Annual allowance for training and development	4,500	0	4,500
Superannuation contribution payments	4,407	2,963	2,966
	50,229	41,846	47,197
Council member 9			
Meeting attendance fees	36,722	35,383	35,480
Other expenses	1,100	0	750
Annual allowance for ICT expenses	3,500	3,500	3,500
Annual allowance for training and development	4,500	0	4,500
Superannuation contribution payments	4,407	2,963	2,966
	50,229	41,846	47,197
Council member 10			
Meeting attendance fees	36,722	35,480	35,480
Other expenses	1,100	500	750
Annual allowance for ICT expenses	3,500	3,500	3,500
Annual allowance for training and development	4,500	0	4,500
Superannuation contribution payments	4,407	2,974	2,966
	50,229	42,454	47,197
Council member 11			
Meeting attendance fees	36,722	35,480	35,480
Other expenses	1,100	0	750
Annual allowance for ICT expenses	3,500	3,500	3,500
Annual allowance for training and development	4,500	0	4,500
Superannuation contribution payments	4,407	2,974	2,966
	50,229	41,954	47,197
Council member 12			
Meeting attendance fees	36,722	24,690	35,480
Other expenses	1,100	50	750
Annual allowance for ICT expenses	3,500	2,436	3,500
Annual allowance for training and development	4,500	0	4,500
Superannuation contribution payments	4,407	2,963	2,966
	50,229	30,139	47,197
Council member 13			
Meeting attendance fees	36,722	30,814	35,480
Other expenses	1,100	344	750
Annual allowance for ICT expenses	3,500	3,040	3,500
Annual allowance for training and development	4,500	0	4,500
Superannuation contribution payments	4,407	2,415	2,966
	50,229	36,612	47,197
Total Council Member Remuneration	821,481	676,076	755,396
Mayor's allowance	104,032	100,239	100,514
Deputy Mayor's allowance	26,008	16,936	18,846
Meeting attendance fees	495,742	446,850	470,105
Other expenses	15,105	4,960	10,022
Annual allowance for ICT expenses	45,500	42,912	44,625
Travel and accommodation expenses	60,000	14,246	62,000
Superannuation contribution payments	75,094	49,934	49,283
	821,481	676,076	755,396

CITY OF MANDURAH
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12. TRUST FUNDS

Funds held at balance date which are required by legislation to be credited to the trust fund and which are not included in the financial statements are as follows:

Detail	Balance 30 June 2026	Estimated amounts received	Estimated amounts paid	Estimated balance 30 June 2027
	$	$	$	$
Cash in Lieu	857,425	47,158	0	904,584
	857,425	47,158	0	904,584

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

13. REVENUE AND EXPENDITURE

(a) Revenue and Expenditure Classification

REVENUES

RATES
All rates levied under the *Local Government Act 1995*. Includes general, differential, specific area rates, minimum payment, interim rates, back rates, ex-gratia rates, less discounts offered.
Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

GRANTS, SUBSIDIES AND CONTRIBUTIONS
All amounts received as grants, subsidies and contributions that are not capital grants.

CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS
Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

REVENUE FROM CONTRACTS WITH CUSTOMERS
Revenue from contracts with customers is recognised when the local government satisfies its performance obligations under the contract.

FEES AND CHARGES
Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.
Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

SERVICE CHARGES
Service charges imposed under *Division 6 of Part 6 of the Local* Government Act 1995. Regulation 54 of the Local Government *(Financial Management) Regulations 1996* identifies the charges which can be raised. These are television and radio broadcasting, underground electricity and neighbourhood surveillance services and water.
Exclude rubbish removal charges which should not be classified as a service charge. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

INTEREST REVENUE
Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE
Other revenue, which cannot be classified under the above headings, includes dividends, discounts, rebates etc.

PROFIT ON ASSET DISPOSAL
Gain on the disposal of assets including gains on the disposal of long-term investments.

EXPENSES

EMPLOYEE COSTS
All costs associated with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.
Note: *AASB 119 Employee Benefits* provides a definition of employee benefits which should be considered.

MATERIALS AND CONTRACTS
All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses (such as telephone and internet charges), advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc.
Local governments may wish to disclose more detail such as contract services, consultancy, information technology and rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER)
Expenditures made to the respective agencies for the provision of power, gas or water.
Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE
All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL
Loss on the disposal of fixed assets.

DEPRECIATION ON NON-CURRENT ASSETS
Depreciation and amortisation expenses raised on all classes of assets.

FINANCE COSTS
Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE
Statutory fees, taxes, provision for bad debts, member's fees or levies including DFES levy and State taxes. Donations and subsidies made to community groups.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

13. REVENUE AND EXPENDITURE (CONTINUED)

(b) Revenue Recognition

Recognition of revenue from contracts with customers is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds / Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Timing of Revenue recognition
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	Adopted by Council annually	When taxable event occurs	Not applicable	When rates notice is issued
Specified area rates	Rates charge for specific defined purpose	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by Council annually	When taxable event occurs	Not applicable	When rates notice is issued
Service charges	Charge for specific service	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by Council annually	When taxable event occurs	Not applicable	When rates notice is issued
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants with no contractual commitments	General appropriations and contributions with no specific contractual commitments	No obligations	Not applicable	Not applicable	Cash received	On receipt of funds	Not applicable	When assets are controlled
Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	Set by State legislation or limited by legislation to the cost of provision	Based on timing of issue of the associated rights	No refunds	On payment and issue of the licence, registration or approval
Pool inspections	Compliance safety check	Single point in time	Equal proportion based on an equal annually fee	None	Set by State legislation	Apportioned equally across the inspection cycle	No refunds	After inspection complete based on a 4 year cycle
Other inspections	Regulatory Food, Health and Safety	Single point in time	Full payment prior to inspection	None	Set by State legislation or limited by legislation to the cost of provision	Applied fully on timing of inspection	Not applicable	Revenue recognised after inspection event occurs
Waste management collections	Kerbside collection service	Over time	Payment on an annual basis in advance	None	Adopted by council annually	Apportioned equally across the collection period	Not applicable	Output method based on regular weekly and fortnightly period as proportionate to collection service
Waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	Adopted by council annually	Based on timing of entry to facility	Not applicable	On entry to facility
Property hire and entry	Use of halls and facilities	Single point in time	In full in advance	Refund if event cancelled within 7 days	Adopted by council annually	Based on timing of entry to facility	Returns limited to repayment of transaction price	On entry or at conclusion of hire
Memberships	Gym and pool membership	Over time	Payment in full in advance	Refund for unused portion on application	Adopted by council annually	Apportioned equally across the access period	Returns limited to repayment of transaction price	Output method Over 12 months matched to access right
Fees and charges for other goods and services	Cemetery services, library fees, reinstatements and private works	Single point in time	Payment in full in advance	None	Adopted by council annually	Applied fully based on timing of provision	Not applicable	Output method based on provision of service or completion of works
Sale of stock	Aviation fuel, kiosk and visitor centre stock	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	Adopted by Council annually, set by mutual agreement	Applied fully based on timing of provision	Returns limited to repayment of transaction price	Output method based on goods
Commissions	Commissions on licencing and ticket sales	Over time	Payment in full on sale	None	Set by mutual agreement with the customer	On receipt of funds	Not applicable	When assets are controlled
Reimbursements	Insurance claims	Single point in time	Payment in arrears for claimable event	None	Set by mutual agreement with the customer	When claim is agreed	Not applicable	When claim is agreed

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

14. PROGRAM INFORMATION

Key Terms and Definitions - Reporting Programs

In order to discharge its responsibilities to the community, Council has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the City's Community Vision, and for each of its broad activities/programs.

OBJECTIVE	ACTIVITIES
Governance	
To provide a decision making process for the efficient allocation of scarce resources.	Includes the activities of members of Council and the administrative support available to the Council for the provision of governance of the district. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific local government services.
General purpose funding	
To collect revenue to allow for the provision of services.	Rates, general purpose government grants and interest revenue.
Law, order, public safety	
To provide services to help ensure a safer and environmentally conscious community.	Supervision of various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.
Health	
To provide an operational framework for environmental and community health.	Supervision of local laws, food control, mosquito and disease control.
Education and welfare	
To provide services to disadvantaged persons, the elderly, children and youth.	Operation of senior citizen's centre, youth centre and assistance to various community and voluntary services associated with families, children, aged and disabled.
Community amenities	
To provide services required by the community.	Rubbish collection services, recycling services, operation of transfer station, cemetery services, administration of town planning scheme and protection of the environment.
Recreation and culture	
To establish and effectively manage infrastructure and resources which will help the social well being of the community.	Maintenance of halls, parks, playgrounds, sports grounds, recreation centres, various reserves and beaches; operation of libraries and other arts and cultural facilities.
Transport	
To provide safe, effective and efficient transport services to the community.	Construction and maintenance of roads, drainage, works, footpaths, parking facilities and traffic signs. Maintenance of bus shelters and cleaning of streets.
Economic services	
To help promote the local government and its economic wellbeing.	Marketing & promotion of tourism, visitor centres, economic development, implementation of building and development controls.
Other property and services	
To monitor and control operating accounts.	Private works, administration and public works overheads, works depots and council plant operations.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
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15. FEES AND CHARGES

	2026/27 Budget	2025/26 Actual	2025/26 Budget
	$	$	$
By Program:			
General purpose funding	1,210,331	1,310,325	1,147,233
Law, order, public safety	590,132	715,122	532,067
Health	241,691	183,271	240,636
Education and welfare	572,753	612,929	557,330
Community amenities	26,041,536	22,675,729	22,277,004
Recreation and culture	9,106,575	8,460,931	7,825,416
Transport	3,414,521	3,110,204	3,195,969
Economic services	3,306,414	3,438,156	3,046,662
Other property and services	431,578	511,298	405,307
	44,915,531	41,017,965	39,227,624

The subsequent pages detail the fees and charges proposed to be imposed by the local government.

2026-2027 Capital Programs

Program Name	Capital Expenditure	External Funding	CoM Funding
Bridges Program	$ 729,684	$ -	$ 729,684
Building Program	$ 9,127,632	$ 220,000	$ 8,907,632
Car Park Program	$ 1,196,162	$ -	$ 1,196,162
Coastal & Marine Infrastructure Program	$ 5,782,624	$ 1,338,250	$ 4,444,374
Community Sport & Recreation Facility Fund Program	$ 150,000	$ -	$ 150,000
Drainage Program	$ 1,041,572	$ -	$ 1,041,572
New Assets Program	$ 7,456,564	$ 3,741,319	$ 3,715,245
Parks Program	$ 4,912,677	$ 320,000	$ 4,592,677
Paths Program	$ 578,651	$ -	$ 578,651
Plant & Equipment Program	$ 4,773,094	$ 0	$ 4,773,094
Roads Program	$ 11,914,835	$ 5,014,117	$ 6,900,718
Street Lighting & Furniture Program	$ 88,495	$ -	$ 88,495
Traffic Management Program	$ 1,469,410	$ 955,723	$ 513,687
Total	**$ 49,221,399**	**$ 11,589,409**	**$ 37,631,990**

2026-2027 Proposed Capital Projects by Program

Proposed Projects by Program	Capital Expenditure	External Funding	CoM Funding
Bridges Program	**$ 729,684**	**$ -**	**$ 729,684**
BRG Fathom Turn Footbridge Maintenance	$ 554,141	$ -	$ 554,141
BRG - Level Three Inspections	$ 175,542	$ -	$ 175,542
Building Program	**$ 9,127,632**	**$ 220,000**	**$ 8,907,632**
BLD - MPAC Renewal	$ 5,249,109	$ -	$ 5,249,109
BLD - MARC Indoor Pirate Playground	$ 596,547	$ -	$ 596,547
BLD - PBSLC - Replace HVAC	$ 325,389	$ -	$ 325,389
BLD - Community Shed (Dower St)	$ 271,158	$ -	$ 271,158
BLD - Operations Centre Redevelopment	$ 216,926	$ -	$ 216,926
BLD - MARC UV Asset Renewal	$ 195,234	$ -	$ 195,234
BLD - 26-27 - Switchboard Renewal Program	$ 188,696	$ -	$ 188,696
BLD - SMFC Clubhouse Upgrades	$ 188,696	$ 175,000	$ 13,696
BLD - Mandurah Museum Roof Replacement	$ 172,522	$ -	$ 172,522
BLD - Administration Refurbishment	$ 161,740	$ -	$ 161,740
BLD - Civic Centre North Wing Demolition	$ 161,740	$ -	$ 161,740
BLD - CASM workshop upgrade	$ 161,740	$ -	$ 161,740
BLD - Mandurah Family & CC Roof Cover	$ 140,174	$ -	$ 140,174
BLD - Southern Operations - Safety Upgrades	$ 125,618	$ -	$ 125,618
BLD - 26/27 Fire Detector Renewals	$ 107,826	$ -	$ 107,826
BLD - MSLSC External Painting	$ 102,435	$ -	$ 102,435
BLD - Calypso Park Ablution Roof Renewal	$ 97,044	$ -	$ 97,044
BLD - 26/27 Sewerage Pump Station Renewals	$ 86,261	$ -	$ 86,261
BLD - Rushton Park Stadium - HVAC	$ 75,479	$ -	$ 75,479
BLD - MARC Prominent Dialog Controller Upgrade	$ 56,339	$ -	$ 56,339
BLD - SE Dawesville Ablution Renewal	$ 53,913	$ -	$ 53,913
BLD - Seniors - Substructure / Boardwalk	$ 54,470	$ -	$ 54,470
BLD - MARC Urinal Replacement	$ 53,913	$ -	$ 53,913
BLD - Bortolo Pavilion Improvements	$ 48,522	$ 45,000	$ 3,522
BLD - SES Building - Boundary retaining wall	$ 48,522	$ -	$ 48,522
BLD - Tims Thicket Waste - Generator Upgrade	$ 43,131	$ -	$ 43,131
BLD - Falcon Library Workroom & Customer Service	$ 43,131	$ -	$ 43,131
BLD - Seniors Centre - Flooring Renewal	$ 23,722	$ -	$ 23,722
BLD - Falcon Reserve Commentary Box Demolition	$ 16,174	$ -	$ 16,174
BLD - Lakelands Community House Decking Renewa	$ 16,174	$ -	$ 16,174
BLD - Park Ridge Ablution Septic System Replaceme	$ 12,939	$ -	$ 12,939
BLD - MARC Creche Softfall Renewal	$ 10,783	$ -	$ 10,783
BLD - Seniors - Modify Kitchen Servery	$ 10,783	$ -	$ 10,783
BLD - Falcon Community Centre Refurbishment	$ 5,391	$ -	$ 5,391
BLD - Coote Reserve Facilities Upgrade	$ 5,391	$ -	$ 5,391

Proposed Projects by Program	Capital Expenditure	External Funding	CoM Funding
Car Park Program	**$ 1,196,162**	**$ -**	**$ 1,196,162**
CPK Merlin St Carpark Renewal	$ 841,675	$ -	$ 841,675
CPK Mewburn & George Robinson Upgrades	$ 62,272	$ -	$ 62,272
CPK Doddies Beach Carpark Renewal	$ 184,116	$ -	$ 184,116
CPK - City Centre Parking Plan Delivery	$ 80,000	$ -	$ 80,000
CPK - Harold Thomson Reserve - Upgrade	$ 17,578	$ -	$ 17,578
CPK - Breakwater Boat ramp - Renewal	$ 10,521	$ -	$ 10,521
Coastal & Marine Infrastructure Program	**$ 5,782,624**	**$ 1,338,250**	**$ 4,444,374**
C&M - Doddis Beach Protection New	$ 1,458,242	$ 659,500	$ 798,742
C&M - Eastern Foreshore Boardwalk Renewal	$ 1,369,717	$ -	$ 1,369,717
C&M - Birchley Road Boat Ramp Upgrade	$ 967,371	$ 678,750	$ 288,621
C&M - Western F/shore Coast Prot	$ 907,957	$ -	$ 907,957
C&M - Waterside Drive Foreshore Seawall	$ 315,086	$ -	$ 315,086
C&M - Memorial Park Seawall Renewal	$ 243,225	$ -	$ 243,225
C&M - Darwin Tce Public Jetty Renew	$ 199,002	$ -	$ 199,002
C&M - Mary St Upper Apron Renewal	$ 105,499	$ -	$ 105,499
C&M - Soldiers Cove Seawall	$ 82,440	$ -	$ 82,440
C&M - Mary St Rock Protection Renewal	$ 79,125	$ -	$ 79,125
C&M - Tuckey Lane Seawall Renewal	$ 54,960	$ -	$ 54,960
Community Sport & Recreation Facility Fund Progra	**$ 150,000**	**$ -**	**$ 150,000**
LTFP Program - Comm Sport & Rec Fac Fund	$ 150,000	$ -	$ 150,000
Drainage Program	**$ 1,041,572**	**$ -**	**$ 1,041,572**
DRG - Mississippi Drive	$ 210,419	$ -	$ 210,419
DRG - Durham Crescent	$ 205,158	$ -	$ 205,158
DRG - Portmarnock Circle	$ 157,814	$ -	$ 157,814
DRG - Scenic Dr and Philante St	$ 157,814	$ -	$ 157,814
DRG - Mandurah Gardens Est	$ 126,251	$ -	$ 126,251
DRG - Lyelta Street	$ 99,949	$ -	$ 99,949
DRG - Parkview Street	$ 84,167	$ -	$ 84,167
New Assets Program	**$ 7,456,564**	**$ 3,741,319**	**$ 3,715,245**
New - Yalgorup National Park	$ 2,718,115	$ 1,286,303	$ 1,431,812
New - Falcon Coastal Shared Path	$ 2,025,589	$ 1,000,000	$ 1,025,589
New - Regional Multi-use Facility	$ 592,516	$ 592,516	$ -
New - MARC Sports Court Upgrade	$ 460,500	$ 460,500	$ -
New - Western Foreshore Leisure Precinct	$ 343,092	$ -	$ 343,092
NEW - Town Beach SLS Storage	$ 295,859	$ 170,000	$ 125,859
LTFP Program - Christmas Decorations	$ 200,000	$ -	$ 200,000
New - Lakelands Youth Park	$ 182,330	$ -	$ 182,330
New - Peelwood Reserve Oval Storage	$ 162,695	$ 150,000	$ 12,695
New - Playground, Olive Reserve, Falcon	$ 170,337	$ -	$ 170,337
New - Falcon Men's Shed	$ 107,826	$ -	$ 107,826
Lakelands Park Dugout Project	$ 82,384	$ 82,000	$ 384
New - East Foreshore North Ablution	$ 53,913	$ -	$ 53,913
New - Caddadup Recycled Water Supply (MAR)	$ 61,408	$ -	$ 61,408

Proposed Projects by Program	Capital Expenditure	External Funding	CoM Funding
Parks Program	**$ 4,912,677**	**$ 320,000**	**$ 4,592,677**
PRK – 26-27 Boardwalk & Beach Access Rnwl	$ 1,374,845	$ -	$ 1,374,845
PRK - Merlin Reserve Renewal	$ 750,090	$ 320,000	$ 430,090
PRK - Coodanup Foreshore Upgrade	$ 742,266	$ -	$ 742,266
PRK – Bardoc Reserve Upgrade	$ 454,232	$ -	$ 454,232
PRK – Florida Foreshore Renewal	$ 272,539	$ -	$ 272,539
PRK – Henson Street Renewal Project	$ 259,253	$ -	$ 259,253
PRK – 26-27 Fencing Renewal	$ 132,704	$ -	$ 132,704
PRK – 26-27 Park Fixtures New	$ 112,444	$ -	$ 112,444
PRK – 26-27 Shade Sails New	$ 112,444	$ -	$ 112,444
PRK – Seascapes Tanks Renewal	$ 111,642	$ -	$ 111,642
PRK – 26-27 Signage Renewal	$ 123,304	$ -	$ 123,304
PRK – Blue Bay Foreshore Upgrade	$ 59,901	$ -	$ 59,901
PRK – 26-27 Bin Enclosures Upgrade	$ 56,222	$ -	$ 56,222
PRK – 26-27 Signage New	$ 100,815	$ -	$ 100,815
PRK – 26-27 Parks Furniture Renewal	$ 39,420	$ -	$ 39,420
PRK - Mandurah Quay Marina Path and Landscaping	$ 35,941	$ -	$ 35,941
PRK – 26-27 Irrigation Infrastructure Rnwl	$ 33,733	$ -	$ 33,733
PRK – Dawesville Foreshore Upgrade	$ 30,229	$ -	$ 30,229
NEW – Lakelands Park Compound	$ 23,961	$ -	$ 23,961
PRK – 26-27 Softfall Rubber Renewal	$ 22,489	$ -	$ 22,489
PRK – Retaining Wall Decommissioning & Refurbishr	$ 17,710	$ -	$ 17,710
PRK – Glencoe Reserve Upgrade	$ 11,356	$ -	$ 11,356
PRK – Mississippi Amazon Park Upgrade	$ 11,356	$ -	$ 11,356
PRK – Linville Reserve Renewal	$ 11,356	$ -	$ 11,356
PRK – 26-27 Synthetic Turf Cricket Wicket Renewal	$ 6,747	$ -	$ 6,747
PRK – Marungi Reserve Renewal	$ 5,678	$ -	$ 5,678
Paths Program	**$ 578,651**	**$ -**	**$ 578,651**
PTH - 26-27 Path Renewal Program	$ 578,651	$ -	$ 578,651
Plant & Equipment Program	**$ 4,773,094**	**$ -**	**$ 4,773,094**
Miscellaneous Equipment	$ 371,214	$ -	$ 371,214
MARC Generator	$ 30,000	$ -	$ 30,000
New - Heavy Vehicles Plant and Equipment	$ 880,000	$ -	$ 880,000
Parks and Mowers	$ 28,000	$ -	$ 28,000
Replacement Light Commercial Vehicles	$ 765,000	$ -	$ 765,000
Replacement Light Passenger Vehicles	$ 375,000	$ -	$ 375,000
Trailers	$ 93,380	$ -	$ 93,380
Trucks and Buses	$ 2,230,500	$ -	$ 2,230,500

Proposed Projects by Program	Capital Expenditure	External Funding	CoM Funding
Roads Program	**$ 11,914,835**	**$ 5,014,117**	**$ 6,900,718**
RDS - Bortolo Road - Rehabilitation	$ 1,993,243	$ 1,263,033	$ 730,210
RDS - The Glen - Rehabilitation	$ 1,451,889	$ 650,000	$ 801,889
RDS - Mandurah Terrace - Resurface	$ 1,376,138	$ 872,000	$ 504,138
RDS - Waterside Drive - Resurface	$ 1,313,683	$ 500,000	$ 813,683
RDS - Peel Street - Preservation	$ 662,819	$ 420,000	$ 242,819
RDS - Exchequer Avenue Resurface	$ 674,260	$ 305,707	$ 368,553
RDS - Castlewood & Surrounds - Resurface	$ 532,626	$ -	$ 532,626
RDS - Florida Parade Resurface	$ 368,876	$ -	$ 368,876
RDS - Westbury Way Resurface	$ 321,397	$ -	$ 321,397
RDS - Irving Avenue - Resurface	$ 304,816	$ -	$ 304,816
RDS - Seascapes Boulevard - Resurface	$ 286,560	$ -	$ 286,560
RDS Pinjarra Road - Rehab - Stage 8	$ 236,721	$ 150,000	$ 86,721
RDS - Balmoral Parade - Resurface	$ 250,825	$ -	$ 250,825
RDS - Priam Road - Resurface	$ 218,011	$ -	$ 218,011
RDS - Pioneer Court - Resurface	$ 207,666	$ -	$ 207,666
RDS - Wisteria Gardens - Resurface	$ 130,638	$ -	$ 130,638
RDS - Old Coast Road - Resurface	$ 96,082	$ -	$ 96,082
RDS - Nettle Place - Resurface	$ 62,931	$ -	$ 62,931
RDS - Rio Grande Avenue - Rehabilitation	$ 52,605	$ -	$ 52,605
RDS - Gordon Road - Rehabilitation	$ 21,042	$ -	$ 21,042
RDS - Peelwood Parade - Resurface	$ 1,346,749	$ 853,377	$ 493,372
RDS - Education Drive - Resurface	$ 5,260	$ -	$ 5,260
Street Lighting & Furniture Program	**$ 88,495**	**$ -**	**$ 88,495**
SLF - 26-27 Street Furniture Renewal	$ 45,773	$ -	$ 45,773
SLF - 26-27 Street Furniture New	$ 42,722	$ -	$ 42,722
Traffic Management Program	**$ 1,469,410**	**$ 955,723**	**$ 513,687**
TMP - Mandurah Tce/Adonis Rd	$ 368,233	$ 233,333	$ 134,900
TMP - Lake Valley Drive and Badgerup Ave	$ 281,956	$ 267,995	$ 13,961
TMP - LATM - Glencoe Parade	$ 268,650	$ 170,232	$ 98,418
TMP - Tuckey-Sutton Mandurah	$ 228,713	$ 217,389	$ 11,324
TMP - Sabina Drive, Madora Bay	$ 214,783	$ -	$ 214,783
TMP - Pinjarra Rd and Parkview Rd Intersection	$ 70,252	$ 66,774	$ 3,478
TMP - Lilydale Drive, Lakelands	$ 15,781	$ -	$ 15,781
TMP - Wattleglen Avenue, Erskine	$ 15,781	$ -	$ 15,781
TMP - Ormsby Terrace - Henson Street Intersection, Mandurah	$ 5,260	$ -	$ 5,260
Total	**$ 49,221,399**	**$ 11,589,409**	**$ 37,631,990**

Proposed

Fees & Charges Schedule 2026/27

**Statutory fees and charges are subject to change in accordance to their governing legislation. This schedule will be updated accordingly*

Effective date :01-July-26

City of Mandurah

Fees & Charges Schedule 2026/27

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Effective date :01-July-26

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
GENERAL CHARGES								
PHOTOCOPYING								
Photocopying - Black & White A4		General Principles	Per Copy	Full	Taxable	**0.50**	**0.50**	
Photocopying - Black & White A3		General Principles	Per Copy	Full	Taxable	**1.00**	**1.00**	
Photocopying - Large Runs > 20 pages discounted 50%								
Photocopying - Colour A4		General Principles	Per Copy	Full	Taxable	**2.25**	**2.25**	
Photocopying - Colour A3		General Principles	Per Copy	Full	Taxable	**3.50**	**3.50**	
Photocopying - Large Runs > 20 pages discounted 50%								
Photocopying - A0 Photocopying A2		General Principles	Per Copy	Full	Taxable	**3.50**	**3.50**	
Photocopying - A0 Photocopying A1		General Principles	Per Copy	Full	Taxable	**4.50**	**4.50**	
Photocopying - A0 Photocopying A0		General Principles	Per Copy	Full	Taxable	**5.75**	**5.75**	
Photocopying - A0 Photocopying Other		General Principles	Per Copy	Full	Taxable	**8.75**	**8.75**	
Photocopying - Plotter - A0 copy		General Principles	Per Copy	Full	Taxable	**15.50**	**15.50**	
Photocopying - Plotter - A1 copy		General Principles	Per Copy	Full	Taxable	**8.00**	**8.00**	
Photocopying - Plotter - A2 copy		General Principles	Per Copy	Full	Taxable	**3.75**	**3.75**	
Specialised Photocopying								
Council Agendas or Minutes or Standing Committee	LGA 1995	Sec 81-10(5) GST Act	Per Set	Full	Exempt	**40.00**	**40.00**	
Reports & Minutes on Annual Basis	LGA 1995	Sec 81-10(5) GST Act	Per Set	Full	Exempt	**790.00**	**790.00**	
PROPERTY INFORMATION								
Property Information - Statement of Rates	LGA 1995	81-10(5)(a) GST Act	Per Search	Full	Exempt	**37.50**	**35.00**	7.1%
Property Search - orders and requisitions	LGA 1995	81-10(5)(a) GST Act	Per Search	Full	Exempt	**161.00**	**156.25**	3.0%
Copy of Plans (a single dwelling) - Search Fee (this is for the application regardless of whether plans are located or not)		General Principles	Per Search	Full	Taxable	**122.50**	**119.00**	2.9%
Copy of a Duplex/Residential Units/ Commercial / Mixed Use Properties Plans - Search Fee (this is for the application regardless of whether plans are located or not)		General Principles	Per Search	Full	Taxable	**211.00**	**205.00**	2.9%
Request to re-send link to plans after the expiration date of 60 days from original date sent to applicant		General Principles	Per Search	Full	Taxable	**23.00**	**22.00**	4.5%
Plus Charges for offsite retrieval, delivery, package and postage (if applicable) Plus standard copying rates (if applicable) where cost to provide exceeds $5			Per Search	Full	Taxable	**Actual Cost**	**Actual Cost**	
RATES & DEBTORS								
Administration Fee - per instalment (4 instalments)	LGA 1995	81-5(1) GST Act 1999	Per Instalment	Statutory	Exempt	**3.00**	**3.00**	
Administration Fee - ad hoc arrangements	LGA 1995	6.45 LGA 1995	Per Arrangement	Full	Exempt	**27.50**	**25.00**	10.0%
Administration Fee - refunds to agents			Per Agent	Full	Exempt	**27.50**	**25.00**	10.0%
Instalment Interest Rates - per annum % (calculated daily)	LGA 1995	6.45 LGA 1995	Per Annum	Statutory	Exempt	**5.5%**	**5.5%**	
Penalty Payment (Calculated daily)	LGA 1995	6.45 LGA 1995	Per Annum	Statutory	Exempt	**7%**	**7%**	
Solicitor preparation costs for recovery documents	LGA 1995	6.45 LGA 1995	Cost Recovery	Full	Exempt	**Actual cost**	**Actual cost**	
Notice of Discontinuance	LGA 1995		Per request	Full	Taxable	**30.00**	**28.75**	4.3%
General Debtors Accounts								
Penalty Payment - calculated daily	LGA 1995	Div. 40 GST Act	Per Annum	Statutory	Input Taxed	**7%**	**7%**	
FREEDOM OF INFORMATION								
Application Fee - Non Personal Information	FOI Act 1993	81-10(5) GST Act 1999	Per Application	Statutory	Exempt	**30.00**	**30.00**	
Charge for dealing with the application	FOI Act 1993	81-10(5) GST Act 1999	Per Hr/Pro -rata	Statutory	Exempt	**30.00**	**30.00**	
Charges for access time supervised by staff	FOI Act 1993	81-10(5) GST Act 1999	Per Hr/Pro -rata	Statutory	Exempt	**30.00**	**30.00**	
Photocopying	FOI Act 1993	81-10(5) GST Act 1999	Per Hr/Pro -rata	Statutory	Exempt	**30.00**	**30.00**	
Plus Per Copy	FOI Act 1993	81-10(5) GST Act 1999	Per Copy	Statutory	Exempt	**0.20**	**0.20**	
Charges for offsite retrieval, delivery, package and postage	FOI Act 1993	81-10(5) GST Act 1999	Per Retrieval	Full	Exempt	**Actual Cost**	**Actual Cost**	
Advance Deposit	FOI Act 1993	81-10(5) GST Act 1999	Per Retrieval	Statutory	Exempt	**25% of estimated charge**	**25% of estimated charge**	
Charges for duplicating a tape, film, video or computer information	FOI Act 1993	81-10(5) GST Act 2000	Per Retrieval	Full	Exempt	**Actual Cost**	**Actual Cost**	

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
PLANNING								
Local Structure Plans								
(No GST Applicable) Fees are calculated on the estimated total cost to the City,in terms of officer time spent on each information. See pamphlet relating to fees for Scheme Amendments and Local Structure Plans. As a guide, the City would normally impose the following fees.								
Local Structure Plans & Major Scheme Amendments	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**6,000.00**	**6,000.00**	
Modifications to Local Structure Plans	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**3,000.00**	**3,000.00**	
Minor (Text) Scheme Amendments	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**3,500.00**	**3,500.00**	
Subdivision Clearances								
up to 5 lots (per lot)	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**73.00**	**73.00**	
5 lots to 195 lots($335 for first 5 lots) (per lot)	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**35.00**	**35.00**	
196 lots or more	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**7,393.00**	**7,393.00**	
Home Occupations	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**222.00**	**222.00**	
Development Applications (Including R-Code variation applications)								
- Not more than $50,000	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**147.00**	**147.00**	
- between $50,000 and $500,000	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**0.32% of estimated cost of development**	**0.32% of estimated cost of development**	
- between $500,000 and $2,500,000	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**$1700 + .257% for every $1 in excess of $500,001**	**$1700 + .257% for every $1 in excess of $500,001**	
- between $2,500,000 and $5,000,000	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**$7161 + .206% for every $1 in excess of $2.5 mil**	**$7161 + .206% for every $1 in excess of $2.5 mil**	
- between $5,000,000 and $21,500,000	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**$12633 + 0.123% for every $1 in excess of $5 mil**	**$12633 + 0.123% for every $1 in excess of $5 mil**	
- greater than $21,500,000	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**34,196.00**	**34,196.00**	
Development Assessment Panels Applications								
- Less than $2,000,000	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**5,475.00**	**5,475.00**	
- Not less than $2,000,000 and less than $7,000,000	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**6,322.00**	**6,322.00**	
- Not less than $7,000,000 and less than $10,000,000	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**9,760.00**	**9,760.00**	
- Not less than $10,000,000 and less than $12,500,000	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**10,620.00**	**10,620.00**	
- Not less than $12,500,000 and less than $15,000,000	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**10,922.00**	**10,922.00**	
- Not less than $15,000,000 and less than $17,500,000	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**11,226.00**	**11,226.00**	
- Not less than $17,500,000 and less than $20,000,000	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**11,530.00**	**11,530.00**	
- $20,000,000 or more	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**11,833.00**	**11,833.00**	
- Not less than $50,000,000	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**17,097.00**	**17,097.00**	
An application under r.17	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**271.00**	**271.00**	
Other Fees								
Referral to Design Review Panel		ATO Ruling	Per Referral	Service Fee	Inc	**1,000.00**		
Consultations over 50 letters	Local Government Act Section 6.16	No	Per Application	Service Fee	Exempt	**Actual Cost**		
Change of Use	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**295.00**	**295.00**	
Extractive Industry	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**739.00**	**739.00**	
Written Planning Advice	Note Pg 37 14. Plan & Dev Reg 2009	General principles	Per Application	Statutory	Exempt	**73.00**	**85.50**	-14.6%
Zoning Enquiries	Zoning Certificate Plan and Dev Reg 2009	ATO Ruling	Per Application	Statutory	Exempt	**73.00**	**11.25**	548.9%
Zoning Enquiries - Annual Fee (unlimited number)		ATO Ruling	Per Application	Service Fee	Exempt	**366.00**	**351.25**	4.2%
Amended Plans	Plan & Dev Reg 2009	81-10(4) GST Act	Per Application	Statutory	Exempt	**295.00**	**295.00**	
Local Development Plan		General principles	Per Application	Service Fee	Taxable.	**596.00**	**571.25**	4.3%
Consultation								
Reports								
Information/Research		**ATO Ruling**	Per Application	Service Fee	Exempt	**83.50**	**83.50**	
A fee will be charged for staff time involved in researching & providing information for developers etc. which is not considered normal research.								

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
BUILDING								
Application for Building Permit								
Uncertified Application	Building Reg 2012	81-10(4) GST Act	Per Application	Statutory	Exempt	**0.32% of estimated value but not less than $121.00**	**0.32% of estimated value but not less than $110.00**	
Certified Application for Building permit - Class 1 and 10 buildings	Building Reg 2012	81-10(4) GST Act	Per Application	Statutory	Exempt	**0.19% of estimated value but not less than $121.00**	**0.19% of estimated Value but not less than $110.00**	
Certified Application for Building permit - Class 2 to 9 buildings	Building Reg 2012	81-10(4) GST Act	Per Application	Statutory	Exempt	**0.09% of estimated value but not less than $121.00**		
Request for Certificate of Design Compliance - Class 1 and 10 Buildings within district of City of Mandurah	LGA 1995	81-10.01(f)	Per Application	Full	Taxable	**0.13% of estimated value but not less than $300**	**0.13% of estimated Value but not less than $300**	
Request for Certificate of Design Compliance - Class 2-9 Buildings within district of City of Mandurah	LGA 1995	81-10.01(f)	Per Application	Full	Taxable	**0.09% of estimated value but not less than $500**	**0.09% of estimated Value but not less than $500**	
Request to provide Certificate of Construction Compliance or Certificate of Building Compliance								
Class 1 & 10 Buildings	LGA 1995	81-10.01(f)	Per Application	Full	Taxable	**$115/hour but not less than $300**	**$115/hour but not less than $300**	
Class 2 to 9 Buildings	LGA 1995	81-10.01(f)	Per Application	Full	Taxable	**$115/hour but not less than $500**	**$115/hour but not less than $500**	
Demolition Permit								
Demolition of Class 1 and 10 building	Building Reg 2012	81-10(4) GST Act	Per Application	Statutory	Exempt	**121.00**	**110.00**	10.0%
Demolition of Class 2-9 building	Building Reg 2012	81-10(4) GST Act	Per Storey	Statutory	Exempt	**121.00**	**110.00**	10.0%
Application for occupancy Certificate for completed Class 2-9 building	Building Reg 2012	81-10(4) GST Act	Per Application	Statutory	Exempt	**121.00**	**110.00**	10.0%
Application for temporary occupancy permit for an incomplete building	Building Reg 2012	81-10(4) GST Act	Per Application	Statutory	Exempt	**121.00**	**110.00**	10.0%
Application for modification of occupancy permit for additional use of building on temporary basis	Building Reg 2012	81-10(4) GST Act	Per Application	Statutory	Exempt	**121.00**	**110.00**	10.0%
Application for replacement occupancy permit for permanent change of buildings use, classification	Building Reg 2012	81-10(4) GST Act	Per Application	Statutory	Exempt	**121.00**	**110.00**	10.0%
Application for occupancy permit for unauthorised class 2-9 buildings	Building Reg 2012	81-10(4) GST Act	Per Application	Statutory	Exempt	**0.18% of estimated value but not less than $121.00**	**0.18% of estimated value but not less than $110.00**	
Building approval certificate for unauthorised Class 1 and 10 - Certified	Building Reg 2012	81-10(4) GST Act	Per Application	Statutory	Exempt	**0.38% of estimated value but not less than $121.00**	**0.38% of estimated value but not less than $110.00**	
Application for occupancy permit for building with existing authorisation	Building Reg 2012	81-10(4) GST Act	Per Application	Statutory	Exempt	**121.00**	**110.00**	10.0%
Application for building approval certificate for building with existing authorisation (class 1 and 10 buildings)	Building Reg 2012	81-10(4) GST Act	Per Application	Statutory	Exempt	**121.00**	**110.00**	10.0%
Application to extend the time during which a building or demolition permit has effect.	Building Reg 2012	81-10(4) GST Act	Per Application	Statutory	Exempt	**121.00**	**110.00**	10.0%
Application to extend the time during which an occupancy permit or building approval certificate has effect.	Building Reg 2012	81-10(4) GST Act	Per Application	Statutory	Exempt	**121.00**	**110.00**	10.0%
Application to amend builders details			Per Application	Full	Exempt	**121.00**	**121.00**	
Standard Building Specifications - each		ATO Ruling	Per Application	Statutory	Exempt	**53.50**	**11.75**	355.3%
Infrastructure Protection Deposit Bond		General Principles	Per Application	Full	Exempt unless forfeit	**Amount to be determined in conjunction with City Engineer based on level of infrastructure that might be impacted**	**Amount to be determined in conjunction with City Engineer based on level of infrastructure that might be impacted**	
Smoke Alarm (battery powered) alteration	Building Reg 2012	81-5(1) GST Act 1999	Per Application	Statutory	Exempt	**197.00**	**179.40**	9.8%
Sign Licence Application - Local Laws	LGA 1995	81-10(4) GST Act	Per Application	Full	Exempt	**110.00**	**110.00**	
Building Information (s129, s131 Building Act)								
Subscription to schedule of building approvals								
list per week	Building Act 2011	ATO Ruling	Per Application	Full	Exempt	**18.00**	**17.00**	5.9%
list per month	Building Act 2011	ATO Ruling	Per Application	Full	Exempt	**60.00**	**57.25**	4.8%
list of previous year	Building Act 2011	ATO Ruling	Per Application	Full	Exempt	**590.00**	**571.00**	3.3%
subscriptions for weekly list for a year	Building Act 2011	ATO Ruling	Per Application	Full	Exempt	**720.00**	**685.00**	5.1%
subscriptions for monthly list for a year	Building Act 2011	ATO Ruling	Per Application	Full	Exempt	**600.00**	**571.00**	5.1%
Individual copy of permits	Building Act 2011	ATO Ruling	Per Application	Full	Exempt	**58.00**	**57.25**	1.3%

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
Swimming Pool Inspections								
Swimming Pool Barrier Inspections - per annum (mandatory)LGA S6.1	Building Regulations 2012	81-15.01(f)	Per Swimming Pool	Statutory	Exempt	**56.00**	**56.00**	
New Swimming Pool Barrier First Inspection	Building Regulations 2012	81-15.01(f)	Per Swimming Pool	Full	Exempt	**225.00**	**225.00**	
Swimming Pool Barrier Inspections - at request	LGA 1995	81-15.01(f)	Per Swimming Pool	Full	Exempt	**225.00**	**225.00**	
Applications to install Park homes and Annexes on Caravan Park and Camping Grounds								
Application to install a Class 1a Park Home	Caravan Parks & Camping Grounds act 1995	81-10(4) GST Act	Per Application	Full	Exempt	**0.32% x Contract Value, minimum $121.00**	**0.32% x Contract Value, minimum $110.00**	
Application to install a Class 3 Park Home	Caravan Parks & Camping Grounds act 1995	81-10(4) GST Act	Per Application	Full	Exempt	**0.32% x Contract Value, minimum $121.00**	**0.18% x Contract Value, minimum $110.00**	
Application to install an Annexe	Caravan Parks & Camping Grounds act 1995	81-10(4) GST Act	Per Application	Full	Exempt	**0.32% x Contract Value, minimum $121.00**	**0.32% x Contract Value, minimum $110.00**	
Application seeking retrospective approval for an unauthorised Park Home or Annexe	Caravan Parks & Camping Grounds act 1995	81-10(4) GST Act	Per Application	Full	Exempt	**1 x fee specified above, minimum $500**	**1 x fee specified above, minimum $500**	
Request seeking confirmation Planning, Environmental Health, Infrastructure requirements have been met	LGA 1995	ATO Ruling	Per Application	Full	Exempt	**$115 (For each Section that information is requested from)**	**$115 (For each Section that information is requested from)**	
Request for additional Building Service/Advice (I.e.								
Service/advice from qualified Building Surveyor (Including assessment for Performance Solutions for swimming pool barriers)	LGA 1995	81-10.01(f)	Per Application	Full	Taxable	**Minimum $115 and $115 per hour thereafter**	**Minimum $115 and $115 per hour thereafter**	
Application for Temporary use of City Owned and Managed Land (Non-Road Reserve)	LGA 1995	81-10.01(f)	Per Application	Full	Taxable	**212.00**	**240.00**	-11.7%
Fee for use of a public Thoroughfare (per month per m2)	Local Government (Uniform Local Provisions) regulations 1996	81-10.01(f)	Per Application	Statutory	Exempt	**$1 per month per sqm**	**$1 per month per sqm**	
Land Administration								
Caveat Lodgement	LGA 1995	General Principles	Per document	Full	Taxable	**253.00**	**243.00**	4.1%
Withdrawal of Caveat	LGA 1995	General Principles	Per document	Full	Taxable	**276.00**	**265.00**	4.2%
Document Review - Simple (e.g. Planning conditions, Regulation 17 Agreements)	LGA 1995	General Principles	Per document	Full	Taxable	**185.50**	**178.00**	4.2%
Document Review - Complex (e.g. Deeds, Agreements, etc.)	LGA 1995	General Principles	Per document	Full	Taxable	**570.00**	**547.00**	4.2%
Document - Execution	LGA 1995	General Principles	Per document	Full	Taxable	**94.00**	**90.00**	4.4%
Associated solicitor's fees		General Principles		Full	Taxable	**Actual Cost**	**Actual Cost**	
Landgate Document Fees (per document)	LGA 1995		Per search	Full	Exempt	**Actual Cost**	**Actual Cost**	
Licensed Valuer - Valuation cost [New fee effective 8th of March 2021]	LGA 1995	Ato Ruling	Per Property	Full	Taxable	**Actual Cost**	**Actual Cost**	
Land Administration - Naming								
Application Fee	LGA 1995		Per application	Full	Taxable	**371.00**	**356.00**	4.2%
Consultation Over 50 Letters	LGA 1995		Per application	Full	Exempt	**Actual Cost**	**360.00**	
Council Report	LGA 1995	ATO Ruling	Per report	Full	Exempt	**712.20**	**689.00**	3.4%
Land Administration - Closure/Disposal Requests								
(Fees specific to the administrative actions to progress the closure/disposal of City freehold or Crown land for the benefit of private landowners. Includes closure of roads, pedestrian access ways, emergency access ways, right of ways, and reserves, as well as sale of land to resolve encroachments.								
Application Fee	LGA 1995	ATO Ruling	Per application	Full	Exempt	**144.00**	**138.00**	4.3%
Consultation	LGA 1995	ATO Ruling	Per application	Full	Exempt	**250.00**	**240.00**	4.2%
Erection of Signs	LGA 1995	ATO Ruling	Per sign erection	Full	Exempt	**204.00**	**196.00**	4.1%
Advertising (Marketing)	LGA 1995		Per advertisement	Full	Taxable	**Actual Cost**	**Actual Cost**	
Consultation Over 50 Letters	LGA 1995		Per application	Full	Exempt	**Actual Cost**	**360.00**	
Council Report	LGA 1995	ATO Ruling	Per Report	Full	Exempt	**712.20**	**689.00**	3.4%

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
PROPERTY								
Lease and Licence Fees	LGA 1995							
Applicable for Sporting and Community Groups Only								
Minor Asset (e.g. sheds <40m2, sea containers, accessway). Outgoings apply.			Per annum	Partial	Taxable	**$616**	**515.50**	19.5%
Area less than 10,000m^2 (minimum fee)*			Per annum	Partial	Taxable	**1,221.00**	**1,171.22**	4.3%
Area between 10,000m^2 and 50,000m^{2*}			Per annum	Partial	Taxable	**1221 plus 10% of the total lease area over 1ha**	**10% of total lease area (m2)**	
Lease area over 50,000m^2 (maximum fee)*			Per annum	Partial	Taxable	**5,221.00**	**5,648.85**	-7.6%
Building Capital Contribution (payable in addition to asterisked fees)			Per annum	Partial	Taxable	**Component Asset Value / Component Useful Life * 50% * Occupancy %**		
Property Administration Fee *The fee for the preparation of the following legal documents is based on a standard agreement. Should an agreement require external preparation (by the City's solicitors), it will be charged at cost together with the below administration fee.*								
New Lease and Licence								
Sporting & Community Groups	LGA 1995		Per document	Partial	Taxable	**742.50**	**717.58**	3.5%
Commercial	Commercial Tenancy Act		Per document	Full	Taxable	**1,485.00**	**1,046.98**	41.8%
Jetty user agreement	Marina and Waterways Local Law		Per document	Full	Taxable	**1,100.00**		
Storage shed	LGA 1995		Per document	Partial	Taxable	**330.00**	**319.61**	3.3%
Amendment (Option to Renew, Variation, Assignment, Surrender)	LGA 1996		Per document					
Sporting & Community Groups	LGA 1995		Per document	Partial	Taxable	**374.00**	**370.13**	1.0%
Commercial	Commercial Tenancy Act		Per document	Full	Taxable	**748.00**	**729.95**	2.5%
Note: *Government instrumentalities to be assessed as community group or commercial and charged accordingly. The fees indicated above are for leases and licences for a term over 1 year. Any short-term leases or licences less than 1 year will be charged the portion thereof.*								
Other charges								
Landgate Title Search Fee			Per search	Full	Exempt	**Actual Cost**	**Actual Cost**	
Landgate Title Search Administration Fee			Per search	Full	Exempt	**55.00**	**52.84**	4.1%
Registration of Lease/Licence at Landgate			Per registration	Full	Exempt	**Actual Cost**	**Actual Cost**	
Valuation for lease/licence as per section 3.58 of the *Local Government Act 1995*			Per valuation in accordance with the City's Procurement Policy	Full	Taxable	**Actual Cost**	**Actual Cost**	
Advertising			Per advertisement	Full	Exempt	**Actual Cost**	**Actual Cost**	
Key cutting			Pey key	Full	Taxable	**Actual Cost + $55**	**Actual Cost + $52.84**	
Council report - Community or Government			Per report	Full	Exempt	**712.20**	**683.04**	4.3%
Council report - Commercial			Per report	Full	Exempt	**1,254.00**		
Site plan/Survey plan (annexure to lease/licence) preparation			Per site	Full	Exempt	**88.00**	**82.74**	6.4%
Trading Permits								
Application Fee	LGA 1995	81-10(4) GST Act	Per Application	Service Fee	Exempt	**181.50**	**172.95**	4.9%
Application Fee - Unapproved Site						**363.00**		
Renewal Fee	LGA 1995	81-10(4) GST Act	Per Application	Service Fee	Exempt	**77.00**	**106.45**	-27.7%
Amendment Fee	LGA 1995	81-10(4) GST Act	Per Application	Service Fee	Exempt	**77.00**	**52.84**	45.7%
Electricity Fee per trading day	LGA 1996	81-10(4) GST Act	Per Application	Service Fee	Exempt	**4.40**	**4.00**	10.0%
Transfer of Permit			Per Application	Service Fee	Exempt	**77.00**	**52.84**	45.7%
Mobile Traders per day	LGA 1995	81-10(4) GST Act	Per Application	Service Fee	Exempt	**60.50**	**59.02**	2.5%
Mobile Traders per week	LGA 1995	81-10(4) GST Act	Per Application	Service Fee	Exempt	**242.00**	**235.33**	2.8%
Mobile Traders per month	LGA 1995	81-10(4) GST Act	Per Application	Service Fee	Exempt	**473.00**	**470.65**	0.5%
Mobile Traders Summer Period (1 October to 30 April)			Per Application	Service Fee	Exempt	**1,815.00**	**1,765.07**	2.8%
Mobile Traders per Annum	LGA 1995	81-10(4) GST Act	Per Application	Service Fee	Exempt	**2,970.00**	**2,942.22**	0.9%
Commercial and Aquatic Operators			Per Application	Service Fee	Exempt	**981.75**	**941.56**	4.3%
Commercial and Aquatic Operators Summer Period (1 October to 30 April)			Per Application	Service Fee	Exempt	**674.60**	**646.95**	4.3%
Icecream & Confectionary Traders per month	LGA 1995	81-10(4) GST Act	Per Application	Service Fee	Exempt	**198.00**	**188.16**	5.2%
Icecream & Confectionary Traders per annum			Per Application	Service Fee	Exempt	**968.00**	**941.56**	2.8%

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
CEMETERIES								
Part VII of the Consolidated Local Laws								
Burial Fees								
(a) Interment								
Adult Burial (includes dig to 1.8m)	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**1,783.00**	**1,698.00**	5.0%
Child Burial (up to and including thirteen years includes dig to 1.8m)	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**761.00**	**747.00**	1.9%
Infant interment (up to and including 2 years includes dig 1.8m)	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**324.00**	**318.00**	1.9%
Adult Burial (includes dig to 2.1m)	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**2,225.00**		
Child Burial (2 years to thirteen years - dig to 2.1m)	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**1,203.00**		
Infant interment (up to and including 2 years - dig to 2.1m)	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**766.00**		
(b) Grant of Right of Burial (25 years)	Cemeteries Act 1986	81-10(4) GST Act	Per application	Reference	Exempt	**2,862.00**	**2,726.00**	5.0%
Approval to any refund on an unexpired Grant of Right of Burial shall be at the absolute discretion of the Trustees and in any event, the refund shall not exceed the amount paid for the original Grant of Burial.								
Renewal of Expired Grant of Right of Burial	Cemeteries Act 1986	81-10(4) GST Act	Per application	Reference	Exempt	**2,862.00**	**2,726.00**	5.0%
Burial - Pre-need Purchase *(Lakes Memorial Only - Reservation)*	Cemeteries Act 1986	81-10(4) GST Act	Per application	Reference	Exempt	**251.00**	**251.00**	
Reissue/Transfer of Grant of Right of Burial	Cemeteries Act 1986	81-10(4) GST Act	Per application	Reference	Exempt	**80.00**	**77.00**	3.9%
Interment of oblong or oversized coffin	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**442.00**	**421.00**	5.0%
Digging fee for deeper than 1.8m	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**442.00**		
Selection of Grave	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**269.00**		
Funeral Services - Minimum Fee (1st hour)	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**442.00**		
Funeral Services - Hourly Rate (after 1st hour)	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**431.00**		
Late arrival or departure (after 10 minutes)	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**358.00**	**341.00**	5.0%
Interment on Saturday (plus interment fee)	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**938.00**	**894.00**	4.9%
Interment on Sunday or Public Holiday (plus interment fee)	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**1,066.00**	**1,016.00**	4.9%
Administration Fee (applicable to all cemetery services provided)	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**135.00**	**135.00**	
Administration Fee (applicable to all cemetery services provided <30 mins processing time)	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**64.00**	**64.00**	
Additional Burial Services								
Exhumation	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**5,391.00**	**5,135.00**	5.0%
Reinterment after exhumation	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**1,793.00**	**1,708.00**	5.0%
Lift and Deepen	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**1,793.00**	**1,708.00**	5.0%
Name Plate	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**Quote**	**Quote**	
Hire of Rotunda	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**135.00**	**135.00**	
Placement of Ashes (Lakes Memorial Only)								
Disposal of Ashes - The tenure of all cremation memorials shall be 25 years from the date of receipt of the scheduled fee.								
(a) Niche Wall - Grant of Right of Burial								
Single Niche	Cemeteries Act 1986	81-10(4) GST Act	Per application	Reference	Exempt	**782.00**	**782.00**	
Double Niche	Cemeteries Act 1986	81-10(4) GST Act	Per application	Reference	Exempt	**1,051.00**	**1,051.00**	
Niche Wall Pre-need purchase:								
Pre-need Purchase *(Reservation plus GRB fee)*	Cemeteries Act 1986	81-10(4) GST Act	Per application	Reference	Exempt	**251.00**	**251.00**	
(b) Ground Niche - Grant of Right of Burial								
Single Ground Niche	Cemeteries Act 1986	81-10(4) GST Act	Per application	Reference	Exempt	**2,055.00**	**2,055.00**	
Double Ground Niche	Cemeteries Act 1986	81-10(4) GST Act	Per application	Reference	Exempt	**2,669.00**	**2,669.00**	
Memorial Site around Banksia Court Lake Kerbing (no ashes)			Per application	Reference	Exempt	**375.00**	**375.00**	
Ground Niche Pre-need purchase:	Cemeteries Act 1986	81-10(4) GST Act						
Pre-need Purchase *(Reservation plus GRB fee)*	Cemeteries Act 1986	81-10(4) GST Act	Per application	Reference	Exempt	**251.00**	**251.00**	

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
Disposal of Ashes								
Placement of ashes *(Burial Plot or Niche Plot)*	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**369.00**	**352.00**	4.8%
Placement of additional sets of ashes (at same time).	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**293.00**	**293.00**	
Attendance at placement of ashes-weekday	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**269.00**	**257.00**	4.7%
Attendance at placement of ashes-weekend	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**455.00**	**434.00**	4.8%
Removal of Ashes	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**118.00**	**118.00**	
Removal of Ashes and Plaque	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**185.00**	**185.00**	
Ash Container (small)	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**24.00**	**23.00**	4.3%
Ash Container (Large)	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**34.00**	**33.00**	3.0%
Concrete Plinth *(for Ashes Plaques)*	Cemeteries Act 1986	General Principles	Cost Recovery	Full	Taxable	**27.00**	**27.00**	
Funeral Directors Annual Licence								
(a) Annual Funeral Licence	Cemeteries Act 1986	81-10(4) GST Act 1999	Per application	Reference	Exempt	**1,728.00**	**1,589.00**	8.7%
(b) Single Funeral Permit	Cemeteries Act 1986	81-10(4) GST Act 1999	Per application	Reference	Exempt	**1,175.00**	**1,175.00**	
Search/Miscellaneous Fees								
Placement of plaques	Cemeteries Act 1986	81-10(5) GST Act 1999	Per application	Reference	Exempt	**59.00**	**59.00**	
Removal of Plaque	Cemeteries Act 1986	General Principles	Per application	Reference	Taxable	**118.00**	**118.00**	
Search fee for family records (copying cost per record)	Cemeteries Act 1986	81-10(5) GST Act 1999	Per search	Reference	Exempt	**0.75**	**0.75**	
Monumental Masons Licence - MPC only								
Annual Licence	Cemeteries Act 1986	81-10(4) GST Act 1999	Per application	Reference	Exempt	**1,541.00**	**1,468.00**	5.0%
Single Permit	Cemeteries Act 1986	81-10(4) GST Act 1999	Per application	Reference	Exempt	**1,405.00**	**1,339.00**	4.9%
Monumental Work fees - MPC only								
New monument with kerbing	Cemeteries Act 1986	81-10(4) GST Act 1999	Per application	Reference	Exempt	**481.00**	**459.00**	4.8%
New monument (headstone only) without kerbing			Per application	Reference	Exempt	**400.00**	**381.00**	5.0%
Removal and major addition to any monument	Cemeteries Act 1986	81-10(4) GST Act 1999	Per application	Reference	Exempt	**269.00**	**257.00**	4.7%
Renovations and additional inscriptions	Cemeteries Act 1986	81-10(4) GST Act 1999	Per application	Reference	Exempt	**233.00**	**222.00**	5.0%
All fees include GST								

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
RANGER SERVICES								
Abandoned Vehicles								
Towage & Seizure		Reg 81-15.01(f) GST Reg 1999	Per Vehicle	Full	Exempt	**185.00**	**175.50**	5.4%
Towage & Seizure-Additional towage and lockout		Reg 81-15.01(f) GST Reg 1999	Per Vehicle	Full	Exempt	**Market rate**	**Market rate**	
Daily Poundage		Reg 81-15.01(f) GST Reg 1999	Per Vehicle	Full	Exempt	**40.00**	**39.25**	1.9%
Vehicle Impound Administration Fee			Per Vehicle	Full	Exempt	**80.00**	**75.00**	6.7%
Parking Permits								
Residential Parking Permit			Per Vehicle	Full	Exempt	**55.00**	**53.25**	3.3%
Replacement Residential Parking Permit			Per Vehicle	Full	Exempt	**27.00**	**26.50**	1.9%
Application for a Private Parking Agreement	LGA 1995		Per Application	Full	Exempt	**184.00**	**176.30**	4.4%
Annual Fee for a Private Parking Agreement								
0-50 Bays			Per Annum	Partial	Exempt	**270.00**	**259.00**	4.2%
51-100 Bays			Per Annum	Partial	Exempt	**540.00**	**517.75**	4.3%
>101 Bays			Per Annum	Partial	Exempt	**Negotiated**	**Negotiated**	
Cat Trap Hire								
Hire Deposit		General principles	Per Trap	Bond	Exempt unless forfeited	**150.00**	**150.00**	
Weekly Hire		General principles	Per Hire	Partial	Taxable	**Free**	**Free**	
Late Return Daily Fee		General principles	Per Day	Partial	Taxable	**20.00**	**20.00**	
Dog Trap Hire								
Hire Deposit		General principles	Per Trap	Bond	Exempt unless forfeited	**150.00**	**150.00**	
Dog Registration Tag Replacement	Dog Act 1976	81-5(1) GST Act 1999	Per Tag	Partial	Exempt	**6.00**	**5.75**	4.3%
Barking Device Hire								
Hire Deposit		General principles	Per Device	Bond	Exempt unless forfeited	**130.00**	**130.00**	
Weekly Hire		General principles	Per Device	Partial	Taxable	**15.00**	**13.25**	13.2%
Late Return Daily Fee		General principles	Per Day	Partial	Taxable	**20.00**	**13.25**	50.9%
Application to Keep More Than 2 Dogs	LGA 1995	81-10(4) GST Act 1999	Per Application	Full	Exempt	**80.00**	**77.50**	3.2%
Application to Keep More Than Prescribed Number of Cats (from 1 November 2013)	LGA 1995	81-10(4) GST Act 1999	Per Application	Full	Exempt	**80.00**	**77.50**	3.2%
Application for Cat Breeder Approval (from 1 November 2013)	LGA 1995	81-10(4) GST Act 1999	Per Application	Statutory	Exempt	**100.00**	**100.00**	
Surrendered dog fee	Dog Act 1976	ATO Ruling	Per Animal	Full	Exempt	**175.00**	**175.00**	
Dog Registration (Dog Act 1976)								
Unsterilised - 1 year	Dog Act 1976	Reg 81-15.01(f) GST reg 1999	Per Animal	Statutory	Exempt	**50.00**	**50.00**	
Unsterilised - 3 years	Dog Act 1976	Reg 81-15.01(f) GST reg 1999	Per Animal	Statutory	Exempt	**120.00**	**120.00**	
Dangerous Dog / Restricted Breed			Per Animal	Statutory	Exempt	**50.00**	**50.00**	
Sterilised - 1 year	Dog Act 1976	Reg 81-15.01(f) GST reg 1999	Per Animal	Statutory	Exempt	**20.00**	**20.00**	
Sterilised - 3 years	Dog Act 1976	Reg 81-15.01(f) GST reg 1999	Per Animal	Statutory	Exempt	**42.50**	**42.50**	
Lifetime Registration								
Unsterilised	Dog Act 1976	Reg 81-15.01(f) GST reg 1999	Per Animal	Statutory	Exempt	**250.00**	**250.00**	
Sterilised	Dog Act 1976	Reg 81-15.01(f) GST reg 1999	Per Animal	Statutory	Exempt	**100.00**	**100.00**	
Dog Kennel Licence	Dog Act 1976	Reg 81-15.01(f) GST reg 1999	Per Animal	Statutory	Exempt	**200.00**	**200.00**	
Pension discount	Dog Act 1976	Reg 81-15.01(f) GST reg 1999	Per Application	Statutory	Exempt	**50%**	**50%**	
Part year new registrations (after 31 May)	Dog Act 1976	Reg 81-15.01(f) GST reg 1999	Per Application	Statutory	Exempt	**50%**	**50%**	
(for other charges relating to dogs please see below)								
Cat Registration								
Part year new registrations (after 31 May)	Cat Act 2011	Reg 81-15.01(f) GST reg 1999	Per Animal	Statutory	Exempt	**10.00**	**10.00**	
Registration for 1 Year	Cat Act 2011	Reg 81-15.01(f) GST reg 1999	Per Animal	Statutory	Exempt	**20.00**	**20.00**	
Registration for 3 Years	Cat Act 2011	Reg 81-15.01(f) GST reg 1999	Per Animal	Statutory	Exempt	**42.50**	**42.50**	
Registration for life	Cat Act 2011	Reg 81-15.01(f) GST reg 1999	Per Animal	Statutory	Exempt	**100.00**	**100.00**	
Pension discount	Cat Act 2011	Reg 81-15.01(f) GST reg 1999	Per Animal	Statutory	Exempt	**50%**	**50%**	
Horse Permit Fee - Annual Permit								
For access to beaches and reserves		81-10(4) GST Act 1999	Per Application	Full	Exempt	**120.00**	**118.00**	1.7%
Beach Access Permit - Annual Permit		81-10(4) GST Act 1999	Per Application	Full	Exempt	**120.00**	**118.00**	1.7%
Impounded/Seized Trolleys & Wheeled Recreational Device								
Impound Fee	LGA 1995	Reg 81-15.01(f) GST reg 1999	Per Item	Full	Exempt	**70.00**	**68.00**	2.9%
Daily Fee thereafter	LGA 1995	Reg 81-15.01(f) GST reg 1999	Per day	Full	Exempt	**35.00**	**35.00**	
Impounded/Seized Signs								
Impound Fee	LGA 1995	Reg 81-15.01(f) GST reg 1999	Per Item	Full	Exempt	**70.00**	**68.00**	2.9%
Daily Fee Thereafter	LGA 1995	Reg 81-15.01(f) GST reg 1999	Per Day	Full	Exempt	**35.00**	**35.00**	
Impounded/ Dogs								
Impound Fee	Dog Act 1976	Reg 81-15.01(f) GST reg 1999	Per Animal	Full	Exempt	**70.00**	**68.00**	2.9%
Daily Fee Thereafter	Dog Act 1976	Reg 81-15.01(f) GST reg 1999	Per Day	Full	Exempt	**35.00**	**35.00**	

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
Impounded Cats (from 1 November 2013)								
Impound Fee	Cat Act 2011	Reg 81-15.01(f) GST reg 1999	Per Animal	Full	Exempt	**70.00**	**68.00**	2.9%
Daily Fee Thereafter	Cat Act 2011	Reg 81-15.01(f) GST reg 1999	Per Day	Full	Exempt	**35.00**	**35.00**	
Overdue Infringement Payment (FER)								
Courtesy Letter Fee	FER	81-5(1) GST Act 1999	Per Infringement	Statutory	Exempt	**27.60**	**27.60**	
Fines Enforcement Registration Fee	FER	81-5(1) GST Act 1999	Per Infringement	Statutory	Exempt	**112.00**	**112.00**	
Bush Fire Control								
Fire Breaks - clearance cost administration fee	LGA 1995	Reg 81-15.01(f) GST reg 1999	Per Property	Full	Exempt	**50.00**	**50.00**	
LIVESTOCK IMPOUND FEES								
Local Government (Miscellaneous Provisions Act) 1960								
Table of fees chargeable by Authorised City of Mandurah Ranger, Officer or Other Authorised Person in respect of Cattle Impoundment by them.								
In accordance with Section 464 of the Local Government (Miscellaneous Provisions Act) 1960, notice is hereby given that the fees set out in the Fifteenth Schedule of the Act are amended as follows:-								
Impoundment Fees								
If impounded after 7:00am and before 7:00pm								
Entire horses, mules, asses, camels, bulls or boars, per head			Per Animal	Partial	Exempt	**100.00**	**97.75**	2.3%
Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head			Per Animal	Partial	Exempt	**100.00**	**97.75**	2.3%
Wethers, ewes, lambs or goats 1-5 head			Per Animal	Partial	Exempt	**70.00**	**64.75**	8.1%
Wethers, ewes, lambs or goats 6-10 head			Per Animal	Partial	Exempt	**135.00**	**130.00**	3.8%
Wethers, ewes, lambs or goats more than 10			Per Animal	Partial	Exempt	**200.00**	**195.75**	2.2%
If impounded after 7:00am and before 7:00pm								
Entire horses, mules, asses, camels, bulls or boars, per head			Per Animal	Partial	Exempt	**100.00**	**97.75**	2.3%
Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head			Per Animal	Partial	Exempt	**100.00**	**97.75**	2.3%
Wethers, ewes, lambs or goats 1-5 head			Per Animal	Partial	Exempt	**70.00**	**64.75**	8.1%
Wethers, ewes, lambs or goats 6-10 head			Per Animal	Partial	Exempt	**135.00**	**130.00**	3.8%
Wethers, ewes, lambs or goats more than 10			Per Animal	Partial	Exempt	**200.00**	**195.75**	2.2%
If impounded after 7:00pm and before 7:00am								
Entire horses, mules, asses, camels, bulls or boars, per head			Per Animal	Partial	Exempt	**200.00**	**195.75**	2.2%
Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head			Per Animal	Partial	Exempt	**200.00**	**195.75**	2.2%
Wethers, ewes, lambs or goats 1-5 head			Per Animal	Partial	Exempt	**130.00**	**130.00**	
Wethers, ewes, lambs or goats 6-10 head			Per Animal	Partial	Exempt	**200.00**	**195.75**	2.2%
Wethers, ewes, lambs or goats more than 10			Per Animal	Partial	Exempt	**260.00**	**258.75**	0.5%
Table of charges for sustenance of cattle impounded								
For each 24 hours or part thereof								
Entire horses, mules, asses, camels, bulls or boards, per head			Per Animal	Partial	Exempt	**15.00**	**12.00**	25.0%
Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head			Per Animal	Partial	Exempt	**15.00**	**12.00**	25.0%
Wethers, ewes, lambs or goats per head			Per Animal	Partial	Exempt	**15.00**	**12.00**	25.0%
For each 24 hours or part thereof								
Entire horses, mules, asses, camels, bulls or boards, per head			Per Animal	Partial	Exempt	**15.00**	**12.00**	25.0%
Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head			Per Animal	Partial	Exempt	**15.00**	**12.00**	25.0%
Wethers, ewes, lambs or goats per head			Per Animal	Partial	Exempt	**15.00**	**12.00**	25.0%
For each 24 hours or part thereof								
Entire horses, mules, asses, camels, bulls or boards, per head			Per Animal	Partial	Exempt	**15.00**	**12.00**	25.0%
Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head			Per Animal	Partial	Exempt	**15.00**	**12.00**	25.0%
Wethers, ewes, lambs or goats per head			Per Animal	Partial	Exempt	**15.00**	**12.00**	25.0%
No charge is payable in respect of a suckling animal under the age of six months running with its mother.								

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
HEALTH SERVICES								
Application for Approval to Construct or Establish Premises								
(includes Assessments & Administration)								
Food Premises (all Risk Classifications) - non residential	LGA 1995		Per application	Reference	Exempt	**248.50**	**238.00**	4.4%
Health Related Premises (inc. residential food business)	LGA 1995		Per application	Reference	Exempt	**172.00**	**165.00**	4.2%
Skin Penetration Establishments	LGA 1995		Per application	Reference	Exempt	**172.00**	**165.00**	4.2%
Temporary Accommodation of a Caravan	LGA 1995		Per application	Reference	Exempt	**172.00**	**165.00**	4.2%
Market Food Premises	LGA 1995		Per application	Reference	Exempt	**172.00**	**165.00**	4.2%
Public Building and Event assessment fee								
<500 people			Per application	Partial	Exempt	**119.00**	**114.00**	4.4%
501-1000 people	LGA 1995		Per application	Partial	Exempt	**213.00**	**204.00**	4.4%
<1001-5000 people	LGA 1995		Per application	Partial	Exempt	**423.00**	**405.00**	4.4%
>5000 people	LGA 1995		Per application	Partial	Exempt	**683.00**	**655.00**	4.3%
Mandurah Community and not for profit groups 100% Waiver								
Expedited Public Building and Event assessment additional fee (< 8 weeks - Including Community and not for profit groups)			Per application	Reference	Exempt	**122.00**	**117.00**	4.3%
Application for Other Services								
(includes Assessments & Administration)								
Noise management plan assessment (Reg. 13 - Construction)	LGA 1995		Per application	Reference	Taxable	**171.00**	**164.00**	4.3%
Expedited noise management plan assessment (Reg 13 - Construction) on request fee < 7 days			Per application	Reference	Taxable	**285.00**	**273.00**	4.4%
Large Event noise (Reg 18 - sporting, cultural & entertainment)	Environmental Protection Act		Per application	Statutory	Taxable	**1,000.00**	**1,000.00**	
Minor Event noise (Reg 18 - sporting, cultural & entertainment)			Per application	Reference	Taxable	**209.00**	**200.00**	4.5%
Water Sampling request - Brief Chemical Analysis Lab Fee	LGA 1995		Per item	Partial	Taxable	**193.00**	**185.00**	4.3%
Water Sampling request - Collection	LGA 1995		Per item	Partial	Taxable	**129.00**	**124.00**	4.0%
Public Aquatic Facility Annual Sampling Fee	LGA 1995		Per annum	Partial	Taxable	**345.00**	**330.00**	4.5%
Follow Up Public Aquatic Facility Sampling Fee (Non Compliance)	LGA 1995		Per Visit	Partial	Taxable	**115.00**		
Assessment of Premises on request (i.e. settlement enquiries)	ATO Ruling		Per Visit	Partial	Exempt	**197.00**	**189.00**	4.2%
Additional Assessment of Premises required to confirm compliance (third inspection)	ATO Ruling		Per Visit	Partial	Exempt	**172.00**	**165.00**	4.2%
Expedited Assessment on Request Fee < 7 days before settlement	ATO Ruling		Per application	Partial	Exempt	**311.00**	**298.00**	4.4%
Section 39 Certificate (Liquor Control Act 1988)	LGA 1995		Per application	Partial	Exempt	**173.00**	**166.00**	4.2%
Section 40 (Liquor Control Act 1988)	LGA 1995		Per application	Partial	Exempt	**173.00**	**166.00**	4.2%
Section 55 Certificate (Gaming Commission 1987)	LGA 1995		Per application	Partial	Exempt	**173.00**	**166.00**	4.2%
Application for Septic Tank Approval	Health Act 1911		Per application	Statutory	Exempt	**118.00**	**118.00**	
Issuing Septic Tank "Permit to Use"	Health Act 1911		Per application	Statutory	Exempt	**118.00**	**118.00**	
Local Government Report to DOH for onsite effluent disposal	Health Act 1911		Per application	Statutory	Exempt	**118.00**	**118.00**	
Registration of Caravan Park & Camping Grounds								
As per Regulation/min 0r *	Caravan park & Camping Ground		Per annum	Statutory	Exempt	**200.00**	**200.00**	
As per Regulation Long Stay Site *	Caravan park & Camping Ground		Per annum	Statutory	Exempt	**6.00**	**6.00**	
Short Stay Sites *	Caravan park & Camping Ground		Per annum	Statutory	Exempt	**6.00**	**6.00**	
Camp Sites *	Caravan park & Camping Ground		Per annum	Statutory	Exempt	**3.00**	**3.00**	
Overflow site *	Caravan park & Camping Ground		Per annum	Statutory	Exempt	**1.50**	**1.50**	
Information/Research A fee will be charged for staff time involved in researching and providing information for developers etc, which is not considered a normal research. Providing comment to support external licences such as liquor licences may incur this fee (request <2 days)	LGA 1995		Per application	Partial	Taxable	**Minimum $115 and $115 per hour thereafter**	**112.00**	
Food Premises Annual Assessment Fee								
High Risk	LGA 1995	ATO Ruling	Per annum	Partial	Exempt	**397.00**	**380.00**	4.5%
Medium Risk	LGA 1995	ATO Ruling	Per annum	Partial	Exempt	**397.00**	**380.00**	4.5%
Multiple Food Area (Max fee for 2+ food areas)	LGA 1995	ATO Ruling	Per annum	Partial	Exempt	**793.00**	**760.00**	4.3%
Low risk	LGA 1995	ATO Ruling	Per annum	Partial	Exempt	**197.00**	**189.00**	4.2%
Family Day Care	LGA 1995	ATO Ruling	Per annum	Partial	Exempt	**197.00**	**189.00**	4.2%
Alfresco Dining								
Initial Application	LGA 1995		Per application	Partial	Exempt	**174.00**	**140.00**	24.3%
Initial Application - (semi permanent structures)	LGA 1995		Per application	Partial	Exempt	**490.00**	**470.00**	4.3%
Renewal of permit	LGA 1995		Per annum	Partial	Exempt	**90.00**	**86.00**	4.7%

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
RECREATION CENTRES								
ADMINISTRATION								
Bonds								
Low Risk		General Principles	Per Event	Bond	Exempt unless forfeited	**500.00**	**500.00**	
Medium Risk		General Principles	Per Event	Bond	Exempt unless forfeited	**1,000.00**	**1,000.00**	
High Risk		General Principles	Per Event	Bond	Exempt unless forfeited	**2,000.00**	**2,000.00**	
Glossary								
Variable by design means allowing for service flexibility, design and duration of program								
Resource dependent means allowing for the staff, facility space, and equipment to support delivery								
Direct Cost means expenses that can be directly attributed to a specific product, service, or activity, such as labour, materials, or equipment used								
Industry Benchmark means recognised standard or point of comparison								
Cancellation / Administration Fee			Per Booking	Reference	Taxable	**30.00**	**29.00**	3.4%
Bank Rejection Fee				Reference	Taxable	**Actual Cost**	**Actual Cost**	
New and Replacement Fob Fee						**5.50**	**5.50**	
New and Replacement Key/Security Swipe Card Fee/per Key						**Actual Cost**		
Family Discounts								
Casual Entry Discounts								
Visiting Voluntary Workers		General Principles	Per Transaction	Reference	Taxable	**100%**	**100%**	
Under 5's - Stadium & Aquatic		General Principles	Per Transaction	Reference	Taxable	**100%**	**100%**	
Carers / Companion Card Holders		General Principles	Per Transaction	Reference	Taxable	**100%**	**100%**	
Concession (Includes Students, Over 60 Years, Pension Card, Health Care Card, Veterans Affairs Card Holders)		General Principles	Per Transaction	Reference	Taxable	**20%**	**20%**	
Halls Head Facility Booking 10% Community Use Discount		General Principles	Per Transaction	Reference	Taxable	**10%**	**10%**	
Swim School 2nd Session per Weekly Lesson		General Principles	Per Transaction	Reference	Taxable	**20%**	**20%**	
Promotional Activities - Marketing Activities Applies to all activities marketing and promoting of City of Mandurah Recreation & Sporting activities.		General Principles	Per Transaction	Reference	Taxable	**0-100%**	**0-100%**	
Membership Discounts								
Concession (Student, Over 60 Years)		General Principles	Per Transaction	Reference	Taxable	**20%**	**20%**	
Pension Card Holder (Blue)		General Principles	Per Transaction	Reference	Taxable	**20%**	**20%**	
Health Care Card Holder (Maroon & Yellow)		General Principles	Per Transaction	Reference	Taxable	**20%**	**20%**	
Veterans Affairs Card Holder (Gold & White)		General Principles	Per Transaction	Reference	Taxable	**20%**	**20%**	
Corporate Memberships - Minimum 5 memberships		General Principles	Per Transaction	Reference	Taxable	**20%**	**20%**	
Note: Discounts Do Not Apply to Creche Services, Café Sales and Swim School								
Discounts for Resident Sporting, Affiliated Community & NFP Incorporated Groups								
Non Profit Groups - regular hire >20hrs p/week discount		General Principles	Per Session	Reference	Taxable	**20%**	**20%**	
Sports Program								
Seasonal Promotions		General Principles	Per Promotion	Reference	Taxable	**5% to 50%**	**5% to 50%**	
FACILITY HIRE								
Facility Hire - MARC								
Activity Room (Creche)								
Profit Groups		General Principles	Per Hour	Reference	Taxable	**24.80**	**23.75**	4.4%
Non Profit Groups		General Principles	Per Hour	Reference	Taxable	**19.80**	**19.00**	4.2%
Clubrooms Function Room								
Regular - Profit Groups		General Principles	Per Hire	Reference	Taxable	**30.25**	**29.00**	4.3%
Regular - Non Profit		General Principles	Per Hire	Reference	Taxable	**22.70**	**21.75**	4.4%
Group Fitness Room 1 - per hour (excludes equipment)								
Profit Groups		General Principles	Per Hour	Reference	Taxable	**65.20**	**62.50**	4.3%
Non Profit Groups		General Principles	Per Hour	Reference	Taxable	**52.20**	**50.00**	4.4%
Group Fitness Room 2 - per hour (excludes equipment)								
Profit Groups		General Principles	Per Hour	Reference	Taxable	**50.25**	**48.20**	4.3%
Non Profit Groups		General Principles	Per Hour	Reference	Taxable	**40.20**	**38.50**	4.4%
Meeting Room				Reference				
Profit Groups		General Principles	Per Hour	Reference	Taxable	**25.10**	**24.00**	4.6%
Non Profit Groups		General Principles	Per Hour	Reference	Taxable	**20.10**	**19.25**	4.4%
Outdoor Gym Area								
Profit Groups		General Principles	Per Hour	Reference	Taxable	**25.10**	**24.00**	4.6%
Non Profit Groups		General Principles	Per Hour	Reference	Taxable	**20.10**	**19.25**	4.4%
Events Foyer Area								
Profit Groups			Per Hour	Reference	Taxable	**25.10**	**24.00**	4.6%
Non Profit Groups			Per Hour	Reference	Taxable	**20.10**	**19.25**	4.4%
Facility Hire - HHCRC								
Meeting Room								
Profit Groups		General Principles	Per Hour	Reference	Taxable	**25.10**	**24.00**	4.6%
Non Profit Groups (10% discount Community Rate applies)		General Principles	Per Hour	Reference	Taxable	**20.10**	**19.25**	4.4%
Function Room - per hour (excludes equipment)								
Profit Groups		General Principles	Per Hour	Reference	Taxable	**65.25**	**62.50**	4.4%
Non Profit Groups (10% discount Community Rate applies)		General Principles	Per Hour	Reference	Taxable	**52.20**	**50.00**	4.4%

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
Stadium - MARC & HHRC								
Court Hire - Stadium (per court, per hour)								
Corporate / Profit Groups		General Principles	Per Session	Reference	Taxable	**73.70**	**70.60**	4.4%
Casual - Non Profit		General Principles	Per Session	Reference	Taxable	**58.95**	**56.50**	4.3%
Regular - Non Profit Resident Affiliated Club		General Principles	Per Session	Reference	Taxable	**44.20**	**42.40**	4.2%
Schools		General Principles	Per Session	Reference	Taxable	**44.20**	**42.40**	4.2%
Badminton/Pickleball per court (per hour)		General Principles	Per Session	Reference	Taxable	**26.00**	**21.20**	22.6%
Extra Trade Hours - per hour		General Principles	Per Session	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Extra Set Up / Pack Up (Per person, per hr) Weekday 2 hour minimum						**Actual Cost**	**Actual Cost**	
						Actual Cost	**Actual Cost**	
Extra Set Up / Pack Up (Per person, per hr) Sunday 2 hour minimum		General Principles	Per Session	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Resident Club State League Game Day (8 hours per day)						**825.00**	**788.00**	4.7%
Events								
Additional Cleaning - per hour		General Principles	Per Session	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Storage								
Stadium Storage				Reference				
Per Unit			Annual	Reference	Taxable	**700.00**	**671.25**	4.3%
Per m2			Annual	Reference	Taxable	**31.80**	**30.50**	4.3%
Aquatic Storage								
Per Unit			Annual	Reference	Taxable	**350.60**	**336.00**	4.3%
Per m2			Annual	Reference	Taxable	**31.80**	**30.50**	4.3%
Office Spaces								
Swim Club Offices (3.0m x 3.0m)			Annual	Partial	Taxable	**1,020.00**	**976.50**	4.5%
Stadium Office (6m x 4.8m)			Annual	Partial	Taxable	**3,265.00**	**3,123.75**	4.5%
Utilities			Annual	Full	Taxable	**Actual Cost**	**Actual Cost**	
AQUATIC FACILITIES - MARC only								
Casual Entry								
Pool (per person)								
Adult		General Principles	Per Entry	Reference	Taxable	**8.00**	**7.70**	3.9%
Concession		General Principles	Per Entry	Reference	Taxable	**6.40**	**6.10**	4.9%
Under 5					Taxable	**Free**	**Free**	
Spectator		General Principles	Per Entry	Reference	Taxable	**Free**	**Free**	
School per student (School hours only) Effective 1 January 2027 until 30 June 2027 for students participating in Western Australian Department of Education in term swimming lessons only		General Principles	Per Entry	Reference	Taxable	**4.10**	**3.95**	3.8%
Family Pass (2 x Adult, 2 x Child or 1 Adult, 3 x Child)		General Principles	Per Entry	Reference	Taxable	**24.50**	**23.55**	4.0%
Family Pass (2 x Adult, 3 x Child or 1 Adult, 4 x Child)		General Principles	Per Entry	Reference	Taxable	**30.60**		
Aqua Fitness								
Adult		General Principles	Per Class	Reference	Taxable	**14.80**	**14.20**	4.2%
Concession/Student		General Principles	Per Class	Reference	Taxable	**11.90**	**11.40**	4.4%
Wellness Centre								
Adult		General Principles	Per entry	Reference	Taxable	**14.80**	**14.20**	4.2%
Concession		General Principles	Per Entry	Reference	Taxable	**11.90**	**11.40**	4.4%
Pool Visit Passes								
Concession / Student								
20 Visits (valid for 6 mths)		General Principles	Per Entry	Reference	Taxable	**121.60**	**116.85**	4.1%
Adults								
20 Visits (valid for 6 mths)		General Principles	Per Entry	Reference	Taxable	**152.00**	**146.30**	3.9%
Lane Hire								
Indoor 25m Pool and Exercise Pool								
Pool Lane Hire (per lane / per hour) - Affiliated Resident Aquatic Clubs (pool entry additional)		General Principles	Per Hour	Reference	Taxable	**6.65**	**6.35**	4.7%
Pool Lane Hire (per lane / per hour) - Schools (concession pool entry additional) (school hours only) Effective 1 January 2027 until 30 June 2027. Excludes Dept of Education Swim Lessons		General Principles	Per Hour	Reference	Taxable	**6.65**		
Pool Lane Hire (per lane / per hour) -- Non Profit (pool entry additional)		General Principles	Per Hour	Reference	Taxable	**26.10**	**25.00**	4.4%
Pool Lane Hire (per lane / per hour) - Commercial -(pool entry additional)		General Principles	Per Hour	Reference	Taxable	**32.60**	**31.20**	4.5%
Learn to Swim Pool								
Pool Lane Hire (whole LTS Pool / per hour) - Affiliated Resident Aquatic Clubs (pool entry additional)		General Principles	Per Hour	Reference	Taxable	**13.20**	**12.70**	3.9%
Pool Lane Hire (whole LTS Pool / per hour) - Schools (concession pool entry additional) (school hours only) Effective 1 January 2027 until 30 June 2027. Excludes Dept of Education Swim Lessons		General Principles	Per Hour	Reference	Taxable	**13.20**		
Pool Hire per hour - (pool entry additional)		General Principles	Per Hour	Reference	Taxable	**26.25**	**25.00**	5.0%
Pool Hire per hour per Half Pool (2 sections) - Affiliated Resident Aquatic Clubs (pool entry additional)		General Principles	Per Hour	Reference	Taxable	**6.60**	**6.35**	3.9%
Pool Lane Hire (2 sections/ per hour) - Schools (concession pool entry additional) (school hours only) Effective 1 January 2027 until 30 June 2027. Excludes Dept of Education Swim Lessons		General Principles	Per Hour	Reference	Taxable	**6.60**		
Pool Hire per hour per Half Pool (2 sections)		General Principles	Per Hour	Reference	Taxable	**15.10**		

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
Outdoor 25m Pool								
Note: Availability subject to operational requirements.								
Pool Lane Hire (per lane / per hour) - Affiliated Resident Aquatic Clubs (pool entry additional)		General Principles	Per Hour	Reference	Taxable	**5.45**	**5.20**	4.8%
Pool Lane Hire (per lane / per hour) - Schools (concession pool entry additional) (school hours only) Effective 1 January 2027 until 30 June 2027. Excludes Dept of Education Swim Lessons		General Principles	Per Hour	Reference	Taxable	**5.45**		
Pool Lane Hire (per lane / per hour) - Non Profit (pool entry additional)		General Principles	Per Hour	Reference	Taxable	**19.30**	**18.50**	4.3%
Pool Lane Hire (per lane / per hour) - Commercial (pool entry additional)		General Principles	Per Hour	Reference	Taxable	**24.15**	**23.10**	4.5%
Outdoor 50m Pool								
Pool Lane Hire (per lane / per hour) - Affiliated Resident Aquatic Clubs (pool entry additional)		General Principles	Per Hour	Reference	Taxable	**7.90**	**7.55**	4.6%
Pool Lane Hire (per lane / per hour) - Schools (concession pool entry additional) (school hours only)Effective 1 January 2027 until 30 June 2027. Excludes Dept of Education Swim Lessons		General Principles	Per Hour	Reference	Taxable	**7.90**		
Pool Lane Hire (per lane / per hour) - Non Profit (pool entry additional)		General Principles	Per Hour	Reference	Taxable	**29.10**	**27.85**	4.5%
Pool Lane Hire (per lane / per hour) Commercial (pool entry additional)		General Principles	Per Hour	Reference	Taxable	**36.35**	**34.75**	4.6%
Lifeguard for Facility Bookings								
Weekdays			Per Hour	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Saturdays			Per Hour	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Sundays			Per Hour	Reference	Taxable	**Actual Cost**	**Actual Cost**	
CAFÉ - MARC Only								
Food & Beverages		General Principles	Each	Reference	Determined by product	**Actual Cost + Profit Margin**	**Actual Cost + Profit Margin**	
CHILD CARE - MARC & HHCRC								
Crèche		Subdiv 38-D GST Act						
Single Visit - 1 child		Subdiv 38-D GST Act	Per Session	Reference	Exempt	**6.50**	**6.00**	8.3%
Crèche Visit Passes (2 hour session)		Subdiv 38-D GST Act	Per Session	Reference	Exempt			
3 Sessions			Bulk	Reference	Exempt	**12.00**	**11.50**	4.3%
99 Sessions			Bulk	Reference	Exempt	**376.20**	**360.50**	4.4%
HEALTH & FITNESS								
Full Access Day Pass								
Wellness Suite & Gym/Group Fitness		General Principles	Per Session	Reference	Taxable	**28.90**	**27.70**	4.3%
Concession		General Principles	Per Session	Reference	Taxable	**23.10**	**22.20**	4.1%
Gymnasium								
Single Visit		General Principles	Per Session	Reference	Taxable	**19.90**	**19.10**	4.2%
Single visit concession						**15.90**	**15.20**	4.6%
Group Fitness								
Single Visit including SPIN		General Principles	Per Class	Reference	Taxable	**19.90**	**19.10**	4.2%
X-press Class (30min class) excluding spin		General Principles	Per Class	Reference	Taxable	**14.80**	**14.20**	4.2%
Tai Chi, Chair Pilates		General Principles	Per Class	Reference	Taxable	**14.80**	**14.20**	4.2%
Tai Chi, Chair Pilates - concession		General Principles	Per Class	Reference	Taxable	**11.90**	**11.40**	4.4%
Fit for Student (formerly Teen Work Out)								
Single Visit		General Principles	Per Session	Reference	Taxable	**12.20**	**11.70**	4.3%
Fit to Move and Boomers								
Single Visit		General Principles	Per Class	Reference	Taxable	**9.00**	**8.60**	4.7%
10 Pack		General Principles	Per Class	Reference	Taxable	**90.00**	**86.00**	4.7%
Strength for Life								
Single Visit (Concession)		General Principles	Per Session	Reference	Taxable	**9.00**	**8.60**	4.7%
10 Pack (Concession)		General Principles	Per Pack	Reference	Taxable	**90.00**	**86.00**	4.7%
Memberships								
Administration Fees								
Appraisal - 1 hour		General Principles	Per Appraisal	Reference	Taxable	**72.00**	**68.65**	4.9%
Fit to Swim - Access to pools, lockers								
1 Month		General Principles	Per Membership	Reference	Taxable	**58.60**	**56.20**	4.3%
3 Month		General Principles	Per Membership	Reference	Taxable	**157.50**	**151.00**	4.3%
Direct Debit - Fortnightly		General Principles	Per Membership	Reference	Taxable	**23.90**	**22.90**	4.4%
Fit to Swim Plus - Access to Pools, aqua classes, wellness, lockers								
1 Month		General Principles	Per Membership	Reference	Taxable	**107.40**	**103.00**	4.3%
3 Month		General Principles	Per Membership	Reference	Taxable	**294.50**	**282.50**	4.2%
Direct Debit - Fortnightly		General Principles	Per Membership	Reference	Taxable	**36.90**	**35.40**	4.2%
Fit to Gym - Access to gym and dry group fitness classes, stadium, appraisal, lockers								
1 Month		General Principles	Per Membership	Reference	Taxable	**107.40**	**103.00**	4.3%
3 Month		General Principles	Per Membership	Reference	Taxable	**294.60**	**282.50**	4.3%
Direct Debit - Fortnightly		General Principles	Per Membership	Reference	Taxable	**36.90**	**35.40**	4.2%
Fit for All - Access to gym, GF, pools, wellness, stadium, appraisal, lockers								
1 Month		General Principles	Per Membership	Reference	Taxable	**146.60**	**140.65**	4.2%
3 Month		General Principles	Per Membership	Reference	Taxable	**395.90**	**379.90**	4.2%
Direct Debit - Fortnightly		General Principles	Per Membership	Reference	Taxable	**45.30**	**43.45**	4.3%
Student Membership - Access to pools, gym, GF classes, stadium, appraisal, lockers, 12 - 18 years								
3 Month		General Principles	Per Membership	Reference	Taxable	**192.20**	**184.35**	4.3%
Direct Debit - Fortnightly		General Principles	Per Membership	Reference	Taxable	**29.05**	**27.85**	4.3%
FIFO Fit for All - Access to gym, GF, pools, wellness, stadium, appraisal, lockers								
Direct Debit - Fortnightly		General Principles	Per Membership	Reference	Taxable	**49.80**	**47.75**	4.3%

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
School Holiday Membership - Access to pools and stadium (Available during school holiday periods only)NO Further Discount, No suspensions 5 - 18 years								
14 days online		General Principles	Per Membership	Reference	Taxable	**19.60**	**18.80**	4.3%
Group Training (per session, per hour)								
Up to 20 people		General Principles	Per session, Per hour	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Schools Groups		General Principles	Per session, Per hour	Reference	Taxable	**Actual Cost**	**130.00**	
Personal Training								
Members - Member Pack (1 client x 1 trainer)								
3 Pack - 30 min sessions		General Principles	per pack	Reference	Taxable	**141.75**	**135.00**	5.0%
Members (1 client x 1 trainer)		General Principles						
Single Session - 30 min		General Principles	Per Session	Reference	Taxable	**52.50**	**50.00**	5.0%
Single Session - 60 min		General Principles	Per Session	Reference	Taxable	**94.50**	**87.00**	8.6%
Members (2 clients x 1 trainer)								
Single Session - 30 min		General Principles	Per Session	Reference	Taxable	**71.00**	**67.60**	5.0%
Single Session - 60 min		General Principles	Per Session	Reference	Taxable	**128.00**	**121.70**	5.2%
Nutrition		General Principles	Per Session	Reference	Taxable	**Actual Cost**	**Actual Cost**	
LIFESTYLE PROGRAMS								
Birthday Parties (Maximum 20 children)								
After 20 children - per child		General Principles	Per Child	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Aquatic Games - per hour		General Principles	Per Hour	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Aquatic Inflatable - per hour		General Principles	Per Hour	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Themed Parties - per hour		General Principles	Per Hour	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Sports Parties - per hour		General Principles	Per Hour	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Extra Lifeguards - if more than 25 children, per hour		General Principles	Per Hour	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Additional charge for Sundays		General Principles	Per Party	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Casual Party Booking Administration Fee (2 hours)		General Principles	Per Party	Reference	Taxable	**65.00**	**60.00**	8.3%
Course Registrations / Term Programs								
Adult Courses		General Principles	Per Course	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Children's Courses		General Principles	Per Course	Reference	Taxable	**Actual Cost**	**Actual Cost**	
RETAIL - MARC only								
Various		General Principles	Market Rate	Reference	Determined by product	**Actual Cost**	**Actual Cost**	
SPORTS - MARC & HHCRC								
Casual Entry								
Stadium (per person)		General Principles						
Adult		General Principles	Per Entry	Reference	Taxable	**8.00**	**7.70**	3.9%
Concession / Student		General Principles	Per Entry	Reference	Taxable	**6.40**	**6.10**	4.9%
Under 5			Per Entry	Reference	Taxable	**Free**	**Free**	
Spectator - Event Specific		General Principles	Per Entry	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Family Pass (2 x Adult, 2 x Child or 1 Adult, 3 x Child)		General Principles	Per Entry	Reference	Taxable	**24.50**	**23.55**	4.0%
Family Pass (2 x Adult, 3 x Child or 1 Adult, 4 x Child)		General Principles	Per Entry	Reference	Taxable	**30.00**		
MARC Badminton/Pickleball Program Player Fee		General Principles	Per Entry	Reference	Taxable	**12.00**	**11.50**	4.3%
Day Ticket (Carnivals & Events)						**Market Rate**	**Market Rate**	
Casual Entry - Visit Passes								
Concession / Student								
20 Visits (valid for 6 mths)		General Principles	Per Entry	Reference	Taxable	**121.60**	**115.90**	4.9%
Adults								
20 Visits (valid for 6 mths)		General Principles	Per Entry	Reference	Taxable	**152.00**	**146.30**	3.9%
Squash 1/2 Hour		General Principles	Per Hour	Reference	Taxable	**13.00**	**12.50**	4.0%
Squash 1 Hour		General Principles	Per Hour	Reference	Taxable	**26.00**	**25.00**	4.0%
Squash Club Court - 1 hour from 1 July 2026		General Principles	Per Hour	Reference	Taxable	**11.65**	**7.65**	52.3%
Squash Club Court - 1 hour from 1 January 2027						**15.60**		
Team Sport Competitions - Seniors								
per game fee		General Principles	Per Game	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Team Sport Competitions - Juniors								
per game fee		General Principles	Per season, Per team	Reference	Taxable	**Actual Cost**	**Actual Cost**	
Casual sports sessions - Juniors								
Per week fee		General Principles	per week	Reference	Taxable	**Actual Cost**		
Sports coaching sessions		General Principles	Per session, Per hour	Reference	Taxable	**Actual Cost**		
Netball Bib hire						**Actual Cost**		
SWIM SCHOOL - MARC only								
Includes Infants, Pre-school, Learn to Swim & Adult Lessons								
Enrolments								
Per weekly lesson		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**19.50**	**18.75**	4.0%
2nd session per weekly lesson		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**20%**	**20%**	
Per weekly lesson - adult		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**22.00**		
Baby Splash program - 4 - 5months						**Actual Cost**		

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
Direct Debit - New Enrolment								
Fortnightly Payments - Swim School		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**39.00**	**37.50**	4.0%
Fortnightly Payments - Adults		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**44.00**		
Stroke Clinic and Aquatic Education Programs		Subdivision 38-C GST Act	Per Enrolment	Reference	Determined by Product	**Actual Cost**	**24.00**	
Casual Lesson Per Lesson - 30 mins		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**22.50**	**21.00**	7.1%
Meet entry - End of year carnival		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**Actual Cost**	**Actual Cost**	
Squad Training or Stroke Development								
Enrolments								
Per weekly lesson		Subdivision 38-C GST Act	Per Enrolment	Reference	Taxable	**19.50**		
2nd session per weekly lesson		Subdivision 38-C GST Act	Per Enrolment	Reference	Taxable	**20%**		
Direct Debit - New Enrolment								
Fortnightly Payments - Squad Training		Subdivision 38-C GST Act	Per Enrolment	Reference	Taxable	**39.00**		
School Holiday Program								
5 Day - per child		General Principles	Per Enrolment	Reference	Exempt	**97.50**	**93.75**	4.0%
10 Day - per child		General Principles	Per Enrolment	Reference	Exempt	**175.50**	**168.75**	4.0%
Private Lessons								
15 Minute Lesson - one child		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**48.00**	**47.50**	1.1%
30 Minute Lesson - one child		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**69.50**	**68.00**	2.2%
15 Minute Special Needs Lesson -per child		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**27.50**	**26.00**	5.8%
30 Minute Special Needs Lesson - per child		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**45.50**	**43.50**	4.6%
Training Courses								
Bronze Medallion Award		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**Actual Cost**	**Actual Cost**	
Bronze Requalification Award		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**Actual Cost**	**Actual Cost**	
Bronze Medallion Full Course		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**Actual Cost**	**Actual Cost**	
Bronze Medallion Requalification		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**Actual Cost**	**Actual Cost**	
Bronze Star Award		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**Actual Cost**	**Actual Cost**	
Resuscitation Award		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**Actual Cost**	**Actual Cost**	
Resuscitation Only Course		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**Actual Cost**	**Actual Cost**	
First Aid Course - Full Course & Requalification		Subdivision 38-C GST Act	Per Enrolment	Reference	Exempt	**Actual Cost**	**Actual Cost**	

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
Community Halls & Pavilions								
Class A Facilities								
- HH Parade Community & Sports Facility								
- Meadow Springs Sports Facility								
- Peelwood Sports Facility 1 Oct - 31 March								
- Mandurah Bowling & Community Centre								
Dawesville Community Centre Hall 1 (Combination of hall 2 and 3)								
Hire 6am to 12am								
Commercial Casual/Private Function		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**83.70**	**80.25**	4.3%
Commercial Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**55.80**	**53.50**	4.3%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**39.90**	**38.25**	4.3%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**31.80**	**30.50**	4.3%
Junior & Senior Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**24.00**	**23.00**	4.3%
Class B Facilities								
- Bortolo Pavilion								
- Coodanup Community Centre								
- Falcon Pavilion								
- Thomson St Netball Pavilion								
- Merlin Street Pavilion								
- Dawesville Community Centre - Hall 3								
- Lakelands Park Clubrooms - Function Room								
Hire 6am to 12am								
Commercial Casual/Private Function		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**75.60**	**72.50**	4.3%
Commercial Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**50.35**	**48.25**	4.4%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**36.00**	**34.50**	4.3%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**28.70**	**27.50**	4.4%
Junior & Senior Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**21.65**	**20.75**	4.3%
Class C Facilities								
- Sutton St Hall - Church Studio								
- Madora Bay Community Hall								
Dawesville Community Centre - Hall 3								
- Mandurah Family & Community Centre								
Hire 6am to 12am								
Commercial Casual/Private Function		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**67.20**	**64.45**	4.3%
Commercial Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**44.80**	**42.95**	4.3%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**32.05**	**30.70**	4.4%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**25.60**	**24.55**	4.3%
Junior & Senior Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**19.20**	**18.40**	4.3%
Class D Facilities								
- Southern Estuary Hall								
- Rushton North - Small Function Room								
- Ocean Road Sports Facility								
- Falcon Family Centre Activity Room A								
- Lakelands Community House								
Hire 6am to 12am								
Commercial Casual/Private Function		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**42.00**	**40.25**	4.3%
Commercial Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**27.90**	**26.75**	4.3%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**19.80**	**19.00**	4.2%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**15.90**	**15.25**	4.3%
Junior & Senior Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**12.00**	**11.50**	4.3%
Kiosk								
- Thomson St Netball Pavilion								
- Bortolo Pavilion								
- Coote Reserve*								
- Rushton Main								
- Meadow Springs Sports Facility								
- Lakelands Park								
Hire 6am to 12am								
Commercial Casual/Private Function		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**48.05**	**46.05**	4.3%
Commercial Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**32.05**	**30.70**	4.4%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**22.90**	**21.95**	4.3%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**18.30**	**17.55**	4.3%
Junior & Senior Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**13.70**	**13.15**	4.2%

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
Office Space (Total)								
- Mandurah Bowling & Community Centre (6hrs or less)								
- Dawesville Community Centre (Office 1 and 2) 6hrs or less)								
Commercial Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**95.55**	**91.65**	4.3%
Commercial Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**63.70**	**61.10**	4.3%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**45.55**	**43.65**	4.4%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**36.40**	**34.90**	4.3%
Office Space								
- Mandurah Bowling & Community Centre (more than 6hrs)								
-- Dawesville Community Centre (Office 1 and 2) 6hrs or less)								
Commercial Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**191.10**	**183.25**	4.3%
Commercial Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**127.40**	**122.15**	4.3%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**91.10**	**87.25**	4.4%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**72.80**	**69.80**	4.3%
Meeting Rooms - > than 15 people < than 30 people								
- Meadow Springs Sports Facility								
- Dawesville Community Centre								
- Lakelands Park - Meeting Room								
Hire 6am to 12am								
Commercial Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**32.00**	**32.00**	
Commercial Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**17.00**	**16.30**	4.3%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**12.50**	**12.00**	4.2%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**9.70**	**9.30**	4.3%
Junior & Senior Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**7.30**	**7.00**	4.3%
Boardroom Small - < than 15 people								
Breakout room Coodanup Hall*								
Peelwood Parade Sports Facility - Boardroom								
Dawesville Community Centre - Office 1								
Commercial Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**19.20**	**17.85**	7.6%
Commercial Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**12.80**	**11.90**	7.6%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**9.10**	**8.50**	7.1%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**7.30**	**6.80**	7.4%
Activity Space								
Dawesville Community Centre >50 capacity								
Coodanup Playgroup Centre > 50 capacity								
Commercial Casual/Private Function		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**42.00**	**40.25**	4.3%
Commercial Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**27.90**	**26.75**	4.3%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**19.80**	**19.00**	4.2%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**15.90**	**15.25**	4.3%
Junior & Senior Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**12.00**	**11.50**	4.3%
Administration Fee		General Principles						
Booking Fee					Taxable	**53.20**	**51.00**	4.3%
Liquor permit (Casual)		81-10(4) GST Act 1999	Per Hour	Partial	Exempt	**41.70**	**40.00**	4.3%
Liquor permit (Seasonal)		81-10(4) GST Act 1999	Per Hour	Partial	Exempt	**130.35**	**125.00**	4.3%
Additional Cleaning Charges *		81-10(4) GST Act 1999	Per hire	Reference	Taxable	**Actual Cost**		
Additional supplies (Toilet Paper/Hand Towel/Soap)		81-10(4) GST Act 1999	Per hire	Reference	Taxable	**Actual Cost**		
cool room	LGA 1995	Reg 81-10.01(c) GST reg 1999	Annual	Partial	Taxable	**3,650.00**	**3,500.00**	4.3%
Building Utility Contribution Fee*	LGA 1995	Reg 81-10.01(c) GST reg 1999	Annual Per fridge or freezer	Partial	Taxable	**100.00**		
Booking Cancelations	LGA 1995	Reg 81-10.01(c) GST reg 1999		Partial		**50%**	**50%**	
Casual Hire - Cancellations within 15 - 30 days of the confirmed Booking date	LGA 1995	Reg 81-10.01(c) GST reg 1999		Partial		**75%**	**75%**	
Casual Hire - Cancellations within 14 days of the confirmed Booking date	LGA 1995	Reg 81-10.01(c) GST reg 1999		Partial		**100%**	**100%**	
Regular Hirers - Within 48 Hours of the booking date	LGA 1995	Reg 81-10.01(c) GST reg 1999		Partial		**100%**		

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
Facility Bonds								
Low Risk Events - Booking	LGA 1995	Reg 81-10.01(c) GST reg 1999	Per Hour	Bond	Exempt unless forfeited	**500.00**	**500.00**	
Medium Risk Events - Booking	LGA 1995	Reg 81-10.01(c) GST reg 1999	Per Hour	Bond	Exempt unless forfeited	**1,000.00**	**1,000.00**	
High Risk Events - Booking	LGA 1995	Reg 81-10.01(c) GST reg 1999	Per Hour	Bond	Exempt unless forfeited	**2,000.00**	**2,000.00**	
Discounts								
Registered Charity	LGA 1995	Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**50%**	**50%**	
Storage								
Large (i.e. Paddle Sports Shed) >40sqm	LGA 1995	Reg 81-10.01(c) GST reg 1999	Annual	Partial	Taxable	**1,184.00**	**1,135.40**	4.3%
Medium (i.e. soccer storage at Bortolo) < 40sqm			Annual			**687.65**	**659.00**	4.3%
Small (i.e. Doddies beach storage) <20sqm	LGA 1995	Reg 81-10.01(c) GST reg 1999	Annual	Partial	Taxable	**343.75**	**329.65**	4.3%
Extra Small (i.e. storage cage) <10sqm	LGA 1995	Reg 81-10.01(c) GST reg 1999	Annual	Partial	Taxable	**172.20**	**165.00**	4.4%
Storage Per m2 including Dry Storage area (seasonal) Dry Storage area - Kitchen seasonal exclusive use Ocean Road Sports Facility Lakelands Park Community Facility Peelwood Parade Sports Facility Meadow Springs Sports Facility - kiosk			Annual	Reference	Taxable	**31.80**		
Bar Areas - Seasonal - exclusive use - Peelwood Sports Pavilion - Meadow Springs Sports Facility	LGA 1995	Reg 81-10.01(c) GST reg 1999	Seasonal	Partial Contribution	Taxable	**500.00**		

Facility Fee Information

Facility Classification

" Class A Facility" can occupy >200 + persons
" Class B Facility can occupy 100 - 200 persons
" Class C Facility can occupy < 100 persons
" Class D Facility can occupy < 50 persons

Hirer Rate Application Guidelines

"Community Regular" is regarded as the base rate for the hire of Community Halls & Pavilions.
"Commercial Regular" is equal to the Community Regular hire rate + 75%
"Community Casual Hire" rates are equal to the "Community regular" hire rate + 25%
"Commercial Casual Hire" rates are equal to the "Commercial Regular Hire" rate + 50%
"Junior & Senior Regular" rates are equal to "Community regular" rates - 25%.

Storage - Perr m2 - If the calculated measurement in square metres is less than the Extra Small storage rate threshold, this charge will apply.

"Meeting Rooms" rate is equal to the "Community Regular" halls and pavilions rate - 75%
*Coote Reserve Kiosk hired at 50% advertised rate
Fee Waivers as per delegated authority up to 100%
Cool room - fee for exclusive use of a cool room, where clubs only have access to the cool room seasonally the Building Utility Contribution - excludes the community fridge provided to all hirers with Booking
Office Hire - Half Day is 6 hours
Office hire - Full Day is 12 hours
Breakout Room Coodanup available as an additional space with main hall booking only
Additional cleaning costs if the facility is left in an unacceptable condition (often deducted from the bond).
Dawesville Community Centre
Hall 1 - Undivided wall (Combined Hall 2 and 3)
Hall 2 and 3 - Divided wall separating the rooms

Facility Rate Application Guidelines

"Class A Facilities" are regarded as the base line for determining Fees for Community Halls and Pavilions.
"Class B Facilities" are discounted 10% from "Class A Facilities"
"Class C Facilities" are discounted 20% from "Class A Facilities"
"Class D Facilities" are discounted 50% from "Class A Facilities"

Definitions of Hirer

"Casual Hirer" less than 12 bookings per annum

"Regular Hirer" more than 12 bookings per annum

"Community Hirer" non for profit group or sporting club

"Commercial Hirer" for profit business or group

"Junior Regular" majority (75%) of participants under 18 yrs only applies to Regular hire

"Senior Regular" majority (75%) of participants over 55 yrs only applies to Regular hire

Booking Cancellations

For all Regular Hirers written notification to cancel or change the regular Booking stated on the Rental Contract is required from all groups. It changes 48 hours prior to the Booking in writing otherwise the Hirer will be charged as per the Booking confirmation. Permanent cancellations require 30 days written notice of intent to discontinue use of facility on a permanent basis.

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
ACTIVE SPORTS RESERVES & POS								
HIGH IMPACT SPORT seasonal use								
Junior Sporting Per Player (Seasonal)		Reg 81-10.01(c) GST reg 1999	Per Season	Partial	Taxable	**10.20**	**9.80**	4.1%
Senior Sporting Per Player (Seasonal)		Reg 81-10.01(c) GST reg 1999	Per Season	Partial	Taxable	**49.75**	**47.70**	4.3%
Pre Season Senior Per Hour		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**36.00**	**34.50**	4.3%
Pre Season Junior Per Hour		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**18.00**	**17.25**	4.3%
LOW IMPACT SPORT seasonal use				Partial				
Junior Sporting Per Player (Seasonal)		Reg 81-10.01(c) GST reg 1999	Per Season	Partial	Taxable	**8.85**	**8.50**	4.1%
Senior Sporting Per Player (Seasonal)		Reg 81-10.01(c) GST reg 1999	Per Season	Partial	Taxable	**40.55**	**38.90**	4.2%
Pre Season Senior Per Hour		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**24.20**	**23.20**	4.3%
Pre Season Junior Per Hour		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**12.10**	**11.60**	4.3%
*Turf Wicket 1st day Prep		Reg 81-10.01(c) GST reg 1999	Per Day	Partial	Taxable	**285.95**	**274.25**	4.3%
*Turf Wicket 2nd day Prep		Reg 81-10.01(c) GST reg 1999	Per Day	Partial	Taxable	**143.00**		
COMMUNITY USAGE - Active Reserve								
School Per Hour - Per Oval		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**9.10**	**8.70**	4.6%
Community Casual Hire - Per Oval		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**24.30**	**23.30**	4.3%
Commercial Casual Hire - Per Oval		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**36.45**	**34.95**	4.3%
Commercial Regular Hire - Per Oval		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**31.00**	**29.70**	4.4%
Changeroom Usage on shared use agreement ovals Lakelands Park Sports Facility Changerooms Ocean Road Reserve Changerooms		Reg 81-10.01(c) GST reg 1999	Per Booking	Partial	Taxable	**30.00**		
Outdoor Sports Courts								
Thomson Street - charged								
Lakelands SUA, Halls Head College SUA, Falcon Reserve, Madora Bay - no charge								
*Outdoor Sports Courts Per Hour Casual - Thomson St Only - Per court		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**12.95**	**12.40**	4.4%
School Use - Outdoor Sports Courts Per Hour Casual - Thomson St Only - Per 2 Court Charge		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**9.10**	**8.70**	4.6%
Outdoor Sports Courts Per Hour - Thomson St Only - Per 2 Court - Preseason Charge		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**9.10**	**8.70**	4.6%
Storage								
Large (i.e. Paddle Sports Shed) >40sqm	LGA 1995	Reg 81-10.01(c) GST reg 1999	Annual	Partial	Taxable	**1,184.00**	**1,135.00**	4.3%
Medium (i.e. soccer storage at Bortolo) < 40sqm			Annual			**687.65**	**659.00**	4.3%
Small (i.e. Doddies beach storage) <20sqm	LGA 1995	Reg 81-10.01(c) GST reg 1999	Annual	Partial	Taxable	**343.75**	**329.65**	4.3%
Extra Small (i.e. storage cage) <10sqm	LGA 1995	Reg 81-10.01(c) GST reg 1999	Annual	Partial	Taxable	**172.20**	**165.00**	4.4%
Per m2			Annual	Reference	Taxable	**31.80**		
EVENT VENUE HIRE								
Note: Venue hire fees include access to all built infrastructure within the reserve / precinct, and do not include lighting fees which are charged in addition at the relevant hourly rate.								
Eastern Foreshore (full space)								
Community Not for Profit								
Half Day		General Principles	0 - 8 hours	Partial	Taxable	**184.10**	**176.55**	4.3%
Full Day		General Principles	8 - 24 hours	Partial	Taxable	**306.65**	**294.10**	4.3%
Commercial				Partial				
Half Day		General Principles	0 - 8 hours	Partial	Taxable	**797.65**	**765.00**	4.3%
Full Day		General Principles	8 - 24 hours	Partial	Taxable	**1,472.50**	**1,412.20**	4.3%
Weekly		General Principles	7 days	Partial	Taxable	**8,589.20**	**8,237.45**	4.3%
Note: Eastern Foreshore is made up of 3 areas (North Central & South) if booking 1 area 33% of above fee/charge								
Western Foreshore / Hall Park (full space = 2 ovals)								
Community Not for Profit								
Half Day		General Principles	0 - 8 hours	Partial	Taxable	**147.00**	**141.00**	4.3%
Full Day		General Principles	8 - 24 hours	Partial	Taxable	**245.40**	**235.30**	4.3%
Commercial								
Half Day		General Principles	0 - 8 hours	Partial	Taxable	**552.30**	**529.70**	4.3%
Full Day		General Principles	8 - 24 hours	Partial	Taxable	**981.80**	**941.60**	4.3%
Weekly		General Principles	7 days	Partial	Taxable	**6,135.25**	**5,884.00**	4.3%
Note: 1 oval at Hall Park is 50% of above fee/charge								

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
Mandjar Square								
Community Not for Profit								
Half Day		General Principles	0 - 8 hours	Partial	Taxable	**98.40**	**94.35**	4.3%
Full Day		General Principles	8 - 24 hours	Partial	Taxable	**184.10**	**176.55**	4.3%
Commercial								
Half Day		General Principles	0 - 8 hours	Partial	Taxable	**306.65**	**294.10**	4.3%
Full Day		General Principles	8 - 24 hours	Partial	Taxable	**613.60**	**588.45**	4.3%
Weekly		General Principles	7 days	Partial	Taxable	**3,067.60**	**2,941.95**	4.3%
Keith Holmes Reserve								
Community Not for Profit								
Half Day		General Principles	0 - 8 hours	Partial	Taxable	**98.40**	**94.35**	4.3%
Full Day		General Principles	8 - 24 hours	Partial	Taxable	**184.15**	**176.60**	4.3%
Commercial								
Half Day		General Principles	0 - 8 hours	Partial	Taxable	**306.65**	**294.10**	4.3%
Full Day		General Principles	8 - 24 hours	Partial	Taxable	**613.60**	**588.45**	4.3%
Weekly		General Principles	7 days	Partial	Taxable	**3,067.60**	**2,941.95**	4.3%
Active Reserves								
Rushton Park Precinct / Peelwood Reserve Precinct / Meadow Springs Precinct / Lakelands Park Precinct								
Community Not for Profit								
Half Day		General Principles	0 - 8 hours	Partial	Taxable	**306.65**	**294.10**	4.3%
Full Day		General Principles	8 - 24 hours	Partial	Taxable	**613.60**	**588.45**	4.3%
Commercial								
Half Day		General Principles	0 - 8 hours	Partial	Taxable	**797.65**	**765.00**	4.3%
Full Day		General Principles	8 - 24 hours	Partial	Taxable	**1,472.55**	**1,412.25**	4.3%
Weekly		General Principles	7 days	Partial	Taxable	**8,588.60**	**8,236.90**	4.3%
Administration Fees								
Booking Fee - Casual - (Public open Space)		Reg 81-10.01(c) GST reg 1999	Per Booking	Partial	Taxable	**53.20**	**51.00**	4.3%
Community Markets (Public open Space)#		Reg 81-10.01(c) GST reg 1999	Per Booking	Partial	Exempt	**58.95**	**56.50**	4.3%
Liquor Permit (casual)		81-10(4) GST Act 1999	Per Booking	Partial	Exempt	**41.70**	**40.00**	4.3%
Power Use POS per hour, including potential fixed electronic scoreboard cost		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**5.60**	**5.40**	3.7%
Key Replacement		Reg 81-10.01(c) GST reg 1999	Per Booking	Bond	Exempt unless forfeited	**35.45**	**34.00**	4.3%
Key Replacement - A Keys/ (Vehicle access gates)		Reg 81-10.01(c) GST reg 1999	Per Booking	Bond	Exempt unless forfeited	**10.45**	**10.00**	4.5%
Request to use a changeroom - Additional cleaning								
Bonds								
Low Risk		Reg 81-10.01(c) GST reg 1999	Per Booking	Bond	Exempt unless forfeited	**500.00**	**500.00**	
Medium Risk		Reg 81-10.01(c) GST reg 1999	Per Booking	Bond	Exempt unless forfeited	**1,000.00**	**1,000.00**	
High Risk		Reg 81-10.01(c) GST reg 1999	Per Booking	Bond	Exempt unless forfeited	**2,000.00**	**2,000.00**	
Commercial Event High Risk		Reg 81-10.01(c) GST reg 1999	Per Booking	Bond	Exempt unless forfeited	**10,000.00**	**10,000.00**	

* See guidelines below

Parks and Reserves Guidelines

"Junior Sporting" - a club / group with participants under 18 yrs hiring on a seasonal basis
"Senior Sporting" - a club / group with participants over 18 yrs hiring on a seasonal basis
"High" - is the impact associated with the following sports on reserves:AFL,Soccer,Rugby Union,Rugby League
"Low" - is the impact associated with the following sports on reserves:All other reserve and court based sports
"Preseason - Junior" equals 50% off Preseason senior rate "
"Casual Commercial" rates equal "Community" rates + 50%.
"School" rates equal "Community - Junior" day rates - 25%
Per player fee exceptions (where games only and no training take place) Clubs will be charged the reserve rate only - for example 5 -a - side Soccer, Touch Football, Summer Netball, AFL 9's

Junior Competition - Clubs will be charged per player 50% of the "Junior Sporting Fee"
Senior Competition - Clubs will be charged per player 50% of the "Senior Sporting Fee"
Shared Ovals Usage - where 2 clubs may be sharing the oval due to preseason the charge will be 50% of the preseason rate

Key Provision

Regular Hires will be issued with 2 sets of keys on Initial booking free of charge any addition keys requests will be
Sporting Clubs will be issued up to 5 sets of keys free of charge any additional key requests will be charged

Administration Fee

For Community Groups who are booking Public Open Space where no additional approvals, such as infrastructure, power, Community Market POS: this fee is only be applied when a market is held outside of designated event hire spaces. Any markets held within the Allocated event hire spaces will be charged at the applicable rate (NFP or Commercial) in accordance with Event venue hire

Pre -Season Training Charges

Senior Sporting clubs will be charged the 'Pre Season - Per Hour Senior Rate'
Junior Sporting clubs will be charged the 'Pre Season - Per Hour Junior Rate'

Outdoor Hard Courts Charges

Thomson Street netball courts has 10 outdoor hard courts
Preseason- and school Outdoor hard court space will be charged for 2 courts

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
Turf Wicket Charges Preparation fee is charged each day of hire If the wicket can not be prepared due to weather conditions there will be no charge Turf wicket at Meadows and Peelwood are Not available until all PCA and PJCA fixtures are all in the system. A turf preparation fee is applied to all bookings for the turf wicket at Peelwood Reserve and Meadow Springs Reserve. If there are cricket games scheduled for both morning and afternoon sessions across two different competitions, the turf If there is a washout causing the game to be cancelled the turf preparation fee will still apply The turf wickets are prepared based on the information in the City's booking schedule, if no prior cancellation is received the Cancellations of the turf wicket booking will incur the following charges: Within 3 days of booking date: 25% of the turf preparation fee charged Within 2 days of booking date: 50% of the preparation fee charged Within 24 hours of booking: 75% of the preparation fee charged. On the day of booking: 100% preparation fee charged								
School Bookings Ovals where there is a shared Use Agreement in Place and an adjacent active reserve there is no cost for hire during school time 8am to 3.30pm. The ovals that will be charged are as follows: Rushton Park - 3 Ovals Bortolo Reserve - 2 Ovals Peelwood Reserve - Peelwood one only Falcon Reserve Coote Reserve Northport Reserve School fees are inclusive of private and public schools, previously only charged to private schools. All after school bookings on Shared Use agreements and active reserve, schools will be charged the school rate for hire								

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
RECREATION CENTRES - SPORTS LIGHTING								
Community Hire Rates:								
Active Sports Reserves								
Bortolo Reserve - North								
50 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
100 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**34.95**	**33.50**	4.3%
Bortolo Reserve - South (8poles)								
50 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
100 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**41.95**	**40.20**	4.4%
Coote Reserve (3 Poles only)								
50 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**28.45**	**27.30**	4.2%
Falcon Reverse								
50 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
100 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**34.95**	**33.50**	4.3%
Hall Park								
50 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
Lakelands Park - North								
50 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
100 Lux		Reg 81-10.01(c) GST reg 1999			Taxable	**34.95**	**33.50**	4.3%
150 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**38.45**	**36.85**	4.3%
Lakelands Park - Middle								
50 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
100 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**34.95**	**33.50**	4.3%
Lakelands PARK - South								
50 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
100 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**34.95**	**33.50**	4.3%
Meadow Springs - Main								
50 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
100 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**34.95**	**33.50**	4.3%
200 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**41.95**	**40.20**	4.4%
Meadow Springs - South								
50 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
100 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**34.95**	**33.50**	4.3%
Merlin Street Reserve (6 Poles)								
100 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**41.15**	**39.45**	4.3%
Ocean Road Reserve								
50 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
100 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**34.95**	**33.50**	4.3%
Peelwood Reserve 1 - North								
50 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
Peelwood Reserve 1 - South								
50 Lux			Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
100 Lux			Per Hour	Partial	Taxable	**34.95**	**33.50**	4.3%
300 Lux			Per Hour	Partial	Taxable	**73.40**	**70.35**	4.3%
Peelwood Reserve 2								
50 Lux			Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
100 Lux			Per Hour	Partial	Taxable	**34.95**	**33.50**	4.3%
Peelwood Reserve 3								
50 Lux			Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
100 Lux			Per Hour	Partial	Taxable	**34.95**	**33.50**	4.3%
Rushton Park Main (6 poles)								
150 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**53.50**	**51.30**	4.3%
300 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**73.35**	**70.35**	4.3%
Rushton Park North - Dower Street								
50 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
100 Lux		Reg 81-10.01(c) GST reg 2000	Per Hour	Partial	Taxable	**34.95**		

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
Rushton Park North - Thomson Street								
50 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**31.70**	**30.40**	4.3%
100 Lux		Reg 81-10.01(c) GST reg 2000	Per Hour	Partial	Taxable	**34.95**		
Tindale Reserve (2 Poles only)								
50 Lux		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**28.00**	**26.85**	4.3%
Outdoor Sports Courts								
Thomson Street Netball Courts								
100 Lux - 1 Court (2 Poles)		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**5.95**	**5.70**	4.4%
All Lighting		Reg 81-10.01(c) GST reg 1999	Per Hour	Partial	Taxable	**27.95**	**26.80**	4.3%

Notes:

fee structure developed and recommended for simplicity and consistency. Previously, clubs have been charged varying rates depending on the reserve / park that they hire. This approach is based on the standard of lighting available (lux levels) and does not differentiate between the various lighting systems installed.

Fee Guidelines based on 4 poles:

50 Lux - Base Rate
100 Lux = 50 Lux + 10%
150 Lux = 100 Lux + 10%
200 Lux = 100 Lux + 20%
300 Lux = 200 Lux + 75%

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
BILLY DOWER YOUTH CENTRE (BDYC)								
Room Hire								
Counselling Room								
Main Hall								
Commercial Casual/Private Function		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**79.25**	**76.00**	4.3%
Commercial Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**61.55**	**59.00**	4.3%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**49.00**	**47.00**	4.3%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**36.50**	**35.00**	4.3%
Activity Room			Per Hour	Full				
Commercial Casual/Private Function		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**63.60**	**61.00**	4.3%
Commercial Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**56.50**	**54.00**	4.6%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**41.70**	**40.00**	4.3%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**34.40**	**33.00**	4.2%
Kitchen			Per Hour	Full				
Commercial Casual/Private Function		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**37.50**	**36.00**	4.2%
Commercial Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**30.25**	**29.00**	4.3%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**22.00**	**21.00**	4.8%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**18.25**	**17.50**	4.3%
Meeting/Training Room			Per Hour	Full				
Commercial Casual/Private Function		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**29.20**	**28.00**	4.3%
Commercial Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**24.70**	**23.70**	4.2%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**18.25**	**17.50**	4.3%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Full	Taxable	**14.60**	**14.00**	4.3%
Computer Room			Per Hour	Full				
Commercial Casual		General Principles	Per Hour	Full	Taxable	**44.50**	**42.00**	6.0%
Commercial Regular		General Principles	Per Hour	Full	Taxable	**39.60**	**38.00**	4.2%
Community Casual		General Principles	Per Hour	Full	Taxable	**26.00**	**25.00**	4.0%
Community Regular		General Principles	Per Hour	Full	Taxable	**23.00**	**21.60**	6.5%
Vehicle Hire								
Transit Van per kilometre travelled (includes cost for fuel)		General Principles	Per Km	Full	Taxable	**1.40**	**1.30**	7.7%
Room or bus cleaning		General Principles	As required	Full	Taxable	**171 - 267**	**164 - 256**	
Regional Youth Driver Education (RYDE)		General Principles	Per Session	Full		**17.50**	**16.50**	6.1%
Other Charges								
Bonds & Call Out fees								
Bond for Room Hire		General Principles	Per hire	Bond	Exempt unless forfeited	**271.00**	**260.00**	4.2%
Bond for Vehicle Hire		General Principles	Per hire	Bond	Exempt unless forfeited	**271.00**	**260.00**	4.2%
Key bond		General Principles	Per hire	Bond	Exempt unless forfeited	**52.00**	**50.00**	4.0%
Hire Cancellation fee		General Principles	Per Booking	Full	Taxable	**41.50**	**40.00**	3.8%
Programs								
Boxing (first class free)		General Principles	Per Session	Full	Taxable			
Boxing -After First Class		General Principles	Per Session	Full	Taxable	**7.50**	**7.00**	7.1%
Boxing-Two sessions within the same week		General Principles	Per Session	Full	Taxable	**12.00**	**11.50**	4.3%

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
LIBRARIES & LEARNING								
Book Club - one set of books for one month		General Principles	Per Book Set	Partial	Taxable	**30.00**	**28.50**	5.3%
Notice Processing Fee for overdue or lost items		ATO Ruling	Per notice	Partial	Taxable	**6.30**	**6.00**	5.0%
Lost items - replacement cost		ATO Ruling	Per Item	Full	Taxable	**Item Cost**	**Item Cost**	
Damaged Item - replacement cost		ATO Ruling	Per Item	Full	Taxable	**Item Cost**	**Item Cost**	
Printing & Copying								
Printing & Photocopying - A4 sheet		General Principles	Per Page	Partial	Taxable	**0.50**	**0.50**	
- A3 sheet		General Principles	Per Page	Partial	Taxable	**1.00**	**1.00**	
- A4 colour		General Principles	Per Page	Partial	Taxable	**2.30**	**2.30**	
- A3 colour		General Principles	Per Page	Partial	Taxable	**3.50**	**3.50**	
3D Printing (available at Falcon Library only)			Printing Set Up	Partial	Taxable	**6.30**	**6.00**	5.0%
			Per Hour	Partial	Taxable	**3.15**	**3.00**	5.0%
Laminating								
A4 sheet		General Principles	Per Sheet	Full	Taxable	**2.00**	**2.00**	
A3 sheet		General Principles	Per Sheet	Full	Taxable	**3.00**	**3.00**	
Pouch/Credit Card size (business cards etc)		General Principles	Per Pouch	Full	Taxable	**1.00**	**1.00**	
Replacement of Membership Card		ATO Ruling	Per Card	Full	Taxable	**3.15**	**3.00**	5.0%
Library Bag		General Principles	Per Bag	Full	Taxable	**4.20**	**4.00**	5.0%
Events								
Events - Guest Speakers		General Principles	Per Event	Partial	Taxable	**Actual Cost**	**Actual Cost**	
Programs								
Made by Me			Per Workshop	Partial	Taxable	**6.30**	**6.00**	5.0%
Workshops			Per Workshop	Partial	Taxable	**Actual Cost**	**Actual Cost**	
Adventures in Art (Children's Art Workshops) per participant			Per Workshop	Partial	Taxable	**7.50**	**7.00**	7.1%
Creative Horizons (Adult Art Workshops) per participant			Per Workshop	Partial	Taxable	**11.00**	**10.00**	10.0%
Booking Cancelations								
Casual Hire - Cancellations within 5 days or less of the confirmed Booking date				Partial		**90% refund**	**90% refund**	
Casual Hire - Cancellations more than 5 days of the confirmed Booking date				Partial		**100% refund**	**100% refund**	
Regular Hirers - Cancellations within 5 days or less of the confirmed Booking date				Partial		**90% refund**	**90% refund**	
Regular Hirers - Cancellations more than 5 days of the confirmed Booking date				Partial		**100% refund**	**100% refund**	
Bond								
Bonds (GST free unless forfeited)								
Bond for Room Hire		General Principles	Per hire	Bond	Exempt unless forfeited	**250.00**	**250.00**	
Keys per set		General Principles	Per Set	Bond	Exempt unless forfeited	**50.00**	**50.00**	
Other Charges								
Alcohol Consumption Permit		81-10(4) GST Act 1999	One Off	Reference	Exempt	**40.00**	**40.00**	
Alcohol Consumption Permit		81-10(4) GST Act 1999	Annual	Reference	Exempt	**125.00**	**125.00**	
Fee waiver:								
Reductions or waivers granted to any one community group shall not exceed the total value of $1500.00 per year. Refer to sub delegation						**Up to $1500pa**	**Up to $1500pa**	
Falcon Community Rooms								
FabLab - Computer Training Room								
Commercial Casual/Private Function		General Principles	Per Hour	Partial	Taxable	**78.00**	**75.00**	4.0%
Commercial Regular		General Principles	Per Hour	Partial	Taxable	**70.00**	**67.00**	4.5%
Community Casual		General Principles	Per Hour	Partial	Taxable	**46.00**	**44.00**	4.5%

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
Community Regular		General Principles	Per Hour	Partial	Taxable	**38.50**	**37.00**	4.1%
Small Meeting Room								
Type D Facilities								
Commercial Casual/Private Function		General Principles	Per Hour	Partial	Taxable	**23.00**	**22.00**	4.5%
Commercial Regular		General Principles	Per Hour	Partial	Taxable	**21.00**	**20.00**	5.0%
Community Casual		General Principles	Per Hour	Partial	Taxable	**18.00**	**17.50**	2.9%
Community Regular		General Principles	Per Hour	Partial	Taxable	**16.00**	**15.50**	3.2%
Large Undivided Room								
Type C Facilities								
Commercial Casual/Private Function		General Principles	Per Hour	Partial	Taxable	**47.00**	**45.00**	4.4%
Commercial Regular		General Principles	Per Hour	Partial	Taxable	**37.00**	**35.50**	4.2%
Community Casual		General Principles	Per Hour	Partial	Taxable	**27.00**	**26.00**	3.8%
Community Regular		General Principles	Per Hour	Partial	Taxable	**21.00**	**20.00**	5.0%
Lakelands Library Community Rooms								
Small Meeting Room								
Type D Facilities								
Commercial Casual/Private Function		General Principles	Per Hour	Partial	Taxable	**23.00**	**22.00**	4.5%
Commercial Regular		General Principles	Per Hour	Partial	Taxable	**21.00**	**20.00**	5.0%
Community Casual		General Principles	Per Hour	Partial	Taxable	**18.00**	**17.50**	2.9%
Community Regular		General Principles	Per Hour	Partial	Taxable	**16.00**	**15.50**	3.2%
Large Undivided Room								
Type C Facilities								
Commercial Casual/Private Function		General Principles	Per Hour	Partial	Taxable	**47.00**	**45.00**	4.4%
Commercial Regular		General Principles	Per Hour	Partial	Taxable	**37.00**	**35.50**	4.2%
Community Casual		General Principles	Per Hour	Partial	Taxable	**27.00**	**26.00**	3.8%
Community Regular		General Principles	Per Hour	Partial	Taxable	**21.00**	**20.00**	5.0%
Mandurah Library								
Small Meeting Room								
Type D Facilities								
Commercial Casual/Private Function		General Principles	Per Hour	Partial	Taxable	**23.00**	**22.00**	4.5%
Commercial Regular		General Principles	Per Hour	Partial	Taxable	**21.00**	**20.00**	5.0%
Community Casual		General Principles	Per Hour	Partial	Taxable	**18.00**	**17.50**	2.9%
Community Regular		General Principles	Per Hour	Partial	Taxable	**16.00**	**15.50**	3.2%
Digital Hub								
Commercial Casual/Private Function		General Principles	Per Hour	Partial	Taxable	**78.00**	**75.00**	4.0%
Commercial Regular		General Principles	Per Hour	Partial	Taxable	**70.00**	**67.00**	4.5%
Community Casual		General Principles	Per Hour	Partial	Taxable	**46.00**	**44.00**	4.5%
Community Regular		General Principles	Per Hour	Partial	Taxable	**38.50**	**37.00**	4.1%

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
MUSEUM								
Local Studies								
A4 photographic print.		ATO Ruling	Each	Full	Exempt	**21.90**	**21.00**	4.3%
inc. Research, staff time, delivery to printer but not cost of printing								
A3 photographic print		ATO Ruling	Each	Full	Exempt	**61.55**	**59.00**	4.3%
inc. Research, staff time, delivery to printer but not cost of printing								
Digital Photograph			Each	Full	Taxable	**61.55**	**59.00**	4.3%
Sale of books & other items		General Principles	Each	Full	Taxable	**Actual Cost**	**Actual Cost**	
Programs								
Workshops, Activities and Events		General Principles	Each	Full	Taxable	**Actual Cost**	**Actual Cost**	
Printing & Copying								
A4 sheet - Black and White		General Principles	Per Page	Partial	Taxable	**0.50**	**0.50**	
A3 sheet - Black and White		General Principles	Per Page	Partial	Taxable	**1.00**	**1.00**	
A4 - Colour		General Principles	Per Page	Partial	Taxable	**2.40**	**2.30**	4.3%
A3 - Colour		General Principles	Per Page	Partial	Taxable	**3.65**	**3.50**	4.3%
Museum Local Studies Room or Old Schoolroom								
Small Meeting Room								
Type D Facilities								
Commercial Casual/Private Function		General Principles	Per Hour	Partial	Taxable	**22.40**	**21.50**	4.2%
Commercial Regular		General Principles	Per Hour	Partial	Taxable	**20.10**	**19.25**	4.4%
Community Casual		General Principles	Per Hour	Partial	Taxable	**17.75**	**17.00**	4.4%
Facility Fee Information								
" Class C Facility can occupy < 100 persons - Includes ability to screen display presentations, tables & chairs and Kitchenette with dishwasher								
" Class D Facility can occupy < 50 persons - Includes ability to screen display presentations, tables & chairs and room for tea and coffee tray								

	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
ARTS & CULTURE								
CASM								
Exhibition & Gallery Workshop Program								
Community Workshops in Gallery Space (min 4hr hire)		General Principles	Per hour hire	Full	Taxable	**10.75**	**10.31**	4.3%
Commercial Workshops in Gallery Space (min 4hr hire)		General Principles	Per hour hire	Full	Taxable	**20.85**	**20.00**	4.3%
Tiny Treasures Exhibition Registration		General Principles	Per exhibition	Full	Taxable	**26.25**	**25.00**	5.0%
Tiny Treasures Art Market Registration		General Principles	Per exhibition	Full	Taxable	**26.25**	**25.00**	5.0%
Generic Exhibition Registration		General Principles	Per catalogue	Full	Taxable	**26.25**	**25.00**	5.0%
Catalogue Sales - individually priced at Market value		General Principles	Per catalogue	Full	Taxable	**Market Value**	**Market Value**	
Workshop Facilitation Program								
Initial Administration fee		General Principles	First booking only	Full	Taxable	**31.50**	**30.00**	5.0%
Community Workshops in Workshops Space (min 4hr hire)		General Principles	Per hour hire	Full	Taxable	**6.75**	**6.25**	8.0%
Commercial Workshops in Workshops Space (min 4hr hire)		General Principles	Per hour hire	Full	Taxable	**14.35**	**13.75**	4.4%
Bonds & Other Fees								
Lost key replacement		General Principles	Only if lost	Bond	Exempt unless forfeited	**57.50**	**55.00**	4.5%
Book Club Bond						**32.00**	**30.00**	6.7%
CASM Book club								
Book replacement			Only if lost	Full	Taxable	**Market Value**	**Market value**	
Afterschool Art Classes Program								
Art class booking		General Principles	Per Term	Full	Taxable	**188.00**	**186.00**	1.1%
Art class booking - Concession		General Principles	Per Term	Full	Taxable	**147.00**	**145.00**	1.4%
General workshops								
Ad Hoc Workshops - As per current best industry practice/Market Value		General Principles	Each	Full	Taxable	**Market Value**	**Market Value**	
General events		General Principles						
Ad Hoc Workshops - As per current best industry practice/Market Value		General Principles	Each	Full	Taxable	**Market Value**	**Market Value**	
PEEL OPEN STUDIOS								
Peel Open Studios - Individual artist registration		General Principles	Per artist listing	Full	Taxable	**112.00**	**105.00**	6.7%
Mandurah Open Studios – Artist collective Registration		General Principles	Per artist listing	Full	Taxable	**162.00**	**155.00**	4.5%
1/4 page advertisement in printed program		General Principles	Per advertisement	Full	Taxable	**120.00**	**115.00**	4.3%
1/2 page advertisement in printed program		General Principles	Per advertisement	Full	Taxable	**240.00**	**230.00**	4.3%
Full page advertisement in printed program		General Principles	Per advertisement	Full	Taxable	**420.00**	**400.00**	5.0%
Artist capacity building workshops		General Principles	Per workshop	Full	Taxable	**Market Value**	**Market Value**	
Peel Open Studios assorted merchandise		General Principles	Per item	Full	Taxable	**Market Value**	**Market Value**	
Mandurah Arts Festival								
Community arts workshops		General Principles	Per workshop	Full	Taxable	**Market Value**	**Market Value**	
Various ticketed arts program		General Principles	Per event	Full	Taxable	**Market Value**	**Market Value**	
Mandurah Arts Festival assorted merchandise		General Principles	Per item	Full	Taxable	**Market Value**	**Market Value**	
1/4 page advertisement in printed program		General Principles	Per advertisement	Full	Taxable	**120.00**		
1/2 page advertisement in printed program		General Principles	Per advertisement	Full	Taxable	**240.00**		
Full page advertisement in printed program		General Principles	Per advertisement	Full	Taxable	**415.00**		
Creative Symposium								
Ticket Price		General principles	Per item	Full	Taxable	**Market Value**	**60.00**	
Creative Symposium - Concession		General principles	Per item	Full	Taxable	**As per market value Less 20%**	**50.00**	
Professional Development Program								
Professional development workshops and events		General principles	Per item	Full	Taxable	**Market Value**	**Market Value**	
Professional development workshops and events - Concession		General principles	Per item	Full	Taxable	**As per market value Less 20%**	**As per market value Less 20%**	

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
SENIOR CITIZENS' CENTRE								
GENERAL FEES AND CHARGES								
Annual Membership Fee		General Principles	Per Year	Reference	Taxable	**67.10**	**64.50**	4.0%
Corporate Membership		General Principles	One Off	Reference	Taxable	**122.50**	**117.50**	4.3%
Visiting Membership Fee (temporary three months)		General Principles	One Off	Reference	Taxable	**33.55**	**31.00**	8.2%
Amenities Fee - Non Members ***(per visit)***		General Principles	One Off	Reference	Taxable	**6.30**	**6.00**	5.0%
Replacement Card		General Principles	One Off	Reference	Taxable	**5.00**		
Centre Bus		General Principles	One Off	Partial	Exempt	**3.00**	**2.50**	20.0%
Concert - Members		General Principles	One Off	Partial	Taxable	**Artist cost determine**	**Artist cost determine**	
Concert - Non Members		General Principles	One Off	Partial	Taxable	**Artist Cost determine + $6.50 Amenities**	**Artist Cost determine + $6 Amenities**	8.3%
Bingo Tickets		General Principles	One Off	Reference		**2.50**	**2.50**	
DINING ROOM								
Meals - 2 course Dine In		General Principles	One Off	Full	Taxable	**Between $10 - $20**	**Between $12 - $18**	
Meals - Takeaway 1 Course (Fresh or Frozen)		General Principles	One Off	Full	Taxable	**Between $10 - $20**	**Between $10 - $16**	
Café - Food & Beverages		General Principles	Market Rate	Reference	Determined by product	**Market Rate**	**Market Rate**	
BONDS								
Private Function/Casual Booking (without Alcohol)		General Principles	One Off	Bond	Exempt unless	**250.00**	**250.00**	
Private Function/Casual Booking (with Alcohol)		General Principles	One Off	Bond	Exempt unless	**$500-$2,000**	**$500-$2,000**	
OTHER FEES								
Weekend Surcharge per booking		General Principles	One Off	Full	Taxable	**108.50**	**104.00**	4.3%
Alcohol Consumption Permit (one off)		81-10(4) GST Act 1999	One Off	Reference	Exempt	**41.70**	**40.00**	4.3%
Alcohol Consumption Permit (annual)		81-10(4) GST Act 1999	Annual	Reference	Exempt	**130.35**	**125.00**	4.3%
Booking Cancelations	LGA 1995	Reg 81-10.01(c) GST reg 1999		Partial		**50%**		
Casual Hire - Cancellations within 15 - 30 days of the confirmed Booking date	LGA 1995	Reg 81-10.01(c) GST reg 1999		Partial		**75%**		
Casual Hire - Cancellations within 14 days of the confirmed Booking date	LGA 1995	Reg 81-10.01(c) GST reg 1999		Partial		**100%**		
Regular Hirers - Within 48 Hours of the booking date						**100%**		
AV Equipment hire								
Stage lights and controller		General Principles	Per hire	Reference		**36.50**	**35.00**	4.3%
Projector (main hall only)		General Principles	Per Hire			**26.10**	**25.00**	4.4%
Microphone		General Principles	Per hire			**5.25**	**5.00**	5.0%
Activities Fee		General Principles	Per session	Reference	Taxable	**1.00**		
AV & lighting available in various hire spaces. Additional costs to room hire								
MAIN HALL (Max 300)								
Commercial Casual/Private Function		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**83.70**	**76.80**	9.0%
Commercial/Private Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**55.80**	**53.50**	4.3%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**44.50**	**43.50**	2.3%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**32.00**	**32.00**	
Seniors Centre Regular Members Activities (Business hours)		Reg 81-10.01(c) GST reg 2000	Per Hour	Reference	Taxable	**30.00**	**28.00**	7.1%

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
DINING ROOM (Max 100)								
Commercial Casual/Private Function		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**67.20**	**65.50**	2.6%
Commercial/Private Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**44.80**	**47.00**	-4.7%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**32.05**	**39.75**	-19.4%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**30.00**	**29.50**	1.7%
Seniors Centre Regular Members Activities (Business hours)		Reg 81-10.01(c) GST reg 2000	Per Hour	Reference	Taxable	**28.25**	**28.25**	
CRAFT ROOM (Max 50)								
Commercial Casual/Private Function		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**55.00**	**65.50**	-16.0%
Commercial/Private Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**47.00**	**47.00**	
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**30.00**	**34.00**	-11.8%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**27.00**	**26.75**	0.9%
Seniors Centre Regular Members Activities (Business hours)		Reg 81-10.01(c) GST reg 2000	Per Hour	Reference	Taxable	**15.90**	**25.75**	-38.3%
GAMES ROOM								
Commercial Casual/Private Function		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**34.50**	**33.00**	4.5%
Commercial/Private Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**23.40**	**22.40**	4.5%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**12.65**	**17.50**	-27.7%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**14.90**	**14.75**	1.0%
Seniors Centre Regular Members Activities (Business hours)		Reg 81-10.01(c) GST reg 2000	Per Hour	Reference	Taxable	**14.00**	**13.60**	2.9%
MEETING ROOM (Max 18)								
Commercial Casual/Private Function		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**32.00**	**32.00**	
Commercial/Private Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**17.00**	**23.50**	-27.7%
Community Casual		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**12.50**	**20.00**	-37.5%
Community Regular		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**9.70**	**19.00**	-48.9%
Seniors Centre Regular Members Activities (Business hours)		Reg 81-10.01(c) GST reg 2000	Per Hour	Reference	Taxable	**7.30**	**10.50**	-30.5%
THERAPY ROOM								
Commercial Regular (Seniors Members Only)		Reg 81-10.01(c) GST reg 2000	Per Half Day (4 hours)	Reference	Taxable	**21.00**		
Commercial Regular (Seniors Members Only)		Reg 81-10.01(c) GST reg 2000	Per Day (8 hours)	Reference	Taxable	**42.00**		
HAIRDRESSER								
Commercial Regular (Seniors Members Only)		Reg 81-10.01(c) GST reg 2000	Per Day	Reference	Taxable	**52.00**		
COFFEE LOUNGE								
Coffee Lounge		Reg 81-10.01(c) GST reg 1999	Per Hour	Reference	Taxable	**11.75**	**11.25**	4.4%
Fee waiver:								
Reductions or waivers granted to any one community group shall not exceed the total value of $1500.00 per year.						**Up to $1500pa**	**Up to $1500pa**	

Facility Fee Information
Fee Waivers as per delegated authority up to 100%

Definitions of Hirer
"Casual Hirer" less than 12 bookings per annum
"Regular Hirer" 12 or more bookings per annum
"Community Hirer" non for profit group or club

"Commercial Hirer" for profit business or group

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
EVENTS								
MANDURAH CRAB FEST								
Unique Event Experience Area		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**Market Rate**	**Market Rate**	
Taste of the State Food Stall Holder (Zone 1) - Site Only (small)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**2,267.00**	**2,174.20**	4.3%
Taste of the State Food Stall Holder (Zone 1) - Site Only (large)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**3,318.50**	**3,182.70**	4.3%
Pop Up Pantry Stall Holder - Site Only (small)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**1,283.50**	**1,230.90**	4.3%
Pop Up Pantry Stall Holder - Site Only (large)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**1,637.50**	**1,570.50**	4.3%
Mobile Food Vendor (Zone 1) - Site only (small)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**1,090.50**	**1,045.70**	4.3%
Mobile Food Vendor (Zone 1) - Site only (large)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**1,327.50**	**1,273.10**	4.3%
Mobile Food Vendor (Zone 2) - Site only (small)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**818.00**	**784.20**	4.3%
Mobile Food Vendor (Zone 2) - Site only (large)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**995.50**	**954.80**	4.3%
Mobile Food Vendor (Zone 3) - Site only (small)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**545.50**	**523.00**	4.3%
Mobile Food Vendor (Zone 3) - Site only (large)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**664.00**	**636.50**	4.3%
Market Stall Holder (Zone 1) - Site Only (small)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**1,100.00**	**1,055.00**	4.3%
Market Stall Holder (Zone 1) - Site Only (large)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**1,345.00**	**1,289.50**	4.3%
Market Stall Holder (Zone 2) - Site Only (small)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**978.00**	**937.90**	4.3%
Market Stall Holder (Zone 2) - Site Only (large)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**1,223.00**	**1,172.40**	4.3%
Market Stall Holder (Zone 3) - Site Only (small)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**312.00**	**299.00**	4.3%
Market Stall Holder (Zone 3) - Site Only (large)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**563.00**	**539.20**	4.4%
Workshop Stall Holder - Non Profit - Site Only		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**442.50**	**424.40**	4.3%
Workshop Stall Holder - Commercial - Site Only		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**885.00**	**848.70**	4.3%
Event Activation (Commercial) - Land Based		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**1,100.00**	**1,055.00**	4.3%
Event Activation (Commercial) - Water Based		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**1,345.00**	**1,289.50**	4.3%
Infrastructure and Equipment		81-10(4) GST Act 1999	Per Event	Full	Taxable	**at Cost**	**at Cost**	
Waste Management / Disposal Fee		81-10(4) GST Act 1999	Per Event	Full	Taxable	**at Cost**	**at Cost**	
Stall Holder / Vendor Bond		81-10(4) GST Act 1999	Per Event	Full	Exempt	**500.00**	**500.00**	
Stall Holder / Vendor Infrastructure Bond - Large Site		81-10(4) GST Act 1999	Per Event	Full	Exempt	**1,000.00**	**1,000.00**	
Event Sponsorship		81-10(4) GST Act 1999	Per Event	Full	Taxable	**Market Rate**	**Market Rate**	
OTHER CITY EVENTS								
Food Stall Holder - Site only (small)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**100.00**	**318.30**	-68.6%
Food Stall Holder - Site only (large)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**150.00**	**433.90**	-65.4%
Market Stall Holder - Site only (small)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**54.47**	**53.20**	2.4%
Market Stall Holder - Site only (large)		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**110.50**	**106.10**	4.1%
Workshop Stall Holder - Non Profit		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**277.00**	**265.40**	4.4%
Workshop Stall Holder - Commercial		81-10(4) GST Act 1999	Per Event	Reference	Exempt	**553.00**	**530.40**	4.3%
Infrastructure and Equipment		81-10(4) GST Act 1999	Per Event	Full	Taxable	**at Cost**	**at cost**	
Stall Holder / Vendor Infrastructure Bond - Small Site		81-10(4) GST Act 1999	Per Event	Full	Exempt	**500.00**	**500.00**	
Stall Holder / Vendor Infrastructure Bond - Large Site		81-10(4) GST Act 1999	Per Event	Full	Exempt	**1,000.00**	**1,000.00**	
EXTERNAL EVENTS								
Service Mark Up Fee		81-10(4) GST Act 1999	Per Event	Full	Taxable	**at Cost**	**at Cost**	
Waste Management / Disposal Fee		81-10(4) GST Act 1999	Per Event	Full	Taxable	**at Cost**	**at Cost**	
Ticketed Events								
Various Ticketed Events		81-10(4) GST Act 1999	Per Event	Reference	Taxable	**Market Rate**	**Market Rate**	

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
MANDURAH OCEAN MARINA								
Pens								
All Recreational Pens - Fees per annum (per meter)		81-10-01(c) GST reg	Per metre (Pen length)	Reference	Taxable	**683.00**	**654.28**	4.4%
All Commercial Pens - Fees per annum (per meter)		81-10-01(c) GST reg	Per metre (Pen length)	Reference	Taxable	**683.00**	**654.28**	4.4%
Mini Marina - South Harbour - Fees per annum (per meter)			Per metre (Pen length)	Reference	Taxable	**341.50**	**327.29**	4.3%
Other Rental Options								
6 months - 60% of annual fee			Half Yealy	Reference	Taxable	**60%**	**60%**	
3 months - 40% of annual fee			Quarterly	Reference	Taxable	**40%**	**40%**	
1 month - 15% of annual fee			Monthly	Reference	Taxable	**15%**	**15%**	
1 week - 6.5% of annual fee			Weekly	Reference	Taxable	**6.5%**	**6.5%**	
1 day - 1% of annual fee			Daily	Reference	Taxable	**1%**	**1%**	
Security Keys								
Key ring type key- Charge		81-10-01(c) GST reg	Per Item	Full	Taxable	**29.50**	**28.25**	4.4%
Compliant power cord 10m		81-10-01(c) GST reg	Per Item	Full	Taxable	**152.00**	**145.75**	4.3%
Compliant power cord 12m		81-10-01(c) GST reg	Per Item	Full	Taxable	**175.00**	**167.50**	4.5%
Compliant power cord 14m		81-10-01(c) GST reg	Per Item	Full	Taxable	**198.00**	**189.50**	4.5%
Compliant power cord 15m		81-10-01(c) GST reg	Per Item	Full	Taxable	**209.00**	**200.25**	4.4%
Compliant power cord 16m		81-10-01(c) GST reg	Per Item	Full	Taxable	**220.50**	**211.50**	4.3%
Compliant Power Cord Rental for Casual Bookings			Per Day	Full	Taxable	**5.50**	**5.25**	4.8%
Navigational Charts		81-10-01(c) GST reg	Per Item	Full	Taxable	**57.00**	**54.50**	4.6%
Large Fenders (supplied and fitted)		81-10-01(c) GST reg	Per Item	Full	Taxable	**284.00**	**272.25**	4.3%
Mega Fenders (supplied and fitted)		81-10-01(c) GST reg	Per Item	Full	Taxable	**355.50**	**340.75**	4.3%
Notes :-								
All marina pens charged by length of pen not length of vessel								
Public Marina								
Fees include power & water consumption for private use								
Purchase of electronic access key required								
All fees require payment in advance								
Mini Marina								
Mini Marina - 50% of Recreational Pen Fees								
Does not include security, water or electricity								
Notes:-								
Does not include power, water or security								
Commercial vessels only								
Fees payable in advance								

Other Mooring & Jetty Fees								
Mary Street Lagoon Mooring Pens								
Fees per annum (per sq metre)		81-10-01(c) GST reg	Per m2	Reference	Taxable	**50.31**	**48.25**	4.3%
Other Rental Options								
6 months - 60% of annual fee			Per m2	Reference	Taxable	**60%**	**60%**	
3 months - 40% of annual fee			Per m2	Reference	Taxable	**40%**	**40%**	
1 month - 15% of annual fee			Per m2	Reference	Taxable	**15%**	**15%**	
Mandjar Bay & Stingray Wharf								
Short-term Commercial Jetty Licence for Mandjar Bar Jetties and Stingray Wharf per day - Vessel 15 lineal metres and under (fee for one day in the off season being from 1 May - 30 November up to a maximum of 7 days). This includes admin fees.			Per vessel, first day	Reference	Taxable	**1,250.00**		
Short-term Commercial Jetty Licence for Mandjar Bar Jetties and Stingray Wharf per day - Vessel 15 lineal metres and under (additional day during off season being from 1 May - 30 November up to a maximum of 7 days). This includes admin fees.			Per vessel, additional day	Reference	Taxable	**150.00**		
Short-term Commercial Jetty Licence for Mandjar Bar Jetties and Stingray Wharf per day - Vessels over 15 lineal Metres (one day in the off season being from 1 May - 30 November up to a maximum of 7 days). This includes admin fees.			Per vessel, first day	Reference	Taxable	**1,475.00**		
Short-term Commercial Jetty Licence for Mandjar Bar Jetties and Stingray Wharf per day - Vessels over 15 lineal Metres (additional day during off season being from 1 May - 30 November up to a maximum of 7 days). This includes admin fees.			Per vessel, additional day	Reference	Taxable	**375.00**		
Mandjar Bay Commercial Jetty Licence for 12 months (pro rata available, minimum 3 months)			Per Lineal Metre	Reference	Taxable	**458.27**	**439.50**	4.3%
Stingray Wharf Commercial Jetty Licence for 12 months (pro rata available, minimum 3 months)			Per Lineal Metre	Reference	Taxable	**425.42**	**408.00**	4.3%
Notes:-								
Administration Fee - per Refund Request						**61.26**	**58.75**	4.3%
Administration Fee - Sub Licencing Credit (per financial year)						**61.26**	**58.75**	4.3%
Chalets								
Chalet Rate (per night)*^+								
Studio (max 2 people) per night (1 Queen bed or 2 singles)		81-10-01(c) GST reg	Per night	Reference	Taxable	**135-300**	**135-300**	
Spa Chalet (max 2 people) per night (1 Queen bed)		81-10-01(c) GST reg	Per night	Reference	Taxable	**185-350**	**185-350**	
Family Chalet (max 4 people) per night (1 Queen & 2 single beds)		81-10-01(c) GST reg	Per night	Reference	Taxable	**199-400**	**199-400**	
Couples Chalet (2 bedroom - max 4 people) per night (2 Queen beds)		81-10-01(c) GST reg	Per night	Reference	Taxable	**199-400**	**199-400**	
Accessible Chalet (2 bedroom - max 4 people) per night (4 Single beds)		81-10-01(c) GST reg	Per night	Reference	Taxable	**199-400**	**199-400**	
**** Price charged within the range based on peak, weekend and off-peak demand for accommodation as determined by management.***								
Other Charges								
Replacement Linen		81-10-01(c) GST reg	Per Item	Reference	Taxable	**Depends on Item**	**Depends on Item**	
Linen replaced on request - fee applies depending on items replaced						**At cost plus cleaner fee and 10%**	**At cost plus cleaner fee and 10%**	
Chalet clean after 7 day stay - no charge						**No Charge**	**No Charge**	
Washing Machine or Dryer		81-10-01(c) GST reg	Per each use	Reference	Taxable	**4.69**	**4.50**	4.3%
Promotional Activities - Marketing Activities			Per Night	Reference	Taxable	**0-30%**	**0-30%**	
Please Note: *Additional guests in a chalet can not be accommodated. Sorry no rollway's, areobed, swags or mattresses on floor allowed.*								

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
WORKS & SERVICES								
Tree Removal and Replacement								
Removal of tree (up to 5m) plus supply and installation of 45 litre container size replacement tree		General Principles	Per Tree	Full	Taxable	**786.00**	**753.86**	4.3%
Removal of tree (5m - 10m) plus supply and installation of 100 litre container size replacement tree		General Principles	Per Tree	Full	Taxable	**2,504.50**	**2,401.94**	4.3%
Removal of tree (10m - 15m) plus supply and installation of 200 litre container size replacement tree		General Principles	Per Tree	Full	Taxable	**3,236.50**	**3,103.74**	4.3%
Removal of tree (15m and over) plus supply and installation of 200 litre container size replacement tree		General Principles	Per Tree	Full	Taxable	**6,486.00**	**6,220.49**	4.3%
Traffic Management								
Traffic management plan review - standard TMP review of up to 1 hour		General Principles	Per plan	Full	Taxable	**211.00**	**205.00**	2.9%
Traffic management plan review - Complex TMP review exceeding one hour (rate per hour)		General Principles	Per Plan	Full	Taxable	**319.00**	**310.00**	2.9%
Endorse Generic Traffic Management Plan		General Principles	Per Application	Full	Taxable	**576.00**	**560.00**	2.9%
Extension of Traffic Management Plan		General Principles	Per Application	Full	Taxable	**211.00**	**205.00**	2.9%
Road Closure for more than 4 weeks		General Principles	Per Closure	Full	Taxable	**576.00**	**560.00**	2.9%
Other Charges								
Application for Pedestrian Access Way or Footpath Closure		General Principles	Per Application	Full	Taxable	**211.00**	**205.00**	2.9%
Application for Closure of City Parking Bays		General Principles	Per Application	Full	Taxable	**211.00**	**205.00**	2.9%
Crossover Application Fee		General Principles	Per Application	Full	Taxable	**150.00**	**146.00**	2.7%
Infrastructure and Asset Inspection Fee to be applied to Class 1 Buildings building and demolition work	Local Government Act Section 6.16	General Principles	For first and each subsequent inspection and administration of infrastructure asset inspection including inspection of footpath, kerb drainage etc., following completion of building construction (cost per inspection)	Full	Taxable	**272.00**		
Works in the Road Reserve Application Fee		General Principles	Per Application	Full	Taxable	**479.00**	**467.00**	2.6%
Obstruction in the Road Reserve Application Fee		General Principles	Per Application	Full	Taxable	**212.00**	**205.00**	3.4%
Private and Third Party Works			Per Project	Full	Taxable	**At Cost + 15%**	**At Cost + 15%**	
Additional Culvert Pipes		General Principles	Per Pipe Length	Full	Taxable	**188.00**	**181.00**	3.9%
Delivery additional pipes		General Principles	Per Pipe Length	Full	Taxable	**61.00**	**59.00**	3.4%
Supervision Fee with consultant		ATO Ruling	Per Project	Full	Exempt	**1.5% of Roadworks, Drainage & Earthworks Costs**	**1.5% of Roadworks, Drainage & Earthworks Costs**	
Supervision Fee without consultant		ATO Ruling	Per Project	Full	Exempt	**3.0% of Roadworks, Drainage & Earthworks Costs**	**3.0% of Roadworks, Drainage & Earthworks Costs**	
Performance Bank Guarantee			Per Stage	Bond	Exempt unless forfeited	**22,685.00**	**22,685.00**	
Outstanding Works Bank Guarantee			Per Stage	Bond	Exempt unless forfeited	**125% of the cost of the outstanding works**	**125% of the cost of the outstanding works**	
Engineering Assessment		General Principles	Per hour	Full	Taxable	**At Cost**	**At Cost**	
Outstanding Works Bond - Admin Fee ***Note:*** *Fee paid by developer (per stage of development) where they have not completed works but have requested the subdivision be cleared)*		General Principles	Per Stage	Full	Exempt unless forfeited	**1,134.00**	**1,134.00**	
RAV Electric Highway - Electric Vehicle Charging Station electricity use, provided through E-Station access cards.		General Principles	per kWh	Full	Taxable	**0.50**	**0.50**	
Maintenance Bond			Per Stage	Bond	Exempt unless forfeited	**5% of the contract value for construction and drainage works**	**5% of the contract value for construction and drainage works**	

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
WASTE MANAGEMENT								
HOUSEHOLD WASTE SERVICES								
An annual charge per mobile garbage bin (MGB) pursuant to Section 67 of the Waste Avoidance & Resource Recovery Act 2007 (WARR) is levied for a waste service provided by the City against all owners of property (including strata titled premises) within the municipality where a habitable dwelling/building is erected.								
Standard Waste Service includes: **Supply and weekly collection of 1 x 240 L general waste bin (GWB)** **Supply and fortnightly collection of 240 L or 360 L recycling bin (RB)** **One junk & metals verge pick up** **Two green waste verge pick ups** **One waste voucher allowing 2 green waste and 2 general waste entries to Mandurah Waste Management Centre**			Per Service	Statutory	Exempt	**424.00**	**393.00**	**7.9%**
Standard Waste Service (smaller general waste bin) includes: **Supply and weekly collection of 1 x 140 L general waste bin (GWB)** **Supply and fortnightly collection of 240 L or 360 L recycling bin (RB)** **One junk & metals verge pick up** **Two green waste verge pick ups** **One waste voucher allowing 2 green waste and 2 general waste entries to Mandurah Waste Management Centre**			Per Service	Statutory	Exempt	**413.00**	**382.25**	**8.0%**
Standard (no verge collections) Waste Service includes: **Supply and weekly collection of 140 L mobile garbage bin** **Supply and fortnightly collection of 360 L mobile recycling bin** **No verge collections** **One waste voucher allowing 2 green waste and 2 general waste entries at the Mandurah Waste Management Centre**			Per Service	Statutory	Exempt	**Calculated rubbish charge less $30**	**393.00**	
Special walk-in waste collection service is offered to residents free of charge. Residents must seek written approval from City and service is only supplied if justified on medical grounds and requires supporting documentation from GP. Approval is valid for 3 years.			Per Service	Statutory	Exempt	**No charge**	**No charge**	
Additional Rubbish Only Service Supply & weekly collection of 1 additional 240 L or 140 L mobile garbage bin (bin will be stickered accordingly)			Per Service	Full	Exempt	**172.50**	**164.25**	**5.0%**
Additional Recycling Only Service Supply & fortnightly collection of 1 additional 240 L or 360 L mobile recycling bin (bin will be stickered accordingly)			Per Service	Full	Exempt	**165.60**	**157.75**	**5.0%**
Downsize General Waste Bin Downsize existing 240 L MGB to 140 L MGB. Bin collected weekly.			One off fee	Full	Taxable	**74.50**	**62.75**	**18.7%**
Upsize Recycling Bin Upsize existing 240 L MRB to 360 L MRB. Bin collected fortnightly.			One off fee	Full	Taxable	**129.50**	**109.00**	**18.8%**
New Home Bin Requests Residents will be able to request the different bin options (140 L or 240 L mobile garbage bin and 240 L or 360 L mobile recycling bin) when ordering bins.						**No charge**	**No charge**	
OTHER WASTE SERVICES **Commercial Local Government Waste Service** ***An annual charge per waste receptacle pursuant to Section 67 of the Waste Avoidance & Resource Recovery Act 2007 (WARR) is levied for a waste service provided by the City.***								
General Waste Bin Only Service includes: supply and weekly collection of 1 x 240 L MGB			Per Service	Full	Taxable	**172.50**	**164.25**	**5.0%**
Recycling Bin Only Service includes: supply and fortnightly collection of 1 x 240 L MRB			Per Service	Full	Taxable	**165.60**	**157.75**	**5.0%**
Bulk Rubbish Only Waste Service (660 L) includes: supply of 1 x 660 L MGB; and the weekly collection of 1 x 660 L MGB			Per Service	Full	Taxable	**691.70**	**658.75**	**5.0%**
Bulk Rubbish Only Waste Service (1100 L) includes: supply of 1 x 1100 L MGB; and the weekly collection of 1 x 1100 L MGB			Per Service	Full	Taxable	**882.30**	**840.25**	**5.0%**
Bulk Recycling Only Waste Service (660 L) includes: supply of 1 x 660 L MRB; and the weekly collection of 1 x 660 L MRB			Per Service	Full	Taxable	**665.70**	**634.00**	**5.0%**
Bulk Recycling Only Waste Service (1100 L) includes: supply of 1 x 1100 L MRB; and the weekly collection of 1 x 1100 L MRB			Per Service	Full	Taxable	**851.60**	**811.00**	**5.0%**
Ad-Hoc Local Government Waste Collections *A per service charge for ad-hoc local government waste collection is charged pursuant to section 6.16 of the Local Government Act 1995 for the once off ad-hoc collection of:*								
1 x 240 L MGB			Per Service	Full	Taxable	**7.40**	**7.00**	**5.7%**
1 x 660 L MGB			Per Service	Full	Taxable	**11.60**	**11.00**	**5.5%**
1 x 1100 L MGB			Per Service	Full	Taxable	**15.80**	**15.00**	**5.3%**
1 x 240 L MRB			Per Service	Full	Taxable	**7.40**	**7.00**	**5.7%**
1 x 660 L MRB			Per Service	Full	Taxable	**11.30**	**10.75**	**5.1%**
1 x 1100 L MRB			Per Service	Full	Taxable	**15.20**	**14.50**	**4.8%**
WASTE MANAGEMENT CENTRE								
The below Waste Management Centre fees are based on general waste being disposed of at the Waste to Energy plant in Kwinana								
Waste Vouchers Entry/Usage *Ratepayers of the City of Mandurah who pay the annual waste service charge are entitled to Free Entry with a current valid waste voucher to dispose of up to 1m^3 of green waste, general or inert waste from a Car, Utility, Van or Trailer.*								
* Each individual green waste voucher can be used to dispose of up to 1 m^3 of green waste from a car, utility, van or trailer. * Each individual general waste voucher can be used to dispose of up to 1 m3 of green, general or inert waste from a car, utility, van or trailer. * Up to 4 passenger tyres can be disposed of using a valid general waste voucher. Additional tyres will be charged as per gate fees. * Up to 1 mattress may be disposed of using a valid general waste voucher. Additional mattresses will be charged as per gate fees. * Waste vouchers cannot be used for the disposal of asbestos. Asbestos waste is charged separately as per gate fees. * Vouchers are not transferrable or redeemable for cash * Vouchers are valid for one year only and expire on 31 August each year. * A valid voucher must be presented to the gate attendant at the time of entry to gain free disposal.								
Green Waste Voucher - equivalent value of $22.0								
General Waste Voucher - equivalent value of $63.50								

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
Payment Terms								
Payment of all charges is required in full by Cash, Business Cheque or credit card at time of entry.								
Credit Account Application Fee								
Credit accounts may be approved by prior arrangement subject to adequate notice to allow for processing of credit facility applications and an Account Application Processing Fee will apply as follows:								
Credit limit below $3000			per item	Full	Taxable	**28.00**	**27.00**	**3.7%**
Credit limit above $3000			per item	Full	Taxable	**56.00**	**54.00**	**3.7%**
Large Volumes of Compacted Waste								
City approval is required for the delivery of large volumes (1000 tpa) of compacted waste to the Waste Management Centre.								
COMMERCIAL LOADS								
All trucks (regardless of size) will be weighed on the weighbridge and charged on a per tonne basis								
Minimum charge for Commercial Loads on Weighbridge		Reg 81-10.01(d) GST Reg						
General Waste			per item	Full	Taxable	**63.00**	**60.00**	**5.0%**
Green Waste			per item	Full	Taxable	**45.90**	**43.75**	**4.9%**
Inert Waste			per item			**38.60**	**36.75**	**5.0%**
Discounts are provided to Large commercial waste operators who dispose of volumes of over 5,000 tonnes per annual will be at the discretion of city officers up to 25% discount for the processing and management of waste through the Waste Management Centre only								
General Waste								
General Waste (non-metropolitan) per tonne		Reg 81-10.01(d) GST Reg	per tonne	Full	Taxable	**236.00**	**225.00**	**4.9%**
General Waste (metropolitan) per tonne (Landfill Levy applies)		Reg 81-10.01(d) GST Reg	per tonne	Full	Taxable	**236.00 plus applicable waste levy**	**237.00 plus applicable landfill levy**	
Green Waste								
Green Waste (No weeds, grass or soil)								
Truck - per tonne		Reg 81-10.01(d) GST Reg	per tonne	Full	Taxable	**126.00**	**108.00**	**16.7%**
Utilities & Trailers - up to 1 m^3		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	**22.00**	**22.25**	**-1.1%**
- 1.0 - 2.0 m^3		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	**46.00**	**43.75**	**5.1%**
- > 2.0 m^3		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	**68.50**	**65.25**	**5.0%**
Large Logs/Tree - Trucks						-		
Trucks - per tonne		Reg 81-10.01(d) GST Reg	per tonne	Full	Taxable	**126.00**	**120.00**	**5.0%**
Inert Waste						-		
Inert (Construction & Demolition) Waste - per tonne		Reg 81-10.01(d) GST Reg	per tonne	Full	Taxable	**90.80**	**86.50**	**5.0%**
Hazardous Material								
Asbestos material - per tonne (maximum 2 tonnes)		Reg 81-10.01(d) GST Reg	per tonne	Full	Taxable	**221.50**	**221.50**	
Recyclable Material								
Recyclable Scrap Steel (no contamination) per tonne		Reg 81-10.01(d) GST Reg	per tonne	Full	Taxable	**No Charge**	**No Charge**	
Cardboard/General Recyclables (per m^3)		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	**15.20**	**14.50**	**4.8%**
CFLs/Fluorescent Tubes (per kg)		Reg 81-10.01(d) GST Reg	per Kg	Full	Taxable	**6.80**	**6.50**	**4.6%**
E-waste (per kg)		Reg 81-10.01(d) GST Reg	per Kg	Full	Taxable	**1.05**	**1.00**	**5.0%**
Mattresses (per item)		Reg 81-10.01(d) GST Reg	per Kg	Full	Taxable	**43.60**	**41.50**	**5.1%**
Entry When Weighbridge Not In Use - Heavy Vehicles						**$ per Vehicle Wheel**	**$ per Vehicle Wheel**	
Types of Waste								
General Waste		Reg 81-10.01(d) GST Reg		Full	Taxable	**62.75**	**62.75**	
Green Waste		Reg 81-10.01(d) GST Reg		Full	Taxable	**31.25**	**31.25**	
Inert Waste		Reg 81-10.01(d) GST Reg		Full	Taxable	**22.75**	**22.75**	
RESIDENTIAL LOADS - CARS, UTILITIES AND TRAILERS								
Green Waste								
Car Sedan Boot - Green Waste Only (up to 0.3 m^3)		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	**1 valid green waste voucher or 14.00**	**1 valid green waste voucher or 13.50**	
SUV Boot - Green Waste Only (up to 0.6 m^3)			per m^3	Full	Taxable	**1 valid green waste voucher or 18.00**	**1 valid green waste voucher or 17.00**	
Utility/Trailer - Clean Green Waste (no contamination - free of weeds, grass and soil)								
- Up to 1 m^3		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	**1 valid green waste voucher or 22.00**	**1 valid green waste voucher or 21.00**	
- between 1.0 and 2.0 m^3		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	**46.00**	**43.75**	**5.1%**
- greater than 2.0 m^3		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	**68.50**	**65.25**	**5.0%**

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
vehicles in excess of 3 m^3 will be required to be weighed on the weighbridge								
General Waste								
Car Sedan Boot - General Waste Only (up to 0.3 m^3)			per m^3	Full	Taxable	1 valid general waste voucher or 22.00	1 valid general waste voucher or 21.00	
SUV Boot - General Waste Only (up to 0.6 m^3)			per m^3	Full	Taxable	1 valid general waste voucher or 44.00	1 valid general waste voucher or 42.00	
Utility/Trailer - General Waste			per m^3					
- Up to 1 m^3		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	1 valid general waste voucher or 63.50	1 valid general waste voucher or 60.50	
- between 1.0 and 2.0 m^3		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	98.00	93.50	4.8%
- greater than 2.0 m^3		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	149.50	142.50	4.9%
vehicles in excess of 3 m^3 will be required to be weighed on the weighbridge								
Inert Waste								
Car Sedan Inert Waste (bricks, sand, concrete) (up to 0.3 m^3) Only		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	1 valid general waste voucher or 16.75	1 valid general waste voucher or 16.00	
SUV Boot - Inert Waste Only (up to 0.6m^3		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	1 valid general waste voucher or 25.00	1 valid general waste voucher or 24.00	
Utility/Trailer - Inert Waste (bricks, sand, concrete)		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable			
- Up to 1 m^3		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	1 valid general waste voucher or 34.00	1 valid general waste voucher or 32.50	
- 1.0 - 2.0 m^3		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	76.70	73.00	5.1%
- > 2.0 m^3		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	119.20	113.50	5.0%
Utility/Trailer - Scrap Metal only (no contamination)		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	No charge	No charge	
Hazardous Materials								
Asbestos material - per sheet or part thereof		Reg 81-10.01(d) GST Reg	Per Sheet	Full	Taxable	21.00	21.00	
Asbestos - per tonne (maximum 2 tonne)		Reg 81-10.01(d) GST Reg	per m^3	Full	Taxable	221.50	221.50	
Household Hazardous Waste (Domestic quantities< 20kg)		Reg 81-10.01(d) GST Reg		Full	Taxable	No Charge	No Charge	
Recyclables								
Passenger Tyres - each		Reg 81-10.01(d) GST Reg	Each	Full	Taxable	8.00	8.00	
Passenger Tyres with rims attached - each		Reg 81-10.01(d) GST Reg	Each	Full	Taxable	15.00	15.00	
Truck Tyres - each			Each	Full	Taxable	19.50	19.50	
Truck Tyres with rims attached - each			Each	Full	Taxable	22.75	22.75	
Mattresses - each		Reg 81-10.01(d) GST Reg	Each	Full	Taxable	43.60	41.50	5.1%
Car Bodies - per car *Car bodies are only accepted where tyres are removed and no rubbish is left on or in car bodies*		Reg 81-10.01(d) GST Reg	Per Car	Full	Taxable	17.00	16.25	4.6%
Cardboard/General Recyclables (Residents only)		Reg 81-10.01(d) GST Reg		Full	Taxable	No Charge	No Charge	
E-waste (domestic quantities only)		Reg 81-10.01(d) GST Reg		Full	Taxable	No Charge	No Charge	
CFLs/Fluorescent Tubes (domestic quantities only)		Reg 81-10.01(d) GST Reg		Full	Taxable	No Charge	No Charge	
Waste Oil (domestic quantities only)		Reg 81-10.01(d) GST Reg		Full	Taxable	No Charge	No Charge	
Paint		Reg 81-10.01(d) GST Reg		Full	Taxable	No Charge	No Charge	
Public Weighbridge								
Public weighing with full certification		Reg 81-10.01(d) GST Reg		Full	Taxable	41.10	39.00	5.4%
Administration								
Drive off without paying fee		Reg 81-10.01(d) GST Reg		Full	Taxable	500.00	540.00	-7.4%
Inert Waste - non-metropolitan area (per tonne)								
Clean Fill		Reg 81-10.01(d) GST Reg	per tonne	Full	Taxable	12.50	10.00	25.0%
Class 1 Building Fill (Minimal Contamination)		Reg 81-10.01(d) GST Reg	per tonne	Full	Taxable	32.50	26.00	25.0%
Contaminated Class 1 Building Fill (Mixed Loads - requires sorting)		Reg 81-10.01(d) GST Reg	per tonne	Full	Taxable	68.80	55.00	25.1%
Non-complying Fill		Reg 81-10.01(d) GST Reg	per tonne	Full	Taxable	187.50	150.00	25.0%
Public Weighbridge								
Public weighing with full certification		Reg 81-10.01(d) GST Reg		Full	Taxable	41.00	39.00	5.1%

Detail	Head of Power	GST Basis	Condition	Fee Basis	GST Status	2026/2027 Fee/Charge (Inc GST) $	2025/2026 Fee/Charge (Inc GST) $	Increase vs 2025/2026 %
Inert Waste - metropolitan area								
(Landfill levy applies $90.00 per tonne from 1 July 2026)								
Clean Fill		Reg 81-10.01(d) GST Reg	per tonne	Full	Taxable	**111.50**	**106.80**	**4.4%**
Class 1 Building Fill (Minimal Contamination)		Reg 81-10.01(d) GST Reg	per tonne	Full	Taxable	**131.50**	**122.30**	**7.5%**
Contaminated Class 1 Building Fill (Mixed Loads - requires sorting)		Reg 81-10.01(d) GST Reg	per tonne	Full	Taxable	**167.80**	**151.80**	**10.5%**
Non-complying Fill		Reg 81-10.01(d) GST Reg	per tonne	Full	Taxable	**286.50**	**246.80**	**16.1%**
Waste Licence Application Fee		Waste Local Laws	per application	Statutory	Exempt	**21.00**	**20.00**	**5.0%**
Weekend/After Hours Callout Fee (Inert Landfill)		Reg 81-10.01(d) GST Reg	per call-out	Full	Taxable	**294.80**	**280.75**	**5.0%**
Entry When Weighbridge Not In Use - Heavy Vehicles						**$ per Vehicle Wheel**	**$ per Vehicle Wheel**	
Types of Waste								
General Waste		Reg 81-10.01(d) GST Reg		Full	Taxable	**62.75**	**62.75**	
Green Waste		Reg 81-10.01(d) GST Reg		Full	Taxable	**31.25**	**31.25**	
Inert Waste		Reg 81-10.01(d) GST Reg		Full	Taxable	**22.75**	**22.75**	

Submission - Objection to Proposed Specified Area Rate (SAR) – Port Boulevard Southport Canal Area

Collective Objection received from 8 residents:

Comment	City of Mandurah Response
Failure to Demonstrate Legislative Compliance The City relies upon section 6.37 of the Local Government Act 1995 as the basis for imposing the proposed SAR. However, the information provided to residents does not demonstrate: • that the proposed expenditure is necessary; • that the proposed expenditure is reasonable and proportionate; • that the services proposed are additional to those already funded through general rates; • that Southport Boulevard properties receive a distinct benefit sufficient to justify a separate charge; • that the proposed allocation of costs is equitable; or • that the proposed SAR is the most appropriate mechanism for funding the activities identified. The burden rests with the City to establish that the statutory requirements for imposing a specified area rate have been satisfied. To date, the City has asserted that the services are required but has not provided sufficient evidence to support that assertion. The proposal appears to be founded on assumptions regarding future expenditure rather than demonstrated need. Further, the City's Statement of Objects and Reasons states that Specified Area Rates exist to facilitate enhanced service levels and maintain the amenity of a defined area. However, the majority of expenditure proposed for Southport Boulevard relates to administration, monitoring, surveys and the accumulation of reserves for possible future works. The City has not demonstrated how these activities constitute an enhanced service level or provide a special benefit beyond those ordinarily expected from local government functions.	**Response 1** The City has satisfied the requirements of section 6.37 of the *Local Government Act 1995* (the Act). The following provides clarification addressing each of the matters raised. **That the proposed expenditure is necessary**: The proposed SAR is based on identified and evidenced needs associated with the ongoing function and sustainability of the canal system. Hydrographic surveys undertaken in 2013 and 2026 confirm sediment accretion of 0.25m to 0.5m at the canal entrance, indicating a progressive reduction in navigable depth. **That the proposed expenditure is reasonable and proportionate:** • Ongoing services such as water quality monitoring, cleaning, and surveys are required to maintain the canal's environmental condition and usability. It should be noted that water quality monitoring and surveys are currently being undertaken. • Costs relate directly to defined services required to maintain canal functionality and amenity, including testing, cleaning, surveys, and future dredging. • Following the hydrographic survey, the City revised the dredging assumption from the advertised 10-year period to an expected 35-year period. The proposed Southport SAR budget therefore spreads the dredging component over 35 years, reducing the annual SAR budget from the advertised $8,248.80 to $5,019.83, with a City contribution of $92.17 reflecting the 1.8% public open space abutting the seawall. **That the services proposed are additional to those already funded through general rates;**

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	The services funded through the SAR are specific to the canal system and are not services provided to the broader community through general rates. This has been established since 6 May 1993 when the Deed between Wannanup Development Nominees Pty Ltd and the City of Mandurah was executed, where it was clear from subdivision that the general ratepayers were not going to pay for maintenance of the waterways and that each canal was required to form a Community Association who would have to be incorporated, and would have "full financial responsibility to maintain the Waterways and after taking account of contributions which the Developer is required by this Scheme to make to the Maintenance Fund, shall fulfil its financial responsibilities by imposing levies upon its members and by such other means as the Association from time to time considers proper but without recourse to the City's funds." This Deed included Northport, Eastport and Southport canal areas. It was an administration oversight that Southport properties, being the last of the Wannanup canal areas, were not entered into the City's rates database for a Specified Area Rate to apply when the titles were being created. Due to the difficulties being experienced by other canal areas of forming the Community Association and the complex legal obligations of these Community Associations, Council agreed to accept management of all canals and charge a SAR to the applicable properties. • The SAR funds canal-specific activities such as: o Hydrographic surveys of the canal bed o Canal cleaning and debris removal o Water quality monitoring within the canal o Dredging of the canal entrance These services are site-specific and directly attributable to the existence of the canal infrastructure, and are not funded from general rates, which support services provided across the entire district. **That Southport Boulevard properties receive a distinct benefit sufficient to justify a separate charge:** all other canal properties in the District of Mandurah are levied with a SAR. Southport is the only canal system who are not paying a SAR contribution. Refer to the above point in relation to the services funded that are specific to the canal system that are not services provided to the broader community through general rates.

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	That the proposed allocation of costs is equitable; City officers have developed a proposed budget for the SAR based on actual costs incurred. **That the proposed SAR is the most appropriate mechanism for funding the activities identified:** The Council report identifies the proposed Southport SAR as the mechanism to recoup the costs of litter removal from the canal waterbody, water quality testing, canal management, surveying and a contribution towards future dredging for the Port Bouvard Southport Canals. • Section 6.37 of the Act specifically enables local governments to recover costs of defined works, services or facilities within a specific area where a benefit exists. • Funds must be: o Used only for the specified purpose, or o Held in a reserve for that purpose (e.g. dredging). The proposed use of a reserve to accumulate funds for periodic dredging is in accordance with the legislation and represents standard practice for long-life infrastructure.
Compliance with Section 6.33(3) The proposed differential rates based on the SAR appears capable of exceeding the threshold contemplated by section 6.33(3) of the Local Government Act 1995, which requires Ministerial approval where a rate exceeds twice the lowest rate imposed by the local government. The prosed amount greatly exceeds twice the lowest and represents the second highest amount imposed on any canal adjacent area. The City has not addressed this issue in any material made available to residents. Accordingly, we request that the City publicly confirm: 1. Whether Ministerial approval has been sought and obtained. 2. Whether the Minister was made aware of the residents concerns and outstanding queries. 3. The legislative basis upon which the City considers the proposed SAR complies with section 6.33(3). 4. The basis upon which any approval was granted.	The objection appears to arise from a misunderstanding of the legislative framework. The proposed charge is a Specified Area Rate under section 6.37 of the Act, not a differential general rate under section 6.33. As a result, the threshold and Ministerial approval provisions in section 6.33(3) do not apply. The SAR is assessed against the requirements of section 6.37, which the City considers have been satisfied. In relation to the specific requests raised: 1. Ministerial approval – Not required, as section 6.33(3) does not apply to SARs. 2. Ministerial consideration of submissions – Not applicable for the same reason. 3. Legislative basis for compliance – Section 6.37 (Specified Area Rates). 4. Basis of any approval – Not applicable. 5. Supporting submissions to the Minister – Not applicable. 6. Provision of approval documentation – Not applicable.

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5. Whether Council has provided supporting submissions, legal advice, financial modelling or other supporting material to the Minister. 6. Whether copies of the approval and supporting documentation will be made available to affected ratepayers. Residents cannot reasonably assess the validity of the proposal without this information.	

Consultation Has Been Incomplete
The City's correspondence dated 21 May 2026 acknowledged a number of questions raised by residents.
 	
However, several important matters remain unanswered.
 	
Meaningful consultation requires that residents be provided with sufficient information to understand, assess and respond to a proposal before a decision is made.
 	
The current consultation process falls short of this standard.
	The City has followed the statutory consultation requirements set out in the *Local Government Act 1995*.
	• In accordance with section 6.36, the City has:
	  ○ Provided local public notice of the proposed SAR
	  ○ Invited written submissions from ratepayers and electors for a defined consultation period
	This process ensures that all affected ratepayers are given the legislated opportunity to make submissions prior to Council making a decision.
	
	The City has provided information to residents through multiple channels, including:
	• Initial correspondence on 22 April 2026 outlining:
	  ○ The purpose and legislative basis of the SAR
	  ○ The services to be funded
	  ○ A detailed breakdown of the proposed annual budget
	• A Southport SAR information session held on 7 May 2026, allowing:
	  ○ Direct engagement with City officers
	  ○ Questions to be raised and discussed
	• Follow-up written correspondence:
	  ○ Acknowledging questions raised by residents
	  ○ Issuing further correspondence on 21 May 2026 following Council's adoption for advertising, inviting submissions and responding to questions raised at the information session.
	  ○ Providing responses and additional technical information (e.g. hydrographic survey findings)
	• Further email on 10 June reminding the attendees of the information of the deadline for objections.
	
	The only outstanding matter was relating to the history of the development which is included in the Council Report.

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History of the Development The City has acknowledged that it is still investigating the historical circumstances surrounding the development of the Southport canal area, including whether any conditions, agreements or arrangements exist that may be relevant to future maintenance obligations. This information is fundamental to the proposal. If historical development approvals, subdivision conditions, developer agreements or other arrangements contemplated alternative funding arrangements for canal maintenance, that information may materially affect the appropriateness of imposing a SAR. Council should not proceed with the proposal until this investigation has been completed and the results disclosed to residents.	The Southport canals formed part of the broader Port Bouvard canal development, which also included Northport and Eastport. Responsibility for canal management was required to be privately funded rather than met by the general ratepayer and was to be managed by each canal area establishing a Community Association that would be responsible for the waterways management and maintenance and charge levies to canal property owners annually to fulfill its management obligations. Over time, the City assumed management responsibilities for the canal reserves following the revocation of Town Planning Scheme No. 4 and the establishment of formal maintenance arrangements with the developer, which required the properties to pay a SAR to Council for taking over these responsibilities. The SAR arrangements were established for other Port Bouvard canal precincts, including Northport and Eastport, following handover from the Developer. However, City officers at the time, when Southport was created, did not include Southport in the Council resolution for a SAR to be introduced in budget papers from 2009. Consultation occurred in 2007 as part of the process to revoke Town Planning Scheme No. 4, and this included some Southport landowners. The available records suggest that approximately 64 per cent of Southport landowners were consulted at that time. However, many lots were vacant, ownership has changed significantly since then. As mentioned previously, since 1993, the City of Mandurah approved the development based on the property owners being responsible for the maintenance and management of the canals. The Canal Maintenance Agreement between Wannanup Development Nominees Pty Ltd and the City to repeal TPS4 and agree that the City would be responsible for the ongoing maintenance and management of the Canals was executed in 2009 during the time that the Canal Waterways Management Policy (POL-EVM06) was in place. The Canal Waterways Management Policy was first approved on 12 December 2001 which formed the position, which is still held today, that all private property owners of canals are levied by a Specified Area Rate and the Policy does not exclude any canal estate from this position.

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	The research also found that Southport did not have a dedicated residents' association or waterways advisory group as required in the Deed entered into by the Developer to subdivide the area into a canal. Advisory groups were established for Northport and Eastport, but the available minutes and records do not show equivalent representation or discussion specific to Southport. This may have contributed to the City's administration error for not progressing the SAR in the same way as the other canal precincts. At the time the City assumed responsibility for the Southport canals, the estate was largely undeveloped and maintenance costs may have been relatively low. As more lots have been developed, ongoing maintenance requirements and associated costs are likely to have increased. There are now 15 developed lots out of a total of 37 canal lots. Overall, the Council Policy provides the position of Council that canal management costs are to be recovered from benefiting landowners rather than the broader community.
Canal Cleaning Costs The proposal includes annual expenditure for canal cleaning. However, the City has not explained why local residents should bear the cost of cleaning litter and debris that enters the canal system from the broader community. To the extent that litter accumulation is caused by unlawful behaviour, the issue arises from failures in prevention, enforcement and compliance activities. The burden of addressing littering should not be transferred to a limited group of ratepayers because the City has failed to adequately prevent or enforce against the conduct causing the issue. Residents seek clarification regarding: • what enforcement activities are undertaken to prevent littering; • how many infringement notices or prosecutions have been issued in recent years; • what preventative measures have been implemented; and • why the broader community should not contribute to these costs through general rates.	Canal cleaning forms part of the ongoing management required to maintain the function, water quality and amenity of the canal system. The activity relates specifically to the removal of debris and build-up within the canal itself, which is necessary to prevent blockages and support water quality and usability. As a canal-specific service, it is appropriately funded through a SAR, which applies to properties that directly benefit from the canal's condition and amenity. In relation to the source of litter: • While some debris may originate from broader sources, the impact and accumulation occur within the canal system, which is a defined asset servicing canal-front properties. • The SAR reflects a user-beneficiary model, consistent with other canal estates across the City where similar costs are recovered from benefiting properties. With respect to enforcement and prevention:

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	• Matters relating to unlawful activity (e.g. dumping or unsafe behaviour) are addressed through appropriate enforcement channels, including referral to the Water Police where applicable. • The material provided to date does not include detailed enforcement statistics or records of infringement activity. Accordingly, canal cleaning is considered a necessary, localised service tied to the canal infrastructure, and its inclusion within the SAR is consistent with the principle that those properties benefiting from the canal system contribute to its ongoing maintenance.
Lack of Evidence Supporting Dredging A significant proportion of the proposed SAR relates to future dredging costs. Despite this, the City has provided no engineering assessment, expert report, business case, risk assessment, navigation study or independent advice demonstrating that dredging is necessary. The City's position appears to be that sediment accumulation has occurred and that dredging may potentially be required at some point within the next decade. This is not sufficient justification to commence collecting funds immediately from residents. Before any dredging contribution is imposed, the City should demonstrate: • that dredging is required; • when dredging is expected to be required; • the consequences of not undertaking dredging; • alternative management options considered; and • the basis for the estimated dredging costs. Residents should not be required to fund speculative future works that may never be required.	The Council report states that the City has undertaken a hydrographic survey which indicates a build-up of sediment in the canal entrance and that future dredging is expected to be required to maintain a navigable entrance. This data indicates that, without intervention, navigability—particularly at low tide—is likely to be impacted in future, establishing a reasonable basis for planning for dredging. In terms of timing and funding approach: • The advertised SAR assumed dredging would be required within 10 years. Based on the hydrographic survey, the Budget Adoption report states that dredging is expected to be required every 35 years. • The SAR includes an annual contribution to a reserve, which is consistent with the provisions of section 6.37 allowing funds to be set aside for future works. This approach: • Avoids the need for a significant one-off cost when dredging becomes necessary • Ensures that current and future beneficiaries contribute equitably to the eventual works The proposed funding model reflects a 35-year dredging cycle identified in the Budget Adoption report. The original model was based on 10 years and therefore the annual amount required has reduced.

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Hydrographic Survey Costs Are Excessive and Disproportionate The proposal includes significant annual hydrographic survey costs, which contributes to nearly 25% of the overall SAR. However, the City's own information indicates that the canal has existed for approximately twenty years without requiring dredging and that dredging may not be required for approximately another ten years. Given these statements, annual surveys appear excessive and disproportionate to the identified risk. If dredging is not anticipated for a decade, there is no apparent justification for annual survey expenditure. At a minimum, the City should explain why: • surveys could not be undertaken every five years; • surveys could not be deferred until there is evidence that dredging is approaching a trigger point; or • existing survey data is insufficient to support future decision making. The current proposal appears to impose ongoing costs without demonstrating corresponding value to residents.	Hydrographic surveys are a key component of managing canal systems and directly inform whether and when intervention (such as dredging) is required. Surveys provide evidence of sediment accumulation and changes in canal depth over time, which is necessary to support safe navigation and asset management. The City's position is based on comparative practice across other canal estates, where ongoing monitoring forms part of the standard management approach used to inform maintenance planning. In relation to frequency: • The current proposal reflects a proactive monitoring approach, ensuring that changes in sediment levels are identified early and that dredging timing can be based on actual conditions rather than assumptions. • The information available confirms that sediment accumulation has already been observed, reinforcing the need for ongoing monitoring rather than reliance on a single data point. Accordingly, hydrographic surveys are not solely linked to imminent dredging but are an essential management tool to track canal condition, inform future decisions, and reduce the risk of unplanned or reactive works, providing ongoing value to residents.
Water Quality Testing The City has confirmed that water quality testing is already being undertaken. Residents understand that water quality monitoring has historically formed part of broader environmental management arrangements associated with the Dawesville Cut and surrounding waterways. The City has not explained: • what testing is already being undertaken; • who currently funds that testing; • whether the proposed testing duplicates existing programs; • why existing monitoring is insufficient; or • why the costs should be borne exclusively by Southport residents. If testing is already occurring, residents should not be required to fund additional testing without evidence demonstrating necessity and avoiding duplication of costs already funded through general rates or	Water quality monitoring is a necessary component of managing the canal system and is specific to the conditions within the canal itself. The City has confirmed in the correspondence dated 21 May 2026 that water quality testing within the canal is currently undertaken, forming part of ongoing canal management. The proposed SAR formalises and allocates the cost of this canal-specific monitoring to the properties that directly benefit from the canal's environmental condition and amenity. Canal testing under the SAR is focused on localised conditions within the Southport canal system, which may differ from broader waterway monitoring in purpose and detail.

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other public funding sources, or to be used as a vehicle to supplement costs already borne to the council to meet any prior agreed obligations. The City should provide copies of existing testing results and explain why any additional testing is required, and how the testing is distinctly different.	Accordingly, the inclusion of water quality testing within the SAR reflects the principle that ongoing monitoring of the canal asset itself is a direct service to benefiting properties, rather than a duplication of general environmental programs.

Submission received 17 June 2026

Comment	City Of Mandurah Response

To Whom It May Concern,
I write to formally object to the proposed Specified Area Rate (SAR) for the Southport canal area.
 	
I have been a resident at this property for approximately two years. At the time of purchase, there was no indication that an additional targeted rate of this nature would be introduced. The imposition of a new and ongoing financial burden after acquisition raises concerns regarding transparency, reasonable purchaser expectations, and retrospective cost allocation.
 	
While I acknowledge the necessity of maintaining canal infrastructure, I question the basis upon which the overwhelming majority of the financial responsibility is being allocated to a limited number of approximately 37 property owners.
 	
The Dawesville Southport Channel and associated canal system were originally established as a large-scale environmental intervention to address significant ecological degradation within the Peel–Harvey estuary, including eutrophication, algal blooms, and poor water quality. Accordingly, the infrastructure performs an essential environmental function that benefits the broader estuarine system and the wider community, not solely the adjoining landowners.
	Refer Response 1, including:
	
	The City has provided information to residents through multiple channels, including:
	• Initial correspondence on 22 April 2026 outlining:
	  ○ The purpose and legislative basis of the SAR
	  ○ The services to be funded
	  ○ A detailed breakdown of the proposed annual budget
	• A Southport SAR information session held on 7 May 2026, allowing:
	  ○ Direct engagement with City officers
	  ○ Questions to be raised and discussed
	• Follow-up written correspondence:
	  ○ Acknowledging questions raised by residents
	  ○ Issuing further correspondence on 21 May 2026 following Council's adoption for advertising, inviting submissions and responding to questions raised at the information session.
	  ○ Providing responses and additional technical information (e.g. hydrographic survey findings)
	• Further email on 10 June reminding the attendees of the information of the deadline for objections.
	
	The Southport canals formed part of the broader Port Bouvard canal development, which also included Northport and Eastport. Responsibility for canal management was required to be privately funded rather than met by the general ratepayer and was to be managed by each canal area establishing a Community Association that would be responsible for the waterways management and maintenance and charge

Submission - Objection to Proposed Specified Area Rate (SAR) – Port Boulevard Southport Canal Area

Further, the canal is demonstrably a shared public asset. It is routinely accessed and utilised by members of the public for fishing, boating, kayaking, and other recreational activities. The area also attracts regular visitors for wildlife observation, including dolphins and other marine species. This level of public use indicates that the benefit derived from the canal extends well beyond the immediately adjacent properties. While it is acknowledged that canal-adjacent properties may derive some additional amenity, the extent of public use, environmental function, and broader community benefit indicates that the infrastructure serves a significantly wider population. In this context, allocating the majority of the financial burden to a small subset of residents appears disproportionate and inconsistent with the principles typically applied to the funding of comparable public infrastructure, such as parks, foreshore areas, and recreational assets, which are funded through general municipal rates. I also seek clarification regarding the governance and administration of any funds collected under the proposed SAR. Specifically: • What mechanisms exist to ensure funds are expended within a defined and reasonable timeframe; • How unspent funds are managed; and •Whether property owners would be entitled to reimbursement, adjustment, or transfer of contributions in circumstances where a property is sold prior to the utilisation of those funds.	levies to canal property owners annually to fulfill its management obligations. Over time, the City assumed management responsibilities for the canal reserves following the revocation of Town Planning Scheme No. 4 and the establishment of formal maintenance arrangements with the developer, which required the properties to pay a SAR to Council for taking over these responsibilities. The SAR arrangements were established for other Port Bouvard canal precincts, including Northport and Eastport, following handover from the Developer. However, City officers at the time, when Southport was created, did not include Southport in the Council resolution for a SAR to be introduced in budget papers from 2009. Consultation occurred in 2007 as part of the process to revoke Town Planning Scheme No. 4, and this included some Southport landowners. The available records suggest that approximately 64 per cent of Southport landowners were consulted at that time. However, many lots were vacant, ownership has changed significantly since then. As mentioned previously, since 1993, the City of Mandurah approved the development based on the property owners being responsible for the maintenance and management of the canals. The Canal Maintenance Agreement between Wannanup Development Nominees Pty Ltd and the City to repeal TPS4 and agree that the City would be responsible for the ongoing maintenance and management of the Canals was executed in 2009 during the time that the Canal Waterways Management Policy (POL-EVM06) was in place. The Canal Waterways Management Policy was first approved on 12 December 2001 which formed the position, which is still held today, that all private property owners of canals are levied by a Specified Area Rate and the Policy does not exclude any canal estate from this position. Overall, the Council Policy provides the position of Council that canal management costs are to be recovered from benefiting landowners rather than the broader community. The Council report identifies the proposed Southport SAR as the mechanism to recoup the costs of litter removal from the canal waterbody, water quality testing,

Submission - Objection to Proposed Specified Area Rate (SAR) – Port Boulevard Southport Canal Area

Given the matters outlined above, I respectfully submit that the proposed Specified Area Rate, in its current form, is inequitable and does not adequately reflect the shared environmental and community benefits of the canal system. I request that the City reconsider this approach and explore alternative funding models that distribute costs more proportionately across the broader community that benefits from this infrastructure. I would appreciate a written response addressing the issues raised in this submission. **Additional questions regarding proposed Specified Area Rate:** 1. Why is the cost of canal dredging and maintenance not funded through general council rates, given potential broader community benefits? 2. Why has this rate been introduced after residents have already purchased properties, without prior disclosure? 3. What justification is there for applying this cost only to the 37 properties, rather than the wider community who may also benefit? 4. Has the City considered alternative funding models?	canal management, surveying and a contribution towards future dredging for the Port Bouvard Southport Canals. • Section 6.37 of the Act specifically enables local governments to recover costs of defined works, services or facilities within a specific area where a benefit exists. • Funds must be: o Used only for the specified purpose, or o Held in a reserve for that purpose (e.g. dredging). The proposed use of a reserve to accumulate funds for periodic dredging is in accordance with the legislation and represents standard practice for long-life infrastructure. **Timing of expenditure:** The City plans and monitors expenditure through its annual budget and Long Term Financial Plan to ensure funds are applied within a reasonable and appropriate timeframe aligned to the intended works or services. **Unspent funds:** Any unspent funds are retained in a restricted reserve for Southport SAR purposes and carried forward, to be applied to the specified purpose in future years. **Property transactions:** The SAR is levied against the land as part of the annual rates notice. As such, there is no mechanism for reimbursement or transfer of prior contributions upon sale; any benefit or liability is effectively reflected in the property transaction between buyer and seller. 1. **Use of general rates:** Council has agreed to canal developments based on the canal lot owners paying for the maintenance cost of the waterways development. Originally this was through each canal area forming a Community Association and then later through a Council Policy and application of a SAR once the Community Associations understood the complex legal obligations of managing the canal waterways**.** The costs outlined in the proposed SAR primarily benefit a specific group of properties with direct access and amenity. Under section 6.37 of the Act a Specified Area Rate (SAR) enables these costs to be funded equitably by those who receive the primary benefit, rather than by the broader community.

Submission - Objection to Proposed Specified Area Rate (SAR) – Port Boulevard Southport Canal Area

	2. **Timing of introduction:** The SAR should have been in place from the creation of the new lots of the subdivision. The City is not recommending to back rate the properties, however, apply the SAR from 1 July 2026. The omission of including the Southport properties in the SAR was an administration error. The City may introduce or vary rates, including SARs, through its annual budget process in accordance with legislative requirements. While such rates have not been in place at the time properties were purchased, they should have been, and the position of the developer and the City has been consistent, that the property owners were to pay for the maintenance of the canal waterways. The activities identified in the SAR reflect current and ongoing service needs. 3. **Application to specific properties:** the SAR is applied to the defined area that directly benefits from the works or services. In this case, the proposed expenditure is considered to provide a direct benefit to the 37 affected properties, justifying a targeted rate rather than a general distribution across all ratepayers. The Canal Waterways Management Council Policy was first approved on 12 December 2001 which formed the position, which is still held today, that all private property owners of canals are levied by a Specified Area Rate and the Policy does not exclude any canal estate from this position. 4. **Alternative funding models:** the City considers a range of funding approaches through its financial planning processes. The SAR has been identified as the most appropriate mechanism to ensure transparency, equity, and alignment between those who benefit from, and those who fund, the service.

Subject: 19.4 Disposal – Reserve 37304, 1 Thisbe Drive, Dawesville – Port Bouvard Recreation and Sporting Club

Summary

Port Bouvard Recreation and Sporting Club Inc (PBRSC), located at 1 Thisbe Drive (the Site), occupies City-managed Crown land under a formal lease arrangement with the City of Mandurah. The lease expired on 30 June 2024 and has been held over since that time.

Over the last two years, representatives from PBRSC and the City of Mandurah (the City) have undertaken extensive negotiations to prepare a new lease agreement. Following agreement by the PBRSC Board, City officers now propose entering into a new lease with PBRSC to support its continued use and operation of the site.

The proposed lease is for an approximately 24,726 sqm portion of Reserve 37304 for a term of 10 years, with one further 10-year option. The Club will pay the annual community lease fee, indexed annually in line with community rates in the City of Mandurah Fees and Charges Schedule and an annual Building Capital Contribution, which is recommended to be phased in over a four-year period. The new lease agreement will also provide greater clarity regarding the obligations of both the City and the Club for general and structural asset maintenance over the term of the lease.

The lease will also be subject to the approval of the Minister for Lands.

Disclosure of Interest

Nil.

Location

1 Thisbe Drive, Dawesville WA 6211



Previous Relevant Documentation

G.13/7/18	24 July 2018	Variation of Lease footprint of secondary site - Department of Education & Port Bouvard Sport and Recreation Club.

Background

Port Bouvard Recreation & Sporting Club Inc (PBRSC) began in 1979 as the South Mandurah Bowling Club and adopted its current name in November 1980. Since then, the Club has developed into a multi-sport, multi-use community facility. It now offers bowls, croquet, tennis, pickleball, sailing, community events, social programming, and venue hire to members and the wider public. The Club also accommodates the Dawesville RSL Sub-Branch and the Peel Branch of Men of the Trees (MOTT).

The Club has grown into a well-established, self-sustaining community sporting facility. Over the years, PBRSC has operated as a self-sustaining tenant, independently secured funding, partnered with the City on capital upgrades, and maintained its facilities without accruing any outstanding debt. The Club has remained financially responsible and currently has no outstanding obligations to the City.

Over the last four years the Club has been successful in attracting grants to the value of $313,000 and have contributed $294,000 in club funding. This has delivered the following upgrades:

- Tennis court resurface
- Lighting upgrade
- Croquet Club Room fit out
- Carpark extension and upgrade
- Reverse cycle air conditioning
- Solar panels
- upgrade to male toilet facilities
- Shade patios
- security gate

In addition PBRSC has to date provisioned $285,000 in savings for the future replacement of the Club's three artificial bowling green surfaces.

Comment

Following extensive consultation with representatives from PBRSC, City officers now propose to enter into a new lease agreement for the continued use of Reserve 37304, located at 1 Thisbe Drive, Dawesville. The proposed lease consolidates and formalises the Club's long-standing use of the site and clearly outlines responsibilities relating to asset ownership, maintenance obligations, and financial contributions. This arrangement benefits both the City and the tenant by ensuring clarity, cost recovery, and long-term sustainability for the facility.

A summary of the key terms is provided in the table below:

Term	Proposal	Comment
Lessor	City of Mandurah	
Lessee	Port Bouvard Recreation & Sporting Club Inc	
Permitted Purpose	A licensed 'Recreation and Sporting Club', including ancillary social and community activities.	

Leased Area	Refer Diagram 1 under Location	Through negotiations with the Club, the City reduced the leased area from 4.4 ha to 2.2 ha to exclude the verge at the Thisbe Drive boundary, the Estuary Road boundary, and the western boundary of the Site. This reduces the Club's responsibility for maintaining verge and natural areas.
Term	10 years and one further 10 year option	Council Community and Recreation Facilities Policy POL-CNP 07 provides that leases to community or sporting clubs are not to exceed 10 years. Council is requested to grant PBRSC a term of 10 year with one option of 10 years. This is considered appropriate given the Club's strong financial position and track record of capital investment. The Club has a strong membership base of close to 900 local residents, attracting more than $125,000 in fees.
Lease Fee	Community lease fee in line with the City's adopted community rates as outlined in the 2026/2027 Fees and Charges Schedule.	
Fee Review	Annual increases in line with the community rates set out in the City's Fees and Charges Schedule.	
Building capital contribution	$19,834 per annum; subject to annual CPI increases from year 5 and reviewed at further term.	The Club has requested a concession over the first four years to allow time to adjust its financial management model and phase in fee increases for the benefit of its members. The contribution will be phased in as follows: • Year one 25% - $4,958.50 • Year two 50% - $9,917 • Year three 75% $14,875.50 • Year four 100% - $19,834
Commencement	1 August 2026	Subject to Minister for Lands consent.
Utilities	Tenant's responsibility	Tenant pays utility invoices directly to utility provider.
Insurance	Tenant to hold/maintain minimum of $20 million	

General maintenance & cleaning	Tenant's responsibility	
Preventative maintenance	Tenant's responsibility, except that some items may be undertaken by the City and on-charged to the tenant accordingly.	The City will continue to undertake air conditioning servicing, pest control, tagging and testing and on-charge to the tenant.
Structural and capital replacement maintenance	The City will be responsible for City assets (like-for-like condition).	Any proposed upgrades or refurbishments beyond like-for-like replacement, or requested earlier than the asset's standard lifecycle, are the tenant's responsibility.
Asset Ownership	The City will annex to the lease an asset list to clarify ownership and maintenance responsibilities. City-managed assets include: • PBRSC clubhouse structure and adjoining affixed patio/alfresco area Tenant-managed assets include: • All other structures and sheds in the lease boundary • Car park and car park lighting • All gates, internal fencing, security gates, (not including dividing fences adjoining residential properties) • Fixtures, fittings, commercial kitchen fit-out, equipment, chattel associated or attached with the PBRSC clubhouse • All other patios, shelters, gazebos, • All outdoor sports facilities, bowling greens, tennis courts, sports lighting, • Irrigation and sprinklers servicing the Tenant's assets • Above-ground water tank Any other improvements built following the commencement date of the new agreement	City officers propose to annex a detailed asset list to the lease in order to clearly define ownership and maintenance responsibilities. This approach aims to remove ambiguity and ensure both parties have a clear understanding of which assets they are responsible for maintaining. The City has encountered ongoing challenges across its leased properties due to unclear delineation of asset ownership, which has led to confusion and disputes over maintenance obligations. To address this, the lease will specify that the City retains responsibility for like-for-like structural maintenance of City-owned assets—such as the clubhouse structure, while the Club will be responsible for the maintenance, repairs, cleaning, and preventative servicing of all tenant-owned infrastructure, including outdoor sporting facilities, sheds, irrigation systems, and associated equipment. Should the tenant enter into separate sub-licence arrangements with co-located groups such as Men of the Trees (Peel Branch) and the RSL, PBRSC will be responsible for negotiating terms and covering the applicable licence preparation fees.
Subletting	Subletting of spaces only permitted with City's prior written approval.	The City will support the Club by providing a sublease or agreement template.

Hiring of premises	The tenant must charge hirers in accordance with the City's Fees and Charges Schedule.	No commercial use of the kitchen for external catering services is permitted.

Building Capital Contribution

The current lease between the City and PBRSC was executed in 2004 and, at that time, the City of Mandurah had not applied a contribution towards asset renewal in the lease fee structure. As part of the ongoing alignment with Council's policy position, the City is now requiring clubs and community groups to contribute to the enjoyment of community assets as their leases or licences expire, thereby reducing the burden on ratepayers.

In circumstances where community groups are granted the benefit of exclusive occupancy of a community asset by way of a lease or licence, the City levies a contribution towards the renewal of that facility. The Building Capital Contribution is determined by the replacement value of the facility, divided by a standard useful life of the asset, with a 50% discount applied.

The 50% discount reflects the Club's continued operation of a self-sustaining community sporting club that contributes to local economic activity through employment, volunteer opportunities, community events and visitation to the area.

The application of the Building Capital Contribution is consistent with the Council's Community and Recreation Facilities Policy POL-CNP 07 (the Policy), which provides that the City will use a cost recovery model, including reasonable contributions through lease and licence fees. The Building Capital Contribution ensures that where members of a club or organisation can use a facility on a public reserve to the exclusion of others, those users bear reasonable and proportionate costs for that use and enjoyment.

Disposal

PBRSC is an incorporated recreational sporting body and is therefore eligible for an exemption from section 3.58 of the *Local Government Act 1995* pursuant to regulation 30 of the *Local Government (Functions and General) Regulations 1996*. Accordingly, the proposed disposal of land is not required to be advertised.

Proposals to lease or licence land for a community or recreational purpose are subject to the terms of the Policy. Crown land reserves vested in the City by way of a Management Order are generally subject to conditions. Consent from the Minister for Lands is required before formalising any lease agreement for Reserve 37304.

City officers consider the proposed lease to be fair and equitable, recognising the tenant's ongoing self-sufficiency and community contribution. PBRSC has confirmed its agreement to the proposed terms, including the lease structure, financial arrangements, and reporting obligations.

Consultation

Extensive consultation has been undertaken with the Club over the last two years.

Statutory Environment

Section 3.58 (3) of *the Local Government Act* 1995
A local government can dispose of property other than under subsection (2) if, before agreeing to dispose of the property —

(a) it gives local public notice of the proposed disposition —

(i) describing the property concerned; and
(ii) giving details of the proposed disposition; and
(iii) inviting submissions to be made to the local government before a date to be specified in the notice, being a date not less than 2 weeks after the notice is first given; and

(b) it considers any submissions made to it before the date specified in the notice and, if its decision is made by the council or a committee, the decision and the reasons for it are recorded in the minutes of the meeting at which the decision was made.

Section 3.58 (4) of the *Local Government Act* 1995
The details of a proposed disposition that are required by subsection (3)(a)(ii) include —

(a) the names of all other parties concerned; and
(b) the consideration to be received by the local government for the disposition; and
(c) the market value of the disposition —
(i) as ascertained by a valuation carried out not more than 6 months before the proposed disposition; or
(ii) as declared by a resolution of the local government on the basis of a valuation carried out more than 6 months before the proposed disposition that the local government believes to be a true indication of the value at the time of the proposed disposition.

Regulation 30 (1) and (2)(b)(i) of the *Local Government (Functions and General) Regulations 1996*

Dispositions of property excluded from Act s. 3.58

(1) A disposition that is described in this regulation as an exempt disposition is excluded from the application of section 3.58 of the Act.

(2) A disposition of land is an exempt disposition if —

(b) the land is disposed of to a body, whether incorporated or not —

(i) the objects of which are of a charitable, benevolent, religious, cultural, educational, recreational, sporting or other like nature.

Section 18(1)(2)(3) and (4) of the *Land Administration Act* 1997 Crown land transactions that need Minister's approval.

(1) A person must not without authorisation under subsection (7) assign, sell, transfer or otherwise deal with interests in Crown land or create or grant an interest in Crown Land;
(2) A person must not without authorisation under subsection (7) –
(a) grant a lease or licence under this Act, or a licence under the Local Government Act 1995, in respect of Crown land in a manager reserve;
(b) being the holder of such a lease or licence, grant a sublease or sublicence in respect of the whole or any part of that Crown land; and
(3) A person must not without authorisation under section (7) mortgage a lease of Crown land: and
(4) A lessee of Crown land must not without authorisation under subsection (7) sell, transfer or otherwise dispose of the lease in whole or in part.

Policy Implications

Community and Recreation Facilities Policy POL-CNP 07
Financial Position and Performance Policy POL-FCM 09

Financial Implications

The City will receive an annual rental income of $4,474.10 (incl. GST), with annual increases in line with the community rates set out in the City of Mandurah Fees and Charges Schedule.

Economic Implications

N/A.

Environmental Implications

N/A

Risk Implications

The allocation of risk and responsibility in relation to ownership, insurance, repair, and maintenance obligations will be reflected in the lease.

Limited risk is associated with the proposed lease term, as the lessee has historically paid all amounts due in a timely manner and have made considerable financial investment into club owned assets.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2024-2044 are relevant to this report:

Community
- Inclusive and welcoming places, spaces and neighbourhoods.
- A healthy lifestyle and healthy community, with an emphasis on prevention.

Environment
- Our built environment is clean, accessible and sustainable.

Conclusion

Port Bouvard Recreation and Sporting Club Inc has formally agreed to enter into a new lease agreement with the City for the continued use of Reserve 37304, located at 1 Thisbe Drive, Dawesville, and has confirmed its agreement with the proposed terms and conditions relating to entering into the new lease.

Officer Recommendation

That Council:

1. Approves the disposal of a lease to Port Bouvard Recreation & Sporting Club Inc over a portion of Reserve 37304, located at 1 Thisbe Drive, Dawesville, with the following key terms:

- **1.1 Term of 10 years with one further 10-year option (10 + 10);**
- **1.2 Lease area of approximately 24,726 sqm;**
- **1.3 Annual rent commencing in accordance with the City of Mandurah Fees and Charges;**
- **1.4 Annual rent increases in accordance with the City of Mandurah Fees and Charges Schedule (community rates);**
- **1.5 Annual Building Capital Contribution of $19,834, phased in over four years, subject to annual CPI increases from Year 5 and reviewed at further term;**
- **1.6 Subject to the consent of the Minister for Lands; and**
- **1.7 Commencement upon the date of the Minister for Lands' approval or 1 August 2026, whichever is later.**

2. Notes the disposition is exempt from section 3.58 of the *Local Government Act 1995*.

3. Delegates authority to the Chief Executive Officer to finalise the conditions of the lease agreement.

Attachments

Nil

Subject: 19.5 Festivals and Events Strategy 2026-2030

Summary

The review of the City of Mandurah Events Strategy 2019-2023 commenced in 2024 with an external consultant contracted to undertake key stakeholder engagement and preliminary strategy development works.

Using the base data and recommendations prepared by the consultant, the final Festivals and Events Strategy 2026-2030 was developed in line with the City's approved Strategy Framework for Council's consideration and adopted for advertising in July 2025.

The foundations of the strategy were formulated through feedback received as part of the 2024 Mandurah Matters Strategic Community Plan engagement process. This provided insights into what the community values most about the City's events program, along with input from key industry stakeholders involved in supporting the planning and delivery of events in Mandurah. The strategy recognises Mandurah's current position, identifies opportunities for growth and sets a strategic direction for the attraction, growth and delivery of the City of Mandurah's Events program over the next five years.

Council is requested to now endorse the Festivals & Events Strategy 2026-2030 following public advertising, with the results of the community engagement and stakeholder feedback summarised as below and attached.

Disclosure of Interest

N/A

Previous Relevant Documentation

G.2/07/25	22 July 2025	Council adopted the City of Mandurah Draft Festivals and Events Strategy 2025-2029 for advertising.
G.15/5/19	28 May 2019	Council endorsed the City of Mandurah Event Strategy 2019-2023 as a guiding document in the future development of events.

Background

Mandurah occupies an established position in WA's Festivals and Events market, having a long history and proud reputation of hosting events that bring the community together and attract visitors. Events fulfill an important role in supporting strategic outcomes for both the economy and the local community. Events form a cornerstone of Mandurah's calendar of activities and have grown as the City has developed over the last 30+ years.

A successful events program is an important economic driver. Events help to attract visitors, create overnight stays and sustain local businesses. Events play a vital role in sustaining the vibrancy and pride in Mandurah as a place, showcasing its local culture and identity and creating social connections within the community.

Data from Commbank shows that visitor spending accounted for 32% (or c.$620M) of total electronic in store spending in local Mandurah businesses in the 12 months to April 2026. The City's Festivals and Events program acts as an important driver of this spend.

Visitor spending remains an important source of income for many businesses across the City, but dependency varies by area. Visitor spending accounted for 40% of in-store electronic spending in the East Mandurah, to around 17% in Falcon over the same period.

The City's previous Events Strategy was endorsed by Council in 2019 and has been in place for a number of years. It successfully helped to build and support the growth and development of the City's events program.

A new strategy is now required to meet changing community needs and emerging opportunities. The draft Festivals and Events Strategy 2026-2030 was formulated through extensive community and stakeholder consultation, ensuring that the strategic direction reflects both the community's current aspirations and values as well as addressing identified gaps and future opportunities.

Advertising and community engagement has taken place since the draft Strategy was adopted by Council for advertising. The finalised Strategy is now presented for Council endorsement. The results of the of the community engagement and stakeholder feedback summarised as below and attached.

Comment

The Festivals and Events Strategy 2026-2030 is set out in four, consecutive sections. These are summarised below:

1. Our Current Position

The Strategy highlights Mandurah's current strengths in the festivals and events. These include:
- Commitment from Council to support events in Mandurah
- support of the local community and its pride in what Mandurah has to offer
- quality facilities and spaces to attract and host events
- positive reputation within the events industry
- being nationally recognised through various tourism and major event awards
- close proximity to Perth, making Mandurah an attractive event destination.

The Strategy also identifies Mandurah's existing major event highlights, with the City delivered events of Mandurah Crab Fest, Mandurah Christmas Lights Trail and Mandurah Arts Festival all acknowledged, along with externally delivered events such as the Giants of Mandurah, Mandurah Boat, Caravan, 4WD and Camping Show and the Mandurah Country Music Festival.

Opportunities for the future
The consultant completed an analysis of the City's strengths and weaknesses as part of the background work. This identified a number of opportunities for development, with the objective of securing positive and equitable growth through the City's Festivals and Events program. These include:

- *Build the City's External Event Portfolio:* Actively look to source externally delivered events that align to Mandurah's brand, fill gaps in the existing calendar and work to build the night-time economy.

- *Address Infrastructure Gaps & Maximise Capacity of Existing Assets:* As a regional City, Mandurah currently has a limited maximum capacity for large events. Future opportunities to host large events should be explored along with long term planning to leverage existing assets and maximise their value and return.

- *Use Events to Strengthen Mandurah's Brand and Reputation:* Events present a significant opportunity to promote Mandurah as a unique destination and to attract private investment for long term prosperity.

- *Enhanced Local Content:* Leverage more local content and visual elements to promote Mandurah, including the City's strong support of events.

- *Strengthen Partnerships, Attract Sponsors:* Collaborate with external organisations such as Tourism WA to bring new externally delivered events to the city, attract new sponsors to build on the City's brand, improve the delivery of existing events and ensure attendance is affordable.

- *Grow Existing Event Experiences & Foster the Local Events Industry*: Identify opportunities to grow existing events (City and externally delivered) and provide clear information to support local businesses to develop Mandurah's events supplier industry.

- *Unified Approach to Event Reporting:* Implement consistent pre and post event reporting for all event categories and improve the City's website for event listings.

- *Celebrate Success:* Encourage greater acknowledgement of event successes and outcomes and develop a local events forum to engage businesses and the community.

2. Our Aspirations

The feedback that residents provided through '2024 Strategic Community Plan Big Check In' highlighted the high value that the community place on events. The presence of a vibrant festivals and events program was highlighted by Mandurah residents, not only because they provide community benefits but they also demonstrate why Mandurah is such an amazing place to live.

Further to this, the City directly engaged a number of event stakeholders to gather their views in developing the Festivals and Events Strategy 2026-2030. Their valuable input highlighted three key objectives expected from the City's festivals and events program moving forward:

Objective 1: Regional Profile: The festivals and events program should aim to enhance the City's reputation and visibility beyond its local area.

Objective 2: Community Pride: Activities should be crafted to instil a sense of pride within the community through their themes and implementation.

Objective 3: Long-term Economic Impact: Initiatives should be designed to support the City's sustainable development by providing enduring benefits.

The objectives that stakeholders desire from the City's Festivals and Events Strategy are aligned to the feedback gathered from the community, reflecting a shared aspiration for a program of events that have an enduring positive impact on the City. The Strategy seeks to bring this together through its strategic goal:

> ***"To attract, support, create and deliver events that bring our community together, enhance our reputation, support economic growth and celebrate our spirit and identity."***

3. Our Commitments

Festivals and events that are delivered in Mandurah will be appropriately categorised with clearly articulated goals and outcomes. The City's role in any event will be dependent on its category, although the City seeks to increasingly position itself as an enabler or facilitator, rather than directly responsible for their provision. The categories are:

- Category 1: Cornerstone Events: A Cornerstone Event "tells the story" of Mandurah, showcasing the City's unique qualities. It elevates Mandurah's profile by attracting a

significant audience from beyond the City's borders through either attendance or media coverage. These events highlight Mandurah's strengths and stand out as truly unique, making a powerful statement about the City, with audiences easily able to recognise the event's alignment with the City's Strategic Community Plan.

- Category 2: Feature Events: Feature Events service and deliver benefits for specific sectors of the community. This may include events that support tourism, local area optimisation, arts and culture or local business. They can be delivered by the City of Mandurah or by a sponsored organisation.

- Category 3: Community Events: Community Events highlight our diverse communities and offer each of them a chance to celebrate something of value. These events may be delivered by local groups who can apply for community grant funding, or they may be organised by the City to celebrate and bring our community together.

- Category 4: Civic Events: Civic Events are either delivered by the City or local groups with the interest and ability to manage the event successfully. Civic Events span a range of activities, including citizenship ceremonies, ANZAC Day and Australia Day celebrations, and can be of various sizes and scales. They are designed to be a celebration enjoyed by all sections of the community.

The Strategy also includes a detailed implementation plan, setting out the key activities and resourcing over the next five years. Implementation is structured across three key outcomes:

Outcome 1: Attract
- identify new external event opportunities (cornerstone and feature) that showcase our unique destination
- prioritise events that align to Mandurah's strengths:
    - Waterways & Nature
    - Culture & Heritage (incl Aboriginal experiences)
    - Mass Participation & Sport
    - Arts & Creative experience
    - Family fun
- promote Mandurah's festivals and events program to build community pride and drive tourism and visitation

Outcome 2: Grow
- build and extend the experience associated with the City's existing cornerstone and feature events (i.e. Mandurah Crab Fest, Christmas Lights Trail, Mandurah Art Festival)
- identify existing events (City and externally delivered) and support opportunities to maximise their potential
- foster the growth of Mandurah's local events industry

Outcome 3: Deliver
- plan and deliver the City's Festivals & Events program
- secure multi-year funding agreements (grants and sponsorship) for the City's cornerstone and feature events
- increase the total number of externally delivered events and explore opportunities for contracting out elements of existing events
- deliver a program of locally based community events

4. Our Achievements

The successful implementation of the City's Festivals and Events Strategy will result in outcomes aligned to the following measures of success, as developed to reflect the community feedback:

1. positive perception of Mandurah
2. sustained community satisfaction
3. economic benefits created from the Festivals & Events Program

The Strategy proposes the following additions to the data collection and reporting structure to track progress throughout the lifetime of the Strategy:

- Post Event Reports for all Feature and Cornerstone events
- Quarterly Festivals & Events Program Report
- Annual Festivals & Events Program Report

Youth Advisory Group Comment

This item was considered by the Youth Advisory Group (YAG) at its meeting on 4 June 2025 and the following recommendations were made:

> "The YAG welcomes the opportunity to contribute to the Festivals and Events Strategy 2025–2029 *[date since amended to 2026-2030]* and supports its focus on inclusive, diverse, and community-driven events. Members value the role events play in building identity, connection, and local economic growth.
>
> We highlight the need for more youth-focused events, especially since the shift from Stretch Festival to the Arts Festival. Young people often rely on community or private initiatives, which limits access. We also support more events outside the foreshore, activating neighbourhoods and underused spaces.
>
> Improved marketing and communication, especially via youth-led social media, are essential to reaching young people and new residents. Members also support recurring, low-cost events like food truck nights or fun runs, and call for stronger cultural representation, including large-scale NAIDOC celebrations.
>
> We thank the City for involving young people in shaping a vibrant and inclusive event calendar that reflects Mandurah's full community."

Consultation

Community Input
In developing the draft Festivals and Events Strategy 2026-2030, the City extracted a significant amount of event specific data from the community feedback collected through the 2024 Strategic Community Plan Big Check in process. This information helped the City to understand what local Mandurah residents value most about events and what objectives the new strategy should focus on from a community perspective.

Key Stakeholders
In 2024, the City contracted a consultant to undertake targeted engagement with key event partners. The purpose of this process was to define their goals and objectives and determine how the community's expectations for events align, ensuring that the strategic direction reflected the position of all stakeholders.

The draft Strategy was also shared with the Visit Mandurah Board and the Mandurah Performing Arts Centre Board for their information and feedback, prior to it being presented to Council for consideration.

Advertising & Community Engagement
The consultation campaign achieved broad reach and some meaningful engagement, consistent with other strategic planning consultations. Promotion via Facebook, Mandurah Matters,

eNewsletter, the City's website and in person activations supported awareness and access to feedback opportunities.

Overall feedback reinforced that festivals and events are highly valued by the community and form a core part of Mandurah's identity and liveability. This is consistent with earlier Strategic Community Plan engagement, which identified events such as Crab Fest, the Christmas program and major cultural activities as defining aspects of the Mandurah experience.

Campaign Performance Summary

Channel	Activity	Reach / Visits	Engagement / Action	Key Notes
Mandurah Matters	Draft Events Strategy project page	323 total visits	14 engaged participants (completed a survey), 123 informed participants (downloaded a document)	Primary consultation platform
Facebook	Post –26 Sept 2025	4,056 views	26 interactions, 13 link clicks	Strong non-follower reach (43.1%)
Facebook	Post –27 Oct 2025	4,821 views	17 interactions, 52 link clicks	Highest click-through activity
City Website	News article (26 Sept 2025)	54 views	Avg engagement time: 22 seconds	Central owned-channel hub
Offline Promotion	QR code flyers at 10 activations	N/A	Qualitative engagement	High-footfall community settings

Offline promotions included in-person attendance at high participation & community events in both Mandurah and Perth. These events included:

- Mandurah Caravan, Camping, 4WD and Boat Show (Mandurah)
- Rockingham Beach Cup (Rockingham)
- WA Day Festival (Optus Stadium)
- Paint Mandjoogoordap REaD launch event (Mandurah)
- Litter and Illegal Dumping Workshop (Mandurah)
- Public Health Plan Pop-ups (Mandurah)
- Kids Teaching Kids Conference (Mandurah)
- Access and Inclusion Plan Pop-ups (Mandurah)
- Madora Bay Music in the Burbs event (Mandurah)
- Mandurah Community Safety Day (Mandurah)

Key Themes from Community Feedback

Theme	Number of respondents	Support the Strategy? Yes.	Support the Strategy? No.
Environment	2	2	0
Community	4	3	1
Economy	2	2	0
No specific feedback provided	6	6	0
Total	**14**	**13**	**1**

The Mandurah Matters project page served as the primary consultation platform for the Draft Events Strategy, hosting project information and engagement tools.

Across the consultation period, the Draft Festivals and Events Strategy page recorded:

- 323 total visits
- 30 maximum visitors in a single day
- 3 new registrations
- 233 aware participants (visited the project page)
- 123 informed participants (downloaded a document or visited multiple project pages)
- 14 engaged participants (completed a survey)

In addition to the community engagement outlined above, a letter of support was received from the Peel Development Commission which is included as Attachment 2.

A copy of the Festivals and Events Strategy Community Engagement Report with further details on the marketing campaign and community responses received via submissions is included as Attachment 3.

Community engagement trends

It is noted that the 2025 calendar year was an especially heavy year for civic participation, with Federal, State, and local government elections all taking place.

While the recorded participation rate for this engagement appears low relative to the City's population of over 100,000, the data tells a more nuanced story. Higher reach alongside lower response rates indicates that more residents are visiting and viewing engagement information than are choosing to respond – a pattern that may reflect quiet satisfaction (or disagreement) and deliberate selectivity. What it does suggest is that residents are making considered choices about when and how they participate, rather than withdrawing from civic life altogether.

This selectivity is a natural feature of the current environment; where the attention economy is relentless, competing demands are constant, and bandwidth is finite. People are spending their attention carefully. As a result, participation is strongest where issues align with community values and carry clear, immediate relevance, such as place-based projects and tangible changes to the built environment, and more modest where engagement is abstract or effortful, such as commenting on a large draft Strategy.

Overall participation remains varied but typically low, and even well-designed activities are reaching only a small proportion of the community, something community feedback has itself reflected. City’s participation data suggest that when engagements run back-to-back the cumulative load exceeds a level the community can reasonably sustain.

To address this trend, ten in-person pop-up engagements were undertaken as outlined above to support awareness of the Strategy; to drive visitation to the project page for more information and for the lodgement of submissions, and to have staff available to answer questions from the community.

Statutory Environment

N/A

Policy Implications

The City's 'Events within the City of Mandurah Policy' (POL-RCS 05) outlines the City's decision-making framework in which to assess and provide support to internal and external events. The Festivals and Events Strategy 2026-2030 does not directly impact this policy, however, there may be opportunities to update and improve the policy once the strategy has been fully embedded into operations as part of the next scheduled policy review.

The City's 'Sponsorship Policy' (POL-CMR 06) outlines the framework for accepting sponsorship from external organisations for City of Mandurah events, programs and activities. The Festivals and Events Strategy 2026-2030 does not directly impact this policy, however, there may be opportunities to update and improve the policy once the strategy has been fully embedded into operations as part of the next scheduled policy review.

Financial Implications

The implementation of the Festivals and Events Strategy 2026-2030 will require budget allocations for the various actions identified within the implementation plan. The funding for each activity will either be delivered from within the existing operating budget or will require new operating funds subject to approval as part of the annual review of the Long-Term Financial Plan. These decisions will be brought to Council alongside business cases where appropriate.

Economic Implications

The Strategy is expected to have a significant positive economic impact on Mandurah. By attracting tourists and supporting local businesses, festivals and events can create jobs, stimulate economic activity, and enhance the City's reputation as a vibrant destination. The Strategy aims to leverage these economic benefits to support the long-term growth and prosperity of Mandurah.

Each of the key proposals in the Strategy has been subject to a rapid cost benefit analysis to assess the potential economic and social return on investment. The results of this exercise are set out in the table below:

Action	Costs*	Benefits*	NPV*	Benefit/Cost ratio
External Event Attraction Fund	$2.1M	$49.0M	$46.9M	23.8
Ch7 Mandurah Crab Fest	$5.0M	$56.9M	$51.9M	11.4
Mandurah Christmas	$5.4M	$34.4M	$29.0M	6.4
Mandurah Arts Festival	$1.7M	$3.7M	$2M	2.2
Winter In Mandurah	$0.99M	$4.9M	$3.9M	5.0
Total	**$15.2M**	**$148.9M**	**$133.7M**	**9.8**

*Calculated over 5-years, with NPV & BCR calculated at 7% discount rate.
Reschematic Cost Benefit Analysis, City of Mandurah assumptions drawn from literature and official guidance.

In broad terms, the activities set out in the Strategy are expected to deliver around $149M in benefits over the five years to 2030 relative to an estimated delivery cost of $15.1M. This generates a return of around $9.90 for every dollar invested across a broad range of events catering to different tastes and preferences.

Environmental Implications

Sustainability is a key focus of the Strategy. Measures will be implemented to minimise the environmental impact of events, including waste reduction, energy efficiency, and promoting eco-friendly practices among event organisers and attendees. The Strategy also encourages the use of sustainable materials and technologies to ensure that events are environmentally responsible.

Note: Correction made to the original agenda. An amendment has been made to the Mandurah Arts Festival numbers in the Benefit/Cost ratio table on this page.

The City will continue to place high expectations on external event providers and contractors regarding environmental outcomes at events and will continue to work with our waste partners (Cleanaway and Containers for Change) to identify any new or enhanced approaches to waste management at events.

Risk Implications

Having a well-defined Festivals and Events Strategy plays a crucial role in managing risks associated with the City's identity and reputation. Without clear direction, events may be ad hoc or misaligned with the City's values, leading to confusion about what the City stands for and providing inconsistent messaging to external audiences.

The absence of a Strategy may leave officers without the guidance required from Council, undermining the City's reputation and brand development to date.

The Festivals and Events Strategy 2026-2030 is designed to ensure that events are developed to reflect the City's unique character, heritage, and aspirations, helping to build a cohesive brand that fosters community trust and encourages investment and visitation.

The Strategy has been developed to help balance and manage community expectations, economic goals, and social connection. Mandurah has strong, interwoven social fabrics, and events play a vital role in fostering inclusiveness and belonging.

A clear strategy ensures that events are not only economically viable but also socially beneficial, with equitable access and relevance for diverse groups. This approach minimises the risk of community disengagement or dissatisfaction by aligning events with local needs and values, while also targeting opportunities that support tourism, local business growth and broader regional development objectives.

Strategic Implications

The following community outcomes from the City of Mandurah Strategic Community Plan 2024–2044 are relevant to this report:

Economy:
- Local jobs to retain our people and attract skilled workers
- A thriving city that residents are proud to call home and people want to visit
- A supportive business environment where investment is encouraged, and entrepreneurship prospers

Community:
- Safe and connected communities
- Inclusive and welcoming places, spaces and neighbourhoods

Leadership:
- A clear and shared vision for Mandurah's future
- Sound decisions based on evidence and meaningful engagement
- Responsible, transparent, value for money delivery of well planned, sustainable, projects, programs and services

Conclusion

The Festivals and Events Strategy for 2026–2030 is a comprehensive plan that aims to enhance the positive perception of Mandurah, deliver increased economic and social impact of the City's festivals and events program and maintain community satisfaction through the types of events that are attracted and delivered across the City.

After being adopted for advertising by Council in July 2025, engagement on the Strategy has been undertaken with the results presented within this report and in Attachment 3. The final Strategy is now recommended for endorsement by Council.

Officer Recommendation

That Council:

1. **Notes the particulars of the Community engagement undertaken as per Attachment 3, including the results and feedback provided; and**

2. **Endorses the Festivals & Events Strategy 2026-2030 as detailed in Attachment 1.**

Attachments

1. Festivals and Events Strategy 2026-2030 [**19.5.1** - 36 pages]
2. Peel Development Commission Submission Letter on Draft Festivals and Events Strategy [**19.5.2** - 1 page]
3. Festivals and Events Strategy - Community Engagement Report [**19.5.3** - 12 pages]

CITY OF MANDURAH



Festivals and Events Strategy 2026 - 2030



Acknowledgement of Country

The City of Mandurah acknowledges the Bindjareb people, the traditional custodians of this land, and pays respect to all Elders, past and present. We acknowledge and respect their continuing culture and the contribution they make to the life of this City and the region.

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Message from the Mayor

The City of Mandurah invites the community and key event industry stakeholders to provide feedback on the draft "Festival and Events Strategy 2026-2030.

The City of Mandurah is proud of the success we have achieved through the delivery and hosting of a wide range of festivals and events.

From the large crowds each year that are part of the Mandurah Crab Fest, through to special family experiences that are created at local neighbour events such as Moonlight Movies, our events calendar has something for everyone. Events provide an opportunity for our community to come together and celebrate everything that is truly special about Mandurah.

The Festivals and Events Strategy 2026-2030 sets a pathway for the City of Mandurah to support and grow a strong program of events, and help us fulfil our purpose of shaping a vibrant city, delivering possibilities for everyone.

The strategy has been shaped by the feedback received through the consultation conducted as part of the 2024 Strategic Community Plan Big Check In, where residents told us that events should not only benefit the local community, but also showcase the beauty and vitality of Mandurah as a great place to live, work and visit.

Our goal is to create a vibrant, connected, and resilient community where individuals feel valued and empowered. By promoting cultural and artistic activities, and celebrating our unique lifestyle, the City aims to build a strong sense of identity and pride within the community, ensuring that Mandurah remains a dynamic and welcoming place for all.

Mandurah loves events and this strategy aims to strengthen and maximise the value they can offer to our city.

I look forward to seeing you at the next great Mandurah Event!

Amber Kearns
City of Mandurah Mayor



Executive Summary

OUR CURRENT POSITION

Mandurah's Strengths

- Strong commitment from Council
- Support of the local community
- Quality facilities and spaces
- Industry reputation
- National recognition
- Proximity to Perth

Current Event Highlights

- Crab Fest
- Christmas Lights Trail
- Arts Festival
- Giants of Mandurah
- Caravan & Camping Show
- Country Music Festival

Strong Partnership Arrangements

- Tourism WA & State Government
- Visit Mandurah
- Mandurah Performing Arts Centre
- Industry Partnerships

Opportunities for Growth

- Build the external event portfolio
- Address event infrastructure gaps
- Strengthen our brand & reputation
- Enhanced local content
- Strengthen partnerships, attract sponsors
- Grow & foster the local events industry
- Consistency of reporting
- Celebrate success

OUR ASPIRATIONS

Community Priorities

1. Regional Profile

Promote and engage audiences to tell the story of Mandurah.

2. Community Pride

Foster community support to enhance local pride in hosting and delivering events in Mandurah.

3. Long-Term Economic Impact

Support local industry growth and development through increased event visitation and private investment.

Strategic Goal

To attract, support, create and deliver events that bring our community together, enhance our reputation, support economic growth and celebrate our spirit and identity.

Resourcing

a. Attract an increasing proportion of State Government and external festival and events funding.

b. A mature local event industry with capacity to deliver large scale events.

c. Self sustaining local market for festivals and events.

OUR COMMITMENTS

Attract

- Identify new event opportunities that showcase our unique destination
- Prioritise events that align to Mandurah's strengths
  - **Waterways & Nature**
  - **Culture & Heritage (inc Aboriginal experiences)**
  - **Mass Participation & Sport**
  - **Arts & Creative experience**
  - **Family fun**
- Promote Mandurah's festivals and events program to build community pride and drive tourism and visitation

Grow

- Build and extend the experience associated with the City's existing cornerstone and feature events (i.e. Mandurah Crab Fest, Christmas Lights Trail, Mandurah Art Festival)
- Identify existing events (City and externally delivered) and support opportunities to maximise their potential
- Foster the growth of Mandurah's local events industry

Deliver

- Strategically plan and deliver the City's Festivals & Events program
- Secure multi-year funding agreements (grants and sponsorship) for the City's cornerstone and feature events
- Increase the total number of externally delivered events and explore opportunities for contracting out elements of existing events
- Deliver a program of locally based community events

MEASURES OF SUCCESS

Measuring Success

1. Positive Perception of Mandurah - measures from surveying, media sentiment and reach.

2. Sustained Community Satisfaction - captured via community sentiment

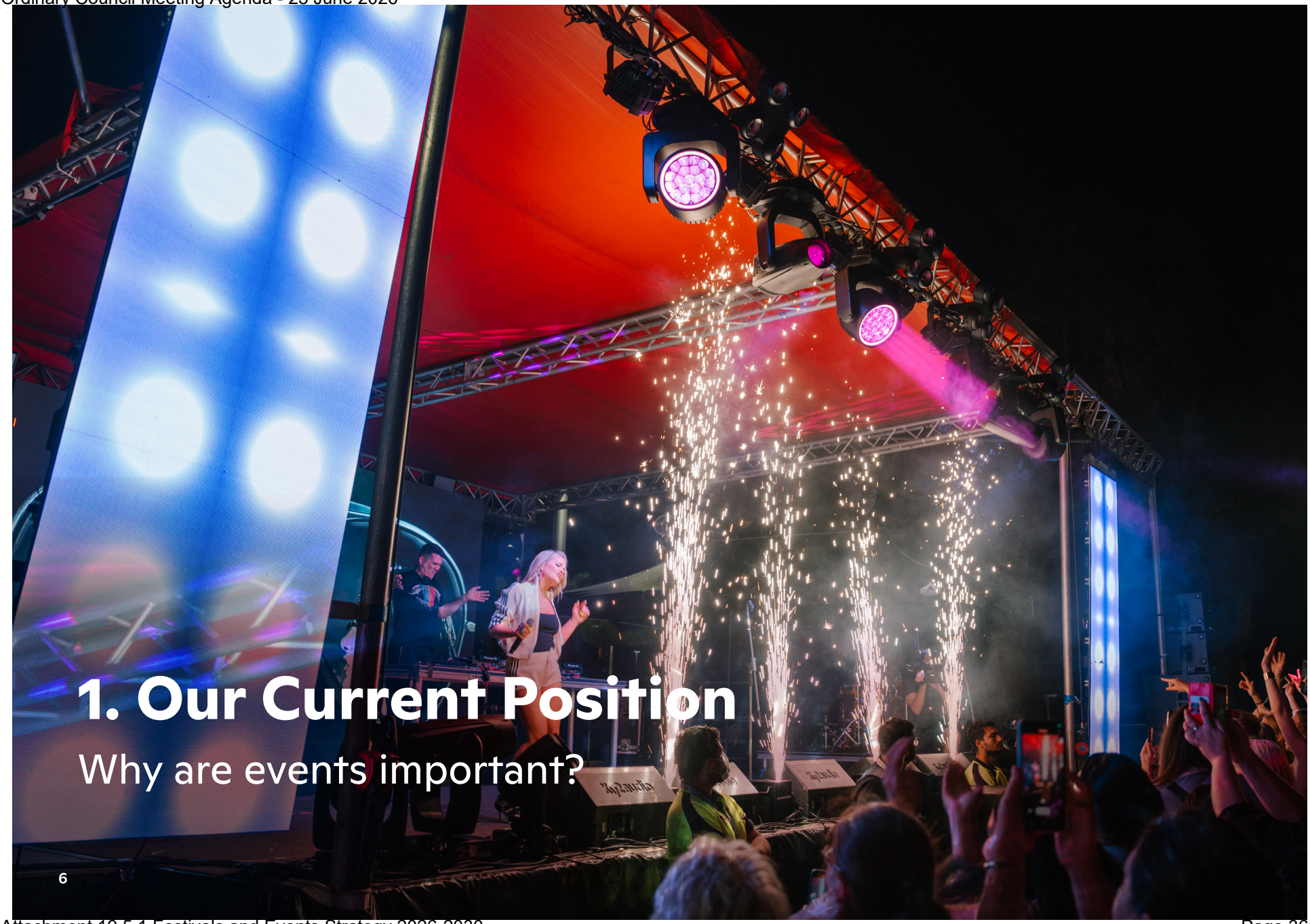
3. Economic Benefits created from the Festivals & Events Program - Positive economic impact and return on investment outcomes exceed benchmark levels.

Data Collection & Reporting

a. Post Event reports for all Feature and Cornerstone events.

b. Quarterly Festivals & Events Program Report.

c. Annual Festivals & Events Program Report.



1. Our Current Position

Why are events important?

Our Current Position

Overview

Mandurah occupies a strong position in WA's Festivals and Events market.

Recognised as Australia's Top Tourism Town in 2023, Mandurah is a city situated amid stunning beaches, waterways, and an estuary that is twice the size of Sydney Harbour. Located less than an hour from Perth, it stands as Western Australia's largest regional city, home to over 106,000 residents. The area boasts a breathtaking natural environment with high quality indoor and outdoor venues capable of accommodating events on a local, state and national scale.

Why are events important?

Festivals and events fulfil an important role supporting strategic outcomes for both the economy and the community. They have formed a cornerstone of Mandurah's calendar of activities as the city has grown and developed.

A successful events program is an important economic driver as it helps to attract visitors, fill hotel rooms and sustain local businesses. Analysis from the Tourism WA indicates that events have and economic return of approximately 5 dollars for every 1 dollar invested.

Events also play a vital role in sustaining the vibrancy and pride of place, showcasing its local culture and identity and creating social connections within the community. Events enhance a location's reputation as a desirable place to live, work, study and play.



WA's Events Industry

WA's events industry is a wide and diverse sector. Providers range from large scale event management companies and promoters, to smaller sole traders and community groups.

Government incentives play an important part in attracting and supporting WA's events industry. Funding ensures many events remain affordable and accessible for the population and enhance the State's reputation nationally and internationally. The City's events program is dependent on relationships with a number of key stakeholders:

Tourism WA & State Government

Tourism WA's Events Division is the State Government's major events agency responsible for procuring, developing, sponsoring and promoting events aimed at attracting visitors to drive economic and media impacts for WA. They also support and develop regional events to promote intrastate travel, create jobs and drive expenditure within local economies.

Tourism WA is the largest funding source that is available to support the planning, growth and development of events. The Tourism WA Events budget was $58.4m in 2023/24. This was used to support 99 festivals and events across WA. Mandurah competes with other local governments and private event providers for a share of this budget.

The City's annual festival and events budget of $3.1 million (2024/25) is relatively small in comparison. The City runs a diversified events calendar, delivering and supporting 21 major events and 58 smaller scale community events in 2024/25. The scale and number of events has grown in line with the City over the past 30 years.

Visit Mandurah

Visit Mandurah is the City's destination tourism organisation. Their priorities are to promote Mandurah and support local tourism businesses, event operators and venues.

The benefits that events provide are directly linked to Visit Mandurah's goals, providing many opportunities for collaboration, such as event funding, sharing of promotional resources, and out-of-area communication. They also showcase the diverse range of community-led activities promoting the sense that 'something is always on' in Mandurah.

Industry Partnerships

The City has worked over a number of years to develop strong relationships with agencies responsible for pitching and placing events. This has resulted in a number of major event successes including, Waterski and Wakeboarding World Cup, Ironman 70.3 Mandurah and the Australasian Police & Emergency Service Games.

Local event organisers, suppliers and venues are also essential partners in managing and delivering events. Historically, many event services have had to be sourced from outside the city, but Mandurah is now starting to see the development of a local event industry. The City has a leading role in the continued development of the sector through the promotion and facilitation of event opportunities for local businesses.

Private sponsors

Western Australia has a large and active sponsorship base. Sponsors value the benefit of association with events that benefit the community and present a positive image.

Mandurah's Strengths

Attractive Event Destination

The key strengths that Mandurah offers as an attractive destination to host and deliver festivals and events include:

- A strong commitment from Council to invest in and promote events, resulting in a diverse schedule of activities, many of which are free or low-cost.
- Enthusiastic backing from the local community, including volunteers, stakeholders, and businesses, contributing to high attendances.
- Quality indoor facilities and outdoor spaces available for a wide array of event opportunities from mass participation / large scale outdoor events, to smaller more intimate ticketed experiences.
- Established reputation and history of attracting, supporting, and hosting significant events, with awards over many years recognising Mandurah's achievements.
- National acclaim as a "Top Tourism Town" and a favoured tourist destination.
- A proximity to WA's capital city Perth that enhances Mandurah's appeal as a convenient and attractive event location.

Community Connection

Events are vital for fostering community engagement, cultural enrichment, social cohesion and showcasing local talent. Initiatives from local neighbourhood activations to larger community events such as the Mandurah Arts Festival, Peel Open Studios, and Youth Beats Under the Bridge provide platforms for artistic expression, youth development, and community interaction. These event programs are designed to enhance the community's quality of life by offering diverse and inclusive opportunities for participation and learning.



Mandurah's Strengths

Current Event Highlights

City Delivered events	Externally delivered events
Channel 7 Mandurah Crab Fest	Giants of Mandurah
Mandurah Arts Festival	Mandurah Rotary Duck Race
Mandurah Christmas Lights Trail	Winter in Mandurah
Mandurah Christmas Pageant	Mandurah Boat, Caravan, 4WD & Camping Show
Carols in the Park	Country Music Festival
New Years Eve Celebrations	Mandurah Tech Festival
Peel Open Studios	
Readers & Writers Festival	

Mandurah's Major Events Calendar

January
Australia Day Celebrations, Readers & Writers Festival

February

March
Channel 7 Mandurah Crab Fest

April
Rotary Duck Race, ANZAC Day Services

May
Peel Open Studios

June

July
Winter in Mandurah

August

September
Mandurah Arts Festival

October
Mandurah Boat, Caravan, 4WD & Camping Show; Country Music Festival

November

December
Mandurah Christmas Lights Trail; Christmas Pageant; Carols in the Park; New Years Eve;

MANDURAH CRAB FEST

100,000+
Average attendance

$11.8m
Net Impact (2025)

11.4
Benefit Cost Ratio*

84%
Attendee satisfaction

CITY OF MANDURAH
MANDURAH CHRISTMAS
A CITY OF MANDURAH EVENT

135,500
Average attendance

$6.6m
Net Impact (2025)

6.4
Benefit Cost Ratio*

97.6%
Attendee satisfaction

MANDURAH Arts FESTIVAL

11,000
Estimated attendance

$430,500
Net Impact (2025)

37
No. Events/Activities Delivered

99%
Attendee satisfaction

THOMAS DAMBO GIANTS OF MANDURAH WESTERN AUSTRALIA

498,000
Attendance (12 months)

$81M
Economic Impact (12 months)

99%
Attendee satisfaction

Note: Data source Reschematic Cost Benefit Analysis.
*Benefit Cost Ratios estimate the total benefits to the community relative to the cost. Any project with a BCR over 1 implies a positive contribution to society.

Note: Data source FORM Economic Impact Report 2023

Opportunities for Growth

By understanding and establishing clear actions designed to capitalise on its strengths and opportunities, Mandurah will continue to grow as one of Western Australia's leading event destinations.

Through recent community and stakeholder engagement the following examples of feedback for areas of improvement have been extracted:

"Don't just limit Mandurah to being fabulous during the day"

"Lack of winter trade, very limited night life especially after 11pm"

"Lack of cultural enterprises such as a great Museum and Art Gallery"

"Continue to host quality events which continue to attract visitors who support local businesses"

Outlined below are the key areas of focus for future growth:

Build the City's External Event Portfolio

Actively look to source externally delivered events that align to Mandurah's brand, fill gaps in the existing calendar (shoulder and off peak periods – i.e. Winter) and work to build the night time economy.

Address Infrastructure Gaps & Maximise Capacity of Existing Assets

Business events and conferences are important to drive mid week and off peak activation, and support the local hospitality sector and event providers. As a regional City, Mandurah currently has a limited maximum capacity for large events. Future opportunities to host large events (such as sport and entertainment events) should also be explored along with long term planning to leverage existing assets and maximise their value and return.

Use Events to Strengthen Mandurah's Brand and Reputation

Events present a significant opportunity to promote Mandurah as a unique destination and to attract private investment for long term prosperity.

Enhanced Local Content

Leverage more local content and visual elements to promote Mandurah, including City support of events.

Strengthen Partnerships, Attract Sponsors

Collaborate with external organisations such as Tourism WA to bring new externally delivered events to the city, attract new sponsors to build on the City's brand, improve the delivery of existing events and ensure attendance is affordable.

Grow Existing Event Experiences & Foster the Local Events Industry

Identify opportunities to grow existing events (City and externally delivered) and provide clear information to support local businesses to develop Mandurah events supplier industry.

Unified Approach to Event Reporting

Implement consistent pre- and post-event reporting for all event categories and improve the City's website for event listings.

Celebrate Success

Encourage greater acknowledgement of event successes and outcomes and develop a local events forum to engage businesses and the community.



2. Our Aspirations

Where we want to be

Our Aspirations

How does our community view events?

Festivals and events are a significant part of our community's life, offering excitement, diversity and enriching their lifestyle.

The presence of a vibrant array of festivals and events are greatly appreciated by Mandurah residents as they not only provide community benefits, but they also demonstrate why Mandurah is such an amazing place to live.

The feedback that residents provided through '2024 Strategic Community Plan Big Check In' highlighted the high value that the community place on events with some of the comments including:

"Mandurah's vibrant events, festivals, & music scene add excitement to our coastal life."

"The diversity of events, from festivals to shows, offers something for everyone in Mandurah."

"Entertainment and events, like the Christmas Pageant and Crab Fest, define the Mandurah experience."

"The presence of arts, culture, and entertainment options enriches our community life."

"Mandurah's various events provide something to look forward to all year round."



Above: Word Cloud demonstrating "how our community views events in Mandurah"

Our Aspirations

What event objectives are important to our stakeholders?

In developing the Festivals and Events Strategy 2026-2030, the City directly engaged a number of important event stakeholders. Their valuable input highlighted three key objectives expected from the City's festivals and events program moving forward:

1. Regional Profile

The festivals and events program should aim to enhance the City's reputation and visibility beyond its local area.

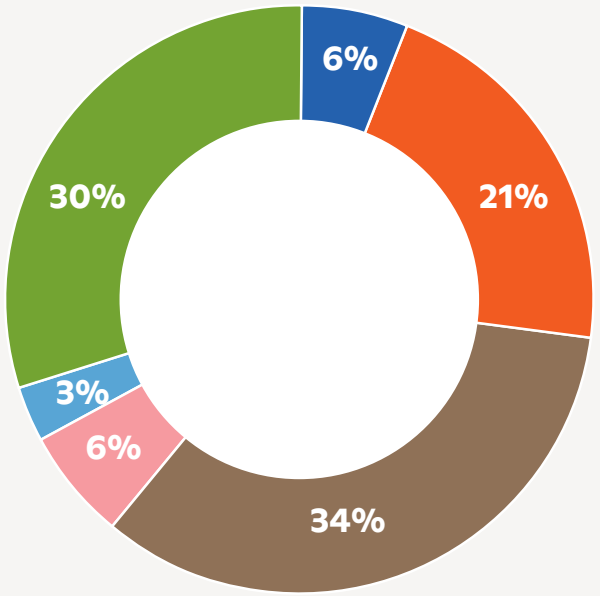
2. Community Pride

Activities should be crafted to instil a sense of pride within the community through their themes and implementation.

3. Long-term Economic Impact

Initiatives are to be designed to support the City's sustainable development by providing enduring benefits.

The objectives that stakeholders desire from the City's Festivals and Events Strategy are aligned to the feedback gathered from the community through the Big Check In process, reflecting a shared aspiration for a program of events that have an enduring positive impact on the City.



1.
Regional profile
Promote to and engage audiences to tell the story of Mandurah

2.
Community pride
Engage community support. Enhance local pride in hosting and delivering popular events. Reduce negative impact.

3.
Longer term economic impact
Building of city industry, future growth, return visitation and investment

4.
Direct economic impact
Visitation, spend and local business impact during Event - 'Return on investment'

5.
Diverse calendar (a)
Spread events across the calendar year, city locations, 'peak' vs 'off-peak'

6.
Diverse calendar (b)
Event Types, scales and content.

Above: The objectives that are the most important for the City's Festivals and Events program

Our Aspirations – Event Outcomes

1. Regional Profile

Advocating and delivering possibilities for everyone

Events should enhance Mandurah's image and reputation, engaging with the audience to promote the attractions and opportunities that the city offers.

Outcomes

- Showcase Mandurah as a vibrant, liveable and highly attractive destination to live, work and play.
- Increase regional, state and national awareness and engagement with Mandurah's key assets.
- Increase externally led events – Mandurah wants to be a destination of choice for external event providers.
- Seek external funding to deliver events that align with State tourism outcomes.
- Celebrate and protect Mandurah's waterways and natural environment.
- Promote environmentally sustainable event practices.

2. Community Pride

A city with a village heart, everyone has a place in our communities

Events should foster a sense of pride and connection among residents.

Outcomes

- Celebrate the diversity of the Mandurah community. Represent all areas of the community.
- Celebrate our unique place and culture.
- Foster Mandurah's sense of pride and community connections.
- Deliver a year long event program that is safe, accessible, inclusive and welcoming to all.

3. Long-Term Economic Impact

Empowering our community to thrive

Events should support and build local business, and drive future investment and growth.

Outcomes

- Drive short and long-term economic impact.
- Support the local events industry and create jobs.
- Boost the local economy by supporting businesses and tourism.
- Create job opportunities and increase private investment.



Our Aspirations

The City of Mandurah aspires to be known and recognised as a destination that attracts and delivers high quality festivals and events. To support this objective, a self-assessment has been undertaken to understand the City's strengths and opportunities (see table opposite).

What makes a great event destination?

The City of Mandurah has recorded many event successes over the course of the past decade and is uniquely positioned to take advantage of its strengths and opportunities. An analysis of its maturity as an events destination has been captured against a list of assessment criteria to gauge Mandurah's current position.

Event Location & Facilities

The location where events are held and the facilities that they utilise, are also important factors in helping to drive the success of the strategy.

Event locations and facilities showcase the landscape, scenery and outlook. A well-balanced calendar of events across the year will include events of all scales and types, in as many areas as possible, to build a full and diverse picture of everything that Mandurah has to offer.

Assessment Criteria	Mandurah's Rating
Strategy and Vision	
A clear and understandable vision	Developing #
Established partnerships with key stakeholders to support delivery	Developing
Facilities and Location	
Ease of access	Strong (1 hr from Perth)
Quality natural environment	Strong
Quality outdoor event venues and locations (sport, music, festivals, water-based)	Strong
Quality indoor built event infrastructure (arts & culture, business conferences)	Developing
Range of accommodation options	Strong
Governance	
Flexible funding model to suit events of all scales	Developing
Clear application and approval systems	Developing
Post-event reporting	Developing#
Community Engagement	
Clear community explanation as to why Council supports events	Developing #
Full and detailed events calendar	Developing
Reports to the community regarding all outcomes and results	Developing #
Announce and celebrate events	Developing
Business Engagement	
Opportunities shared with local businesses	Developing
Proactive promotion of local businesses who support events	Developing #

 # An identified action in the Events Strategy 2026-2030

Strategic Alignment

The objectives and desired outcomes of the Festivals and Events Strategy 2025-2029 are directly aligned to the four key focus areas of the City of Mandurah's Strategic Community Plan 2024-2044: Economy, Community, Environment and Leadership.

Economy

Empowering our community to thrive

Community Outcomes

- 1.1. **Local jobs** to retain our people and attract skilled workers
- 1.4. A **thriving city** that **residents are proud** to call home and **people want to visit**
- 1.5. A **supportive business environment** where **investment is encouraged**, and **entrepreneurship prospers**

Community

A city with a village heart, everyone has a place in our communities

Community Outcomes

- 2.2. Safe and **connected communities**
- 2.3. **Inclusive** and **welcoming places, spaces** and neighbourhoods
- 2.4. An enriched, **creative**, and empowered **community that values culture, heritage** and life long learning

Environment

Built in nature, not on nature

Community Outcomes

- 3.3. Our **natural environment is celebrated, protected** and restored for generations to come
- 3.4. Our built environment is clean, **accessible and sustainable**
- 3.5. Our **coast and waterways** are healthy and **celebrated**

Leadership

Advocating and delivering possibilities for everyone

Community Outcomes

- 4.1. A **clear and shared vision** for Mandurah's future
- 4.4. **Well-maintained assets and facilities** that meet the needs of our community
- 4.5. Responsible, transparent, **value for money delivery** of well planned, sustainable, projects, programs and services

Strategic Alignment

The Festivals & Events Strategy 2026-2030 will have direct and indirect connections with a number of existing City Plans and Strategies:

City of Mandurah Economic Development Strategy

The Festivals and Events Strategy 2026-2030 supports a number of projects and outcomes with the City's Economic Development Strategy including City Centre activation, Investment Attraction, Tourism growth and development and Business support.

City of Mandurah Arts and Culture Strategy 2023 - 2028

The Arts and Culture Strategy aims to establish Mandurah as an inspired and innovative cultural city that celebrates diversity, creativity and opportunity. Within the strategy, festivals and events have been identified as an important vehicle to help deliver upon this goal.

City of Mandurah Place Enrichment Strategy 2023 - 2028

The Place Enrichment Strategy sets out a framework to facilitate community connection, build local capacity and support and motivate community-led initiatives. Investment in community events and neighbourhood activations are a key goal in achieving the objectives of the strategy.

City of Mandurah Youth Strategy 2021 - 2026

The Youth Strategy provides a framework for young people in Mandurah to feel connected with and proud of their community and see it as a place where they can participate, influence and inspire. Festivals and events are seen as a key vehicle to help facilitate the connection that young people have to their community.

City of Mandurah Access and Inclusion Plan 2021 - 2026

The purpose of the City of Mandurah's Access and Inclusion Plan is to create a vibrant and connected city that supports and improves the community for everyone. The Events Strategy 2026-2030 aims to support this objective through the planning and delivery of an inclusive annual event program.

City of Mandurah Child Safe Organisation Plan

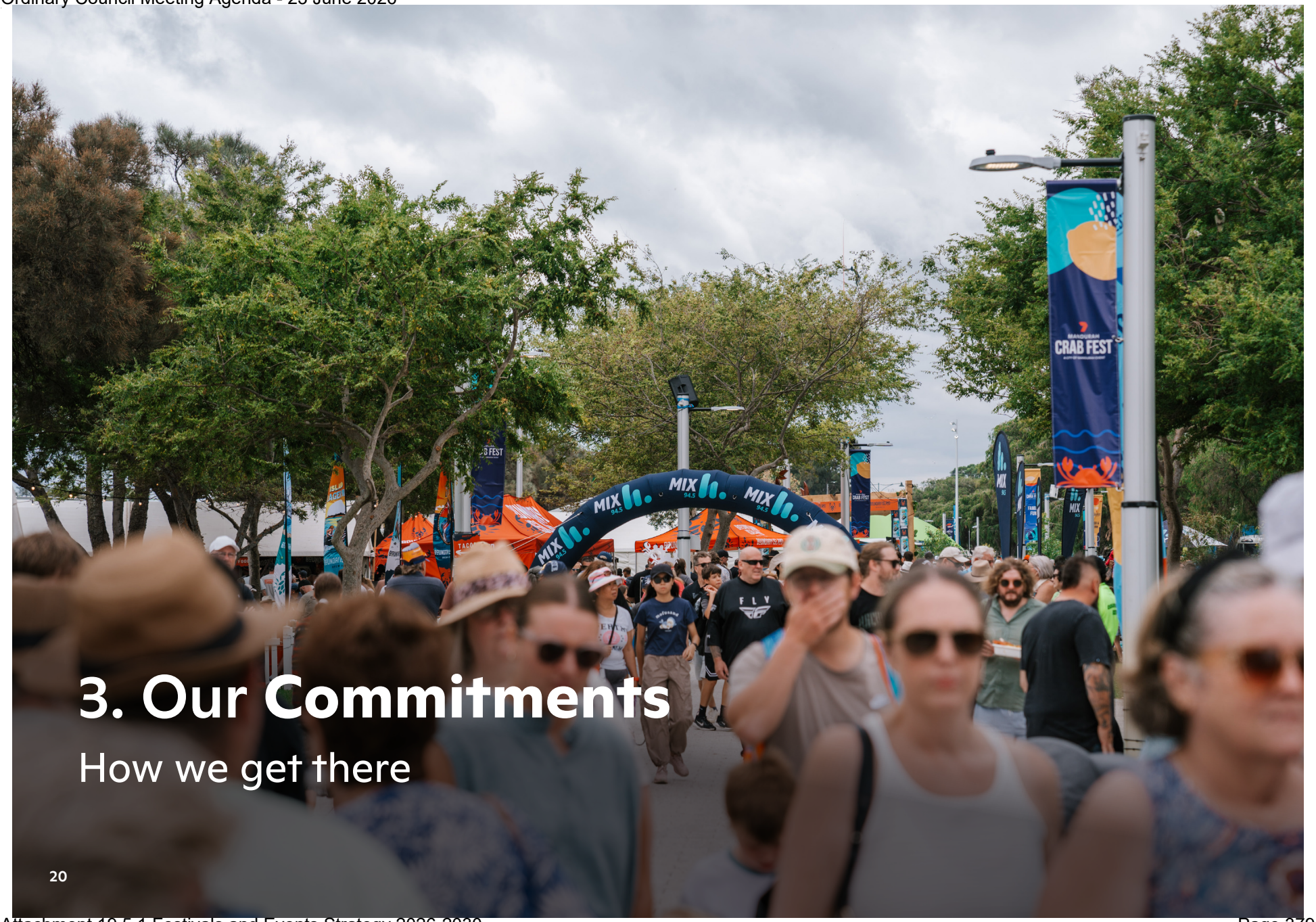
The City of Mandurah's Child Safe Organisation Plan outlines the strategies and actions that govern how we operate as a local authority to ensure the safety and well-being of children in our community. Within the plan, the City commits to continuing to embed child safeguarding processes and practices into City events, and share this expectation with external event organisers.

The Strategy is also aligned to the WA State Government's Tourism and Events strategies including:

- **Tourism Western Australia - A Vision For Dream Events**
- **Western Australia Visitor Economy Strategy 2033**

Our Strategic Goal

To attract, support, create and deliver events that bring our community together, enhance our reputation, support economic growth and celebrate our spirit and identity.



3. Our Commitments

How we get there

Our Commitments – Event Categories

Category 1: Cornerstone Events

A Cornerstone Event "tells the story" of Mandurah, showcasing the City's unique qualities. It elevates Mandurah's profile by attracting a significant audience from beyond the City's borders – whether through attendance or media coverage. These events highlight Mandurah's strengths and stand out as truly unique, making a powerful statement about the city. Audiences recognise the event's alignment with the City's Strategic Community Plan.

By fostering local connections and participation, Cornerstone events boost community pride and give residents a clear understanding of the City's investment in the event. These events may be delivered by a City of Mandurah, or secured through external partnerships.

To be considered a Cornerstone Event, proposals must be submitted to the City, who will assess them against specific criteria. If successful, the event will be allocated sponsorship funding from the City's annual external events attraction budget. Event proposals requiring funding outside of existing budgets will be referred to the Council for consideration.

Key Outcome

- Promote Mandurah to state and national audiences, enhancing the City's image and fostering local community pride.

Secondary Outcomes

- Generate immediate and long-term tourism and economic benefits while promoting key Council priorities.

Category 2: Feature Events

Feature Events exist to service and deliver benefits for specific sectors of the community. This may include events that support tourism, local area optimisation, arts and culture or local business. They can be delivered by the City of Mandurah or by a sponsored organisation.

Key Outcome

- Achieve a year-round events calendar that builds liveability and lifestyle outcomes.

Secondary Outcomes

- Drive benefits for local businesses and promote local areas, tourism, and the arts.

Category 3: Community Events

Community Events highlight our diverse communities and offer each of them a chance to celebrate something of value. These events may be delivered by local groups who can apply for community grant funding or they may be organised by the City to celebrate and bring our community together.

Key Outcome

- Provide community activities and encourage engagement from across the city population.

Secondary Outcomes

- Demonstrate the vibrancy of the City and enhance community pride with an emphasis on free events. Ensure opportunities for all sectors of the community to engage.

Category 4: Civic Events

Civic Events are either delivered by the City or local groups with an interest and ability to manage the event successfully. Civic Events span a range of activities, including citizenship ceremonies and ANZAC Day and Australia Day celebrations, and can be of various sizes and scales. They are designed to be a celebration enjoyed by all sections of the community.

Key Outcome

- Provide the community with the opportunity to attend official celebrations.

Secondary outcome

- Foster community pride.

Our Commitments

Festivals and events that are delivered in Mandurah will be appropriately categorised with clearly articulated goals and outcomes. The City's role in any event will be dependent on its category, with all categories being of equal importance to the City. While all categories of events have a role to play in achieving the City's broader outcomes, each category is designed to have a specific purpose.

CATEGORY	1. Cornerstone Event	2. Feature Event	3. Community Event	4. Civic Event
Defining Features	• Is unique and tells the story of Mandurah • Has a local, state and national audience and media reach • Attracts over 50,000 people to learn about Mandurah, either from participation, or through its media and online reach • Links to wider City goals & objectives • Visually showcases the City • Supported by Tourism WA or other State based event funding program • Ability to attract commercial sponsorship • Creates local pride for Mandurah	• Primarily local audience • Attractive event content • Creates opportunities for local businesses • Attracting statewide visitors and local spend • Links to wider City goals and objectives	• Represents a local group or organisation • Shows the diversity of the community • Free or low cost • Local services involvement – such as schools, sports clubs and community groups	• Celebrates something loved or important to the local community • Welcoming, inclusive content
Aligned Outcomes	**Regional Profile:** • Is unique and tells the story of Mandurah • Drive the reputation of Mandurah to a state and national audience **Long-term Economic Benefit:** • Create jobs and strengthen local business/industry • Drive investment and economic growth **Community Pride:** • Enhance community pride in the hosting of major events	**Long Term Economic Benefit:** • Achieve an annual calendar of events that promotes liveability and lifestyle • Strengthen local business and industry • Support for tourism, attractions, facilities and the arts • Enhances community pride	**Community Pride:** • Creates community connections • Represent the many communities within Mandurah • Enhance community pride, by contributing to a diverse calendar of events	**Community Pride:** • To ensure the city celebrates together and welcomes new residents • Enhances community pride
Delivered by	• External Event Provider • City of Mandurah	• External Event Provider • City of Mandurah	• Community Club/Group • City of Mandurah	• Community Club/Group • City of Mandurah
Event Examples	• Mandurah Crab Fest • Mandurah Christmas Lights Trail • AFL Pre-season Matches	• Mandurah Caravan & Camping Show • Mandurah Country Music Festival • Winter in Mandurah • Mandurah Arts Festival	• En Plein Air Down Under • Rotary Duck Race • Music in the Burbs • Moonlight Movies	• Australia Day • Citizenship Ceremonies • ANZAC Day

Implementation Plan

Outcome 1: Attract

1.1 Identify new event opportunities that showcase our unique destination

1.2 Prioritise and support events that align to Mandurah's strengths

Waterways & Nature • Culture & Heritage (incl. Aboriginal experiences) • Mass participation & sport • Arts & Creative experience • Family Fun

1.3 Promote Mandurah's festivals and events program to build community pride and drive tourism and visitation

Actions	Funding Type	Resourcing	Year 1 2026/27	Year 2 2027/28	Year 3 2028/29	Year 4 2029/30	Year 5 2030/31	Measures of Success / Milestones	Responsibility
New Event Attraction • Actively seek new event opportunities that meet the priorities of the strategy and proactively engage event agents / organisers.	Operating	Finance ($,000)	Within existing operating budget $218k	Within existing operating budget $218k	Within existing operating budget $218k	Within existing operating budget $218k	Within existing operating budget $218k	• Secure a minimum of 12 feature category events each year	Festivals & Events
• Develop and strengthen the City's relationships with Tourism WA, other potential event funding partners and private event agents.	Operating	Finance ($,000)	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	• Meet with TWA and other potential funding partners and event agents every 2 months	Festivals & Events
Major Tourism Event Opportunity • Identify options for Mandurah's next 'Major Tourism Event' opportunity (Cornerstone event) on the scale of the Giants of Mandurah.	New Operating/ Capital (TBD)	Finance ($,000)	Within existing operating budget (Arts & Culture Strategy)	Within existing operating budget (Arts & Culture Strategy)	Within existing operating budget (Arts & Culture Strategy)	Within existing operating budget (Arts & Culture Strategy)	Within existing operating budget (Arts & Culture Strategy)	• Identify and present a new opportunity to Council by Jan 2028	Visit Mandurah Festival & Events Arts & Culture
Event Prospectus • Develop an event prospectus to highlight the benefits, opportunities, venues and audiences available, giving reasons to locate events in Mandurah.	Operating	Finance ($,000)	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	• Annual update of event sponsorship prospectus • Share a minimum of 25 copies directly to event owners per year	Festivals & Events Strategic Communications Visit Mandurah

Note: Financial amounts in years 2- 5 do not include annual CPI increases. These are determined as part of the annual review of the Long-Term Financial Plan.

Outcome 1: Attract continued

1.1 Identify new event opportunities that showcase our unique destination
1.2 Prioritise and support events that align to Mandurah's strengths
Waterways & Nature • Culture & Heritage (incl. Aboriginal experiences) • Mass participation & sport • Arts & Creative experience • Family Fun
1.3 Promote Mandurah's festivals and events program to build community pride and drive tourism and visitation

Actions	Funding Type	Resourcing	Year 1 2026/27	Year 2 2027/28	Year 3 2028/29	Year 4 2029/30	Year 5 2030/31	Measures of Success / Milestones	Responsibility
Events Calendar • Create a new or updated Events Calendar that showcases all events, both Council and externally delivered, in line with the event categories defined within the strategy.	Operating	Finance ($,000)	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	• New Events Calendar in place by June 2027	Systems & Projects Festivals & Events Strategic Communications
Facilities • Undertake an audit of existing facilities (built and open spaces) to determine ability to attract and host events in Mandurah. • Determine gaps in provision and make recommendations for temporary / new / upgraded facility and infrastructure requirements.	New Operating	Finance ($,000)	-	New operating $25k	-	-	-	• Audit report completed by June 2028	Festivals & Events Visit Mandurah

Note: Financial amounts in years 2- 5 do not include annual CPI increases. These are determined as part of the annual review of the Long-Term Financial Plan.

Outcome 2: Grow

2.1 Build and extend the experience associated with the City's existing cornerstone and feature events
(e.g. Mandurah Crab Fest, Christmas Lights Trail, Mandurah Art Festival)
2.2 Identify existing events (City and externally delivered) and support opportunities to maximise their potential
2.3 Foster the grown of Mandurah's local events industry

Actions	Funding Type	Resourcing	Year 1 2026/27	Year 2 2027/28	Year 3 2028/29	Year 4 2029/30	Year 5 2030/31	Measures of Success / Milestones	Responsibility
Mandurah Crab Fest • Undertake a review and develop a 3-year plan to build and extend the Crab Fest event experience.	Operating	Finance ($,000)	Within existing operating budget	-	-	-	-	• Review and 3-year plan to be delivered by June 2027	Festivals & Events Visit Mandurah
Mandurah Christmas Lights Trail • Undertake a review and develop a 3-year plan to build and extend the Mandurah Christmas Lights Trail experience.	Operating	Finance ($,000)	-	Within existing operating budget	-	-	-	• Review and 3-year plan to be delivered by June 2028	Festivals & Events Visit Mandurah
Mandurah Arts Festival • Develop a Growth Plan for the Mandurah Arts Festival that will position it as a potential future Cornerstone event within the annual events calendar.	Operating	Finance ($,000)	-	Within existing operating budget	-	-	-	• Growth Plan delivered by June 2028 • State / National awareness	Arts & Culture

Note: Financial amounts in years 2- 5 do not include annual CPI increases. These are determined as part of the annual review of the Long-Term Financial Plan.

Outcome 2: Grow continued

2.1 Build and extend the experience associated with the City's existing cornerstone and feature events
(e.g. Mandurah Crab Fest, Christmas Lights Trail, Mandurah Art Festival)
2.2 Identify existing events (City and externally delivered) and support opportunities to maximise their potential
2.3 Foster the grown of Mandurah's local events industry

Actions	Funding Type	Resourcing	Year 1 2026/27	Year 2 2027/28	Year 3 2028/29	Year 4 2029/30	Year 5 2030/31	Measures of Success / Milestones	Responsibility
Grow Local Mandurah Events • Identify existing externally delivered local events that align with Mandurah's brand, and assist and support a plan to guide their growth into a future Feature event.	Operating	Finance ($,000)	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	• 1 new growth plan developed each year	Festivals & Events Arts & Culture Strategic Communications
Industry Development • Promote local business participation in the City's festivals and events program through enhanced communication (such as Mandurah supplier programs).	Operating	Finance ($,000)	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	• No. Local business engaged in the City's Cornerstone and Feature events • % Local Businesses taking up event stallholder opportunities at the City's Cornerstone and Feature events	Strategic Communications Festivals & Events Commercial Services
Industry Recognition • Develop a local 'Mandurah Event Supplier' logo to distribute to, encourage and recognise local businesses (event suppliers) and help grow the events industry in Mandurah.	Operating	Finance ($,000)	-	Within existing operating budget $10k	Within existing operating budget	Within existing operating budget	Within existing operating budget	• New logo developed • 10 new local businesses involved in the events program each year (logo displayed)	Strategic Communications Festivals & Events

Note: Financial amounts in years 2- 5 do not include annual CPI increases. These are determined as part of the annual review of the Long-Term Financial Plan.

Outcome 3: Deliver

3.1 Strategically plan and deliver the City's Festivals and Events program
3.2 Secure multi year funding agreements (grants and sponsorship) for the City's cornerstone and feature events
3.3 Increase the total number of externally delivered events and explore opportunities for contracting out elements of existing events
3.4 Deliver a program of locally based community events

Actions	Funding Type	Resourcing	Year 1 2026/27	Year 2 2027/28	Year 3 2028/29	Year 4 2029/30	Year 5 2030/31	Measures of Success / Milestones	Responsibility
City Events									
• Plan and deliver the City's major events as highlights of the City's annual events calendar, including ongoing investigations into the outsourcing of identified event elements:									
1. Mandurah Crab Fest	Operating	Finance ($,000)	Within existing operating budget $680k	Within existing operating budget $680k	Within existing operating budget $680k	Within existing operating budget $680k	Within existing operating budget $680k	• Event Attendance – 100,000 • Return on Investment - >$10:1 • Event satisfaction - >85%	Festivals & Events
2. Mandurah Christmas Lights Trail	Operating	Finance ($,000)	Within existing operating budget $522k	Within existing operating budget $522k	Within existing operating budget $522k	Within existing operating budget $522k	Within existing operating budget $522k	• Event Attendance – 80,000 • Event satisfaction - >85%	Festivals & Events
3. Mandurah Arts Festival	Operating	Finance ($,000)	Within existing operating budget $283k	Within existing operating budget $283k	Within existing operating budget $283k	Within existing operating budget $283k	Within existing operating budget $283k	• No. events / activities delivered • No. community groups / artists engaged	Arts & Culture

Note: Financial amounts in years 2- 5 do not include annual CPI increases. These are determined as part of the annual review of the Long-Term Financial Plan.

Outcome 3: Deliver continued

3.1 Strategically plan and deliver the City's Festivals and Events program
3.2 Secure multi year funding agreements (grants and sponsorship) for the City's cornerstone and feature events
3.3 Increase the total number of externally delivered events and explore opportunities for contracting out elements of existing events
3.4 Deliver a program of locally based community events

Actions	Funding Type	Resourcing	Year 1 2026/27	Year 2 2027/28	Year 3 2028/29	Year 4 2029/30	Year 5 2030/31	Measures of Success / Milestones	Responsibility
Leverage Council & Community Objectives • Promote Council and Community priorities and objectives through four (4) Cornerstone or Feature events each year.	Operating	Finance ($,000)	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	• Council / community objectives clearly defined • Evidence of Council/ community priorities promoted • Positive economic impact	Festivals & Events Strategic Communications Visit Mandurah
Value Event Sponsorship • Undertake an assessment of the commercial value of key City events (Crab Fest, Christmas Lights Trail, Mandurah Arts Festival) to determine value and guide future sponsorship investment targets.	Operating	Finance ($,000)	Within existing operating budget	-	-	Within existing operating budget	-	• Initial report due June 2027 • Sponsorship target (% of total event budget) achieved	Strategic Communications Festivals & Events Arts & Culture
Environmental Sustainability & Accessibility • Create and provide clear guidelines on the City's environmental sustainability and accessibility expectations for events held in Mandurah and communicate these to event organisers.	Operating	Finance ($,000)	-	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	• Guidelines developed and communicated • Audit conducted of 4 events per year (from Yr 3) with event outcomes measured	Environmental Services Community Development Arts & Culture Festivals & Events

Note: Financial amounts in years 2- 5 do not include annual CPI increases. These are determined as part of the annual review of the Long-Term Financial Plan.

Outcome 3: Deliver continued

3.1 Strategically plan and deliver the City's Festivals and Events program
3.2 Secure multi year funding agreements (grants and sponsorship) for the City's cornerstone and feature events
3.3 Increase the total number of externally delivered events and explore opportunities for contracting out elements of existing events
3.4 Deliver a program of locally based community events

Actions	Funding Type	Resourcing	Year 1 2026/27	Year 2 2027/28	Year 3 2028/29	Year 4 2029/30	Year 5 2030/31	Measures of Success / Milestones	Responsibility
Volunteer Management • Explore opportunities to connect local Event Volunteers to event organisers (external and City).	Operating	Finance ($,000)	-	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	• 100+ local event volunteers identified	Healthy Communities Festivals & Events Arts & Culture
Neighbourhood Events • Plan and deliver an annual program of community events aimed at fostering community connections and activating local neighbourhoods.	Operating	Finance ($,000)	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	• Initial report due June 2027	Community Development

Community Events
• Undertake a strategic review of key community events including the time / month of the year delivered, (to help create a diverse annual calendar of events), location and alignment with the City's brand and the objectives of the strategy. Events to be included
  • Readers & Writers Festival
  • Mandurah Open Studios
  • Heritage Festival
  • NAIDOC Week
	Operating	Finance ($,000)	Within existing operating budget	Within existing operating budget	-	-	-	• Events to be reviewed with recommendations to be presented by June 2028	Community Development

Note: Financial amounts in years 2- 5 do not include annual CPI increases. These are determined as part of the annual review of the Long-Term Financial Plan.

Outcome 3: Deliver continued

3.1 Strategically plan and deliver the City's Festivals and Events program
3.2 Secure multi year funding agreements (grants and sponsorship) for the City's cornerstone and feature events
3.3 Increase the total number of externally delivered events and explore opportunities for contracting out elements of existing events
3.4 Deliver a program of locally based community events

Actions	Funding Type	Resourcing	Year 1 2026/27	Year 2 2027/28	Year 3 2028/29	Year 4 2029/30	Year 5 2030/31	Measures of Success / Milestones	Responsibility
Community Event Grants • Undertake a review of the Community Event Grants program to ensure alignment with the Festivals and Events and Place Enrichment Strategies.	Operating	Finance ($,000)	Within existing operating budget	-	-	-	-	• Review completed by June 2027	Festivals & Events Community Development
Program Review • Undertake an annual review of the Events Program. • Develop a consistent way to measure the benefits and return on investment for all Cornerstone and Feature events.	Operating	Finance ($,000)	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	• Demonstrable, positive social and economic return on the event's program	Festivals & Events
Event Reporting • Develop an Annual Report for Council and community that demonstrates the outcomes achieved by the City's Events Program against each event category. • Include post event reporting requirements in all event agreements (grant and sponsorship) with information relative to the event type.	Operating	Finance ($,000)	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	• Annual Report generated and distributed each year • Post event reports received for all Cornerstone and Feature events	Festivals & Events Community Development Arts & Culture Strategic Communications

Note: Financial amounts in years 2- 5 do not include annual CPI increases. These are determined as part of the annual review of the Long-Term Financial Plan.

Outcome 3: Deliver continued

3.1 Strategically plan and deliver the City's Festivals and Events program
3.2 Secure multi year funding agreements (grants and sponsorship) for the City's cornerstone and feature events
3.3 Increase the total number of externally delivered events and explore opportunities for contracting out elements of existing events
3.4 Deliver a program of locally based community events

Actions	Funding Type	Resourcing	Year 1 2026/27	Year 2 2027/28	Year 3 2028/29	Year 4 2029/30	Year 5 2030/31	Measures of Success / Milestones	Responsibility
Strategic Events Working Group • Establish a strategic working group between key event stakeholders to share ideas and plans and maximise event outcomes.	Operating	Finance ($,000)	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	Within existing operating budget	• Monthly Meetings • Actions reported • Review effectiveness annually	Festivals & Events, Transform Mandurah, Community Services, Arts & Culture Visit Mandurah, ManPAC
Review of Staff Resourcing • Undertake a review of the Festivals and Events team resource requirements (staffing structure and skills assessment) in line with the objectives of the new strategy, with recommendations for any changes to be presented through the Long Term Financial Plan review process.	Operating	Finance ($,000)	Within existing operating budget	-	-	-	-	• Review completed by June 2027	Festivals & Events

Note: Financial amounts in years 2- 5 do not include annual CPI increases. These are determined as part of the annual review of the Long-Term Financial Plan.



4. What success looks like

Measures of Success

Measures of Success

The successful implementation of the City's Festivals and Events Strategy will result in outcomes aligned to the following measures of success:



Positive Perception of Mandurah

Measures from surveying, media sentiment and reach



Economic and Social Benefits

Positive economic impact and return on investment outcomes exceed benchmark levels



Community Satisfaction

Captured via community sentiment

Data Collection & Reporting

To benchmark existing event initiatives and guide future event investment, effective event data collection and outcome reporting is crucial.

Data collection is a vital tool for assessing the impact of any event. Post-event reporting is essential to determine the value or outcomes from each event, which can be reported individually (for a single event) or as a combination of outcomes from all events (the annual program of activities).

The system ensures that data is collected at every event, with the level of detail increasing depending on the type of event and the City's level of investment in it.

Appropriate data collection and reporting on events is a significant risk mitigation activity for the City, ensuring transparency in event spending.

When viewed as a unified program, events generate both immediate and long-term benefits to the City. The following data points can be used to measure the short-term impact of an event and the longer-term value.

For each event category, event organisers will be required to show their contribution to the short and long-term goals by reporting the following:

Immediate (delivered during the event)	Longer term (impact before & after the event)
Attendance and satisfaction	Annual community / liveability surveys
Community engagement numbers	Annual visitation numbers and inputs
Community surveys and feedback	Total event community attendance & interaction
Visitation data and economic benefit	Local business and employment growth
Local business outcomes	Annual audience reach and responses
Media and audience reach	Collection of imagery and promotional tools
Quality of imagery and event design	Assess links and benefits for wider programs
Links to City of Mandurah projects & targets	

Community and Civic Events

- Delivery date(s)
- Event attendance
- Details of the communities or community groups engaged
- Funding model: Free or ticketed event, any grants received

Feature Events

All of the above, plus:

- Out-of-region visitation
- Estimate of overnight visitors and average length of stay
- No. of local event services engaged and total spend on local event services
- Uniqueness of content
- Demand for the event (i.e. was it a sell-out?)
- How the event was locally promoted
- Event experience feedback

Cornerstone Events

All of the above, plus:

- Primary purpose visitors (attendees who came specifically for the event)
- Average daily spend
- Overview of local, state, national and social (including influencers) media coverage including unique content (i.e. specific imagery unique to Mandurah)
- Evidence of City of Mandurah and State branding at the event
- Opportunities for the promotion of Council initiatives and successes
- Total event budget and value of other funding sources

Event Attraction

What type of events do we hope to attract?

One of the key objectives of the City's Festivals and Events Strategy is to ensure consistency for all event stakeholders.

While the City of Mandurah attracts, supports, creates or delivers different types of events, each with its own goals and targets, this strategy provides a unified framework for consistent event reporting and outcomes. This will be achieved through clearly defined success metrics and ongoing event data collection, enabling informed decision-making for future strategic event development.

Future events will:

- Align with Mandurah's strengths, successes and opportunities.
- Represent our diverse community by incorporating feedback from key stakeholders.
- Determine realistic goals for the City considering our regional competitors' activities in the events space, while also outlining areas for improvement.
- Define priorities and measurable outcomes for event development and support.
- Emphasise data collection and transparency to guide future event planning.
- Categorise events into four types: Cornerstone, Feature, Community and Civic.
- Ensure direct links with the City's existing strategies.
- Work with Visit Mandurah and Tourism WA to maximise the City's tourism and economic objectives.

What makes an event unique?

Uniqueness refers to the ability of an event to represent the City. It is distinctive, memorable and unmatched. The criteria used to determine uniqueness are:

- Is the event held anywhere else, using the same style or structure?
- Does the location of the event and event concept showcase the City (through imagery, content or style)?
- Is the content of the event likely to raise community interest and pride?

e.g. A travelling music event, held in many parts of the country, confined to a stadium, with no clear link to the City, is not unique.

How do events showcase the City?

There are many ways events can showcase a place. Some examples include:

- **Liveability:** Evokes a feeling of 'something is always on'
- **Scenery:** Shows off the City and its surroundings highlighting the visual beauty of the area.
- **Opportunity:** Outlines why people choose Mandurah to live, study or invest.
- **Diverse Culture:** Highlights the range of community stakeholders active in the City.
- **Tourism:** Promotes the facilities, services, and activities that make Mandurah a great place to visit.

At the City of Mandurah, each category of event will have different 'showcasing' potential. A Cornerstone Event may highlight all the options above, while other events may contribute to a calendar of activities that work together to showcase the City. Events also offer low-cost marketing opportunities for the City, passively informing and educating audiences about Mandurah and its surroundings.

CITY OF MANDURAH

OFFICIAL

GOVERNMENT OF WESTERN AUSTRALIA

PEEL Development Commission

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E peel@peel.wa.gov.au
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Att: Casey Mihovilovich
Chief Executive Officer
City of Mandurah
PO Box 210
MANDURAH WA 6210

Sent via email: ceo@mandurah.wa.gov.au

Dear Casey

SUBMISSION – DRAFT FESTIVALS AND EVENTS STRATEGY 2025-2029

On behalf of the Peel Development Commission, I am pleased to offer our strong support for the City of Mandurah's Festivals and Events Strategy 2025–2029.

Vibrant festivals and events are at the heart of what makes Mandurah and the wider Peel region such a dynamic and attractive place to live, work, and visit. The Strategy's commitment to delivering a diverse calendar of events, ranging from iconic celebrations like the Mandurah Crab Fest and Christmas Lights Trail to community and cultural gatherings, demonstrates a clear vision for enhancing community pride, economic growth, and regional profile.

The *Peel Regional Investment Framework 2050* identifies "Tourism Excellence" as a key pillar for our region's future. This Framework sets out a vision for the Peel as a progressive, prosperous, and dynamic region, with tourism and events playing a central role in driving economic growth, creating jobs, and building a vibrant, resilient community. By attracting visitors, extending their stay, and showcasing our unique natural and cultural assets, events in Mandurah contribute directly to the Peel's aspiration to triple the tourism economy by 2050 and to grow the number of significant events in the region.

We commend the City of Mandurah for its leadership and collaborative approach in developing this Strategy. The focus on partnership, innovation, and community engagement aligns closely with the Peel Development Commission's goals and the broader regional vision.

We look forward to continuing to work together to ensure that Mandurah's festivals and events program remains a cornerstone of our region's success, attracting visitors, supporting local businesses, and meeting the needs of the Mandurah and wider Peel community.
Yours sincerely

Andrew Ward
CHIEF EXECUTIVE OFFICER

10 November 2025

Festivals and Events Strategy - Community Engagement Report

Background

The City's former Festivals and Events Strategy was endorsed by Council in 2019 and has been in place for a number of years, successfully helping to build and support the growth and development of the City's highly regarded events program.

With changing community needs and emerging opportunities, a new and updated strategy is required. The draft Festivals and Events Strategy 2026-2030 was formulated through extensive community and stakeholder consultation ensuring that the strategic direction reflects both the community's aspirations and values as well as addressing identified gaps and future opportunities.

After Council adoption for advertising, the City of Mandurah implemented a multi-channel advertising and promotion campaign to support community consultation on the Draft Festivals and Events Strategy. The campaign combined digital, owned and offline channels to maximise awareness, drive traffic to consultation platforms and provide accessible opportunities for community participation.

Promotion was delivered through organic Facebook posts, Mandurah Matters, a City of Mandurah website news article, eNewsletter article and QR code-enabled printed flyers distributed at high-footfall community activations. Together, these channels supported broad reach, consistent messaging and meaningful engagement with the consultation process.

The community engagement period for feedback on the Draft Festivals and Events Strategy was held between September – November 2025.

Community Engagement Objectives

The objectives of the advertising and promotion campaign were to:

- Raise awareness of the Draft Events Strategy consultation
- Encourage community members to access information and provide feedback
- Drive traffic to consultation platforms
- Reach diverse audiences through a mix of digital and face-to-face channels
- Support best-practice community engagement

Advertising and Promotion Approach

A blended approach was adopted to ensure broad visibility and accessibility. This included:

- Digital owned channels, including Facebook, Mandurah Matters, City eNewsletter and the City website
- Offline promotion, using printed DL flyers with QR codes
- On-ground engagement at high-footfall community activations

This approach allowed the City to engage both digitally active audiences and community members encountered in physical settings, reinforcing consultation messaging across multiple touchpoints.

Festivals and Events Strategy - Community Engagement Report

Consolidated Advertising and Promotion Performance

Channel	Activity	Reach / Visits	Engagement / Action	Key Notes
Mandurah Matters	Draft Festivals and Events Strategy project page	323 total visits	14 engaged participants, 23 informed participants	Primary consultation platform
Facebook	Post – 26 Sept 2025	4,056 views	26 interactions, 13 link clicks	Strong non-follower reach (43.1%)
Facebook	Post – 27 Oct 2025	4,821 views	17 interactions, 52 link clicks	Highest click-through activity
City Website	News article (26 Sept 2025)	54 views	Avg engagement time 22 seconds	Central owned-channel hub
Offline Promotion	QR code flyers at 9 activations	N/A	Qualitative engagement	High-footfall community settings

Community Engagement Summary

City officers developed a dedicated Project Page on the City's Mandurah Matters community engagement platform for the Draft Festivals and Events Strategy. The page included links to the following tools;

- Draft Festivals and Events Strategy (full version)
- Draft Festivals and Events Strategy (summary version)
- Mandurah Matters Feedback Survey

The Mandurah Matters project page served as the primary consultation platform for the Draft Events Strategy, hosting project information and engagement tools.

Across the consultation period, the Draft Festivals and Events Strategy page recorded:

- 323 total visits
- 30 maximum visitors in a single day
- 3 new registrations
- 233 aware participants
- 123 informed participants
- 14 engaged participants

Engagement data included strong levels of content consumption, including 87 document downloads and 103 visits to multiple project pages.

The Mandurah Matters project page for the Draft Festivals and Events Strategy is below:

Festivals and Events Strategy - Community Engagement Report

Home / Draft Festivals and Events Strategy

Draft Festivals and Events Strategy



About the Strategy

Festivals and events are at the heart of Mandurah. They help to bring people together, showcase Mandurah's unique culture and natural beauty, and support local businesses.

Mandurah has a long history of running events where everyone can get involved and have some fun in our beautiful city. For more than 30 years, these events have grown alongside Mandurah and helped to shape our vibrant calendar of activities.

To keep this momentum going, we're committed to a strong, inclusive, and sustainable events program. The Draft Festivals and Events Strategy 2025–2029 sets out our vision for attracting, growing, and delivering festivals and events that enrich the lives of our community - now and into the future.

This Strategy takes a planned approach to ensure festivals and events in Mandurah:

- Foster community pride and connection through diverse and inclusive experiences
- Support local businesses and encourage economic growth
- Celebrate Mandurah's spirit and identity, making our city a destination of choice for residents and visitors
- Make the best use of our venues, spaces, and natural surroundings to create high-quality events for all

How You Can Get Involved

We want to hear your views on the Draft Festivals and Events Strategy. By sharing your ideas, you'll help us:

- Ensure events reflect Mandurah's diverse and growing population and its aspirations
- Build a vibrant, year-round calendar of activities
- Prioritise the types of events and experiences that matter most to our community

Have Your Say

Read the Draft Strategy and share your feedback through our online survey. Your input will help shape the final plan and guide the future of festivals and events in Mandurah.

Photo credit: Tony Tropiano

Survey | Ideas

CLOSED: This survey has concluded.

Community Survey: Tell us what you think of the Draft Festivals and Events Strategy

The Draft Festivals and Events Strategy 2025–2029 sets out our vision for a lively, sustainable, and inclusive program of events for the years ahead.

We want to know what you think of the draft strategy. This survey is quick and easy, with just a few short questions. There will also be spaces for you to share your own thoughts, ideas, or concerns - so you can tell us what matters most to you.

Your feedback will help shape a vibrant events calendar that reflects Mandurah's unique spirit and community priorities.

Thank you for sharing your thoughts with us!

Page last updated: 13 Feb 2026, 12:08 PM

Draft Festivals and Events Strategy 2025-2029

Draft Festivals and Events Strategy 2025-2029 (2.53 MB) (pdf)

Summary - Draft Festivals and Events Strategy 2025 - 2029 (1.58 MB) (pdf)

Related Documents

Events Strategy 2019-2023

Key Dates

Engagement Drop-in Session at the Mandurah Caravan and Camping Show
10 October → 12 October 2025

Who's Listening

Dale Christy
Dale Christy
Coordinator Festivals and Events
City of Mandurah
Phone 9550 3622
Email council@mandurah.wa.gov.au

DC

Lifecycle

- **Previous Festivals and Events Strategy concludes - 2023**
  Key lessons learned through the implementation of the previous Events Strategy were used to inform the next draft.
- **Preparation of the new Strategy - 2024-2025**
  This included reviewing the CIty's current position as an event destination and targeted consultation with key stakeholders.
- **Council adopts Draft Festivals and Events Strategy for advertising (July 2025)**
  The Draft Festivals and Events Strategy was reviewed by Council and released for wider community input.
- **Community consultation on the Draft Strategy**
  This consultation is open for community comment.
- **Community consultation closes**
  9 November 2025
- **Review community feedback - November 2025**
  Contributions to this consultation are closed for evaluation and review. The project team will report back on key outcomes.
- **Final draft of the Strategic presented to Council - Dec 2025**
  The final outcomes of the community consultation will be documented in a report to Council. This includes a summary of the engagement process and community feedback, as well as recommendations for adoption.

Festivals and Events Strategy - Community Engagement Report

City of Mandurah Website – News Article

To support awareness and provide a trusted information source, a news article promoting the Draft Festivals and Events Strategy consultation was published on the City of Mandurah website on 26 September 2025.

The article recorded:

- 54 page views
- 45 active users
- 1.20 views per active user
- Average engagement time of 22 seconds
- 158 recorded events

While overall visitation was modest, the ratio of views to users and engagement time indicates purposeful access. The website article supported transparency and acted as a central reference point linked from other promotional activity, including Facebook posts and QR code-enabled printed collateral.

Offline Promotion & QR Code Engagement

To complement digital promotion, printed DL flyers featuring a QR code linking directly to the Events Strategy survey were distributed across high-footfall community activations delivered as part of Mandurah Crab Fest promotional activity in Mandurah, Rockingham and Perth, as well as community pop-up events.

This approach extended consultation visibility beyond online audiences and enabled immediate access to the survey via mobile devices. While direct attribution of survey responses to individual activations is limited, this offline promotion supported overall awareness and reinforced consultation messaging in face-to-face settings.

Offline promotions included staff attendance at high participation and community events both locally and in Perth. These events included:

• Mandurah Caravan, Camping, 4WD and Boat Show (Mandurah)

• Rockingham Beach Cup (Rockingham)

• WA Day Festival (Optus Stadium)

• Paint Mandjoogoordap REaD launch event (Mandurah)

• Litter and Illegal Dumping Workshop (Mandurah)

• Public Health Plan Pop-ups (Mandurah)

• Kids Teaching Kids Conference (Mandurah)

• Access and Inclusion Plan Pop-ups (Mandurah)

• Madora Bay Music in the Burbs event (Mandurah)

• Mandurah Community Safety Day (Mandurah)

Festivals and Events Strategy - Community Engagement Report

A sample of the Marketing materials used to promote the community engagement opportunity are included below.

Mandurah Matters Survey

To help encourage community engagement and participation, City officers developed a short survey which comprised of five questions:

1. *Have you read the Draft Festivals and Events Strategy?*
2. *In general, do you support the Draft Festivals and Events Strategy?*
3. *Are there any parts of the Strategy you think need to be changed or improved, or is there anything we have missed?*
4. *What is your age group?*
5. *Tell us about your cultural background?*
6. *Do you want to stay updated on this and other events, projects and consultations happening in Mandurah (prompt for e-Newsletter sign up)?*

Survey Results:

Analysis of public submissions and qualitative feedback highlighted several consistent themes, being Environment, Community & Economy. There was a total of 14 public submissions. They are broken down into each theme below:

Theme	Number of respondents	Support the Strategy? Yes.	Support the Strategy? No.
Environment	2	2	0
Community	4	3	1
Economy	2	2	0
No specific feedback provided	6	6	0
Total	**14**	**13**	**1**

These themes broadly aligned with stakeholder input gathered during strategy development, which identified three core objectives for the future events program:

1. Enhancing Mandurah's regional profile
2. Building community pride
3. Supporting long-term economic impact rather than short-term activity alone.

Verbatim comments and themes are included below, as well as an Officer response to each theme and explanation of how the theme is addressed within the Strategy.

Festivals and Events Strategy - Community Engagement Report

Public consultation response summary, and how the response is addressed within the Strategy:

Responses to: Are there any parts of the Strategy you think need to be changed or improved, or is there anything we have missed?

Respondent (Name & Organisation)	Theme	Verbatim Response Received	City Response & How Addressed in Strategy
Community respondent (Public consultation) Community respondent (Public consultation) Community respondent (Public consultation) Community respondent (Public consultation)	Community and Environment	"Engagement of youth in Mandurah events. Mandurah is fantastic at providing for younger children at events, addition of tween/teen aspect to attract/foster community involvement." "I think community/location specific events should have a higher prioritisation. Especially council led events to provide constancy and delivery across suburbs." "I think the Council's emphasis on families is commendable. Commerce benefits, families benefit. Is there something that can be more enforced regarding rubbish getting into the Estuary? Maybe more bins at events? More recycling bins?" "Feativals [*sic*] must be in north Mandurah (lakelands and so). Center has too many [*redacted, relating to anti-social behaviour*] already"	Feedback addressed in Outcome 3: Deliver Actions: **Neighbourhood Events** **Community Events** • The proposed actions will continue to inform the location, timing and alignment of the City's events calendar, ensuring that there is something for everyone within the City's broader calendar of events. **Environmental Sustainability & Accessibility** • The City will continue to place high expectations on external event providers and contractors regarding environmental outcomes at events, and will continue to work with our waste partners (Cleanaway and Containers for Change) to identify any new or enhanced approaches to waste management at events. • For example, on advice the City is reducing recycle bins at events due to high levels of contamination and instead focusing on waste reduction and recycling of approved containers through the containers for change initiative.
		"At the same time, a few gaps should be addressed to ensure the strategy delivers on its promise: Seasonality & night-time economy – concrete pilots (e.g., winter night markets) are	

Festivals and Events Strategy - Community Engagement Report

Community respondent (Public consultation)	Economy & Delivery	needed to close the identified off-peak gap. Infrastructure timing – the facilities audit slated for 2027 should be accelerated so that venue capacity assumptions for 2025-26 events are realistic. Local supply-chain development – a structured supplier-development program would help retain more event spend within the community. Data quality – standardized post-event surveys and independent audits will safeguard the integrity of the reported ROI. Indigenous co-design and climate resilience – dedicated advisory panels and a climate-risk assessment would strengthen cultural authenticity and future-proof the programme. If those refinements are incorporated, the strategy will not only preserve its strong foundations but also become more resilient, inclusive and economically impactful. Therefore, my overall stance is supportive, with the recommendation that the city move quickly on the identified improvements."	Feedback addressed in Outcome 3: Deliver Actions: **Program Review** • Will address gaps in off-peak timing. **Event Reporting** • Post-event reports will continue to be prepared and delivered to elected members on a regular basis, and are subject to ongoing review and improvement. **Events Working Group** • The City maintains advisory groups across Economic, Environment and Access & Inclusion areas, as well as our Reconciliation Action Planning process, and City staff on the proposed Events Working Group will maintain contact with those bodies for feedback and enhancements throughout the life of the Strategy. Feedback addressed in Outcome 1: Attract **Facilities** • No major changes since last facilities audit in 2016, not expecting the result of the audit to change venue capacities, but to provide recommendations on future growth and enhancements and upgrades.
Local Business Operator	Economy & Delivery (cont)	"I think the City do a fabulous job with the events program. As an accommodation provider we definitely notice an increase in demand around events."	Feedback addressed in Outcome 2: Grow **Industry Development** **Industry Recognition** • While sourcing and procurement at the City are government by the City's Procurement Policy, these two actions are expected to address the comments around local business supply chain improvements.
		"The strategy is great, events and festivals are a major party of what makes Mandurah a great	

Festivals and Events Strategy - Community Engagement Report

Community respondent (Public consultation)	Environment	place to live but more emphasis and direction needs to be included regarding environmental impact of events and how to reduce that impact, Waterways and Nature are listed as the first Strength of Mandurah and a reason for people to visit, the strategy needs to ensure these are protected and remain in place both for the future of the our events and for the Waterways and Nature themselves.	Feedback addressed in Outcome 3: Deliver Actions: **Environmental Sustainability & Accessibility** • As above.
		It's great to see that guidelines will be written to ensure environmental sustainability but these should already be in place given the number of large events the City hosts and how far behind we are compared to similar events in Perth and other regional cities.	Feedback addressed in Outcome 3: Deliver Actions: **Environmental Sustainability & Accessibility** • As above.
		Guidelines will be great but how will they be monitored, there doesn't seem to be mention of that monitoring in the strategy. Who were the stakeholders asked about what was important about events? They seem to be business based rather than community based which has an impact on what the City looks to provide."	Feedback addressed in Outcome 3: Deliver Actions: **Neighbourhood Events** **Community Events** **Program Review** As above
Community respondent (Public consultation)	Environment (cont)	"While we have the Wetlands Weekend event, I believe there is a gap with the Environment strategy. Mandurah is an environmental hotspot, with amazing waterways, birds, marine life and animals. I suggest a weeklong festival including: - incorporate the wetlands weekend cleanup and stalls, roughly same time of the year - add talks / events during the	Feedback addressed in Outcome 3: Deliver Actions: **Community Events** **Environmental Sustainability & Accessibility** • As above

Festivals and Events Strategy - Community Engagement Report

Community respondent (Public consultation)	Environment (cont)	weekend about the Mandurah environment, including from experts and local groups - create an environmental art competition with sections for various ages from pre-school through seniors - tie in with local schools for environmental incursions - hold a "what I can do" day showcasing how peoples personal litter and waste footprint can be reduced The focus of the whole event would be to increase pride in our Mandurah environment and educate our citizens / ratepayers about it and improvements they can make. Also - require (as much as you can) all Mandurah events to be environmentally sustainable. Use reusable /recyclable materials, make it easy for patrons to use these recycling facilities. Use the model I have seen at Yager [*sic*] Square in Perth as an example."	

Festivals and Events Strategy - Community Engagement Report

Marketing and Promotions

1. City of Mandurah Facebook Post 1 (26 September 2025)

City of Mandurah
26 Sept 2025 ·

Festivals and events are at the heart of Mandurah ❤️ They bring people together, celebrate our culture and natural beauty, and support local businesses. For more than 30 years, events have helped shape Mandurah into the vibrant city we know today.

We've drafted the Festivals and Events Strategy 2025–2029 to plan the next chapter of our community celebrations. This Strategy focuses on inclusive, sustainable events that showcase Mandurah and enrich our community.

Community consultation is open until 9 November 2025. Have your say today on the draft strategy on Mandurah Matters 👉https://bit.ly/4822Eip



Festivals and Events Strategy - Community Engagement Report

2. City of Mandurah Facebook Post 2 (27 October 2025)

City of Mandurah
27 Oct 2025 ·

Have you checked out Mandurah Matters lately? 🤔

🏘️ There's a lot happening in Mandurah right now that will shape the future of our city. Several projects are in the works, and we want your feedback on them before they are finalised.

Consultations currently open for public comment include:
🌊 Madora Bay North Foreshore Management Plan 👉
https://bit.ly/4o6eEok
🚴 Access and Inclusion Plan 2026-2031 👉
https://bit.ly/42Sd6pn
🥳 Draft Festivals and Events Strategy 👉
https://bit.ly/4822Eip
🚋 Mandurah Health Precinct Structure Plan 👉
https://bit.ly/4mLH6ud
🏉 Rushton Park Master Plan 👉 **https://bit.ly/4fZZ4HK**

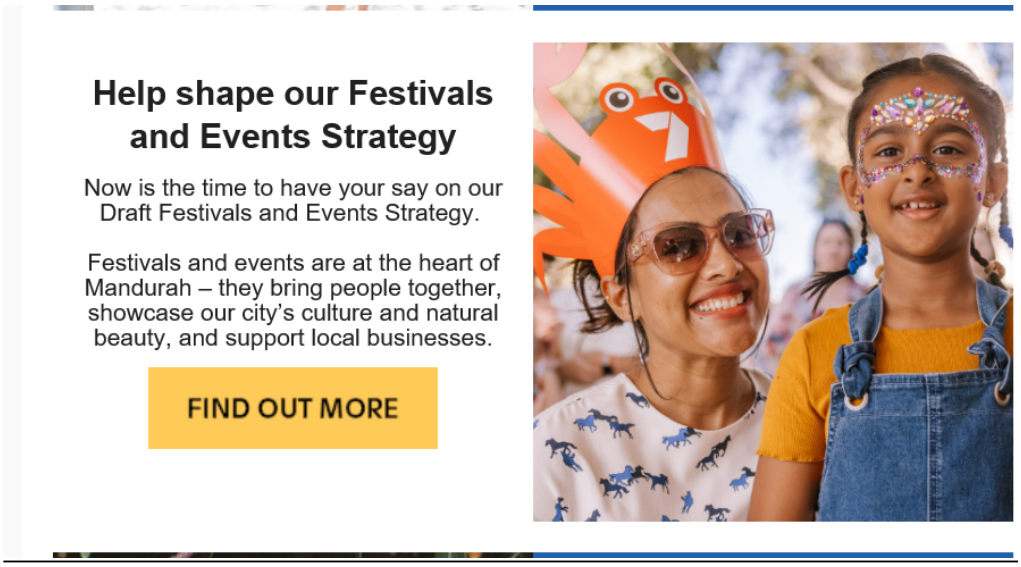
Mandurah Matters is our online community engagement platform, where every community member is invited to help shape projects across the city.

Head on over to Mandurah Matters and have your say today!



Festivals and Events Strategy - Community Engagement Report

3. News and Events eNewsletter (3 October 2025)



Subject: 19.6 Local Law Adoption

Summary

Following the statutory advertising period, the City of Mandurah's (the City) proposed *Local Government Property and Public Places Amendment Local Law 2026* (Amendment Local Law) is presented for final adoption in accordance with section 3.12 of the *Local Government Act 1995* (Act).

Council is requested to consider the submissions received, adopt the Amendment Local Law as amended (Attachment 1), and complete the statutory requirements to provide local public notice, publish the Amendment Local Law in the *Government Gazette* and submit to the Joint Standing Committee on Delegated Legislation (JSCDL).

Disclosure of Interest

NIL

Previous Relevant Documentation

• OCM26/13	24 February 2026	Local Law Amendment
• G.8/12/2025	16 December 2025	Local Law Amendment (Deferred)
• G.6/03/25	25 March 2025	Local Law Review determination
• G.7/10/24	22 October 2024	Commence of LGP&PP Local Law Review
• G.21/5/17	23 May 2017	Minute amended by Council (due to administrative error)
• G.15/5/17	9 May 2017	2016 LGP&PP Local Law, final adoption
• G.15/2/16	9 February 2016	2016 LGP&PP Local Law, proposed

Background

Following a statutory review of the Local Government Property Local Law (Local Law), Council resolved to update the Local Law by amendment. The matters identified in the review remain current and continue to support amendment.

Drafting of the Amendment Local Law was completed and at the Ordinary Council Meeting of 24 February 2026, notice was given to the meeting of the purpose and effect of the proposed Amendment Local Law.

Council resolved to advertise the Amendment Local Law in accordance with section 3.12 of the Act to commence the local law-making process. Copies were also forwarded to the Department of Local Government, Industry Regulation and Safety (Department or LGIRS) for comment.

Advertising has now concluded and the submissions received have been summarised later in this report.

Comment

Purpose and Effect

The purpose and effect of the local law are summarised below:

Purpose: To amend provisions within the *City of Mandurah Local Government Property and Public Places Local Law* relating to regulation of the use of local government property, activities in public places, verge treatments, property numbering, advertising devices, obstructions on or in local government property or public places, trading and alfresco dining.

Effect: To control the use of local government property and public places and ensure the *Local Government Property and Public Places Local Law* is as clear and effective as possible; it provides that some activities are permitted only under a permit or under a determination, and that some activities are restricted or prohibited.

Advertising process

The Amendment Local Law was advertised for public comment for a period no less than six weeks, from 4 March 2026 to 17 April 2026. Local public notice was given in the *Mandurah Times* newspaper and placed on all City notice boards, the City's website and social media channels, in accordance with the Act. Information was also published on the City's community engagement website, *Mandurah Matters.*

City officers wrote to the Access & Inclusion Advisory Group (AIAG), who contributed during the Section 3.16 review phase of this Local Law. Other interested parties who may be affected by the amendments were also notified of the proposed amendments.

At the close of the submission period on 17 April 2026, four submissions were received from members of the community, and comments were also received from the Department. These are outlined in the table below.

Minor amendments are proposed to the Amendment Local Law. For ease of reference the following attachments have been provided:

- **Attachment 1** Final Amendment Local Law **To be Adopted**
- **Attachment 2** Marked up Amendment Local Law Minor changes – reference only
- **Attachment 3** Marked up Principal Local Law Reference only
- **Attachment 4** Final Consolidated Local Law Incorporating changes – reference only

Submissions summary:

Stage Two – Consultation		
Local Government Property & Public Places Local Law		
	Submission	**Comment**
LGIRS	Submission: Amending references from 'Council' to 'local government' (clauses 2.5, 2.6 & 2.11). The Joint Standing Committee on Delegated Legislation (JSCDL) has previously advised that 'local government' is the correct term to use in local laws to be consistent with terms used in the Act.	Wording updated. These amendments do not in any way alter the intent of the local law.
	Submission: Permissible verge treatments determination device (clause 2.22). The JSCDL concluded in an April 2010 report that a local government policy cannot determine permissible verge	Minor amendment In response to the JSCDL's April 2010 comments on determination devices, subclause 7.11(1)(f) has been deleted to remove any potential for open-ended or discretionary approval of verge treatments.

	treatments. The JSCDL suggests that any such clause be deleted or amended to list the permissible verge treatments.	This amendment does not alter the intent or effect of the proposed local law and is therefore not a significant change. Clause 7.11(2) is retained, as it does not determine what verge treatments are permissible, but instead provides administrative detail by identifying acceptable materials from an approved list. This approach is consistent with modern drafting practice and other WA local government local laws.
Public Submission 1	Public places safety and shared spaces for all! Around the city at the moment there is a lot of graffiti, and the city centre is looking quite dirty, the roundabouts and gardens are looking very uncared for. Pinjarra Rd from the post office to Roundabout at Old Coast road, Mary Street gardens dead or dying. If you don't keep things neat and maintained it looks uncared for and no pride in our City. We have problems with drugs and alcohol in the streets with anti social behaviour and getting worse. We need to also address the homeless that are living on the streets. I know it's a state government issue but we have so many charities in Mandurah and churches why is this falling back onto ratepayers? Our state government representatives have to start pulling their weight. So council needs to advocate for this and also more aged care facilities not advocating for private enterprise for a brewery. Advocate for more police as well while you are at it.	As the matters raised relate to service delivery and broader social policy issues, they have been referred to the relevant departments for consideration. No change to the proposed local law is recommended.
Public Submission 2	Hall Park and Western Foreshore lack of genuine transparency and communication. Failure to value long-term value of A Class reserve with preference for short-term unsubstantiated perception of progress.	The comments raised relate to broader strategic and policy considerations concerning the future use and management of an A Class reserve, which are being considered through separate planning and decision-making processes.

		As these are not matters regulated through the local law, no change to the proposed local law is recommended.
Public Submission 3	Concerns raised about alcohol permissions in proposed wording to subclause 3.2(c) and reference to Liquor Control Act is incorrect.	Clause 3.2 *Possession and/or consumption of liquor* does not permit unrestricted consumption or possession of alcohol on local government property. Alcohol may only be consumed or possessed where it is otherwise lawful under *the Liquor Control Act 1988* and any required approval or permit has been obtained from the City. Where an organised event, such as a wedding or community function, is proposed to be held at a reserve or community facility, approval is required. Any approval granted will be subject to conditions relating to matters such as location, duration and compliance with applicable laws relating to health, safety, noise and with consideration of others using the area. Consumption or possession of alcohol without the required approval remains prohibited and constitutes an offence under the local law. The proposed amendment does not broaden permission for alcohol consumption. It retains the existing approval requirements and provides an additional safeguard allowing the City to intervene where alcohol consumption, including alcohol consumption authorised by permit or approval, results in antisocial or unsafe behaviour, or creates a risk to other users of the property. The amendment also introduces a prescribed offence for consuming or possessing liquor on local government property contrary to the local law. No change to the proposed local law is therefore recommended.
Public Submission 4	As a Registered Nurse I see the real impact of alcohol on the human body, families and society. Alcohol is a toxin to the body especially the brain. The effects of alcohol on the brain often results in antisocial behaviour and unsafe behaviour. I have seen antisocial	Refer to response to Public Submission 3

	and extremely unsafe behaviour caused by alcohol ingestion from the beginning of my nursing career in a Tertiary Hospital in Brisbane back in 1982. I still see these issues in 2026 in a GP Surgery here in Mandurah. Members of the public will be at risk of being on the receiving end of antisocial behaviour because those who are alcohol affected will by this proposed local law change relates to Public Places. I strongly oppose the changes as a health professional and as a long term rates payer.	
Internal Officers	Minor grammatical and numbering corrections.	Wording updated. These amendments are administrative only and do not in any way alter the intent of the local law.

The additional amendments made to the Amendment Local Law are not considered significant as they are minor corrections and do not alter the legal operation or final effect of the Local Law. The JSCDL generally considers an amendment more likely to be significant where it affects the legal operation of a clause or the rights, obligations or privileges that the law would otherwise impose.

The amendments have been made following recommendations from the Department and having regard to JSCDL scrutiny. A National Competition Policy assessment has also been undertaken, and the Amendment Local Law does not raise competition concerns.

Consultation

The City advertisement the proposed Amendment Local Law for public comment from 4 March 2026 until 17 April 2026 in accordance with section 3.12 of the Act. Statutory advertising included notification to interested parties, AIAG and final City officer review. Notices were published in the *Mandurah Times* newspaper, City website and social media and all City noticeboards. The proposed Amendment Local Law was also forwarded to the Department for review and comment.

Extensive internal consultation was undertaken to identify the amendments required to align the proposed Amendment Local Law with current City practices and community needs. A number of workshops were also held with Elected Members during the development of the Amendment Local Law.

Statutory Environment

Local Government Act 1995 - Section 3.12 prescribes the procedures for making and finalising the process of adopting Local Laws.

Section 3.12

(4) After the last day for submissions, the local government is to consider any submissions made and may make the local law* as proposed or make a local law* that is not significantly different from what was proposed.

** Absolute majority required.*

(5) After making the local law, the local government must—

(a) publish the local law in the *Gazette*; and

(b) give a copy of the local law to—

(i) the Departmental CEO; and

(ii) if a department of the Public Service other than the Department assists in the administration of an Act under which the local law is made — the chief executive officer of that other department.

(6) After the local law has been published in the *Gazette* the local government is to give notice in the required way—

(a) stating the title of the local law; and

(b) summarising the purpose and effect of the local law (specifying the day on which it comes into operation); and

(c) advising that the local law is published on the local government's official website and that copies of the local law may be inspected at or obtained from the local government's office.

(7) The Minister may give directions to local governments requiring them to provide to the Parliament copies of local laws they have made and any explanatory or other material relating to them.

Policy Implications

NIL

Financial Implications

A budget of $20,000 has been allocated for the local law review and Amendment Local Law. Whilst most of the drafting will be undertaken by Legal Services, the City will incur fees for public advertising costs, publishing in the *Government Gazette* and fees for legal advice. This project has been delivered within the approved budget.

Risk Implications

Should the City not follow the local law creation process as detailed in the Act, or if a proposed Local Law does not meet the standard prescribed by the JSCDL, the JSCDL may recommend the local law for disallowance. The City will need to address any undertakings that the JSCDL may require.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2024-2044 are relevant to this report:

Economy
- Well-planned, sustainable urban development
- A thriving city that residents are proud to call home and people want to visit

Community
- Safe and connected communities
- Inclusive and welcoming places, spaces and neighbourhoods

Environment
- Nature has a voice in all decision-making
- Our natural environment is celebrated, protected and restored for generations to come
- Our built environment is clean, accessible and sustainable

- Our coast and waterways are healthy and celebrated

Leadership
- Sound decisions based on evidence and meaningful engagement
- Well-maintained assets and facilities that meet the needs of our community

Conclusion

Council is requested to consider the submissions received and to adopt the Local Government Property and Places Amendment Local Law as amended and shown at ***Attachment 1***.

If adopted, the Local Law will be advertised in the *Government Gazette,* copies will be provided to the Department CEO and further local public notice given. Within 10 working days, the JSCDL will be provided with the Local Law and all necessary material.

In accordance with section 3.14 of the *Local Government Act 1995* a local law comes into operation on the 14th day after the day on which it is published in the *Government Gazette*.

Officer Recommendation

That Council:

1. **Adopt, in accordance with section 3.12(4) of the *Local Government Act 1995*, the *City of Mandurah Local Government Property and Public Places Amendment Local Law 2026* as shown at Attachment 1, with purpose and effect being:**

   Purpose: To amend provisions within the *City of Mandurah Local Government Property and Public Places Local Law* relating to regulation of the use of local government property, activities in public places, verge treatments, property numbering, advertising devices, obstructions on or in local government property or public places, trading and alfresco dining.

   Effect: To control the use of local government property and public places and ensure the Local Government Property and Public Places Local Law is as clear and effective as possible; it provides that some activities are permitted only under a permit or under a determination, and that some activities are restricted or prohibited.

2. **Authorise signing by the Mayor and CEO and affixing of the Common Seal to the *City of Mandurah Local Government Property and Public Places Amendment Local Law 2026*.**

3. **Advertise, in accordance with section 3.12(5) of the *Local Government Act 1995*, *the City of Mandurah Local Government Property and Public Places Amendment Local Law 2026* in the *Government Gazette*.**

4. **Provide a copy of the *City of Mandurah Local Government Property and Public Places Amendment Local Law 2026* to the Department CEO.**

5. **Provide local public notice in accordance with section 3.12(6) of the *Local Government Act 1995* stating:**

   5.1. the title of the *City of Mandurah Local Government Property and Public Places Amendment Local Law 2026* and summarising the purpose and effect of this local law including the day on which it will come into operation; and
   5.2. advising the *Local Government Property and Public Places Amendment Local Law 2026* will be published on the website and copies are available for public inspection.

6. **Provide all necessary documentation including the Explanatory Memorandum and Statutory Procedures Checklist to the Joint Standing Committee on Delegated Legislation within ten days of the Gazettal Notice publication date.**

Absolute Majority

Attachments

1. Final Amendment Local Law (to be adopted) [**19.6.1** - 40 pages]
2. Marked up Amendment Local Law (minor changes - reference only) [**19.6.2** - 41 pages]
3. Marked Up Principal Local Law (reference only) [**19.6.3** - 87 pages]
4. Final Consolidated Local Law (incorporating changes - reference only) [**19.6.4** - 67 pages]

LOCAL GOVERNMENT ACT 1995

CITY OF MANDURAH

LOCAL GOVERNMENT PROPERTY AND PUBLIC PLACES AMENDMENT LOCAL LAW 2026

Under the powers conferred by the *Local Government Act 1995* and under all other powers enabling it, the Council of the City of Mandurah resolved on INSERT DATE to make the following local law.

Part 1 - Preliminary

1.1 Citation

This local law may be cited as the *City of Mandurah Local Government Property and Public Places Amendment Local Law 2026*.

1.2 Commencement

The local law comes into operation 14 days after the date of its publication in the *Government Gazette*.

1.3 Principal local law

This local law amends the *City of Mandurah Local Government Property and Public Places Local Law 2016* as published in *Government Gazette* No.101 on 26 May 2017.

Part 2 - Amendments

2.1 Clause 1.1 amended

In clause 1.1 delete the heading "**Citation**" and replace with "**Short title**".

2.2 Clause 1.3 amended

In clause 1.3(2) delete the words "Part 5" and replace with "Part 6".

2.3 Clause 1.5 amended

In clause 1.5:

(a) amend the title "**Definitions**" to "**Meaning of the terms used in this local law**"; and

(b) delete the following definitions:

(i) ***Chief Executive Officer***;

(ii) ***major event day***;

(iii) ***major event location***;

(iv) ***nuisance***;

(v) ***permissible verge treatment***;

(vi) ***seafood business***;

(vii) ***seafood sign***;

(viii) ***smoke***;

(ix) ***solicit***;

(x) ***street market***; and

(xi) ***wheeled recreational device***.

(c) insert the following definitions in alphabetical order:

(i) ***CEO*** means the Chief Executive Officer of the local government;

(ii) ***community facility*** means a facility owned or under the care, control or management of the local government accessible to the public for hire or use for recreational purposes and includes, but is not limited to, a hall, public swimming pool, library, community centre and recreation centre;

(iii) ***designated swimming area*** means an area of a beach or adjacent waters that has been set aside by the local government, and indicated by signs, patrol flags or other notices, for the purpose of swimming;

(iv) ***electric personal transporter*** has the meaning given in the *Road Traffic Code 2000*;

(v) ***electric rideable device*** has the meaning given in the *Road Traffic Code 2000*;

(vi) ***fence*** means any structure used or functioning as a barrier, irrespective of where it is located and includes any affixed gate or screening;

(vii) ***lot*** has the meaning given to it in the *Planning and Development Act 2005*;

(viii) ***major event*** means an event held on local government property or in a public place that is attended by more than 5000 persons;

(ix) ***nuisance*** means any activity, thing, condition, circumstance or state of affairs caused or contributed to by a person which—

(a) is injurious or dangerous to the health or safety of another person of normal susceptibility; or

(b) anything a person does or permits or causes to be done which interferes with, or is likely to interfere with, the enjoyment or safe use by another persons of their ownership or occupation of land or use of a public place;

(x) ***permissible verge treatment*** has the meaning given to it in clause 7.11 and includes any reticulation, pipes and sprinklers;

(xi) ***private property*** means any real property, parcel of land or lot that has a separate certificate of title, which is in private ownership or subject of a lease or agreement with a company or person enabling its use for private purposes and includes any building or structure thereon;

(xii) ***sand dune*** means the established or incipient ridge(s) and depressions of sand and coastal vegetation adjacent to the beach, that extend inland to include the low-lying land depressions behind the ridges and includes areas identified by the local government as sand dunes by signs or otherwise;

(xiii) ***smoke*** and/or ***smoking*** means to—

(a) smoke, hold or otherwise have control over an ignited tobacco product;

(b) light a tobacco product; or

(c) use a vaping device;

(xiv) ***street market*** means a collection of stalls, stands, displays and vehicles used for trading or display on local government property or a public place for the purposes of selling goods, wares, merchandise, produce or services, or carrying out any other transaction;

(xv) ***vaping device*** has the meaning given to it in the *Therapeutic Goods Act 1989* (Cth) as applied by the *Therapeutic Goods Law Application Act 2024*;

(xvi) ***waterway*** means any area of water under the care, control and management of the local government or a person authorised by the local government to undertake such care, control or management on behalf of the local government; and

(xvii) ***wheeled recreational device*** has the meaning given in the *Road Traffic Code 2000.*

(d) in the definition ***alfresco dining area*** amend the first reference to “by the public” by deleting “by” and replacing with “to”;

(e) in the definition of ***animal*** insert the words “cat or” before the word “dog”;

(f) amend the definition of ***authorised person*** by deleting the words “local government” and replacing with “CEO”;

(g) amend the definition of ***attendant*** by:

(i) deleting the words “with responsibility for the control and management of persons” and insert “duly authorised to perform duties”; and

(ii) deleting the words “a public swimming pool or recreation” and insert “connection with a community”;

(h) amend the definition of ***Firearms Act*** by deleting the year “1973” and insert “2024”;

(i) amend the definition of ***local government property*** insert the words “land or other” after “means any”;

(j) amend the definition of ***manager*** by deleting the words “swimming pool or recreation” and insert the word “community” before the word “facility”;
(k) in the definition ***person responsible for works*** delete the words “Division 2” after “Part 7”;
(l) in the definition of ***premises*** delete the reference to “clause 2.8(1)(a) and 4.6” and insert “clause 2.8(1)(a) and 5.8”;
(m) in the definition of ***street tree*** insert the words “in a public place” after the word “location”;
(n) in the definition of ***surf lifesaving club*** insert the words "or any branch thereof” after the words “Western Australia Inc.”;
(o) in the definition of ***trading*** after subclause (b), insert new subclause (c) as follows:

“(c) the going from place to place, whether or not public places, and—

(i) offering goods or services for sale or hire;
(ii) inviting offers or soliciting orders for the sale or the hire of goods or services; or
(iii) carrying out any other transaction in relation to goods and services;”; and

(p) at the end of the definition ***Western Power*** insert the word “and”.

2.4 Clause 1.7 amended

In clause 1.7 insert the words “section 9(2) of” before the words “*Disability Discrimination Act*”.

2.5 Clause 2.7 amended

In clause 2.7 of Part 2, Division 2:

(a) delete subclause (1)(c) and replace with the words “fly or use a motorised model aircraft, car, ship, glider, rocket or other similar remotely piloted device”; and
(b) in subclause (1)(i) after the word “bicycle,” insert the words “an electric rideable device, an electric personal transporter,”.

2.6 Clause 2.8 amended

In clause 2.8 of Part 2, Division 2:

(a) in subclause (1)(b) after the word “bicycle,” insert the words “an electric rideable device, an electric personal transporter,”;
(b) delete the word “and” at the end of subclause (1)(g) and insert “and” at the end of subclause (1)(h); and
(c) insert new subclause (1)(i) with the words “the use of a motorised model aircraft, car, ship, glider, rocket, or other similar remotely piloted device.”.

2.7 Clause 3.1 amended

In clause 3.1 of Part 3, Division 1:

(a) in subclause (1)(q) insert the word “event,” after the words “conduct a function,”;

(b) after subclause (1)(u), insert a new subclause (1)(v) and the remaining subclauses are renumbered accordingly:

“(v) play or practice on local government property—

(i) golf, archery or aim, shoot or throw a similar projectile; or

(ii) gun or rifle shooting including possession of a gun or rifle or means of discharging any projectile that may cause injury or damage to a person or property;”;

(c) in subclause (1)(w) (formerly subclause (1)(v)) insert the word “wagering” before the word “contest”; and

(d) after subclause (1)(x) (formerly subclause (1)(w)) insert new subclauses 1(y) and 1(z):

“(y) film or make a recording for commercial gain on local government property; and

(z) unless an employee of the local government in the course of their duties or on an area set aside for that purpose—

(i) drive, ride or take any vehicle or particular class of vehicle on local government property; or

(ii) park or stop any vehicle on local government property.”.

2.8 Clause 3.2 amended

In clause 3.2 of Part 3, Division 1:

(a) in subclause (a):

(i) delete the words “*Liquor Control Act 1988 (WA)*” and insert “Liquor Act;”; and

(ii) delete the word “and” at the end of the subclause;

(b) insert the word “and” at the end of subclause (b); and

(c) insert a new subclause (c) with the following words “the consumption of liquor does not, in the reasonable opinion of the local government or an authorised person, result in anti-social or unsafe behaviour or create a risk to members of the public accessing the local government property.”.

2.9 Clause 3.3 amended

In Part 3, Division 2 delete clause 3.3 and insert:

3.3 Application for a permit to hire local government property

(1) The local government may—

(a) hire local government property to a person who makes an application for a permit for the hire of local government property under Part 12; and

(b) on the application of a person seeking a permit, waive the requirement to pay a hire fee or any part of a hire fee.

(2) The local government may determine that the requirements of this local law do not apply to the hiring of particular local government property or a class of local government property.

(3) A permit is not required where the local government property is subject to a lease, licence, facility hire or other legal instrument and the proposed use is within the scope of that agreement.

2.10 Clause 3.4 amended

In clause 3.4 of Part 3, Division 2:

(a) delete all references to the number “2” in the clause and clause title and replace with the word “two”; and

(b) replace the word “shall” with “may” after the word “applicant”.

2.11 Clause 3.5 amended

In clause 3.5 of Part 3, Division 2:

(a) in subclause (e) delete the words “Chief Executive Officer” and replace with the word “CEO”;

(b) in subclause (g) insert the words “sale, supply or” before the word “consumption”; and

(c) in subclause (h) delete the word “imposed” and replace with the word “given” and after the words “local government” insert the words “or an authorised person”.

2.12 Clause 3.6 amended

In clause 3.6 of Part 3, Division 2:

(a) in subclause (c) insert the words “materials associated with events or” before the word “decorations”; and

(b) in subclause (e) insert the words “or an authorised person” after the words “local government” and insert the words “reschedule or” before the word “cancel”.

2.13 Clause 3.7 amended

In clause 3.7(1) of Part 3, Division 2 delete “regulation 11(2)(a)” and insert “regulation 11(1)”.

2.14 Part 4 amended

Delete Part 4 and insert:

PART 4—ENTRY ONTO LOCAL GOVERNMENT PROPERTY

4.1 Entry to local government property

A person, other than an authorised person performing a function or a contractor of the local government carrying out a contracted duty, must not—

(a) enter or leave any local government property other than by the public entrance or exit, except in an emergency;
(b) enter or remain on any local government property except on those days and during those times when access is available to the public; or
(c) enter any place that has been fenced off or closed to the public.

4.2 Payment of applicable fees for entry or participation

(1) Subject to clause 4.2(2), where a fee is payable for entry to local government property or participation in an activity on or in any local government property, a person must not enter that property or participate in the activity without first paying the applicable fee.
(2) The local government may exempt a person from compliance with clause 4.2(1) on the application of that person.

4.3 Refusal of entry and removal

(1) If an authorised person, manager or attendant reasonably suspects that a person is breaching, or has just breached, a provision of this local law or any other written law, an authorised person may refuse to allow entry or suspend entry to any local government property.
(2) A person who has been refused entry under clause 4.3(1) must immediately leave the local government property.
(3) If a person fails to comply with clause 4.3(2), an authorised person, manager or attendant may remove the person, or arrange for the person to be removed, from the local government property.
(4) A refusal or suspension under subclause 4.3(1) may be for any period of up to 12 months as determined by an authorised person.
(5) Clause 4.3(1) does not apply to a venue where Council or Committee meetings are held.

2.15 Part 5 amended

Delete Part 5 and insert:

PART 5—BEHAVIOUR ON LOCAL GOVERNMENT PROPERTY OR PUBLIC PLACES

Division 1 – General behaviour on and interference with local government property or public places

5.1 Behaviour which interferes with others

A person must not, in or on local government property or in a public place, behave in a manner which—

(a) is likely to or does interfere with, interrupt or disturb the enjoyment of a person who might use the property or who is using the property or public place;
(b) causes or is likely to cause a disturbance to nearby residents;
(c) otherwise creates a nuisance; or
(d) places the public at risk or interferes with the safety of others.

5.2 Behaviour detrimental to property

A person must not, in or on local government property or public place, behave in a way which is or might be detrimental to the property or public place unless authorised by the local government.

5.3 Behaviour at major events

Except with the written approval of the local government a person must not at any major event—

(a) smoke; or
(b) bring, or allow to remain, any animal, cat or dog.

5.4 Taking or injuring any fauna

A person must not take, injure or kill, or attempt to take, injure or kill, any fauna which is on or above any local government property unless that person is authorised under a written law to do so.

5.5 Flora

Unless authorised to do so under a written law or with the written approval of the local government or an authorised person, a person must not—

(a) remove, damage or interfere with any flora that is on or above any local government property; or
(b) cultivate, plant or deposit any flora on local government property.

5.6 Drunk persons not to enter local government property

A person must not enter or remain on local government property while drunk or under the influence of a prohibited drug.

5.7 No prohibited drugs

A person must not take a prohibited drug onto or consume or use a prohibited drug on local government property.

5.8 No smoking

(1) A person must not smoke within a 5 metre radius of any entrance, exit or aperture of premises on local government property.

(2) The use of vaping devices for delivery of nicotine or other substances is not permitted to be used in any area on local government property where smoking is restricted.

(3) Where an authorised person reasonably believes that a person is contravening or has contravened clauses 5.8(1) or 5.8(2), the authorised person may direct the person to cease smoking.

5.9 Appropriate behaviour and adequate clothing

(1) A person over the age of 6 years must not on or in any local government property or public place—

(a) appear in public unless properly dressed in clothing which covers the body to prevent indecent exposure, except where the property is set aside for the wearing of no clothes under clause 2.7(1)(j);

(b) loiter outside or act in an inappropriate manner in any portion of a toilet block or change room facility; or

(c) without the consent of the occupier, enter or attempt to enter any toilet or other compartment which is already occupied.

(2) Where an authorised person, an attendant or a manager considers that the clothing of any person on local government property or in a public place is not proper or adequate to cover the body so as to prevent indecent exposure, the authorised person may direct that person to put on adequate clothing and that person must comply with that direction immediately.

Division 2—Signs

5.10 Signs

(1) The local government may erect a sign on local government property specifying any conditions of use which apply to that property.

(2) A person must comply with a sign erected under clause 5.10(1).

(3) A condition of use specified on a sign erected under clause 5.10(1) is—

(a) not to be inconsistent with any provision of this local law or any determination; and

(b) to be for the purpose of giving notice of the effect of a provision of this local law.

2.16 Part 6 amended

Delete Part 6 and insert:

PART 6—SPECIFIC MATTERS RELATING TO TYPES OF LOCAL GOVERNMENT PROPERTY AND PUBLIC PLACES

Division 1—Community Facilities

6.1 General prohibitions

A person must not—

(a) obstruct an authorised person, manager or attendant in carrying out his or her duties;

(b) fail to comply with a direction given by an authorised person, manager or attendant—

(i) refusing admission to a person;

(ii) directing a person to leave a community facility; or

(iii) directing a person in relation to his or her use of a community facility;

(c) fail to comply with a direction given by an authorised person or manager suspending admission to a person;

(d) permit an animal, cat or dog to enter or remain in or about a community facility where such entry is prohibited by a sign;

(e) consume any food or drink in an area where consumption is prohibited by a sign; or

(f) foul or pollute the water in a public swimming pool.

6.2 Use of all or part of a community facility

An authorised person, manager or attendant may—

(a) direct that all or part of a community facility is for the use of certain persons to the exclusion of others; and

(b) direct a person as to that person's use of a community facility.

6.3 When entry and use may be refused

(1) An authorised person, manager or attendant may—

(a) refuse admission to;

(b) direct to leave; or

(c) cause to be removed from,

a community facility any person where any of the requirements set out in clause 6.3(2) are not being complied with or for any reason set out in clause 6.3(3).

(2) For the purposes of clause 6.3(1), the requirements are—

(a) children under the age of 5 years must be accompanied into a community facility by a responsible adult who is at least 16 years of age, and must be supervised by

that responsible adult within arms' length at all times while within a community facility;

(b) a responsible adult can only be responsible for a maximum of 3 children under the age of 5 years at any one time; and

(c) subject to clause 6.3(2)(a), children under the age of 12 years must be accompanied into a community facility by a responsible adult who is at least 16 years of age and must be supervised by that responsible adult within line of sight at all times while within the community facility.

(3) For the purposes of clause 6.3(1), the reasons are—

(a) where the authorised person, manager or attendant reasonably suspects the person is—

(i) suffering from any gastrointestinal disease, contagious, infectious or cutaneous disease or complaint, skin infection or has unhealed wounds;

(ii) in an unclean condition;

(iii) wearing unclean clothes; or

(iv) under the influence of liquor or a prohibited drug;

(b) if the authorised person, manager or attendant is satisfied that—

(i) such action is necessary or desirable to prevent a contravention of this local law; or

(ii) the person is committing a breach of any provision of this local law; or

(c) by reason of his or her past or present conduct within or about a community facility, has created or is creating a nuisance.

6.4 Suspension of access to community facility

Subject to clause 4.3, an authorised person or manager may suspend admission for a minimum period of one day to any person who has committed a breach of any provision of this local law in relation to the community facility.

6.5 Carnivals

(1) A person, club, organisation or association must not conduct controlled swimming or other sporting events, carnivals or competitions at a community facility without the prior approval of the manager.

(2) The manager may grant such approval subject to any conditions considered fit by the manager and may withdraw that approval at any time.

(3) A person, club, organisation or association conducting a carnival or event at a community facility must take reasonable steps to—

(a) prevent overcrowding;

(b) ensure that no damage is done to the buildings or fencing or any other portion of the community facility; and

(c) ensure that this local law is observed by all competitors, officials and spectators.

Division 2—Beaches and foreshore areas

6.6 General prohibitions

On a beach or foreshore area, a person must not obstruct, disturb, insult or neglect to obey the lawful directions of any authorised person or member of an on-duty surf lifesaving club patrol.

6.7 Compliance with signs and directions

A person must—

(a) comply with any sign erected on a beach, sand dune or foreshore area;

(b) comply with any lawful direction given by an authorised person, a patrol captain or a patrolling member of a surf lifesaving club patrolling the beach; and

(c) not enter any area designated as being used for any surf lifesaving activity, training, competition or carnival.

6.8 Sand dune protection

(1) On a beach or sand dune area—

(a) the local government may set aside by signs or fencing an area restricting or prohibiting entry due to sand dune rehabilitation or protection where the local government is satisfied the area has environmental value warranting such protection or poses a hazard to public safety; and

(b) a person must not interfere with, damage, or alter the natural structure or vegetation of a sand dune.

(2) A person must not, without permission of the local government or an authorised person—

(a) remove, tamper or damage any sign, fence or structure or thing placed by the local government to protect a sand dune or manage public access to it; or

(b) scale, crawl beneath, or pass through any fence or gate installed for the purpose of restricting the entry of persons or vehicles to avoid damage to the dune.

6.9 Use of off-road vehicles on beaches and foreshore areas

A person must not drive or operate an off-road vehicle on a beach or foreshore area unless that person is authorised to do so under any written law.

6.10 Surf lifesaving activities and identification of surf lifesaving patrol

(1) An authorised person, patrol captain or patrolling member of a surf lifesaving club authorised by that club to carry out duties set out in this clause may perform the following functions in the interests of maintaining safety at beaches in the district—
  (a) patrol any beach;
  (b) take onto any beach any lifesaving gear, including vehicles or boats that are used for lifesaving activities;
  (c) indicate by signs or patrol flags, any designated swimming areas of a beach or adjacent water beyond the beach;
  (d) indicate by signs any areas of a beach or the adjacent water beyond the beach where—
    (i) riding of surfboards or any other bathing appliance is prohibited;
    (ii) driving of boats is prohibited; or
    (iii) fishing is prohibited;
  (e) regulate or designate any areas for the following activities—
    (i) conduct of training or surf lifesaving club carnivals; or
    (ii) establishing a first aid or command post;
  (f) direct any person to—
    (i) swim only within the designated swimming area indicated by signs or patrol flags; or
    (ii) leave the water during any period if, the authorised person, patrol captain or patrolling member is satisfied of potentially dangerous conditions or the sighting of a shark; and
  (g) close any beach or part of any beach during any period of potentially dangerous conditions or sighting of a shark.

(2) A person who is not a patrolling member of a surf lifesaving patrol on duty must not give the impression that they are a patrolling member of a surf lifesaving patrol on duty.

(3) When any beach or part of any beach is closed in accordance with clause 6.10(1)(g) an authorised person or patrol captain of a surf lifesaving club must advise the CEO as soon as practicable.

6.11 Authority of local government employee to prevail

If the local government has authorised a person to perform a duty under clause 6.10(1) and a member of a surf lifesaving club is also authorised in relation to the same duty contemporaneously, the authority of an authorised person employed by the local government must prevail in the event of inconsistency.

6.12 Fishing

(1) A person must not fish in any area—
  (a) where fishing is prohibited by the local government and the prohibition is designated by signs; or
  (b) set aside by an authorised person or member of a surf lifesaving club patrol as a designated swimming area.

(2) A person must not, whether fishing is permitted or not—
  (a) clean fish or dispose of fish waste within 10 metres of a designated swim area in a manner that may cause a nuisance to members of the public; or
  (b) cut bait within 10 metres of a designated swim area in a manner that may cause a nuisance to members of the public.

(3) A person who does not have a disability must not fish in an area which is designated and marked for use for fishing by a person with a disability unless there are no persons with a disability wanting to use that area at that time.

6.13 Boat launching

(1) A person must not launch a boat into the sea or from a foreshore area into any other body of water other than at a boat launching ramp designed, constructed and approved for that purpose or from the beach or foreshore area where this activity is permitted and designated by signs.

(2) A person must not launch a personal watercraft into the sea or from a foreshore area into any other body of water other than at a boat launching ramp designated, constructed and approved for that purpose, unless that person has the written approval of the local government to launch a personal watercraft from another location.

(3) Clauses 6.13(1) and 6.13(2) do not apply to any member of a surf lifesaving club or lifesaving patrol in the course of their duties, training or competition.

Division 3—Fenced or closed property

6.14 No entry to fenced or closed local government property

A person must not enter local government property or fenced thoroughfare which has been fenced off or closed to the public by a sign or otherwise unless authorised by the local government.

Division 4—Toilet blocks and change rooms

6.15 Only specified gender to use entry of toilet block or change room

(1) Where a sign on a toilet block or change room specifies that a particular entry of the toilet block or change room is to be used by—

(a) females, then a person of the male gender must not use that entry to the toilet block or change room; or

(b) males, then a person of the female gender must not use that entry to the toilet block or change room.

(2) Clause 6.15(1) does not apply to a child, when accompanied by a parent, guardian or caregiver where the child is—

(a) under the age of 6 years; or

(b) otherwise permitted by an authorised person to use the relevant entry.

6.16 Hire of lockers

(1) A person may hire a locker in or near a change room for the purpose of safekeeping articles.

(2) A person must not store in any locker a firearm or an offensive weapon or any article or substance that has been unlawfully acquired or which is a substance or article within the meaning of 'dangerous goods' under the *Dangerous Goods Safety Act 2004* (WA).

6.17 Inspection of lockers

An authorised person, manager or attendant may open and inspect the contents of a locker at any time, where the authorised person, manager or attendant reasonably suspects that a breach of this local law has occurred.

6.18 Use of showers

A person may use a shower in a change room provided that—

(a) the facilities must only be used by the person for the purpose of cleansing, bathing and washing themselves; and

(b) the facilities must not be used for the purposes of laundering or washing any clothing or other articles.

6.19 No use of camera devices in toilet blocks or change rooms

A person must not operate a camera device in any portion of a toilet block or change room to record or transmit an image.

2.17 Part 7, Division 1 amended

In Part 7, Division 1:

(a) delete clause 7.1 and insert:

7.1 General prohibitions

Subject to this local law, a person must not—

(a) plant any plant on a thoroughfare—
  (i) within the vicinity of an intersection that creates a sight line hazard in relation to pedestrians or drivers of vehicles using that intersection and which is not maintained at or below 0.5 metres in height; or
  (ii) so that it is within 2 metres of a carriageway, except in the case of grass or a similar plant to grass;
(b) damage a lawn or garden on or in a public place or remove any plant or part of a plant from a lawn or garden on or in a public place unless—
  (i) the person is the owner or occupier of the lot abutting that portion of the thoroughfare and the lawn, garden or the particular plant was installed or planted by that owner or occupier and is not a street tree; or
  (ii) the person is acting under the authority of a written law;
(c) on a verge, repair or service any vehicle;
(d) place, allow to be placed or allow to remain on a thoroughfare or verge any thing that results in a hazard for any person using the thoroughfare or verge;
(e) cause or permit any water from a hose or sprinkler to interfere with the use of any street, way or footpath by pedestrians;
(f) play or participate in any game or sport so as to—
  (i) cause danger to any person on a thoroughfare; or
  (ii) obstruct the movement of vehicles or persons on a thoroughfare; or
(g) within a mall, arcade or verandah of a shopping centre, ride any bicycle, electric rideable device, electric personal transporter, wheeled recreational device or similar device.

(b) in clause 7.2(1)(c) delete the words “Division 3” and replace with “Division 4”.

2.18 Part 7, Division 2 amended

In Part 7, Division 2:

(a) Division 2 is renumbered to Division 3 and the remaining Divisions and clauses in this Part being renumbered accordingly; and
(b) insert new Division 2:

Division 2 - Works affecting a thoroughfare

7.4. No damage to thoroughfare

A person must not alter, interfere with, remove or disturb, without lawful authority, a thoroughfare or anything belonging to or under the care, control or management of the local government that is on a thoroughfare, including but not limited to a footpath, verge or street tree.

7.5 Footpath and verge protection

(1) The owner, occupier, licensee or contractor who undertakes works on a private property adjacent to a footpath or verge, must—
  (a) take all necessary precautions to ensure that the footpath or verge is not damaged during the course of the works;
  (b) take all necessary action to ensure that the footpath or verge remains in a safe functional state suitable for use by the public; and
  (c) notify the local government of any existing damage to the footpath or verge prior to the commencement of the works.

(2) A person who carries out any building or other operations or works necessitating the crossing of a footpath with vehicles that may cause damage to the footpath or verge, must ensure that—
  (a) all reasonable precautions are taken to prevent damage to the footpath or verge during the course of the works; and
  (b) heavy vehicles that access the private property, are to cross the footpath at the designated area for the proposed vehicle crossing.

(3) If a person fails to comply with subclause 7.5(1) or 7.5(2) and a footpath or verge is damaged during works undertaken on private property or works within the road reserve, the local government or an authorised person may by written notice to that person, require that person within the time stated in the notice, to pay the costs of reinstating or repairing the footpath or verge.

(4) On a failure to comply with a notice issued under subclause 7.5(3), the local government may recover the costs referred to in the notice as a debt due to it.

7.6 Liability for damage to thoroughfare

(1) Where a person unlawfully damages a thoroughfare or any thing belonging to or under the care, control or management of the local government that is on a thoroughfare, the local government may by written notice to that person require that person within the time stated in the notice to, at the option of the local government, pay the costs of—
  (a) reinstating the thoroughfare or thing to the state it was in prior to the occurrence of the damage; or
  (b) replacing that thing.

(2) On a failure to comply with a notice issued under subclause 7.6(1), the local government may recover the costs referred to in the notice as a debt due to it.

7.7 Street Tree Protection

(1) The owner, occupier, licensee or contractor who undertakes works on a private property adjacent to a street tree, must—
  (a) take all necessary precautions to ensure that the street tree is protected and not damaged during the course of the works;
  (b) provide a tree protection zone around the trunk of the tree comprising of temporary fixed barricade/fencing, measuring from the trunk of the tree, of at least 2m by 2m (preferably with appropriate signage), erected around the tree to protect the root zone and tree during the construction works;
  (c) not place or store any building materials, building rubble and/or debris against the tree protection barricade or within the tree protection zone;
  (d) ensure clear access to the tree is maintained at all times to enable the local government to access the tree for watering or carry out any works to the tree as required; and
  (e) notify the local government of any existing damage to the street tree or if the tree becomes damaged.

(2) Any person who causes damage to a street tree must pay the costs of the local government to carry out remedial works or to replace the street tree.

(3) Any person who causes significant damage to a street tree or its destruction, commits an offence.

(4) In instances where a tree is assessed by the local government as being significant in size, the barricade around the tree may need to be a greater distance from the tree trunk and this will be determined by the local government or an authorised person.

2.19 Part 7, Division 3 amended

In Part 7, Division 3 (formerly Division 2):

(a) insert new clause 7.8 and renumber remaining clauses accordingly:

Division 3—Vehicle crossings

7.8 Vehicle crossings

The owner or occupier of land adjacent to a thoroughfare may install a vehicle crossing in accordance with the *Local Government (Uniform Local Provisions) Regulations 1996* and the local government's vehicle crossing specifications, as varied from time to time.

(b) in clause 7.9(1) (formerly clause 7.4(1)):
  (i) after the word "drains" insert a comma and delete the word "and"; and
  (ii) after the word "footpath" insert the words "and street trees"; and

(c) in clause 7.9(2) (formerly clause 7.4(2)) replace the words “clause 7.4(1)” with “clause 7.9(1)”.

2.20 Part 7, Division 4 amended

In Part 7, delete Division 4 (formerly Division 3) and insert:

Division 4—Verge treatments

7.11 Permissible verge treatments

(1) An owner or occupier of land which abuts a verge may, on that part of the verge, install a permissible verge treatment comprising—

(a) the planting and maintenance of a natural lawn that is not made of synthetic grass;

(b) the planting and maintenance of a garden provided that—

(i) it contains no plant or other vegetation of a thorny or poisonous nature or may otherwise create a hazard;

(ii) a clear and unobstructed pedestrian access of at least 2 metres is maintained along that part of the verge where no footpath exists;

(iii) it does not include a wall or built structure; and

(iv) unobstructed access around signs, letterboxes, water meters, telecommunication pits, fire hydrants and manhole covers be maintained;

(c) the installation of an acceptable material; or

(d) a combination of subclause 7.11(a), 7.11(b), and 7.11(c), provided that no more than 50% of the verge area (including any approved footpath and/or vehicle crossing) is covered with an acceptable material.

(2) In this clause ***acceptable material*** means any material that creates an impervious or semi-permeable surface, and which appears on a list of acceptable materials approved by the local government and made publicly available.

(3) The local government may approve a greater proportion of acceptable material where the verge is less than 1.5 metres wide (excluding footpath) and it is not possible to maintain a natural lawn or garden.

(4) Any street tree planted on a verge must be of a species approved by the local government or an authorised person.

(5) The local government or an authorised person may by written notice, require a verge to be altered if shedding of stormwater or flooding is likely to cause a nuisance to neighbours or users of a thoroughfare.

7.12 Only permissible verge treatments be installed

(1) A person must not install or maintain a verge treatment which is not a permissible verge treatment.

(2) The owner and occupier of the land abutting on a verge treatment referred to in subclause 7.12(1) are each to be taken to have installed and maintained that verge treatment for the purposes of this clause and clause 7.13.

7.13 Obligations of owner or occupier

An owner or occupier who installs or maintains a verge treatment must—

(a) ensure that clear sight visibility is maintained at all times for pedestrians, cyclists and motorists using the abutting street or using a driveway on land adjacent to the street for access to and from the street;

(b) ensure that the verge treatment does not cause injury to any person or damage or obstruct any street, pavement, kerb, drain, footpath, crossing of any pipe or cable, or tree planted by the local government and make good at such owner's or occupier's expense all such damage caused;

(c) keep the verge treatment in good and tidy condition and ensure where the verge treatment is a garden or a lawn, that any accessway, footpath or thoroughfare adjoining the verge are not obstructed by the verge treatment;

(d) not place or allow to remain any object, structure or material on or within the verge treatment area that obstructs access;

(e) unless authorised by the local government or an authorised person, ensure the level and grade of a verge remains consistent with the surrounding levels to prevent hazards;

(f) not water or maintain a verge treatment in such a manner as to cause a nuisance or hazard to any person, particularly any person using any street, footpath, or access way adjoining the verge; and

(g) ensure that any hardstand area is not used to provide formal verge parking, unless approved in writing by the local government.

7.14 Notice to owner or occupier

(1) The local government or authorised person may give a notice in writing to an owner or occupier of land abutting a verge, to make good any breach or remove all or any part of a verge treatment that does not comply with this Part, within the time specified in the notice.

(2) If the owner or occupier does not comply with a notice issued in accordance with clause 7.14(1), the local government may carry out any works to make good any breach of this local law.

7.15 Powers to carry out public works

(1) For the purposes of carrying out any works, the local government or any other authority empowered by law to dig up or carry out any other works on a street may, without notice and without being liable to compensate any person—
  (a) dig up all or any part of a street; or
  (b) disturb any verge treatment placed there by an owner or occupier of the adjacent land.

(2) Where the local government or an authority empowered to do so under a written law disturbs a verge, the local government or the authority—
  (a) is not liable to compensate any person for that disturbance;
  (b) may backfill with sand, if necessary, any garden or lawn; and
  (c) is not liable to replace or restore any—
    (i) verge treatment and, in particular, any hardstand, plant or any other acceptable material; or
    (ii) sprinklers, pipes or other reticulation equipment.

7.16 Transitional

(1) In this clause, **former provisions** mean the local law of the local government which permitted certain types of verge treatments, whether with or without the consent of the local government, and which was repealed by this local law.

(2) A verge treatment which—
  (a) was installed prior to the commencement day; and
  (b) on the commencement day is a type of verge treatment which was permitted under and complied with the former provisions,

  is to be taken to be a permissible verge treatment under this local law for so long as the verge treatment remains of the same type and continues to comply with the former provisions.

2.21 Division 5 amended

In Part 7, Division 5 (formerly Division 4):

(a) delete the word “Property” in the division title and insert the word “Street”;
(b) in clause 7.17(1) (formerly 7.10(1)) replace the word “shall” with “may”;
(c) in clause 7.18(2) (formerly 7.11(1)) replace the words “clause 7.11(1)” with “clause 7.18(1)”; and
(d) in clause 7.19 (formerly 7.12) replace the word “shall” in subclauses (1) and (2) with “must”.

2.22 Part 7, Division 6 amended

In Part 7, Division 6 (formerly Division 5) after clause 7.20 (formerly clause 7.13) insert new clause 7.21:

7.21 Temporary fencing

(1) A person responsible for the works on a lot that adjoins or impacts a public place, waterway, or local government property may be required by a notice given by the local government or an authorised person to install temporary fencing, to the reasonable satisfaction of the local government, for the purpose of protecting and conserving the environment or ensuring public safety.

(2) A person who fails to comply with a requirement under clause 7.21(1) commits an offence.

2.23 Part 7, Division 7 amended

In Part 7, Division 7 (formerly Division 6):

(a) in subclauses 7.22(2) and 7.22(3) (formerly 7.14(2) & 7.14(3)) delete all references to "clause 7.14(1)" and insert the words "clause 7.22(1)"; and

(b) in clause 7.23 (formerly 7.15) delete the words "clause 7.14" and insert the words "clause 7.22".

2.24 Part 8 amended

Part 8 is amended:

(a) in clause 8.2:

(i) delete subclause (2)(e) and insert:

"(e) on—

(i) the Mandurah Estuary Bridge on Mandurah Road;

(ii) the Old Mandurah Bridge, or its replacement;

(iii) all fencing on the intersection of Mandurah Terrace and Pinjarra Road;

(iv) all fencing on the corner of Pinjarra Road and Sutton Street; or

(v) on any pedestrian overpass bridges in the district;";

(ii) in subclause (2)(f) delete the words "in the opinion of" and insert the words "or authorised person is satisfied that" after the words "local government";

(iii) after subclause (2)(f)(iii) delete the full stop and insert "; or"; and

(iv) insert new subclause (2)(g) inserting the words "by affixing with metal star pickets.";

(b) in clause 8.3:

(i) in subclause (3)(g)(i) delete the word "or" at the end of the clause and insert at the end of subclause (3)(g)(ii);

(ii) insert a new subclause (g)(iii) with the words “is not secured in position in accordance with the requirements of the local government,”;

(iii) in subclause (3)(j) delete the word “long” and insert the words “in length”; and

(iv) in subclause (4) insert the words “or authorised person” after the first occurrence of the words “local government”;

(c) in clause 8.4(2)(f) replace the word “crossover” with “crossing”;

(d) in clause 8.5:

(i) in subclause (2) delete the words “clause 8.7” and insert “clause 8.6” and delete the word “shall” replace with “must”;

(ii) in subclause (2)(l) delete the word “crossover” and replace with “crossing”; and

(iii) in subclause (4)(a) delete the words “$10 million” and replace with “$20 million (twenty million dollars),”;

(e) delete clause 8.6 and renumber remaining clauses accordingly;

(f) in clause 8.6 (formerly 8.7):

(i) delete subclause (2)(a) and replace with the words “being erected at least 50m from any intersection, roundabout or traffic sign”;

(ii) insert new subclause (2)(b) with the words “having a display area less than 4.5 square metres;”; and

(iii) insert new subclause (2)(c) with the words “not being placed with the leading edge of the sign closer than 3.5 metres to the trafficable path of vehicles” and renumber the remaining clauses accordingly;

(g) after newly numbered clause 8.7 (formerly clause 8.8) insert new clause 8.8 as follows:

8.8 Removal of sign for works

When directed to do so by an authorised person, a person who has displayed a sign on local government property or a public place will ensure that the sign is removed to permit any authorised work to be carried out.

(h) in clause 8.9, replace the word “shall” with “must”; and

(i) delete clause 8.11.

2.25 Part 9, Division 1 amended

In Part 9, Division 1:

(a) in clause 9.1(1) place a comma and insert the words “cat or dog” after the word “animal”;

(b) in clause 9.1 insert new subclause (2):

"(2) A person does not contravene subclause 9.1(1) where the animal is secured or tethered for a period not exceeding 1 hour."; and

(c) in clause 9.3:

(i) insert the words "remove or" before the word "impound"; and

(ii) after the words "clause 9.1" insert the words "in accordance with Subdivision 4 of Division 3 of Part 3 of the Act and regulation 29 of the Regulations."

2.26 Part 9, Division 2 amended

In clause 9.4 of Part 9, Division 2:

(a) Insert new subclause (2) as follows:

"(2) Any vehicle left in contravention of clause 9.4(1) may be removed, impounded or disposed of by an authorised person in accordance with Subdivision 4 of Division 3 of Part 3 of the Act and regulation 29 of the Regulations."

2.27 Part 9, Division 3 amended

In Part 9, Division 3:

(a) in clause 9.5 replace the word "shall" with "must";

(b) in clause 9.6 replace the word "shall" with "must";

(c) in clause 9.8 insert the words "at the nearest location." after the last reference to "shopping trolley"; and

(d) delete clauses 9.9 to 9.11 and insert the following:

9.9 Shopping trolley to be removed by retailer

(1) If a shopping trolley is found abandoned on local government property, in a public place, and in contravention of this Part, the local government or authorised person may advise a retailer whose name is marked on the shopping trolley, verbally or in writing of its location.

(2) A retailer must remove the shopping trolley within 24 hours of being advised.

9.10 Impounding of abandoned shopping trolley

(1) Subject to the provisions of the Act and regulation 29 of the Regulations, the local government or authorised person may remove, impound or dispose of any shopping trolley that is—

(a) left on a thoroughfare, verge, beach, natural area, waterway or any local government property or public place that is found to be abandoned in accordance with clause 9.7; and

(b) marked in accordance with clause 9.5.

(2) A retailer must pay any fees for removing and impounding abandoned shopping trolleys of the retailer within the period specified by the local government.

9.11 Retailer to be notified

The retailer must be notified in writing prior to the disposal of a shopping trolley of the retailer.

2.28 Part 10, Division 1 amended

In Part 10, Division 1:

(a) in clause 10.1 delete the title of the clause and replace with "**Trading and street market permits**";

(b) in clause 10.1 after the word "trading" insert the words "or conduct a street market";

(c) in clause 10.1(1)(a) insert the word "valid" before the word "permit" in subclauses (1)(a)(i) and (1)(a)(ii);

(d) in clause 10.1(1)(b) insert the words "or street market" after the words "trading activity" and delete the word "and" at the end of the subclause and replace with a full stop;

(e) delete subclause 10.1(1)(c);

(f) in clause 10.2(1), after the first reference to "trading" delete the words "on the application" and insert the words "on making an application"; and

(g) delete clauses 10.3 and 10.4 and insert new clause 10.3 as follows:

10.3 Obligations of traders and street markets

A trader or person conducting a street market must not—

(a) deposit, place or store any goods or equipment on any part of a thoroughfare so as to obstruct the movement of pedestrians or vehicles;

(b) use or cause to be used any apparatus or device including any flap or shelf, whereby the dimensions of a stall, vehicle or structure are increased beyond the area specified in any permit;

(c) fail to maintain a clear pedestrian access area of at least 2 metres in width adjacent to a building frontage, to provide for consistent unobstructed pedestrian access; or

(d) carry on trading from a public place unless there is adequate parking for customers' vehicles reasonably close to the place of trading.

2.29 Part 10, Division 2 amended

In Part 10, delete Division 2 and insert:

Division 2—Street entertaining

10.4 When a permit is required for street entertaining

A person must not perform on or in local government property or a public place without a permit for the purpose of street entertaining.

10.5 Cancellation of a permit for street entertaining

The local government or an authorised person may cancel a permit for street entertaining if the local government or authorised person is satisfied that—

(a) the volume of sound caused by the permit holder in connection with the performance adversely affects the enjoyment, convenience or comfort of other persons or businesses in a public place; or

(b) the performance otherwise constitutes a nuisance.

10.6 Obligations of a permit for street entertaining

(1) A person holding a permit for street entertaining must not, except with the written approval of the local government, in a public place or on local government property—

(a) use or fire any weapon or object with sharp edges;

(b) perform any act that endangers the safety of the public;

(c) perform in public places so as to unduly interfere with vehicular or pedestrian traffic, public amenities or cause undue obstruction to others;

(d) perform any act of cruelty to an animal, cat or dog;

(e) have more than 4 people perform, unless otherwise authorised by the permit;

(f) unless otherwise authorised by the permit, allow any person under the age of 14 years to perform—

(i) during school hours on school days; and

(ii) between 7.00pm and 6.00am;

(g) sell or permit the sale of any music tapes, recordings, compact discs or merchandise unless authorised by the local government;

(h) act in an offensive or obscene manner; or

(i) place, install, erect, play or use any musical instrument or any device which emits music, including a loud speaker or an amplifier—

(i) other than in the permitted area; and

(ii) unless the musical instrument or device is specified in the permit.

(2) A person who performs in a public place or on local government property must comply with directions issued by an authorised officer, if the authorised officer is satisfied that—

(a) the street entertaining is causing a nuisance;
(b) the noise level is too high;
(c) the safety of the public or the person performing is compromised;
(d) the person performing has failed to keep their site safe and clean while working; or
(e) the person performing is interfering in any way with an approved event or activity.

(3) A person may be prohibited from performing in a public place in the district by a written notice from an authorised person.

2.30 Part 11 amended

Part 11 is amended:

(a) in clause 11.2 amend subclause (e) insert the words “including lighting” after the word “equipment”;
(b) in clause 11.3:
(i) insert new subclause and renumber accordingly:
“(1)(c) maintain a clear pedestrian access area of at least 2 metres in width adjacent to the building frontage, to provide for consistent unobstructed pedestrian access;”; and
(ii) in subclause (1)(e) (formerly (1)(d) replace the word “shall” with “must”; and
(c) in clause 11.5(b) replace the word “shall” with “must” and delete the words “a tobacco product” after the word “smoke”.

2.31 Part 12, Division 1 amended

In Part 12, Division 1:

(a) delete clause 12.1 and insert:

12.1 Application for a permit

(1) A person who is required to obtain a permit under this local law must apply for the permit in accordance with clause 12.1(2).
(2) An application for a permit under this local law must—

(a) be in the form determined by the local government;
(b) state the full name and address of the applicant;
(c) be signed by the applicant;

(d) in the case of an application for a permit for an alfresco dining area, be signed by the proprietor of the abutting food business adjacent to the portion of the local government property or public place to which the application relates;
(e) contain the information required by the form;
(f) contain any other information required for that particular type of permit under this local law; and
(g) be forwarded to the local government together with any fee imposed and determined by the local government under and in accordance with sections 6.16 to 6.19 of the Act.

(3) An application for a permit for the purposes of conducting trading or a street market on or in local government property or a public place must contain the following additional information (as applicable)—

(a) details of any location in which the applicant proposes to trade or conduct a street market;
(b) the period of time for which the permit is sought, together with the proposed days and hours of operation of the street market;
(c) the proposed goods and services which will be traded, sold, hired or offered for sale or hire by the trader or at a street market;
(d) details regarding public liability insurance held by applicant; and
(e) details of any proposed structure, stall or vehicle which may be used in conducting the trading or street market and a plan showing where any such structure, stall or vehicle will be located.

(4) An application for a permit for the purposes of a street entertaining must contain the following additional information (as applicable)—

(a) details of any location in which the applicant proposes to perform; and
(b) the period of time for which the permit is sought.

(5) An application for a permit for the purposes of an alfresco dining area must contain the following additional information—

(a) two copies of a plan and specifications of the proposed alfresco dining area on a scale of 1:50 showing—
(i) the location and dimensions of the proposed alfresco dining area including any footpath and the means by which the alfresco dining area is to be separated from the balance of the local government property or public place; and
(ii) the position of all tables, chairs and other structures proposed to be provided in the alfresco dining area including proximity to footpath and

which of such items, if any, are to be retained within the alfresco dining area at all times;

(b) a colour photograph(s) or brochure(s) of the tables, chairs and other structures to be set up in the alfresco dining area;

(c) a description of the manner in which foodstuffs and other dining accessories are to be conveyed to, and protected from contamination within, the alfresco dining area;

(d) details regarding the public liability insurance taken out or to be taken out by the applicant in respect of the alfresco dining area; and

(e) be signed by the proprietor of the abutting food business adjacent to the portion of the local government property or public place to which the application relates.

(6) Before determining an application for a permit, the local government or an authorised person may require the applicant to provide additional information reasonably related to the application.

(7) If the local government or an authorised person makes a request under subclause 12.1(6) the local government or authorised person does not have to consider the application, or consider it further, until the request is complied with.

(8) The local government may refuse to consider an application for a permit which does not satisfy the requirements within clause 12.1(2).

(9) The local government may require an applicant to give local public notice of the application for the permit.

(b) in clause 12.2:

(i) amend subclause (1)(a) by inserting the words “unconditionally or subject to conditions; or” after the word “permit”; and

(ii) delete subclause (1)(b) and renumber accordingly;

(c) in clause 12.3:

(i) in subclause (1)(e) delete the word “considers” after the words “local government” and insert word “may consider”; and

(ii) delete subclause 2(c) and replace with the words “the applicant is not a fit and proper person to carry on the activity”.

2.32 Part 12, Division 2 amended

In Part 12, delete Division 2 and insert:

Division 2—Conditions on a permit

12.4 Examples of conditions

The local government may impose conditions on a permit relating to—

(a) the payment of a fee;
(b) compliance with a standard or a policy of the local government adopted by the local government;
(c) the duration and commencement of the permit, including the days and hours within which the activity the subject of the permit may be carried out or is prohibited;
(d) the commencement of the permit being contingent on the happening of an event;
(e) the rectification, remedying or restoration of a situation or circumstance reasonably related to the application;
(f) the area or specific location within the district to which the permit applies, including any set back distances applicable to the activity;
(g) the payment of a bond against possible damage, cleaning or other expenses;
(h) the obtaining of public liability insurance in an amount and on terms reasonably required by the local government;
(i) the provision of an indemnity from the permit holder indemnifying the local government in respect of any injury to any person or any damage to any property which may occur in connection with the use of the public place or local government property by the permit holder;
(j) any prohibition or restriction concerning the—
    (i) causing or making of any noise or disturbance which is likely to be a nuisance to persons in the vicinity of the permit holder;
    (ii) the use of amplifiers, sound equipment and sound instruments;
    (iii) the use of any lighting apparatus or device; or
    (i) the use of signs;
(k) if the permit relates to the trading of food, the provisions to be made for the storage of cooked and uncooked food, and the storage and disposal of waste water;
(l) the designation of any place where trading is wholly or from time to time prohibited by the local government; and
(m) any other matter that the local government considers fit or appropriate.

12.5 Imposing conditions under a policy

(1) In this clause—

policy means a policy of the local government adopted by the Council containing conditions subject to which an application for a permit may be approved under clause 12.2(1)(a).

(2) Under this Part 12, the local government may approve an application subject to conditions by reference to a policy.

(3) The local government is to give a copy of the policy, or the part of the policy which is relevant to the application for a permit, with the form of permit referred to in clause 12.2(2).

(4) An application for a permit is to be taken not to have been approved subject to the conditions contained in a policy until the local government gives the permit holder a copy of the policy or the part of the policy which is relevant to the application.

(5) Sections 5.94 and 5.95 of the Act apply to a policy and for that purpose a policy is to be taken to be information within section 5.94(u)(i) of the Act.

12.6 Compliance with terms and conditions of permit

A permit holder must comply with any terms and conditions imposed on a permit, including any conditions as varied.

2.33 Part 12, Division 3 amended

In Part 12, delete Division 3 and insert:

Division 3—General

12.7 Duration of permit

A permit is valid for one year from the date on which it is issued unless it is—

(a) otherwise stated in this local law or in the terms and conditions of the permit; or

(b) suspended or cancelled under clause 12.12.

12.8 Renewal of permit

(1) A permit holder may apply to the local government in writing prior to expiry of a permit for the renewal of a permit.

(2) The provisions of—

(a) this Part 12 regarding an application for a permit; or

(b) any other provision of this local law relevant to the permit which is to be renewed,

apply to an application for the renewal of a permit with any necessary modifications.

12.9 Variation of permit

(1) The local government may by notice in writing to a person holding a permit vary a condition of the permit.

(2) The local government or an authorised person may direct a holder of a permit to move from one permitted area to another permitted area if more than one area is specified in the permit.

(3) A permit holder may apply to the local government to vary or remove any conditions imposed on a permit.

(4) In determining whether to vary any condition imposed on a permit, the local government will have due regard to any relevant local government policy.

12.10 Transfer of permit

(1) An application may be made to the local government to transfer a valid permit.

(2) An application to transfer a permit must—

(a) be made in writing;

(b) be signed by the permit holder and the proposed transferee for the permit;

(c) provide such information as the local government may require to enable the application to be determined; and

(d) be forwarded to the local government together with any fee imposed and determined by the local government under and in accordance with sections 6.16 to 6.19 of the Act.

(3) The local government may—

(a) approve an application for the transfer of a permit;

(b) approve an application for the transfer of a permit subject to conditions; or

(c) refuse an application to transfer a permit.

(4) Where the local government approves an application for the transfer of a permit, the transfer may be effected by—

(a) an endorsement on the permit signed by the CEO or an authorised person; or

(b) issuing to the transferee a permit in the form determined by the local government.

(5) Where the local government approves an application for the transfer of a permit, it is not required to refund any part of any fee paid by the former permit holder.

(6) Alfresco dining permits are non-transferable.

12.11 Production of permit

A permit holder must produce to an authorised person his or her permit immediately on being directed to do so by that authorised person.

12.12 Cancellation or suspension of permit

(1) Subject to clause 13.1, a permit may be suspended or cancelled by the local government if—
   (a) the permit was improperly obtained;
   (b) the permit holder has not complied with a condition of the permit;
   (c) the permit holder has not complied with a provision of any written law which relates to the activity regulated by the permit;
   (d) the activity regulated by the permit constitutes or will constitute an unacceptable risk to the safety of the public;
   (e) the local government has approved an event in or near the place to which the permit applies;
   (f) the local government or a utility requires access to or near the place to which the permit applies for the purposes of carrying out works in or near the vicinity of that place;
   (g) the permit holder has transferred or assigned or sought to transfer or assign the permit without the approval of the local government; or
   (h) a law is amended or repealed in a manner which is inconsistent with the terms and conditions of the permit and which renders the permit invalid, ineffective or contrary to law.

(2) If a permit is cancelled under clause 12.12(1), the permit holder—
   (a) must return the permit to the local government as soon as practicable; and
   (b) is to be taken to have forfeited any fees paid in respect of the permit.

(3) On the cancellation or suspension of a permit under clause 12.12(1)(f), the permit holder is, subject to clause 12.12(4), to be taken to have forfeited any fees paid in respect of the permit.

(4) Where a permit is cancelled or suspended under clause 12.12(1)(f) through no fault of the permit holder, the local government may refund to the permit holder all or part of the fees paid in respect of what would otherwise have been the remaining term of the permit.

12.13 Nominee of permit holder

Where a permit holder by reason of illness, accident or other sufficient cause is unable to comply with this local law, the local government may, at the request of the permit holder, authorise another person to be a nominee of the permit holder for a specified period, and this local law and the conditions of the permit apply to the nominee as if they were the permit holder.

12.14 Public liability insurance

Where, as a condition of a permit, the permit holder is required to obtain and maintain a public liability insurance policy, the permit holder must—

(a) effect and maintain a policy of insurance in the name of the permit holder in respect to any injury to any person or any damage to any property which may occur in connection with the use of the local government property by the permit holder;

(b) ensure that any policy of insurance referred to in subclause 12.14(1)(a) indemnifies the local government in respect of any injury to any person or any damage to any property which may occur in connection with the use of the local government property by the permit holder;

(c) effect and maintain the policy of insurance referred to in subclause 12.14(1)(a) for the duration of the permit;

(d) immediately notify the local government if the policy of insurance cover lapses, in which case the permit may be cancelled by the local government in accordance with clause 12.12;

(e) at any time requested by the local government, provide the local government with a certificate of currency confirming that public liability insurance cover is in place;

(f) ensure that, as a minimum, the permit holder's public liability insurance policy provides coverage of $20 million (twenty million dollars), or such other amount as the local government considers appropriate to the risk and liability involved in the activity authorised by the permit;

(g) upon the request of the local government (in its absolute discretion), increase the minimum value of coverage at the public liability insurance policy renewal date; and

(h) ensure that the public liability insurer of the permit holder is a reputable insurer licensed to conduct insurance business in Australia in accordance with the guidelines issued by the Australian Prudential Regulatory Authority.

12.15 Production of certificate of insurance

If the permit holder is required by the local government to hold public liability insurance as a condition of the permit, a permit holder must produce to an authorised person a current certificate of insurance upon the direction of that authorised person.

2.34 Part 13 amended

In Part 13, amend clause 13.1:

(a) in subclause (a) delete the word "consent" and insert the word "approval"; and

(b) delete subclause (b) and insert the words “renew, vary, transfer, suspend or cancel a permit or approval that a person has under this local law,”.

2.35 Part 14, Division 1 amended

In Part 14, Division 1 amend clause 14.2 by deleting the words “he or she” and insert the words “the authorised person”.

2.36 Part 14, Division 2 amended

In Part 14, Division 2:

(a) in clause 14.3(1) insert the words “or an authorised person” before the words “may by notice”; and

(b) in clause 14.7(1) insert the words “or an authorised person” after the words “local government”.

2.37 Part 14, Division 3 amended

In Part 14, Division 3 delete clause 14.8 and insert:

14.8 Lost property and unclaimed property in a locker

(1) A person who finds an article which may have been left on or lost by another person on local government property must immediately deliver that article to a manager, attendant or other employee of the local government.

(2) If an article in a locker is not claimed or collected at the expiry of the period of hire or before the close of operations of the local government property or public place on the date of hire, the article may be removed by an attendant or authorised person.

(3) In respect of any article removed from a locker or otherwise left on local government property, an authorised person, manager or attendant must record in the unclaimed property register—

(a) a description of the relevant article;

(b) the time and date when the article was removed from the locker or identified; and

(c) if an original receipt exists in respect of the hire of the locker, the time and date recorded on that original receipt.

(4) An authorised person, manager or attendant must ensure that an article removed from the locker or otherwise left on local government property is stored at a place for storing lost property determined by the local government.

(5) An authorised person, manager or attendant may deliver to a person an article recorded in the unclaimed property register provided that the attendant or authorised person has received—

(a) satisfactory evidence of the person's right to obtain the article;

(b) an accurate description of the article being claimed; and

(c) payment of any outstanding fees or storage charges.

(6) A person who receives delivery of an article from the unclaimed property register must, by way of acknowledging receipt of the article, write his or her name and address and sign his or her name in the unclaimed property register.

(7) An article left on any local government property, that is not claimed or collected within a period of 1 month may be disposed of by the CEO or an authorised person—

(a) if the value of the property is reasonably believed to have a realisable value more than 1% of the amount prescribed by regulation 30(3) of the Regulations but not exceeding the amount prescribed, by handing the property to the Western Australian Police Force; or

(b) if the property is reasonably believed to be of less value than that the value in clause 14.8(7)(a)—

(i) by donation to a not for profit body incorporated under the Associations Incorporations Act 2015; or

(ii) if unlikely to be of interest to a not for profit body, in any manner determined by the CEO or an authorised person.

(8) Adequate records must be kept by the local government of any articles of lost property disposed of pursuant to subclause 14.8(7).

(9) This clause will not apply where a local government considers an item left on local government property or a public place to be, in its absolute discretion, suspicious or dangerous.

2.38 Part 15, Division 2 amended

In Part 15, Division 2 delete clause 15.3(2)(a) and insert the words "a penalty not exceeding $10,000; and".

2.39 Schedule 1 – Prescribed Offences

Delete the table in Schedule 1 and insert:

ITEM NO.	CLAUSE	DESCRIPTION	MODIFIED PENALTY

1.	2.4	Failure to comply with a determination	$300
2.	3.1(1)	Carrying out an activity without a permit	$300
3.	3.2	Consuming or possessing liquor on local government property contrary to the local law	$300
4.	3.5	Failure of permit holder to comply with responsibilities	$300
5.	4.1	Unauthorised entry to local government property	$300
6.	4.2(1)	Entering local government without paying the required fee	$300
7.	4.3	Failure to comply with a direction to leave local government property	$300
8.	5.1	Behaviour on local government property or public place which interferes with others	$500
9.	5.2	Behaviour on local government property or public place detrimental to property	$500
10.	5.3	Prohibited behaviour at major event	$300
11.	5.4	Taking or injuring any fauna on local government property	$500
12.	5.5	Removing, damaging or depositing flora on local government property without authorisation	$300
13.	5.6	Entering or remaining on local government property while drunk	$500
14.	5.7	Taking or consuming a prohibited drug on local government property	$500
15.	5.8(1)	Smoking within a 5 metre radius of an entrance, exit or aperture of premises on local government property	$300
16.	5.8(2)	Using a vaping device in an area on local government property where smoking is restricted	$300
17.	5.8(3)	Failing to comply with a direction to cease smoking or vaping given by an authorised person	$300
18.	5.9(1)(a)	Failing to wear adequate clothing to prevent indecent exposure on local government property	$300
19.	5.9(1)(b)	Loitering outside or acting in an inappropriate manner in a toilet block or change room facility on local government property	$300
20.	5.9(1)(c)	Entering or attempting to enter an occupied toilet or other compartment without the consent of the occupier	$300
21.	5.9(2)	Failing to comply with a direction to put on adequate clothing	$300
22.	5.10(2)	Failure to comply with a sign on local government property regarding conditions of use	$300
23.	6.1	Carrying out a prohibited activity at a community facility	$300
24.	6.5(1)	Conducting a controlled swimming or other sporting event, or carnival or competition without consent at a community facility	$300
25.	6.6	Carrying out a prohibited activity at a beach or foreshore	$300
26.	6.7	Failing to comply with a sign or direction at a beach	$500
27.	6.8(1)(b)	Interfering with, damaging, or altering the natural structure or vegetation of a sand dune set aside by signs or fencing	$300
28.	6.8(2)(a)	Remove, tamper or damage any sign, fence or structure or thing placed by the local government to protect a sand dune or manage public access to it	$300
29.	6.8(2)(b)	Entering a restricted sand dune area by scaling, crawling beneath, or passing through a fence or gate installed to prevent entry	$300
30.	6.9	Driving or operating an off-road vehicle on a beach or foreshore area	$500
31.	6.10(2)	Falsely giving the appearance of a member of a surf lifesaving patrol	$300
32.	6.12(1)(a)	Fishing in an area where fishing is prohibited and designated by signs	$300
33.	6.12(1)(b)	Fishing in an area set aside as a designated swimming area	$300
34.	6.12(2)(a)	Cleaning fish or disposing of fish waste within 10 metres of a designated swimming area in a manner that may cause a nuisance	$300
35.	6.12(2)(b)	Cutting bait within 10 metres of a designated swimming area in a manner that may cause a nuisance	$300
36.	6.12(3)	Fishing in an area designated for use by a person with a disability when a person with a disability wishes to use that area	$300
37.	6.13(1)	Launching a boat from a prohibited area	$300
38.	6.13(2)	Launching a personal watercraft in a prohibited area	$300

39.	6.14	Unauthorised entry to fenced off or closed local government property or fenced thoroughfare	$300
40.	6.15(1)	Gender not specified using entry of toilet block or change room on local government property	$300
41.	6.16(2)	Storing a prohibited item in a locker on local government property	$300
42.	6.18	Using a shower in a prohibited manner	$300
43.	6.19	Using a camera device to record or transmit an image in a toilet, shower or change room	$500
44.	7.1(a)	Planting a plant on a thoroughfare in a prohibited manner	$300
45.	7.1(b)	Damaging a lawn or garden or removing any plant or part of a plant on or in a public place	$300
46.	7.1(c)	Repairing or servicing any vehicle on a verge	$300
47.	7.1(d)	Placing, allowing to be placed or allowing to remain on a thoroughfare or verge an obstructive or hazardous thing	$500
48.	7.1(e)	Causing or permitting water from a hose or sprinkler to interfere with the use of any street, way or footpath by pedestrians	$300
49.	7.1(f)	Playing games or sport in a prohibited manner on or in a thoroughfare	$300
50.	7.1(g)	Riding a bicycle, electric rideable device, electric personal transporter, wheeled recreational device, or similar device within a mall, arcade or verandah of a shopping centre	$300
51.	7.2(1)(a)	Digging or creating a trench through or under a kerb or footpath without a permit	$300
52.	7.2(1)(b)	Damaging or removing a street tree without a permit	$500
53.	7.2(1)(c)	Throwing, placing or depositing any thing on a verge without a permit	$300
54.	7.2(1)(d)	Damaging, removing or interfering with a thoroughfare, kerb, footpath or structure or sign erected on a thoroughfare without a permit	$1000
55.	7.2(1)(e)	Causing an obstruction to a thoroughfare without a permit	$500
56.	7.2(1)(f)	Causing an obstruction to a water channel or a water course in a thoroughfare without a permit	$300
57.	7.2(1)(g)	Lighting a fire or burning any thing on a thoroughfare or verge without a permit	$1000
58.	7.2(1)(h)(i)	Laying pipes under or providing taps on any verge without a permit	$300
59.	7.2(1)(h)(ii)	Placing or installing prohibited materials on a thoroughfare without a permit	$300
60.	7.2(1)(i)	Providing, erecting, installing or using a hoist or other thing for use over a thoroughfare without a permit	$300
61.	7.2(1)(j)	Interfering with the soil of or anything in a thoroughfare or taking anything from a thoroughfare without a permit	$300
62.	7.2(1)(k)	Driving any vehicle over or across a kerb or footpath except at a vehicle crossing without a permit	$300
63.	7.2(1)(l)	Driving a vehicle or permitting a vehicle to be driven across a kerb or footpath without a permit	$300
64.	7.2(1)(m)	Driving or taking a vehicle on a closed thoroughfare without a permit	$300
65.	7.4	Damaging a thoroughfare or anything belonging to or under the care control or management of the local government that is on a thoroughfare	$500
66.	7.5 (1)(a)	Failing to take reasonable precautions to prevent damage to footpath or verge	$500
67.	7.5 (1)(b)	Failing to ensure footpath remains in a safe and functioning state suitable for use by the public	$500
68.	7.5(1)(c)	Failing to notify local government of existing footpath damage prior to commencement of works	$300
69.	7.5(2)(a)	Failing to take reasonable precautions to prevent damage to footpath or verge	$500
70.	7.7(1)(a)	Failing to take reasonable precautions to ensure that the street tree is protected and not damaged during the course of works	$500
71.	7.7(1)(b)	Failing to provide a tree protection zone comprising of a temporary barricade/fencing to protect a street tree during the construction works	$300
72.	7.7(1)(c)	Placing and storing of any building materials, building rubble and/or debris against the tree protection barricade or within the tree protection zone	$300
73.	7.7(1)(d)	Failure to ensure clear access is maintained at all times around a street tree to enable a local government to water the tree or carry out works	$300

74.	7.7(1)(e)	Failing to notify local government of existing damage to a street tree prior to commencement of works	$300
75.	7.7(3)	Causing significant damage to a street tree or causing its destruction	$500
76.	7.9(1)	Failure to obtain a permit for a temporary vehicle crossing	$300
77.	7.12(1)	Installing or maintaining a verge treatment which is not a permissible verge treatment	$500
78.	7.13(1)(a)	Failing to ensure clear sight visibility is maintained at all times	$500
79.	7.13(1)(b)	Failing to repair and make good any damage to the verge treatment	$500
80.	7.13(1)(c)	Failing to keep verge treatment in good and tidy condition and avoid obstruction of any sort to any accessway, footpath or thoroughfare	$300
81.	7.13(1)(d)	Place or allow to remain any object, structure or material on or within the verge treatment area that obstructs access	$300
82.	7.13(1)(e)	Failing to ensure the level and grade of the verge remains consistent with surrounding levels to prevent hazard	$500
83.	7.13(1)(f)	Water or maintain a verge treatment so as to cause a nuisance or a hazard to any person	$300
84.	7.18(1)	Failure to properly display and maintain street number	$300
85.	7.19(1)	Placing or display a street number in a location causing confusion or which is misleading	$300
86.	7.19(2)	Adopting, using or displaying a street number other than the street number assigned.	$300
87.	7.21(2)	Failure to comply with a notice to install temporary fencing	$300
88.	7.22(2)	Failure to comply with a sign on a public place	$300
89.	8.2(1)	Erecting or placing etc. any advertising sign contrary to the local law	$500
90.	8.3(2)	Erecting or displaying a public interest sign without a permit	$300
91.	8.3(3)	Permit holder erecting or displaying a public interest sign in a prohibited manner	$300
92.	8.4(2)	Erecting or displaying a home open sign, display home sign or garage sale sign in a prohibited manner	$300
93.	8.5(2)	Erecting or displaying an other portable sign in a prohibited manner	$300
94.	8.5(3)	Erecting or displaying more than one other portable sign per business	$300
95.	8.5(4)	Erecting or displaying any other portable sign on a local government verge in a prohibited manner	$300
96.	8.6(2)	Erecting or displaying election advertising in a prohibited manner	$500
97.	8.8	Refusing or failing to remove a sign to allow for authorised works	$300
98.	8.9	Erecting an advertising sign without marking a name	$300
99.	9.1	Leaving an animal in a public place or local government property without a permit or authorisation	$300
100.	9.2(2)(a)	Allowing an animal to enter or remain on a thoroughfare	$300
101.	9.2(2)(b)	Allowing an animal with a contagious or infectious disease to enter local government property or a public place	$300
102.	9.2(2)(c)	Training or racing an animal on a thoroughfare	$300
103.	9.2(2)(d)	Allowing an animal to defecate on local government property or a thoroughfare and failing to remove defecation	$500
104.	9.2(3)	Leading, riding or driving a horse on a thoroughfare in a built-up area without a permit or authorisation	$300
105.	9.4	Leaving a vehicle in a public place which causes an obstruction without a permit or authorisation	$300
106.	9.5	Failure to mark a shopping trolley with the name of its retailer	$300
107.	9.6	Leaving or discarding a shopping trolley in a public place other than an area set aside for shopping trolleys	$300
108.	9.9(2)	Failing to remove shopping trolley within 24 hours	$500
109.	10.1(1)(a)	Carrying on trading or conducting a street market in a public place or on local government property without a permit	$300
110.	10.3	Failure of trader or person conducting street market to comply with obligations under local law	$300

111.	10.4	Engaging in street entertaining on or in a public place without a permit	$300
112.	10.6(1)	Failure of a holder of a permit for street entertaining to comply with obligations under local law	$300
113.	10.6(2)	Failure to comply with directions issued by an authorised officer	$300
114.	11.1(2)	Establishing or conducting an alfresco dining area contrary to local law	$300
115.	11.3(1)	Failure of a holder of a permit for an alfresco dining area to comply with obligations	$300
116.	11.5(b)	Smoking in an alfresco dining area	$300
117.	11.6(2)	Failure to comply with direction of authorised person to remove tables, chairs, umbrellas or other chairs in an alfresco dining area	$300
118.	11.8	Failure to notify the local government of a change of ownership of an alfresco dining area	$300
119.	12.6	Failure to comply with terms and conditions of a permit	$300
120.	12.11	Failure to produce permit upon request by an authorised person	$300
121.	12.14(1)(a)	Failing to obtain and maintain a public liability insurance required as a condition of a permit	$300
122.	12.15	Failure to produce a current certificate of insurance upon request by an authorised person	$300
123.	14.1(a)	Failure to obey a lawful direction of an authorised person	$300
124.	14.1(b)	Obstructing or hindering an authorised person in the execution of his or her duties	$500
125.	15.1	Failure to comply with a notice	$500
126.	15.6(2)(a)	Refusing to give name and address contrary to local law	$500
127.	15.6(2)(b)	Giving false or misleading information regarding name and address etc.	$500

Dated this _____ of _____ 2026.

The Common Seal of the City of Mandurah was affixed by authority of a resolution of the Council in the presence of:

_____
AMBER KEARNS
MAYOR

_____
CASEY MIHOVILOVICH
CHIEF EXECUTIVE OFFICER

LOCAL GOVERNMENT ACT 1995

CITY OF MANDURAH

LOCAL GOVERNMENT PROPERTY AND PUBLIC PLACES AMENDMENT LOCAL LAW 2026

Under the powers conferred by the *Local Government Act 1995* and under all other powers enabling it, the Council of the City of Mandurah resolved on INSERT DATE to make the following local law.

Part 1 - Preliminary

1.1 Citation

This local law may be cited as the *City of Mandurah Local Government Property and Public Places Amendment Local Law 2026*.

1.2 Commencement

The local law comes into operation 14 days after the date of its publication in the *Government Gazette*.

1.3 Principal local law

This local law amends the *City of Mandurah Local Government Property and Public Places Local Law 2016* as published in *Government Gazette* No.101 on 26 May 2017.

Part 2 - Amendments

2.1 Clause 1.1 amended

In clause 1.1 delete the heading "**Citation**" and replace with "**Short title**".

2.2 Clause 1.3 amended

In clause 1.3(2) delete the words "Part 5" and replace with "Part 6".

2.3 Clause 1.5 amended

In clause 1.5:

(a) amend the title "**Definitions**" to "**Meaning of the terms used in this local law**"; and

(b) delete the following definitions:

(i) ***Chief Executive Officer***;

(ii) ***major event day***;

(iii) ***major event location***;

(iv) ***nuisance***;

(v) ***permissible verge treatment***;

(vi) ***seafood business***;

(vii) ***seafood sign***;

(viii) ***smoke***;

(ix) ***solicit***;

(x) ***street market***; and

(xi) ***wheeled recreational device***.

(c) insert the following definitions in alphabetical order:

(i) ***CEO*** means the Chief Executive Officer of the local government;

(ii) ***community facility*** means a facility owned or under the care, control or management of the local government accessible to the public for hire or use for recreational purposes and includes, but is not limited to, a hall, public swimming pool, library, community centre and recreation centre;

(iii) ***designated swimming area*** means an area of a beach or adjacent waters that has been set aside by the local government, and indicated by signs, patrol flags or other notices, for the purpose of swimming;

(iv) ***electric personal transporter*** has the meaning given in the *Road Traffic Code 2000*;

(v) ***electric rideable device*** has the meaning given in the *Road Traffic Code 2000*;

(vi) ***fence*** means any structure used or functioning as a barrier, irrespective of where it is located and includes any affixed gate or screening;

(vii) ***lot*** has the meaning given to it in the *Planning and Development Act 2005*;

(viii) ***major event*** means an event held on local government property or in a public place that is attended by more than 5000 persons;

(ix) ***nuisance*** means any activity, thing, condition, circumstance or state of affairs caused or contributed to by a person which—

(a) is injurious or dangerous to the health or safety of another person of normal susceptibility; or

(b) anything a person does or permits or causes to be done which interferes with, or is likely to interfere with, the enjoyment or safe use by another persons of their ownership or occupation of land or use of a public place;

(x) ***permissible verge treatment*** has the meaning given to it in clause 7.11 and includes any reticulation, pipes and sprinklers;

(xi) ***private property*** means any real property, parcel of land or lot that has a separate certificate of title, which is in private ownership or subject of a lease or agreement with a company or person enabling its use for private purposes and includes any building or structure thereon;

(xii) ***sand dune*** means the established or incipient ridge(s) and depressions of sand and coastal vegetation adjacent to the beach, that extend inland to include the low-lying land depressions behind the ridges and includes areas identified by the local government as sand dunes by signs or otherwise;

(xiii) ***smoke*** and/or ***smoking*** means to—

(a) smoke, hold or otherwise have control over an ignited tobacco product;

(b) light a tobacco product; or

(c) use a vaping device;

(xiv) ***street market*** means a collection of stalls, stands, displays and vehicles used for trading or display on local government property or a public place for the purposes of selling goods, wares, merchandise, produce or services, or carrying out any other transaction;

(xv) ***vaping device*** has the meaning given to it in the *Therapeutic Goods Act 1989* (Cth) as applied by the *Therapeutic Goods Law Application Act 2024*;

(xvi) ***waterway*** means any area of water under the care, control and management of the local government or a person authorised by the local government to undertake such care, control or management on behalf of the local government; and

(xvii) ***wheeled recreational device*** has the meaning given in the *Road Traffic Code 2000.*

(d) in the definition ***alfresco dining area*** amend the first reference to “by the public” by deleting “by” and replacing with “to”;

(e) in the definition of ***animal*** insert the words “cat or” before the word “dog”;

(f) amend the definition of ***authorised person*** by deleting the words “local government” and replacing with “CEO”;

(g) amend the definition of ***attendant*** by:

(i) deleting the words “with responsibility for the control and management of persons” and insert “duly authorised to perform duties”; and

(ii) deleting the words “a public swimming pool or recreation” and insert “connection with a community”;

(h) amend the definition of ***Firearms Act*** by deleting the year “1973” and insert “2024”;

(i) amend the definition of ***local government property*** insert the words “land or other” after “means any”;

(j) amend the definition of ***manager*** by deleting the words “swimming pool or recreation” and insert the word “community” before the word “facility”;

(k) in the definition ***person responsible for works*** delete the words “Division 2” after “Part 7”;

(l) in the definition of ***premises*** delete the reference to “clause 2.8(1)(a) and 4.6” and insert “clause 2.8(1)(a) and 5.8”;

(m) in the definition of ***street tree*** insert the words “in a public place” after the word “location”;

(n) in the definition of ***surf lifesaving club*** insert the words "or any branch thereof” after the words “Western Australia Inc.”;

(o) in the definition of ***trading*** after subclause (b), insert new subclause (c) as follows:

“(c) the going from place to place, whether or not public places, and—

(i) offering goods or services for sale or hire;

(ii) inviting offers or soliciting orders for the sale or the hire of goods or services; or

(iii) carrying out any other transaction in relation to goods and services;”; and

(p) at the end of the definition ***Western Power*** insert the word “and”.

2.4 Clause 1.7 amended

In clause 1.7 insert the words “section 9(2) of” before the words “*Disability Discrimination Act*”.

~~**2.5 Clause 2.2 amended**~~

~~In clause 2.2 of Part 2, Division 1 delete all references to “the local government” in subclauses (3), (4), (5) and (6) and replace with the word “Council”.~~

~~**2.6 Clause 2.6 amended**~~

~~In clause 2.6 of Part 2, Division 1 delete all references to “the local government” in subclauses (1), and (3) and insert the word “Council”.~~

~~2.7~~2.5 **Clause 2.7 amended**

In clause 2.7 of Part 2, Division 2:

(a) delete subclause (1)(c) and replace with the words “fly or use a motorised model aircraft, car, ship, glider, rocket or other similar remotely piloted device”; and

(b) in subclause (1)(i) after the word “bicycle,” insert the words “an electric rideable device, an electric personal transporter,”.

~~2.8~~2.6 **Clause 2.8 amended**

In clause 2.8 of Part 2, Division 2:

(a) in subclause (1)(b) after the word “bicycle,” insert the words “an electric rideable device, an electric personal transporter,”;

(b) delete the word “and” at the end of subclause (1)(g) and insert “and” at the end of subclause (1)(h); and

(c) insert new subclause (1)(i) with the words “the use of a motorised model aircraft, car, ship, glider, rocket, or other similar remotely piloted device.”.

~~2.9~~2.7 Clause 3.1 amended

In clause 3.1 of Part 3, Division 1:

(a) in subclause (1)(q) insert the word “event,” after the words “conduct a function,”;

(b) after subclause (1)(u), insert a new subclause (1)(v) and the remaining subclauses are renumbered accordingly:

“(v) play or practice on local government property—

(i) golf, archery or aim, shoot or throw a similar projectile; or

(ii) gun or rifle shooting including possession of a gun or rifle or means of discharging any projectile that may cause injury or damage to a person or property;”;

(c) in subclause (1)(w) (formerly subclause (1)(v)) insert the word “wagering” before the word “contest”; and

(d) after subclause (1)(x) (formerly subclause (1)(w)) insert new subclauses 1(y) and 1(z):

“(y) film or make a recording for commercial gain on local government property; and

(z) unless an employee of the local government in the course of their duties or on an area set aside for that purpose—

(i) drive, ride or take any vehicle or particular class of vehicle on local government property; or

(ii) park or stop any vehicle on local government property.”.

~~2.10~~2.8 Clause 3.2 amended

In clause 3.2 of Part 3, Division 1:

(a) in subclause (a):

(i) delete the words “*Liquor Control Act 1988 (WA)*” and insert “Liquor Act;”; and

(ii) delete the word “and” at the end of the subclause;

(b) insert the word “and” at the end of subclause (b); and

(c) insert a new subclause (c) with the following words “the consumption of liquor does not, in the reasonable opinion of the local government or an authorised person, result in anti-social or unsafe behaviour or create a risk to members of the public accessing the local government property.”.

~~2.11~~2.9Clause 3.3 amended

In Part 3, Division 2 delete clause 3.3 and insert:

3.3 Application for a permit to hire local government property

(1) The local government may—

(a) hire local government property to a person who makes an application for a permit for the hire of local government property under Part 12; and

(b) on the application of a person seeking a permit, waive the requirement to pay a hire fee or any part of a hire fee.

(2) The ~~Council~~ local government may determine that the requirements of this local law do not apply to the hiring of particular local government property or a class of local government property.

(3) A permit is not required where the local government property is subject to a lease, licence, facility hire or other legal instrument and the proposed use is within the scope of that agreement.

~~2.12~~2.10 Clause 3.4 amended

In clause 3.4 of Part 3, Division 2:

(a) delete all references to the number “2” in the clause and clause title and replace with the word “two”; and

(b) replace the word “shall” with “may” after the word “applicant”.

~~2.13~~2.11 Clause 3.5 amended

In clause 3.5 of Part 3, Division 2:

(a) in subclause (e) delete the words “Chief Executive Officer” and replace with the word “CEO”;

(b) in subclause (g) insert the words “sale, supply or” before the word “consumption”; and

(c) in subclause (h) delete the word “imposed” and replace with the word “given” and after the words “local government” insert the words “or an authorised person”.

~~2.14~~2.12 Clause 3.6 amended

In clause 3.6 of Part 3, Division 2:

(a) in subclause (c) insert the words “materials associated with events or” before the word “decorations”; and

(b) in subclause (e) insert the words “or an authorised person” after the words “local government” and insert the words “reschedule or” before the word “cancel”.

~~2.15~~2.13 Clause 3.7 amended

In clause 3.7(1) of Part 3, Division 2 delete “regulation 11(2)(a)” and insert “regulation 11(1)”.

~~2.16~~2.14 Part 4 amended

Delete Part 4 and insert:

PART 4—ENTRY ONTO LOCAL GOVERNMENT PROPERTY

4.1 Entry to local government property

A person, other than an authorised person performing a function or a contractor of the local government carrying out a contracted duty, must not—

(a) enter or leave any local government property other than by the public entrance or exit, except in an emergency;

(b) enter or remain on any local government property except on those days and during those times when access is available to the public; or

(c) enter any place that has been fenced off or closed to the public.

4.2 Payment of applicable fees for entry or participation

(1) Subject to clause 4.2(2), where a fee is payable for entry to local government property or participation in an activity on or in any local government property, a person must not enter that property or participate in the activity without first paying the applicable fee.

(2) The local government may exempt a person from compliance with clause 4.2(1) on the application of that person.

4.3 Refusal of entry and removal

(1) If an authorised person, manager or attendant reasonably suspects that a person is breaching, or has just breached, a provision of this local law or any other written law, an authorised person may refuse to allow entry or suspend entry to any local government property.

(2) A person who has been refused entry under clause 4.3(1) must immediately leave the local government property.

(3) If a person fails to comply with clause 4.3(2), an authorised person, manager or attendant may remove the person, or arrange for the person to be removed, from the local government property.

(4) A refusal or suspension under subclause 4.3(1) may be for any period of up to 12 months as determined by an authorised person.

(5) Clause 4.3(1) does not apply to a venue where Council or Committee meetings are held.

~~2.17~~2.15 Part 5 amended

Delete Part 5 and insert:

PART 5—BEHAVIOUR ON LOCAL GOVERNMENT PROPERTY OR PUBLIC PLACES

Division 1 – General behaviour on and interference with local government property or public places

5.1 Behaviour which interferes with others

A person must not, in or on local government property or in a public place, behave in a manner which—

(a) is likely to or does interfere with, interrupt or disturb the enjoyment of a person who might use the property or who is using the property or public place;
(b) causes or is likely to cause a disturbance to nearby residents;
(c) otherwise creates a nuisance; or
(d) places the public at risk or interferes with the safety of others.

5.2 Behaviour detrimental to property

A person must not, in or on local government property or public place, behave in a way which is or might be detrimental to the property or public place unless authorised by the local government.

5.3 Behaviour at major events

Except with the written approval of the local government a person must not at any major event—

(a) smoke; or
(b) bring, or allow to remain, any animal, cat or dog.

5.4 Taking or injuring any fauna

A person must not take, injure or kill, or attempt to take, injure or kill, any fauna which is on or above any local government property unless that person is authorised under a written law to do so.

5.5 Flora

Unless authorised to do so under a written law or with the written approval of the local government or an authorised person, a person must not—

(a) remove, damage or interfere with any flora that is on or above any local government property; or

(b) cultivate, plant or deposit any flora on local government property.

5.6 Drunk persons not to enter local government property

A person must not enter or remain on local government property while drunk or under the influence of a prohibited drug.

5.7 No prohibited drugs

A person must not take a prohibited drug onto or consume or use a prohibited drug on local government property.

5.8 No smoking

(1) A person must not smoke within a 5 metre radius of any entrance, exit or aperture of premises on local government property.

(2) The use of vaping devices for delivery of nicotine or other substances is not permitted to be used in any area on local government property where smoking is restricted.

(3) Where an authorised person reasonably believes that a person is contravening or has contravened clauses 5.8(1) or 5.8(2), the authorised person may direct the person to cease smoking.

5.9 Appropriate behaviour and adequate clothing

(1) A person over the age of 6 years must not on or in any local government property or public place—

(a) appear in public unless properly dressed in clothing which covers the body to prevent indecent exposure, except where the property is set aside for the wearing of no clothes under clause 2.7(1)(j);

(b) loiter outside or act in an inappropriate manner in any portion of a toilet block or change room facility; or

(c) without the consent of the occupier, enter or attempt to enter any toilet or other compartment which is already occupied.

(2) Where an authorised person, an attendant or a manager considers that the clothing of any person on local government property or in a public place is not proper or adequate to cover the body so as to prevent indecent exposure, the authorised person may direct that person to put on adequate clothing and that person must comply with that direction immediately.

Division 2—Signs

5.10 Signs

(1) The local government may erect a sign on local government property specifying any conditions of use which apply to that property.

(2) A person must comply with a sign erected under clause 5.10(1).

(3) A condition of use specified on a sign erected under clause 5.10(1) is—

(a) not to be inconsistent with any provision of this local law or any determination; and

(b) to be for the purpose of giving notice of the effect of a provision of this local law.

~~2.18~~2.16 Part 6 amended

Delete Part 6 and insert:

PART 6—SPECIFIC MATTERS RELATING TO TYPES OF LOCAL GOVERNMENT PROPERTY AND PUBLIC PLACES

Division 1—Community Facilities

6.1 General prohibitions

A person must not—

(a) obstruct an authorised person, manager or attendant in carrying out his or her duties;

(b) fail to comply with a direction given by an authorised person, manager or attendant—

(i) refusing admission to a person;

(ii) directing a person to leave a community facility; or

(iii) directing a person in relation to his or her use of a community facility;

(c) fail to comply with a direction given by an authorised person or manager suspending admission to a person;

(d) permit an animal, cat or dog to enter or remain in or about a community facility where such entry is prohibited by a sign;

(e) consume any food or drink in an area where consumption is prohibited by a sign; or

(f) foul or pollute the water in a public swimming pool.

6.2 Use of all or part of a community facility

An authorised person, manager or attendant may—

(a) direct that all or part of a community facility is for the use of certain persons to the exclusion of others; and

(b) direct a person as to that person's use of a community facility.

6.3 When entry and use may be refused

(1) An authorised person, manager or attendant may—

(a) refuse admission to;
(b) direct to leave; or
(c) cause to be removed from,

a community facility any person where any of the requirements set out in clause 6.3(2) are not being complied with or for any reason set out in clause 6.3(3).

(2) For the purposes of clause 6.3(1), the requirements are—
(a) children under the age of 5 years must be accompanied into a community facility by a responsible adult who is at least 16 years of age, and must be supervised by that responsible adult within arms' length at all times while within a community facility;
(b) a responsible adult can only be responsible for a maximum of 3 children under the age of 5 years at any one time; and
(c) subject to clause 6.3(2)(a), children under the age of 12 years must be accompanied into a community facility by a responsible adult who is at least 16 years of age and must be supervised by that responsible adult within line of sight at all times while within the community facility.

(3) For the purposes of clause 6.3(1), the reasons are—
(a) where the authorised person, manager or attendant reasonably suspects the person is—
(i) suffering from any gastrointestinal disease, contagious, infectious or cutaneous disease or complaint, skin infection or has unhealed wounds;
(ii) in an unclean condition;
(iii) wearing unclean clothes; or
(iv) under the influence of liquor or a prohibited drug;
(b) if the authorised person, manager or attendant is satisfied that—
(i) such action is necessary or desirable to prevent a contravention of this local law; or
(ii) the person is committing a breach of any provision of this local law; or
(c) by reason of his or her past or present conduct within or about a community facility, has created or is creating a nuisance.

6.4 Suspension of access to community facility

Subject to clause 4.3, an authorised person or manager may suspend admission for a minimum period of one day to any person who has committed a breach of any provision of this local law in relation to the community facility.

6.5 Carnivals

(1) A person, club, organisation or association must not conduct controlled swimming or other sporting events, carnivals or competitions at a community facility without the prior approval of the manager.

(2) The manager may grant such approval subject to any conditions considered fit by the manager and may withdraw that approval at any time.

(3) A person, club, organisation or association conducting a carnival or event at a community facility must take reasonable steps to—

(a) prevent overcrowding;

(b) ensure that no damage is done to the buildings or fencing or any other portion of the community facility; and

(c) ensure that this local law is observed by all competitors, officials and spectators.

Division 2—Beaches and foreshore areas

6.6 General prohibitions

On a beach or foreshore area, a person must not obstruct, disturb, insult or neglect to obey the lawful directions of any authorised person or member of an on-duty surf lifesaving club patrol.

6.7 Compliance with signs and directions

A person must—

(a) comply with any sign erected on a beach, sand dune or foreshore area;

(b) comply with any lawful direction given by an authorised person, a patrol captain or a patrolling member of a surf lifesaving club patrolling the beach; and

(c) not enter any area designated as being used for any surf lifesaving activity, training, competition or carnival.

6.8 Sand dune protection

(1) On a beach or sand dune area—

(a) the local government may set aside by signs or fencing an area restricting or prohibiting entry due to sand dune rehabilitation or protection where the local government is satisfied the area has environmental value warranting such protection or poses a hazard to public safety; and

(b) a person must not interfere with, damage, or alter the natural structure or vegetation of a sand dune.

(2) A person must not, without permission of the local government or an authorised person—

(a) remove, tamper or damage any sign, fence or structure or thing placed by the local government to protect a sand dune or manage public access to it; or

(b) scale, crawl beneath, or pass through any fence or gate installed for the purpose of restricting the entry of persons or vehicles to avoid damage to the dune.

6.9 Use of off-road vehicles on beaches and foreshore areas

A person must not drive or operate an off-road vehicle on a beach or foreshore area unless that person is authorised to do so under any written law.

6.10 Surf lifesaving activities and identification of surf lifesaving patrol

(1) An authorised person, patrol captain or patrolling member of a surf lifesaving club authorised by that club to carry out duties set out in this clause may perform the following functions in the interests of maintaining safety at beaches in the district—
   (a) patrol any beach;
   (b) take onto any beach any lifesaving gear, including vehicles or boats that are used for lifesaving activities;
   (c) indicate by signs or patrol flags, any designated swimming areas of a beach or adjacent water beyond the beach;
   (d) indicate by signs any areas of a beach or the adjacent water beyond the beach where—
      (i) riding of surfboards or any other bathing appliance is prohibited;
      (ii) driving of boats is prohibited; or
      (iii) fishing is prohibited;
   (e) regulate or designate any areas for the following activities—
      (i) conduct of training or surf lifesaving club carnivals; or
      (ii) establishing a first aid or command post;
   (f) direct any person to—
      (i) swim only within the designated swimming area indicated by signs or patrol flags; or
      (ii) leave the water during any period if, the authorised person, patrol captain or patrolling member is satisfied of potentially dangerous conditions or the sighting of a shark; and
   (g) close any beach or part of any beach during any period of potentially dangerous conditions or sighting of a shark.

(2) A person who is not a patrolling member of a surf lifesaving patrol on duty must not give the impression that they are a patrolling member of a surf lifesaving patrol on duty.

(3) When any beach or part of any beach is closed in accordance with clause 6.10(1)(g) an authorised person or patrol captain of a surf lifesaving club must advise the CEO as soon as practicable.

6.11 Authority of local government employee to prevail

If the local government has authorised a person to perform a duty under clause 6.10(1) and a member of a surf lifesaving club is also authorised in relation to the same duty contemporaneously, the authority of an authorised person employed by the local government must prevail in the event of inconsistency.

6.12 Fishing

(1) A person must not fish in any area—
  (a) where fishing is prohibited by the local government and the prohibition is designated by signs; or
  (b) set aside by an authorised person or member of a surf lifesaving club patrol as a designated swimming area.

(2) A person must not, whether fishing is permitted or not—
  (a) clean fish or dispose of fish waste within 10 metres of a designated swim area in a manner that may cause a nuisance to members of the public; or
  (b) cut bait within 10 metres of a designated swim area in a manner that may cause a nuisance to members of the public.

(3) A person who does not have a disability must not fish in an area which is designated and marked for use for fishing by a person with a disability unless there are no persons with a disability wanting to use that area at that time.

6.13 Boat launching

(1) A person must not launch a boat into the sea or from a foreshore area into any other body of water other than at a boat launching ramp designed, constructed and approved for that purpose or from the beach or foreshore area where this activity is permitted and designated by signs.

(2) A person must not launch a personal watercraft into the sea or from a foreshore area into any other body of water other than at a boat launching ramp designated, constructed and approved for that purpose, unless that person has the written approval of the local government to launch a personal watercraft from another location.

(3) Clauses 6.13(1) and 6.13(2) do not apply to any member of a surf lifesaving club or lifesaving patrol in the course of their duties, training or competition.

Division 3—Fenced or closed property

6.14 No entry to fenced or closed local government property

A person must not enter local government property or fenced thoroughfare which has been fenced off or closed to the public by a sign or otherwise unless authorised by the local government.

Division 4—Toilet blocks and change rooms

6.15 Only specified gender to use entry of toilet block or change room

(1) Where a sign on a toilet block or change room specifies that a particular entry of the toilet block or change room is to be used by—
   (a) females, then a person of the male gender must not use that entry to the toilet block or change room; or
   (b) males, then a person of the female gender must not use that entry to the toilet block or change room.

(2) Clause 6.15(1) does not apply to a child, when accompanied by a parent, guardian or caregiver where the child is—
   (a) under the age of 6 years; or
   (b) otherwise permitted by an authorised person to use the relevant entry.

6.16 Hire of lockers

(1) A person may hire a locker in or near a change room for the purpose of safekeeping articles.

(2) A person must not store in any locker a firearm or an offensive weapon or any article or substance that has been unlawfully acquired or which is a substance or article within the meaning of 'dangerous goods' under the *Dangerous Goods Safety Act 2004* (WA).

6.17 Inspection of lockers

An authorised person, manager or attendant may open and inspect the contents of a locker at any time, where the authorised person, manager or attendant reasonably suspects that a breach of this local law has occurred.

6.18 Use of showers

A person may use a shower in a change room provided that—
   (a) the facilities must only be used by the person for the purpose of cleansing, bathing and washing themselves; and
   (b) the facilities must not be used for the purposes of laundering or washing any clothing or other articles.

6.19 No use of camera devices in toilet blocks or change rooms

A person must not operate a camera device in any portion of a toilet block or change room to record or transmit an image.

~~2.19~~2.17 Part 7, Division 1 amended

In Part 7, Division 1:

(a) delete clause 7.1 and insert:

7.1 General prohibitions

Subject to this local law, a person must not—

(a) plant any plant on a thoroughfare—

(i) within the vicinity of an intersection that creates a sight line hazard in relation to pedestrians or drivers of vehicles using that intersection and which is not maintained at or below 0.5 metres in height; or

(ii) so that it is within 2 metres of a carriageway, except in the case of grass or a similar plant to grass;

(b) damage a lawn or garden on or in a public place or remove any plant or part of a plant from a lawn or garden ~~that is not a street tree~~ on or in a public place unless—

(i) the person is the owner or occupier of the lot abutting that portion of the thoroughfare and the lawn, garden or the particular plant was installed or planted by that owner or occupier and is not a street tree; or

(ii) the person is acting under the authority of a written law;

(c) on a verge, repair or service any vehicle;

(d) place, allow to be placed or allow to remain on a thoroughfare or verge any thing that results in a hazard for any person using the thoroughfare or verge;

(e) cause or permit any water from a hose or sprinkler to interfere with the use of any street, way or footpath by pedestrians;

(f) play or participate in any game or sport so as to—

(i) cause danger to any person on a thoroughfare; or

(ii) obstruct the movement of vehicles or persons on a thoroughfare; or

(g) within a mall, arcade or verandah of a shopping centre, ride any bicycle, electric rideable device, electric personal transporter, wheeled recreational device or similar device.

(b) in clause 7.2(1)(c) delete the words “Division 3” and replace with “Division 4”.

~~2.20~~2.18 Part 7, Division 2 amended

In Part 7, Division 2:

(a) Division 2 is renumbered to Division 3 and the remaining Divisions and clauses in this Part being renumbered accordingly; and

(b) insert new Division 2:

Division 2 - Works affecting a thoroughfare

7.4. No damage to thoroughfare

A person must not alter, interfere with, remove or disturb, without lawful authority, a thoroughfare or anything belonging to or under the care, control or management of the local government that is on a thoroughfare, including but not limited to a footpath, verge or street tree.

7.5 Footpath and verge protection

(1) The owner, occupier, licensee or contractor who undertakes works on a private property adjacent to a footpath or verge, must—
  (a) take all necessary precautions to ensure that the footpath or verge is not damaged during the course of the works;
  (b) take all necessary action to ensure that the footpath or verge remains in a safe functional state suitable for use by the public; and
  (c) notify the local government of any existing damage to the footpath or verge prior to the commencement of the works.

(2) A person who carries out any building or other operations or works necessitating the crossing of a footpath with vehicles that may cause damage to the footpath or verge, must ensure that—
  (a) all reasonable precautions are taken to prevent damage to the footpath or verge during the course of the works; and
  (b) heavy vehicles that access the private property, are to cross the footpath at the designated area for the proposed vehicle crossing.

(3) If a person fails to comply with subclause 7.5(1) or 7.5(2) and a footpath or verge is damaged during works undertaken on private property or works within the road reserve, the local government or an authorised person may by written notice to that person, require that person within the time stated in the notice, to pay the costs of reinstating or repairing the footpath or verge.

(4) On a failure to comply with a notice issued under subclause 7.5(3), the local government may recover the costs referred to in the notice as a debt due to it.

7.6 Liability for damage to thoroughfare

(1) Where a person unlawfully damages a thoroughfare or any thing belonging to or under the care, control or management of the local government that is on a thoroughfare, the local government may by written notice to that person require that person within the time stated in the notice to, at the option of the local government, pay the costs of—
  (a) reinstating the thoroughfare or thing to the state it was in prior to the occurrence of the damage; or
  (b) replacing that thing.

(2) On a failure to comply with a notice issued under subclause 7.6(1), the local government may recover the costs referred to in the notice as a debt due to it.

7.7 Street Tree Protection

(1) The owner, occupier, licensee or contractor who undertakes works on a private property adjacent to a street tree, must—
  (a) take all necessary precautions to ensure that the street tree is protected and not damaged during the course of the works;
  (b) provide a tree protection zone around the trunk of the tree comprising of temporary fixed barricade/fencing, measuring from the trunk of the tree, of at least 2m by 2m (preferably with appropriate signage), erected around the tree to protect the root zone and tree during the construction works;
  (c) not place or store any building materials, building rubble and/or debris against the tree protection barricade or within the tree protection zone;
  (d) ensure clear access to the tree is maintained at all times to enable the local government to access the tree for watering or carry out any works to the tree as required; and
  (e) notify the local government of any existing damage to the street tree or if the tree becomes damaged.

(2) Any person who causes damage to a street tree must pay the costs of the local government to carry out remedial works or to replace the street tree.

(3) Any person who causes significant damage to a street tree or its destruction, commits an offence.

(4) In instances where a tree is assessed by the local government as being significant in size, the barricade around the tree may need to be a greater distance from the tree trunk and this will be determined by the local government or an authorised person.

~~2.21~~2.19 Part 7, Division 3 amended

In Part 7, Division 3 (formerly Division 2):

(a) insert new clause 7.8 and renumber remaining clauses accordingly:

Division 3—Vehicle crossings

7.8 Vehicle crossings

The owner or occupier of land adjacent to a thoroughfare may install a vehicle crossing in accordance with the *Local Government (Uniform Local Provisions) Regulations 1996* and the local government's vehicle crossing specifications, as varied from time to time.

(b) in clause 7.9(1) (formerly clause 7.4(1)):
  (i) after the word "drains" insert a comma and delete the word "and"; and
  (ii) after the word "footpath" insert the words "and street trees"; and

(c) in clause 7.9(2) (formerly clause 7.4(2)) replace the words "clause 7.4(1)" with "clause 7.9(1)".

~~2.22~~2.20 Part 7, Division 4 amended

In Part 7, delete Division 4 (formerly Division 3) and insert:

Division 4—Verge treatments

7.11 Permissible verge treatments

(1) An owner or occupier of land which abuts a verge may, on that part of the verge, install a permissible verge treatment comprising—
  (a) the planting and maintenance of a natural lawn that is not made of synthetic grass;
  (b) the planting and maintenance of a garden provided that—
    (i) it contains no plant or other vegetation of a thorny or poisonous nature or may otherwise create a hazard;
    (ii) a clear and unobstructed pedestrian access of at least 2 metres is maintained along that part of the verge where no footpath exists;
    (iii) it does not include a wall or built structure; and
    (iv) unobstructed access around signs, letterboxes, water meters, telecommunication pits, fire hydrants and manhole covers be maintained;
  (c) the installation of an acceptable material; or
  (d) a combination of subclause 7.11(a), 7.11(b), and 7.11(c), provided that no more than 50% of the verge area (including any approved footpath and/or vehicle crossing) is covered with an acceptable material.; or
  ~~(e) other treatment approved by the local government in writing.~~

(2) In this clause ***acceptable material*** means any material that creates an impervious or semi-permeable surface, and which appears on a list of acceptable materials approved by the local government and made publicly available.

(3) The local government may approve a greater proportion of acceptable material where the verge is less than 1.5 metres wide (excluding footpath) and it is not possible to maintain a natural lawn or garden.

(4) Any street tree planted on a verge must be of a species approved by the local government or an authorised person.

(5) The local government or an authorised person may by written notice, require a verge to be altered if shedding of stormwater or flooding is likely to cause a nuisance to neighbours or users of a thoroughfare.

7.12 Only permissible verge treatments be installed

(1) A person must not install or maintain a verge treatment which is not a permissible verge treatment.

(2) The owner and occupier of the land abutting on a verge treatment referred to in subclause 7.12(1) are each to be taken to have installed and maintained that verge treatment for the purposes of this clause and clause 7.13.

7.13 Obligations of owner or occupier

An owner or occupier who installs or maintains a verge treatment must—

(a) ensure that clear sight visibility is maintained at all times for pedestrians, cyclists and motorists using the abutting street or using a driveway on land adjacent to the street for access to and from the street;

(b) ensure that the verge treatment does not cause injury to any person or damage or obstruct any street, pavement, kerb, drain, footpath, crossing of any pipe or cable, or tree planted by the local government and make good at such owner's or occupier's expense all such damage caused;

(c) keep the verge treatment in good and tidy condition and ensure where the verge treatment is a garden or a lawn, that any accessway, footpath or thoroughfare adjoining the verge are not obstructed by the verge treatment;

(d) not place or allow to remain any object, structure or material on or within the verge treatment area that obstructs access;

(e) unless authorised by the local government or an authorised person, ensure the level and grade of a verge remains consistent with the surrounding levels to prevent hazards;

(f) not water or maintain a verge treatment in such a manner as to cause a nuisance or hazard to any person, particularly any person using any street, footpath, or access way adjoining the verge; and

(g) ensure that any hardstand area is not used to provide formal verge parking, unless approved in writing by the local government.

7.14 Notice to owner or occupier

(1) The local government or authorised person may give a notice in writing to an owner or occupier of land abutting a verge, to make good any breach or remove all or any part of a verge treatment that does not comply with this Part, within the time specified in the notice.

(2) If the owner or occupier does not comply with a notice issued in accordance with clause 7.14(1), the local government may carry out any works to make good any breach of this local law.

7.15 Powers to carry out public works

(1) For the purposes of carrying out any works, the local government or any other authority empowered by law to dig up or carry out any other works on a street may, without notice and without being liable to compensate any person—

(a) dig up all or any part of a street; or

(b) disturb any verge treatment placed there by an owner or occupier of the adjacent land.

(2) Where the local government or an authority empowered to do so under a written law disturbs a verge, the local government or the authority—

(a) is not liable to compensate any person for that disturbance;

(b) may backfill with sand, if necessary, any garden or lawn; and

(c) is not liable to replace or restore any—

(i) verge treatment and, in particular, any hardstand, plant or any other acceptable material; or

(ii) sprinklers, pipes or other reticulation equipment.

7.16 Transitional

(1) In this clause, **former provisions** mean the local law of the local government which permitted certain types of verge treatments, whether with or without the consent of the local government, and which was repealed by this local law.

(2) A verge treatment which—

(a) was installed prior to the commencement day; and

(b) on the commencement day is a type of verge treatment which was permitted under and complied with the former provisions,

is to be taken to be a permissible verge treatment under this local law for so long as the verge treatment remains of the same type and continues to comply with the former provisions.

~~2.23~~2.21 Division 5 amended

In Part 7, Division 5 (formerly Division 4):

(a) delete the word "Property" in the division title and insert the word "Street";

(b) in clause 7.17(1) (formerly 7.10(1)) replace the word "shall" with "may";

(c) in clause 7.18(2) (formerly 7.11(1)) replace the words "clause 7.11(1)" with "clause 7.18(1)"; and

(d) in clause 7.19 (formerly 7.12) replace the word "shall" in subclauses (1) and (2) with "must".

~~2.24~~2.22 Part 7, Division 6 amended

In Part 7, Division 6 (formerly Division 5) after clause 7.20 (formerly clause 7.13) insert new clause 7.21:

7.21 Temporary fencing

(1) A person responsible for the works on a lot that adjoins or impacts a public place, waterway, or local government property may be required by a notice given by the local government or an authorised person to install temporary fencing, to the reasonable satisfaction of the local government, for the purpose of protecting and conserving the environment or ensuring public safety.

(2) A person who fails to comply with a requirement under clause 7.21(1) commits an offence.

~~2.25~~2.23 Part 7, Division 7 amended

In Part 7, Division 7 (formerly Division 6):

(a) in subclauses 7.22(2) and 7.22(3) (formerly 7.14(2) & 7.14(3)) delete all references to "clause 7.14(1)" and insert the words "clause 7.22(1)"; and

(b) in clause 7.23 (formerly 7.15) delete the words "clause 7.14" and insert the words "clause 7.22".

~~2.26~~2.24 Part 8 amended

Part 8 is amended:

(a) in clause 8.2:

(i) delete subclause (2)(e) and insert:

"(e) on—

(i) the Mandurah Estuary Bridge on Mandurah Road;

(ii) the Old Mandurah Bridge, or its replacement;

(iii) all fencing on the intersection of Mandurah Terrace and Pinjarra Road;

(iv) all fencing on the corner of Pinjarra Road and Sutton Street; or

(v) on any pedestrian overpass bridges in the district;";

(ii) in subclause (2)(f) delete the words "in the opinion of" and insert the words "or authorised person is satisfied that" after the words "local government";

(iii) after subclause (2)(f)(iii) delete the full stop and insert "; or"; and

(iv) insert new subclause (2)(g) inserting the words "by affixing with metal star pickets.";

(b) in clause 8.3:

(i) in subclause (3)(g)(i) delete the word "or" at the end of the clause and insert at the end of subclause (3)(g)(ii);

(ii) insert a new subclause (g)(iii) with the words "is not secured in position in accordance with the requirements of the local government,";

(iii) in subclause (3)(j) delete the word "long" and insert the words "in length"; and

(iv) in subclause (4) insert the words "or authorised person" after the first occurrence of the words "local government";

(c) in clause 8.4(2)(f) replace the word "crossover" with "crossing";

(d) in clause 8.5:

(i) in subclause (2) delete the words "clause 8.7" and insert "clause 8.6" and delete the word "shall" replace with "must";

(ii) in subclause (2)(l) delete the word "crossover" and replace with "crossing"; and

(iii) in subclause (4)(a) delete the words "$10 million" and replace with "$20 million (twenty million dollars),";

(e) delete clause 8.6 and renumber remaining clauses accordingly;

(f) in clause 8.6 (formerly 8.7):

(i) delete subclause (2)(a) and replace with the words "being erected at least 50m from any intersection, roundabout or traffic sign";

(ii) insert new subclause (2)(b) with the words "having a display area less than 4.5 square metres;"; and

(iii) insert new subclause (2)(c) with the words "not being placed with the leading edge of the sign closer than 3.5 metres to the trafficable path of vehicles" and renumber the remaining clauses accordingly;

(g) after newly numbered clause 8.7 (formerly clause 8.8) insert new clause 8.8 as follows:

8.8 Removal of sign for works

When directed to do so by an authorised person, a person who has displayed a sign on local government property or a public place will ensure that the sign is removed to permit any authorised work to be carried out.

(h) in clause 8.9, replace the word “shall” with “must”; and

(i) delete clause 8.11.

~~2.27~~2.25 Part 9, Division 1 amended

In Part 9, Division 1:

(a) in clause 9.1(1) place a comma and insert the words “cat or dog” after the word “animal”;

(b) in clause 9.1 insert new subclause (2):

“(2) A person does not contravene subclause 9.1(1) where the animal is secured or tethered for a period not exceeding 1 hour.”; and

(c) in clause 9.3:

(i) insert the words “remove or” before the word “impound”; and

(ii) after the words “clause 9.1” insert the words “in accordance with Subdivision 4 of Division 3 of Part 3 of the Act and regulation 29 of the Regulations.”

~~2.28~~2.26 Part 9, Division 2 amended

In clause 9.4 of Part 9, Division 2:

(a) Insert new subclause (2) as follows:

“(2) Any vehicle left in contravention of clause 9.4(1) may be removed, impounded or disposed of by an authorised person in accordance with Subdivision 4 of Division 3 of Part 3 of the Act and regulation 29 of the Regulations.”

~~2.29~~2.27 Part 9, Division 3 amended

In Part 9, Division 3:

(a) in clause 9.5 replace the word “shall” with “must”;

(b) in clause 9.6 replace the word “shall” with “must”;

(c) in clause 9.8 insert the words “at the nearest location.” after the last reference to “shopping trolley”; and

(d) delete clauses 9.9 to 9.11 and insert the following:

9.9 Shopping trolley to be removed by retailer

(1) If a shopping trolley is found abandoned on local government property, in a public place, and in contravention of this Part, the local government or authorised person may advise a retailer whose name is marked on the shopping trolley, verbally or in writing of its location.

(2) A retailer must remove the shopping trolley within 24 hours of being advised.

9.10 Impounding of abandoned shopping trolley

(1) Subject to the provisions of the Act and regulation 29 of the Regulations, the local government or authorised person may remove, impound or dispose of any shopping trolley that is—

(a) left on a thoroughfare, verge, beach, natural area, waterway or any local government property or public place that is found to be abandoned in accordance with clause 9.7; and

(b) marked in accordance with clause 9.5.

(2) A retailer must pay any fees for removing and impounding abandoned shopping trolleys of the retailer within the period specified by the local government.

9.11 Retailer to be notified

The retailer must be notified in writing prior to the disposal of a shopping trolley of the retailer.

~~2.30~~2.28 Part 10, Division 1 amended

In Part 10, Division 1:

(a) in clause 10.1 delete the title of the clause and replace with "**Trading and street market permits**";

(b) in clause 10.1 after the word "trading" insert the words "or conduct a street market";

(c) in clause 10.1(1)(a) insert the word "valid" before the word "permit" in subclauses (1)(a)(i) and (1)(a)(ii);

(d) in clause 10.1(1)(b) insert the words "or street market" after the words "trading activity" and delete the word "and" at the end of the subclause and replace with a full stop;

(e) delete subclause 10.1(1)(c);

(f) in clause 10.2(1), after the first reference to "trading" delete the words "on the application" and insert the words "on making an application"; and

(g) delete clauses 10.3 and 10.4 and insert new clause 10.3 as follows:

10.3 Obligations of traders and street markets

A trader or person conducting a street market must not—

(a) deposit, place or store any goods or equipment on any part of a thoroughfare so as to obstruct the movement of pedestrians or vehicles;
(b) use or cause to be used any apparatus or device including any flap or shelf, whereby the dimensions of a stall, vehicle or structure are increased beyond the area specified in any permit;
(c) fail to maintain a clear pedestrian access area of at least 2 metres in width adjacent to a building frontage, to provide for consistent unobstructed pedestrian access; or
(d) carry on trading from a public place unless there is adequate parking for customers' vehicles reasonably close to the place of trading.

~~2.31~~2.29 Part 10, Division 2 amended

In Part 10, delete Division 2 and insert:

Division 2—Street entertaining

10.4 When a permit is required for street entertaining

A person must not perform on or in local government property or a public place without a permit for the purpose of street entertaining.

10.5 Cancellation of a permit for street entertaining

The local government or an authorised person may cancel a permit for street entertaining if the local government or authorised person is satisfied that—

(a) the volume of sound caused by the permit holder in connection with the performance adversely affects the enjoyment, convenience or comfort of other persons or businesses in a public place; or
(b) the performance otherwise constitutes a nuisance.

10.6 Obligations of a permit for street entertaining

(1) A person holding a permit for street entertaining must not, except with the written approval of the local government, in a public place or on local government property—

(a) use or fire any weapon or object with sharp edges;
(b) perform any act that endangers the safety of the public;
(c) perform in public places so as to unduly interfere with vehicular or pedestrian traffic, public amenities or cause undue obstruction to others;
(d) perform any act of cruelty to an animal, cat or dog;
(e) have more than 4 people perform, unless otherwise authorised by the permit;

(f) unless otherwise authorised by the permit, allow any person under the age of 14 years to perform—
  (i) during school hours on school days; and
  (ii) between 7.00pm and 6.00am;
(g) sell or permit the sale of any music tapes, recordings, compact discs or merchandise unless authorised by the local government;
(h) act in an offensive or obscene manner; or
(i) place, install, erect, play or use any musical instrument or any device which emits music, including a loud speaker or an amplifier—
  (i) other than in the permitted area; and
  (ii) unless the musical instrument or device is specified in the permit.

(2) A person who performs in a public place or on local government property must comply with directions issued by an authorised officer, if the authorised officer is satisfied that—
(a) the street entertaining is causing a nuisance;
(b) the noise level is too high;
(c) the safety of the public or the person performing is compromised;
(d) the person performing has failed to keep their site safe and clean while working; or
(e) the person performing is interfering in any way with an approved event or activity.

(3) A person may be prohibited from performing in a public place in the district by a written notice from an authorised person.

~~2.32~~2.30 Part 11 amended

Part 11 is amended:

(a) in clause 11.2 amend subclause (e) insert the words “including lighting” after the word “equipment”;
(b) in clause 11.3:
  (i) insert new subclause and renumber accordingly:
    “(1)(c) maintain a clear pedestrian access area of at least 2 metres in width adjacent to the building frontage, to provide for consistent unobstructed pedestrian access;”; and
  (ii) in subclause (1)(e) (formerly (1)(d) replace the word “shall” with “must”; and
(c) in clause 11.5(b) replace the word “shall” with “must” and delete the words “a tobacco product” after the word “smoke”.

~~2.33~~2.31 Part 12, Division 1 amended

In Part 12, Division 1:

(a) delete clause 12.1 and insert:

12.1 Application for a permit

(1) A person who is required to obtain a permit under this local law must apply for the permit in accordance with clause 12.1(2).

(2) An application for a permit under this local law must—

(a) be in the form determined by the local government;

(b) state the full name and address of the applicant;

(c) be signed by the applicant;

(d) in the case of an application for a permit for an alfresco dining area, be signed by the proprietor of the abutting food business adjacent to the portion of the local government property or public place to which the application relates;

(e) contain the information required by the form;

(f) contain any other information required for that particular type of permit under this local law; and

(g) be forwarded to the local government together with any fee imposed and determined by the local government under and in accordance with sections 6.16 to 6.19 of the Act.

(3) An application for a permit for the purposes of conducting trading or a street market on or in local government property or a public place must contain the following additional information (as applicable)—

(a) details of any location in which the applicant proposes to trade or conduct a street market;

(b) the period of time for which the permit is sought, together with the proposed days and hours of operation of the street market;

(c) the proposed goods and services which will be traded, sold, hired or offered for sale or hire by the trader or at a street market;

(d) details regarding public liability insurance held by applicant; and

(e) details of any proposed structure, stall or vehicle which may be used in conducting the trading or street market and a plan showing where any such structure, stall or vehicle will be located.

(4) An application for a permit for the purposes of a street entertaining must contain the following additional information (as applicable)—

(a) details of any location in which the applicant proposes to perform; and

(b) the period of time for which the permit is sought.

(5) An application for a permit for the purposes of an alfresco dining area must contain the following additional information—

(a) two copies of a plan and specifications of the proposed alfresco dining area on a scale of 1:50 showing—

(i) the location and dimensions of the proposed alfresco dining area including any footpath and the means by which the alfresco dining area is to be separated from the balance of the local government property or public place; and

(ii) the position of all tables, chairs and other structures proposed to be provided in the alfresco dining area including proximity to footpath and which of such items, if any, are to be retained within the alfresco dining area at all times;

(b) a colour photograph(s) or brochure(s) of the tables, chairs and other structures to be set up in the alfresco dining area;

(c) a description of the manner in which foodstuffs and other dining accessories are to be conveyed to, and protected from contamination within, the alfresco dining area;

(d) details regarding the public liability insurance taken out or to be taken out by the applicant in respect of the alfresco dining area; and

(e) be signed by the proprietor of the abutting food business adjacent to the portion of the local government property or public place to which the application relates.

(6) Before determining an application for a permit, the local government or an authorised person may require the applicant to provide additional information reasonably related to the application.

(7) If the local government or an authorised person makes a request under subclause 12.1(6) the local government or authorised person does not have to consider the application, or consider it further, until the request is complied with.

(8) The local government may refuse to consider an application for a permit which does not satisfy the requirements within clause 12.1(2).

(9) The local government may require an applicant to give local public notice of the application for the permit.

(b) in clause 12.2:

(i) amend subclause (1)(a) by inserting the words “unconditionally or subject to conditions; or” after the word “permit”; and

(ii) delete subclause (1)(b) and renumber accordingly;

(c) in clause 12.3:

(i) in subclause (1)(e) delete the word “considers” after the words “local government” and insert word “may consider”; and

(ii) delete subclause 2(c) and replace with the words “the applicant is not a fit and proper person to carry on the activity”.

~~2.34~~2.32 Part 12, Division 2 amended

In Part 12, delete Division 2 and insert:

Division 2—Conditions on a permit

12.4 Examples of conditions

The local government may impose conditions on a permit relating to—

(a) the payment of a fee;

(b) compliance with a standard or a policy of the local government adopted by the local government;

(c) the duration and commencement of the permit, including the days and hours within which the activity the subject of the permit may be carried out or is prohibited;

(d) the commencement of the permit being contingent on the happening of an event;

(e) the rectification, remedying or restoration of a situation or circumstance reasonably related to the application;

(f) the area or specific location within the district to which the permit applies, including any set back distances applicable to the activity;

(g) the payment of a bond against possible damage, cleaning or other expenses;

(h) the obtaining of public liability insurance in an amount and on terms reasonably required by the local government;

(i) the provision of an indemnity from the permit holder indemnifying the local government in respect of any injury to any person or any damage to any property which may occur in connection with the use of the public place or local government property by the permit holder;

(j) any prohibition or restriction concerning the—

(i) causing or making of any noise or disturbance which is likely to be a nuisance to persons in the vicinity of the permit holder;

(ii) the use of amplifiers, sound equipment and sound instruments;

(iii) the use of any lighting apparatus or device; or

(i) the use of signs;

(k) if the permit relates to the trading of food, the provisions to be made for the storage of cooked and uncooked food, and the storage and disposal of waste water;

(l) the designation of any place where trading is wholly or from time to time prohibited by the local government; and

(m) any other matter that the local government considers fit or appropriate.

12.5 Imposing conditions under a policy

(1) In this clause—

policy means a policy of the local government adopted by the Council containing conditions subject to which an application for a permit may be approved under clause 12.2(1)(a).

(2) Under this Part 12, the local government may approve an application subject to conditions by reference to a policy.

(3) The local government is to give a copy of the policy, or the part of the policy which is relevant to the application for a permit, with the form of permit referred to in clause 12.2(2).

(4) An application for a permit is to be taken not to have been approved subject to the conditions contained in a policy until the local government gives the permit holder a copy of the policy or the part of the policy which is relevant to the application.

(5) Sections 5.94 and 5.95 of the Act apply to a policy and for that purpose a policy is to be taken to be information within section 5.94(u)(i) of the Act.

12.6 Compliance with terms and conditions of permit

A permit holder must comply with any terms and conditions imposed on a permit, including any conditions as varied.

~~2.35~~2.33 Part 12, Division 3 amended

In Part 12, delete Division 3 and insert:

Division 3—General

12.7 Duration of permit

A permit is valid for one year from the date on which it is issued unless it is—

(a) otherwise stated in this local law or in the terms and conditions of the permit; or

(b) suspended or cancelled under clause 12.12.

12.8 Renewal of permit

(1) A permit holder may apply to the local government in writing prior to expiry of a permit for the renewal of a permit.

(2) The provisions of—

(a) this Part 12 regarding an application for a permit; or

(b) any other provision of this local law relevant to the permit which is to be renewed,

apply to an application for the renewal of a permit with any necessary modifications.

12.9 Variation of permit

(1) The local government may by notice in writing to a person holding a permit vary a condition of the permit.

(2) The local government or an authorised person may direct a holder of a permit to move from one permitted area to another permitted area if more than one area is specified in the permit.

(3) A permit holder may apply to the local government to vary or remove any conditions imposed on a permit.

(4) In determining whether to vary any condition imposed on a permit, the local government will have due regard to any relevant local government policy.

12.10 Transfer of permit

(1) An application may be made to the local government to transfer a valid permit.

(2) An application to transfer a permit must—

(a) be made in writing;

(b) be signed by the permit holder and the proposed transferee for the permit;

(c) provide such information as the local government may require to enable the application to be determined; and

(d) be forwarded to the local government together with any fee imposed and determined by the local government under and in accordance with sections 6.16 to 6.19 of the Act.

(3) The local government may—

(a) approve an application for the transfer of a permit;

(b) approve an application for the transfer of a permit subject to conditions; or

(c) refuse an application to transfer a permit.

(4) Where the local government approves an application for the transfer of a permit, the transfer may be effected by—

(a) an endorsement on the permit signed by the CEO or an authorised person; or

(b) issuing to the transferee a permit in the form determined by the local government.

(5) Where the local government approves an application for the transfer of a permit, it is not required to refund any part of any fee paid by the former permit holder.

(6) Alfresco dining permits are non-transferable.

12.11 Production of permit

A permit holder must produce to an authorised person his or her permit immediately on being directed to do so by that authorised person.

12.12 Cancellation or suspension of permit

(1) Subject to clause 13.1, a permit may be suspended or cancelled by the local government if—

(a) the permit was improperly obtained;

(b) the permit holder has not complied with a condition of the permit;

(c) the permit holder has not complied with a provision of any written law which relates to the activity regulated by the permit;

(d) the activity regulated by the permit constitutes or will constitute an unacceptable risk to the safety of the public;

(e) the local government has approved an event in or near the place to which the permit applies;

(f) the local government or a utility requires access to or near the place to which the permit applies for the purposes of carrying out works in or near the vicinity of that place;

(g) the permit holder has transferred or assigned or sought to transfer or assign the permit without the approval of the local government; or

(h) a law is amended or repealed in a manner which is inconsistent with the terms and conditions of the permit and which renders the permit invalid, ineffective or contrary to law.

(2) If a permit is cancelled under clause 12.12(1), the permit holder—

(a) must return the permit to the local government as soon as practicable; and

(b) is to be taken to have forfeited any fees paid in respect of the permit.

(3) On the cancellation or suspension of a permit under clause 12.12(1)(f), the permit holder is, subject to clause 12.12(4), to be taken to have forfeited any fees paid in respect of the permit.

(4) Where a permit is cancelled or suspended under clause 12.12(1)(f) through no fault of the permit holder, the local government may refund to the permit holder all or part of

the fees paid in respect of what would otherwise have been the remaining term of the permit.

12.13 Nominee of permit holder

Where a permit holder by reason of illness, accident or other sufficient cause is unable to comply with this local law, the local government may, at the request of the permit holder, authorise another person to be a nominee of the permit holder for a specified period, and this local law and the conditions of the permit apply to the nominee as if they were the permit holder.

12.14 Public liability insurance

Where, as a condition of a permit, the permit holder is required to obtain and maintain a public liability insurance policy, the permit holder must—

(a) effect and maintain a policy of insurance in the name of the permit holder in respect to any injury to any person or any damage to any property which may occur in connection with the use of the local government property by the permit holder;

(b) ensure that any policy of insurance referred to in subclause 12.14(1)(a) indemnifies the local government in respect of any injury to any person or any damage to any property which may occur in connection with the use of the local government property by the permit holder;

(c) effect and maintain the policy of insurance referred to in subclause 12.14(1)(a) for the duration of the permit;

(d) immediately notify the local government if the policy of insurance cover lapses, in which case the permit may be cancelled by the local government in accordance with clause 12.12;

(e) at any time requested by the local government, provide the local government with a certificate of currency confirming that public liability insurance cover is in place;

(f) ensure that, as a minimum, the permit holder's public liability insurance policy provides coverage of $20 million (twenty million dollars), or such other amount as the local government considers appropriate to the risk and liability involved in the activity authorised by the permit;

(g) upon the request of the local government (in its absolute discretion), increase the minimum value of coverage at the public liability insurance policy renewal date; and

(h) ensure that the public liability insurer of the permit holder is a reputable insurer licensed to conduct insurance business in Australia in accordance with the guidelines issued by the Australian Prudential Regulatory Authority.

12.15 Production of certificate of insurance

If the permit holder is required by the local government to hold public liability insurance as a condition of the permit, a permit holder must produce to an authorised person a current certificate of insurance upon the direction of that authorised person.

~~2.36~~2.34 Part 13 amended

In Part 13, amend clause 13.1:

(a) in subclause (a) delete the word “consent” and insert the word “approval”; and

(b) delete subclause (b) and insert the words “renew, vary, transfer, suspend or cancel a permit or approval that a person has under this local law,”.

~~2.37~~2.35 Part 14, Division 1 amended

In Part 14, Division 1 amend clause 14.2 by deleting the words “he or she” and insert the words “the authorised person”.

~~2.38~~2.36 Part 14, Division 2 amended

In Part 14, Division 2:

(a) in clause 14.3(1) insert the words “or an authorised person” before the words “may by notice”; and

(b) in clause 14.7(1) insert the words “or an authorised person” after the words “local government”.

~~2.39~~2.37 Part 14, Division 3 amended

In Part 14, Division 3 delete clause 14.8 and insert:

14.8 Lost property and unclaimed property in a locker

(1) A person who finds an article which may have been left on or lost by another person on local government property must immediately deliver that article to a manager, attendant or other employee of the local government.

(2) If an article in a locker is not claimed or collected at the expiry of the period of hire or before the close of operations of the local government property or public place on the date of hire, the article may be removed by an attendant or authorised person.

(3) In respect of any article removed from a locker or otherwise left on local government property, an authorised person, manager or attendant must record in the unclaimed property register—

(a) a description of the relevant article;
(b) the time and date when the article was removed from the locker or identified; and
(c) if an original receipt exists in respect of the hire of the locker, the time and date recorded on that original receipt.

(4) An authorised person, manager or attendant must ensure that an article removed from the locker or otherwise left on local government property is stored at a place for storing lost property determined by the local government.

(5) An authorised person, manager or attendant may deliver to a person an article recorded in the unclaimed property register provided that the attendant or authorised person has received—

(a) satisfactory evidence of the person's right to obtain the article;
(b) an accurate description of the article being claimed; and
(c) payment of any outstanding fees or storage charges.

(6) A person who receives delivery of an article from the unclaimed property register must, by way of acknowledging receipt of the article, write his or her name and address and sign his or her name in the unclaimed property register.

(7) An article left on any local government property, that is not claimed or collected within a period of 1 month may be disposed of by the CEO or an authorised person—

(a) if the value of the property is reasonably believed to have a realisable value more than 1% of the amount prescribed by regulation 30(3) of the Regulations but not exceeding the amount prescribed, by handing the property to the Western Australian Police Force; or
(b) if the property is reasonably believed to be of less value than that the value in clause 14.8(7)(a)—
(i) by donation to a not for profit body incorporated under the Associations Incorporations Act 2015; or
(ii) if unlikely to be of interest to a not for profit body, in any manner determined by the CEO or an authorised person.

(8) Adequate records must be kept by the local government of any articles of lost property disposed of pursuant to subclause 14.8(7).

(9) This clause will not apply where a local government considers an item left on local government property or a public place to be, in its absolute discretion, suspicious or dangerous.

~~2.40~~2.38 Part 15, Division 2 amended

In Part 15, Division 2 delete clause 15.3(2)(a) and insert the words “a penalty not exceeding $10,000; and”.

~~2.41~~2.39 Schedule 1 – Prescribed Offences

Delete the table in Schedule 1 and insert:

ITEM NO.	CLAUSE	DESCRIPTION	MODIFIED PENALTY
1.	2.4	Failure to comply with a determination	$300
2.	3.1(1)	Carrying out an activity without a permit	$300
3.	3.2	Consuming or possessing liquor on local government property contrary to the local law	$300
4.	3.5	Failure of permit holder to comply with responsibilities	$300
5.	4.1	Unauthorised entry to local government property	$300
6.	4.2(1)	Entering local government without paying the required fee	$300
7.	4.3	Failure to comply with a direction to leave local government property	$300
8.	5.1	Behaviour on local government property or public place which interferes with others	$500
9.	5.2	Behaviour on local government property or public place detrimental to property	$500
10.	5.3	Prohibited behaviour at major event	$300
11.	5.4	Taking or injuring any fauna on local government property	$500
12.	5.5	Removing, damaging or depositing flora on local government property without authorisation	$300
13.	5.6	Entering or remaining on local government property while drunk	$500
14.	5.7	Taking or consuming a prohibited drug on local government property	$500
15.	5.8(1)	Smoking within a 5 metre radius of an entrance, exit or aperture of premises on local government property	$300
16.	5.8(2)	Using a vaping device in an area on local government property where smoking is restricted	$300
17.	5.8(3)	Failing to comply with a direction to cease smoking or vaping given by an authorised person	$300
18.	5.9(1)(a)	Failing to wear adequate clothing to prevent indecent exposure on local government property	$300
19.	5.9(1)(b)	Loitering outside or acting in an inappropriate manner in a toilet block or change room facility on local government property	$300
20.	5.9(1)(c)	Entering or attempting to enter an occupied toilet or other compartment without the consent of the occupier	$300
21.	5.9(2)	Failing to comply with a direction to put on adequate clothing	$300
22.	5.10(2)	Failure to comply with a sign on local government property regarding conditions of use	$300
23.	6.1	Carrying out a prohibited activity at a community facility	$300
24.	6.5(1)	Conducting a controlled swimming or other sporting event, or carnival or competition without consent at a community facility	$300
25.	6.6	Carrying out a prohibited activity at a beach or foreshore	$300

26.	6.7	Failing to comply with a sign or direction at a beach	$500
27.	6.8(1)(b)	Interfering with, damaging, or altering the natural structure or vegetation of a sand dune set aside by signs or fencing	$300
28.	6.8(2)(a)	Remove, tamper or damage any sign, fence or structure or thing placed by the local government to protect a sand dune or manage public access to it	$300
29.	6.8(2)(b)	Entering a restricted sand dune area by scaling, crawling beneath, or passing through a fence or gate installed to prevent entry	$300
30.	6.9	Driving or operating an off-road vehicle on a beach or foreshore area	$500
31.	6.10(2)	Falsely giving the appearance of a member of a surf lifesaving patrol	$300
32.	6.12(1)(a)	Fishing in an area where fishing is prohibited and designated by signs	$300
33.	6.12(1)(b)	Fishing in an area set aside as a designated swimming area	$300
34.	6.12(2)(a)	Cleaning fish or disposing of fish waste within 10 metres of a designated swimming area in a manner that may cause a nuisance	$300
35.	6.12(2)(b)	Cutting bait within 10 metres of a designated swimming area in a manner that may cause a nuisance	$300
36.	6.12(3)	Fishing in an area designated for use by a person with a disability when a person with a disability wishes to use that area	$300
37.	6.13(1)	Launching a boat from a prohibited area	$300
38.	6.13(2)	Launching a personal watercraft in a prohibited area	$300
39.	6.14	Unauthorised entry to fenced off or closed local government property or fenced thoroughfare	$300
40.	6.15(1)	Gender not specified using entry of toilet block or change room on local government property	$300
41.	6.16(2)	Storing a prohibited item in a locker on local government property	$300
42.	6.18	Using a shower in a prohibited manner	$300
43.	6.19	Using a camera device to record or transmit an image in a toilet, shower or change room	$500
44.	7.1(a)	Planting a plant on a thoroughfare in a prohibited manner	$300
45.	7.1(b)	Damaging a lawn or garden or removing any plant or part of a plant on or in a public place	$300
46.	7.1(c)	Repairing or servicing any vehicle on a verge	$300
47.	7.1(d)	Placing, allowing to be placed or allowing to remain on a thoroughfare or verge an obstructive or hazardous thing	$500
48.	7.1(e)	Causing or permitting water from a hose or sprinkler to interfere with the use of any street, way or footpath by pedestrians	$300
49.	7.1(f)	Playing games or sport in a prohibited manner on or in a thoroughfare	$300
50.	7.1(g)	Riding a bicycle, electric rideable device, electric personal transporter, wheeled recreational device, or similar device within a mall, arcade or verandah of a shopping centre	$300
51.	7.2(1)(a)	Digging or creating a trench through or under a kerb or footpath without a permit	$300
52.	7.2(1)(b)	Damaging or removing a street tree without a permit	$500
53.	7.2(1)(c)	Throwing, placing or depositing any thing on a verge without a permit	$300
54.	7.2(1)(d)	Damaging, removing or interfering with a thoroughfare, kerb, footpath or structure or sign erected on a thoroughfare without a permit	$1000
55.	7.2(1)(e)	Causing an obstruction to a thoroughfare without a permit	$500
56.	7.2(1)(f)	Causing an obstruction to a water channel or a water course in a thoroughfare without a permit	$300
57.	7.2(1)(g)	Lighting a fire or burning any thing on a thoroughfare or verge without a permit	$1000
58.	7.2(1)(h)(i)	Laying pipes under or providing taps on any verge without a permit	$300
59.	7.2(1)(h)(ii)	Placing or installing prohibited materials on a thoroughfare without a permit	$300
60.	7.2(1)(i)	Providing, erecting, installing or using a hoist or other thing for use over a thoroughfare without a permit	$300
61.	7.2(1)(j)	Interfering with the soil of or anything in a thoroughfare or taking anything from a thoroughfare without a permit	$300
62.	7.2(1)(k)	Driving any vehicle over or across a kerb or footpath except at a vehicle crossing without a permit	$300

63.	7.2(1)(l)	Driving a vehicle or permitting a vehicle to be driven across a kerb or footpath without a permit	$300
64.	7.2(1)(m)	Driving or taking a vehicle on a closed thoroughfare without a permit	$300
65.	7.4	Damaging a thoroughfare or anything belonging to or under the care control or management of the local government that is on a thoroughfare	$500
66.	7.5 (1)(a)	Failing to take reasonable precautions to prevent damage to footpath or verge	$500
67.	7.5 (1)(b)	Failing to ensure footpath remains in a safe and functioning state suitable for use by the public	$500
68.	7.5(1)(c)	Failing to notify local government of existing footpath damage prior to commencement of works	$300
69.	7.5(2)(a)	Failing to take reasonable precautions to prevent damage to footpath or verge	$500
70.	7.7(1)(a)	Failing to take reasonable precautions to ensure that the street tree is protected and not damaged during the course of works	$500
71.	7.7(1)(b)	Failing to provide a tree protection zone comprising of a temporary barricade/fencing to protect a street tree during the construction works	$300
72.	7.7(1)(c)	Placing and storing of any building materials, building rubble and/or debris against the tree protection barricade or within the tree protection zone	$300
73.	7.7(1)(d)	Failure to ensure clear access is maintained at all times around a street tree to enable a local government to water the tree or carry out works	$300
74.	7.7(1)(e)	Failing to notify local government of existing damage to a street tree prior to commencement of works	$300
75.	7.7(3)	Causing significant damage to a street tree or causing its destruction	$500
76.	7.9(1)	Failure to obtain a permit for a temporary vehicle crossing	$300
77.	7.12(1)	Installing or maintaining a verge treatment which is not a permissible verge treatment	$500
78.	7.13(1)(a)	Failing to ensure clear sight visibility is maintained at all times	$500
79.	7.13(1)(b)	Failing to repair and make good any damage to the verge treatment	$500
80.	7.13(1)(c)	Failing to keep verge treatment in good and tidy condition and avoid obstruction of any sort to any accessway, footpath or thoroughfare	$300
81.	7.13(1)(d)	Place or allow to remain any object, structure or material on or within the verge treatment area that obstructs access	$300
82.	7.13(1)(e)	Failing to ensure the level and grade of the verge remains consistent with surrounding levels to prevent hazard	$500
83.	7.13(1)(f)	Water or maintain a verge treatment so as to cause a nuisance or a hazard to any person	$300
84.	7.18(1)	Failure to properly display and maintain street number	$300
85.	7.19(1)	Placing or display a street number in a location causing confusion or which is misleading	$300
86.	7.19(2)	Adopting, using or displaying a street number other than the street number assigned.	$300
87.	7.21(2)	Failure to comply with a notice to install temporary fencing	$300
88.	7.22(2)	Failure to comply with a sign on a public place	$300
89.	8.2(1)	Erecting or placing etc. any advertising sign contrary to the local law	$500
90.	8.3(2)	Erecting or displaying a public interest sign without a permit	$300
91.	8.3(3)	Permit holder erecting or displaying a public interest sign in a prohibited manner	$300
92.	8.4(2)	Erecting or displaying a home open sign, display home sign or garage sale sign in a prohibited manner	$300
93.	8.5(2)	Erecting or displaying an other portable sign in a prohibited manner	$300
94.	8.5(3)	Erecting or displaying more than one other portable sign per business	$300
95.	8.5(4)	Erecting or displaying any other portable sign on a local government verge in a prohibited manner	$300
96.	8.6(2)	Erecting or displaying election advertising in a prohibited manner	$500
97.	8.8	Refusing or failing to remove a sign to allow for authorised works	$300
98.	8.9	Erecting an advertising sign without marking a name	$300

99.	9.1	Leaving an animal in a public place or local government property without a permit or authorisation	$300
100.	9.2(2)(a)	Allowing an animal to enter or remain on a thoroughfare	$300
101.	9.2(2)(b)	Allowing an animal with a contagious or infectious disease to enter local government property or a public place	$300
102.	9.2(2)(c)	Training or racing an animal on a thoroughfare	$300
103.	9.2(2)(d)	Allowing an animal to defecate on local government property or a thoroughfare and failing to remove defecation	$500
104.	9.2(3)	Leading, riding or driving a horse on a thoroughfare in a built-up area without a permit or authorisation	$300
105.	9.4	Leaving a vehicle in a public place which causes an obstruction without a permit or authorisation	$300
106.	9.5	Failure to mark a shopping trolley with the name of its retailer	$300
107.	9.6	Leaving or discarding a shopping trolley in a public place other than an area set aside for shopping trolleys	$300
108.	9.9(2)	Failing to remove shopping trolley within 24 hours	$500
109.	10.1(1)(a)	Carrying on trading or conducting a street market in a public place or on local government property without a permit	$300
110.	10.3	Failure of trader or person conducting street market to comply with obligations under local law	$300
111.	10.4	Engaging in street entertaining on or in a public place without a permit	$300
112.	10.6(1)	Failure of a holder of a permit for street entertaining to comply with obligations under local law	$300
113.	10.6(2)	Failure to comply with directions issued by an authorised officer	$300
114.	11.1(2)	Establishing or conducting an alfresco dining area contrary to local law	$300
115.	11.3(1)	Failure of a holder of a permit for an alfresco dining area to comply with obligations	$300
116.	11.5(b)	Smoking in an alfresco dining area	$300
117.	11.6(2)	Failure to comply with direction of authorised person to remove tables, chairs, umbrellas or other chairs in an alfresco dining area	$300
118.	11.8	Failure to notify the local government of a change of ownership of an alfresco dining area	$300
119.	12.6	Failure to comply with terms and conditions of a permit	$300
120.	12.11	Failure to produce permit upon request by an authorised person	$300
121.	12.14(1)(a)	Failing to obtain and maintain a public liability insurance required as a condition of a permit	$300
122.	12.15	Failure to produce a current certificate of insurance upon request by an authorised person	$300
123.	14.1(a)	Failure to obey a lawful direction of an authorised person	$300
124.	14.1(b)	Obstructing or hindering an authorised person in the execution of his or her duties	$500
125.	15.1	Failure to comply with a notice	$500
126.	15.6(2)(a)	Refusing to give name and address contrary to local law	$500
127.	15.6(2)(b)	Giving false or misleading information regarding name and address etc.	$500

Dated this _____ of _____ 2026.

The Common Seal of the City of Mandurah was affixed by authority of a resolution of the Council in the presence of:

_____
AMBER KEARNS
MAYOR

_____
CASEY MIHOVILOVICH
CHIEF EXECUTIVE OFFICER

LOCAL LAW

CITY OF MANDURAH

LOCAL GOVERNMENT ACT 1995

CITY OF MANDURAH

LOCAL GOVERNMENT PROPERTY AND PUBLIC PLACES LOCAL LAW 2016

(Government Gazette 101, 26 May 2017)

This Local Law is approved to apply outside the district see Government Gazette: 90, 9 May 2017:

LOCAL GOVERNMENT ACT 1995
City of Mandurah
EXTENSION OF AREA OF APPLICATION OF LOCAL LAW
Department of Local Government and Communities .

DLGSC: MH7-53

It is hereby noted for public information that the Governor has approved under section 3.6 of the *Local Government Act 1995* of the making of the *City of Mandurah Local Government Property and Public Places Local Law 2016* to the extent that it will apply outside the district of the City of Mandurah.
JENNIFER MATHEWS, Director General.

DETERMINATIONS UNDER THE
LOCAL GOVERNMENT PROPERTY AND PUBLIC PLACES LOCAL LAW 2016

The following determinations are taken to be made by Council at its meeting held 28 November 2017, under Part 2 of the *Local Government Property and Public Places Local Law 2016*.

These determinations take effect as of the 28 November 2017.

No.	Matter	Determination
1	Taking, riding or driving a vehicle or a particular class of vehicle	A person shall not, except with a permit or local government approval or upon an area specified by a sign erected on the local government property. Take, ride or drive a vehicle on any local government property.
2	The playing or practice of: ○ golf, archery, pistol or riffle shooting; or ○ a similar activity specified in the determination involving the use of a projectile which, in the opinion of the local government may cause injury or damage to a person or property	A person shall not except with a permit or local government approval: (a) play or practice golf on any local government property; (b) aim, shoot or throw an arrow or similar projectile on any local government property; or (c) have in their possession any gun or rifle or means of discharging any projectile that may cause injury or damage to a person or property on local government property.

For further information, please contact Governance Services on 9550 3278.

Mark R Newman
Chief Executive Officer

LOCAL GOVERNMENT ACT 1995

CITY OF MANDURAH

LOCAL GOVERNMENT PROPERTY AND PUBLIC PLACES LOCAL LAW 2016

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LOCAL GOVERNMENT ACT 1995

CITY OF MANDURAH

LOCAL GOVERNMENT PROPERTY AND PUBLIC PLACES LOCAL LAW 2016

Under the power conferred by the *Local Government Act 1995* and under all other powers enabling it, the Council of the City of Mandurah resolved on 9 May 2017 to make the following local law.

PART 1—PRELIMINARY

1.1 ~~Citation~~ Short title

This local law may be cited as the *City of Mandurah Local Government Property and Public Places Local Law 2016*.

1.2 Commencement

This local law comes into operation 14 days after the date of its publication in the *Government Gazette*.

1.3 Application

(1) This local law applies throughout the district.

(2) Part ~~5~~6, Division 2 of this local law applies to—

(a) rivers, water courses, tidal and non-tidal waters, in or outside but adjoining the district; and

(b) without limiting the generality of clause 1.3(2)(a), in the sea adjoining the district for a distance of 200 metres seaward from the low water mark at ordinary spring tides.

1.4 Repeal

The following local laws are repealed—

(a) Divisions 1, 2, 3 and 4 of Part III, Part IV, Division 1 of Part V, Part XIII, Part XV and Part XIX of the *City of Mandurah Consolidated Local Laws* published in the *Government Gazette* of 13 February 1998; and

(b) Part XII and Part XIV of the *City of Mandurah Consolidated Local Laws* published in the *Government Gazette* of 6 December 2000.

1.5 ~~Definitions~~ Meaning of the terms used in this local law

In this local law, unless the context otherwise requires—

Act means the *Local Government Act 1995* (WA);

advertising sign means a sign or advertisement used for the purposes of advertising or drawing attention to a product, business, person or event and includes election advertising and portable signs;

alfresco dining area means an area in which tables, chairs and other temporary structures are provided for the purpose of the supply of food or beverages or both ~~by~~ to the public or the consumption of food or beverages or both by the public;

animal means any animal other than a cat or dog;

AS or AS/NZS means an Australian or New Zealand Standard as published by Standards Australia and amended from time to time;

authorised person means a person appointed by the ~~local government~~ CEO under section 9.10 of the Act to perform any of the functions of an authorised person under this local law;

attendant means an employee of the local government ~~with responsibility~~duly authorised to perform duties ~~for the control and management of persons~~ in ~~a public swimming pool or recreation~~ connection with a community facility which is local government property;

bathing appliance means a float of any material, including surf skis, surf boards, sea kayaks, kickboards, Malibu boards, paddle boards, body boards, boats or any other device whether motorised or not, used or capable of being used for bathing or surf riding but does not include a boat or personal watercraft;

beach means the area of the sea adjoining the district for a distance of 200 metres seawards from the low-water mark at ordinary spring tides to either the toe of the sand dune or the commencement of vegetation or a man-made structure;

boat means any structure or vessel whether motorised or not and made or used to travel to or float on water or travel under water, excluding—

(a) personal watercraft; and

(b) bathing appliances;

Building Act means the *Building Act 2011* (WA);

Building Code Australia means the Building Code of Australia which is volumes 1 and 2, as amended from time to time, of the National Construction Code series published by, or on behalf of, the Australian Building Codes Board;

camera device means an apparatus for taking photographs or moving pictures and includes a mobile phone when used for this purpose;

carriageway has the meaning given to it in the *Road Traffic Code 2000*;

CEO means the Chief Executive Officer of the local government;

change room means a room designated for the changing of clothes and may include showers, toilets and hand washing basins;

charitable organisation means an institution, association, club, society or body whether incorporated or not, the objects of which are of a charitable, benevolent, religious, cultural, educational, recreational, sporting or other similar nature and from which no member receives any pecuniary profit except where the member is an employee or the profit is an honorarium;

~~***Chief Executive Officer*** means the Chief Executive Officer of the local government;~~

closed thoroughfare means a thoroughfare wholly or partially closed by the local government under sections 3.50 or 3.50A of the Act;

commencement day means the day on which this local law commences under clause 1.2;

Commissioner of Main Roads WA means the person appointed under section 7 of the *Main Roads Act 1930* (WA) to be the Commissioner;

community facility means a facility owned or under the care, control or management of the local government accessible to the public for hire or use for recreational purposes and includes, but is not limited to, a hall, public swimming pool, library, community centre and recreation centre;

Competition Principles Agreement means the Competition Principles Agreement executed by each State and Territory of the Commonwealth and the Commonwealth of Australia on 11 April 1995;

Council means the council of the local government;

crossing means a crossing giving access from a public thoroughfare to—

(a) private land; or

(b) a private thoroughfare serving private land;

designated swimming area means an area of a beach or adjacent waters that has been set aside by the local government, and indicated by signs, patrol flags or other notices, for the purpose of swimming;

determination means a determination made under clause 2.1;

detrimental to the property includes—

(a) removing any thing from the local government property such as a rock, plant, fixture, fitting, chattel, equipment or furniture provided for the use, enjoyment or safety of any person;

(b) destroying, defacing or damaging a building or any thing on the local government property, such as a plant, fixture, chattel, equipment or furniture provided for the use, enjoyment or safety of any person; and

(c) causing environmental harm or nuisance on the local government property;

development approval means an approval issued under the local government's planning scheme;

display home sign means a portable sign erected and displayed to advertise that a display home is open for inspection;

district means the district of the local government;

drunk has the meaning provided in the *Liquor Control Act 1988*;

election advertising means any sign or advertisement which encourages persons to vote for a candidate, political party or referenda or matter relating to any federal, state or local government election;

election date means the date on which a federal, state or local government election is held;

electric personal transporter has the meaning given in the *Road Traffic Code 2000*;

electric rideable device has the meaning given in the *Road Traffic Code 2000*;

fauna means any animal indigenous to or which periodically migrates to any State or Territory of the Commonwealth or the territorial waters of the Commonwealth and includes, in relation to any such animal—

(a) any class of animal or individual members;

(b) the eggs or larvae; or

(c) the carcass, skin, plumage or fur;

fence means any structure used or functioning as a barrier, irrespective of where it is located and includes any affixed gate or screening;

Firearms Act means the *Firearms Act 20241973* (WA);

fishing means to use any line, lure, rod, pot or other method for the purposes of catching marine life;

flora means all vascular plants other than plants recognised as weeds;

Food Act means the *Food Act 2008* (WA);

food business has the same meaning as given in the Food Act;

footpath has the meaning given in the *Road Traffic Code 2000* and includes a shared and dual use path;

foreshore area means the land along the edge of a body of water from the low-water mark at ordinary spring tides to either the toe of the sand dune or the commencement of vegetation or a man-made structure, but does not include a beach;

gaming means has the same meaning as in the *Gaming and Wagering Commission Act 1987*;

garage sale sign means a portable sign erected and displayed to advertise goods for sale at residential premises on a one-off or occasional basis;

home open sign means a portable sign erected and displayed to advertise that a home for sale is open;

intersection has the meaning given to it by the *Road Traffic Code 2000*;

liquor has the meaning given to it by the Liquor Act;

Liquor Act means the *Liquor Control Act 1988* (WA);

local government means the City of Mandurah;

local government policy means a policy or standard adopted by the local government;

local government property means any land or other thing except a thoroughfare which—

(a) is owned by the local government;

(b) is vested in the local government;

(c) is otherwise under the care, control or management of the local government, including under the *Land Administration Act 1997* (WA); or

(d) is an 'otherwise unvested facility' within the meaning of section 3.53 of the Act;

local public notice means notice given in accordance with the procedure set out in section 1.7 of the Act;

lot has the meaning given to it in the *Planning and Development Act 2005*;

major event means an event held on local government property or in a public place that is attended by more than 5000 persons;

~~***major event day*** means a date on which one of the 'major events' set out in Schedule 2 is held;~~

~~***major event location*** means a location set out in Schedule 3;~~

manager means the person for the time being employed, contracted or appointed by the local government to manage any ~~swimming pool or recreation~~ community facility, and includes any assistant or deputy;

nuisance means any activity, thing, condition, circumstance or state of affairs caused or contributed to by a person which—

(a) ~~an activity or condition which is harmful or annoying and which gives rise to legal liability in the tort of public or private nuisance at common law;~~is injurious or dangerous to the health or safety of another person of normal susceptibility; or

(b) anything a person does or permits or causes to be done which interferes with, or is likely to interfere with, the enjoyment or safe use by another persons of their ~~an unreasonable interference with the use and enjoyment of a person of his or her~~ ownership or occupation of land or use of a public place; or

~~(c) interference which causes material damage to land or other property on the land affected by the interference;~~

occupier has the meaning given to it by the Act, but does not include the local government;

off-road vehicle has the meaning given to that term by the *Control of Vehicles (Off-road Areas) Act 1978* (WA);

other portable sign means a portable sign other than a home open sign, display home sign or garage sale sign;

owner has the meaning given to it by the Act;

permissible verge treatment ~~has the meaning given to it in clause 7.7~~ has the meaning given to it in clause 7.11 and includes any reticulation, pipes and sprinklers;

perform includes to play a musical instrument, sing, mime, dance, give an acrobatic or aerobic display or entertain, but does not include public speaking;

permit means a permit issued under this local law;

permit holder means a person who holds a valid permit;

permitted area means the area or areas, specified in a permit for the purpose of street entertaining, in which the permit holder may perform;

permitted time means the time or times, specified in a permit for the purpose of street entertaining, during which the permit holder may perform;

person responsible for the works in the context of Part 7, ~~Division 2~~ means—

(a) the applicant named on a building approval certificate, building permit or demolition permit issued under the Building Act; or

(b) the owner or occupier of the lot, if no building approval certificate, building permit or demolition permit has been issued under the Building Act;

personal watercraft means any vessel designed for the transport of 1 to 3 persons, other than a bathing appliance, that—

(a) is propelled by means of an inboard motor powering a water jet pump; and

(b) is designed to be steered by means of handlebars by a person sitting, standing or kneeling on the vessel and not within it;

planning scheme has the same meaning as “local planning scheme” in the *Planning and Development Act 2005*;

portable sign means a free standing portable advertising sign not permanently attached to a structure or fixed to the ground or pavement, and includes a 'A' frame sign;

premises for the purposes of clauses 2.8(1)(a) and ~~4.6~~5.8 means a building, stadium or similar structure which is local government property, but not an open space such as a park or a playing field;

private property means any real property, parcel of land or lot that has a separate certificate of title, which is in private ownership or subject of a lease or agreement with a company or person enabling its use for private purposes and includes any building or structure thereon;

prohibited drug has the meaning given to it in the *Misuse of Drugs Act 1981* (WA);

promotional activity means the advertising of, promotion of, or raising of funds for, a particular group, product or service;

public interest sign means an advertising sign for an event that is open to the public to attend at no cost and is of significant interest to persons within, and visitors to, the district, and which is being held on local government property or in a public place, but does not include election advertising;

public place includes a thoroughfare or place which the public are allowed to use, whether or not the thoroughfare or place is on private property, but does not include—

(a) premises on private property from which trading is lawfully conducted under a written law; or

(b) local government property;

Regulations means the *Local Government (Functions and General) Regulations 1996* (WA);

retailer means a proprietor of a shop in respect of which shopping trolleys may be ~~are~~ provided for the use of customers of the shop;

~~***seafood business*** means a business selling seafood of which 80% of the seafood that is to be sold was caught in the waters of the district;~~

~~***seafood sign*** means an advertising sign for a seafood business;~~

sand dune means the established or incipient ridge(s) and depressions of sand and coastal vegetation adjacent to the beach, that extend inland to include the low-lying land depressions behind the ridges and includes areas identified by the local government as sand dunes by signs or otherwise;

shopping trolley means a container or receptacle on wheels provided by a retailer to enable a person to transport goods;

smoke and/or ***smoking*** ~~has the meaning given to it in the *Tobacco Products Control Act 2006* (WA)~~ means to~~—~~;

(a) smoke, hold or otherwise have control over an ignited tobacco product;

(b) light a tobacco product; or

(c) use a vaping device;

~~***solicit*** in relation to money, means actively seeking or calling for a donation from another person, but does not include a non-verbal invitation by a holder of a permit approved under clause 10.3 to place a donation in a receptacle within the permitted area;~~

street entertaining means any form of theatrical, artistic, musical, audio or visual performance and includes busking;

street market means a collection of stalls, stands, ~~and~~ displays and vehicles used for trading or display on local government property or a public place for the purposes of selling goods, wares, merchandise, produce or services, or carrying out any other transaction;

street numbering means a number or numbers with or without an alphabetical suffix assigned to identify the street address of a property**;**

street tree means any tree or tall plant that has a wooden trunk and branches that grow from its upper part, planted or self-sown in the street, of an appropriate species and in an appropriate location in a public place for the purpose of contributing to the streetscape;

synthetic grass refers to artificial fibres made to look like natural grass;

surf lifesaving club means a surf lifesaving club affiliated with Surf Life Saving Western Australia Inc. or any branch thereof;

thoroughfare has the meaning given to it by the Act, but does not include a private thoroughfare which is not under the management or control of the local government;

tobacco product has the meaning given to it in the *Tobacco Products Control Act 2006* (WA);

trader means a person who carries on trading;

trading means—

(a) the selling or hiring of, the offering for sale or hire of, or the soliciting of orders for, goods or services in a public place or on local government property;

(b) displaying goods in a public place or local government property for the purpose of—

(i) offering them for sale or hire;

(ii) inviting offers for their sale or hire;

(iii) soliciting orders for them; or

(iv) carrying out any other transaction in relation to them,

and includes the setting up of a stall, or the conducting of a business at a stall;

(c) the going from place to place, whether or not public places, and—

(i) offering goods or services for sale or hire;

(ii) inviting offers or soliciting orders for the sale or the hire of goods or services; or

~~(i)~~(iii) carrying out any other transaction in relation to goods and services;

Tree Protection Zone has the meaning given in "AS 4970-2009 Protection of trees on development sites" as amended from time to time;

vaping device *has the meaning given to it in the Therapeutic Goods Act 1989* (Cth) as applied by the *Therapeutic Goods Law Application Act 2024*;

vehicle includes—

(a) every conveyance and every object capable of being propelled or drawn on wheels, tracks or otherwise, including an off-road vehicle; and

(b) an animal being ridden or driven;

but excludes—

(c) a wheelchair or any device designed for use by physically impaired person on a footpath;

(d) a pram, a stroller or a similar device;

(e) a bicycle or wheeled recreational device;

(f) a shopping trolley; and

(g) a boat;

verge means that part of a thoroughfare that is between the carriageway and a lot which abuts the thoroughfare and includes a nature strip;

waterway means any area of water under the care, control and management of the local government or a person authorised by the local government to undertake such care, control or management on behalf of the local government;

Western Power means the body corporate known as the Electricity Networks Corporation established under section 4 of the *Electricity Corporations Act 2005* (WA) or such other entity established or constituted in its place or by which its functions have become exercisable; and

wheeled recreational device has the meaning given in the *Road Traffic Code 2000*. ~~means a wheeled device built to transport a person which is propelled by human power or gravity and ordinarily used for recreation or play, including—~~

~~in-line skaters, rollerskates, a skateboard or similar wheeled device;~~

~~a scooter being used by a person 12 years of age or older; and~~

~~a unicycle,~~

~~but excludes a goffer, golf buggy, pram, stroller or trolley, or a bicycle, wheelchair or wheeled toy.~~

1.6 Transitional

Any permit, licence, consent or authorisation issued in accordance with a local law listed in clause 1.4—

(a) is taken to be a permit granted under this local law;

(b) is to be valid for the period specified on the permit, licence, consent or authorisation; and

(c) may be earlier cancelled or suspended in accordance with this local law.

1.7 Application as to assistance animals

This local law is subject to any written law and any law of the Commonwealth about assistance animals as defined in section 9(2) of the *Disability Discrimination Act 1992* (Cth).

PART 2—DETERMINATIONS IN RESPECT OF LOCAL GOVERNMENT PROPERTY

Division 1—Determinations

2.1 Determinations as to use of local government property

The local government may make a determination in accordance with clause 2.2—

(a) setting aside specified local government property for the pursuit of all or any of the activities referred to in clause 2.7;

(b) prohibiting a person from pursuing all or any of the activities referred to in clause 2.8 on specified local government property;

(c) as to the matters in clauses 2.7(2) and 2.8(2); and

(d) as to any matter ancillary or necessary to give effect to a determination.

2.2 Procedure for making a determination

(1) The local government is to give local public notice of its intention to make a determination.

(2) The local public notice must state that—

(a) the local government intends to make a determination, the purpose and effect of which is summarised in the notice;

(b) a copy of the proposed determination may be inspected and obtained from the offices of the local government; and

(c) submissions in writing about the proposed determination may be lodged with the local government within 21 days after the date of publication.

(3) If no submissions are received under clause 2.2(2)(c), the local government is to decide—

(a) to give local public notice that the proposed determination has effect as a determination on and from the date of publication;

(b) to amend the proposed determination, in which case clause 2.2(5) will apply; or

(c) not to continue with the proposed determination.

(4) If submissions are received under clause 2.2(2)(c), the local government—

(a) is to consider those submissions; and

(b) is to decide—

(i) whether to amend the proposed determination; or

(ii) not to continue with the proposed determination.

(5) If the local government decides to amend the proposed determination, it is to give local public notice—

(a) of the effects of the amendments; and

(b) that the proposed determination has effect as a determination on and from the date of publication.

(6) If the local government decides not to amend the proposed determination, it is to give local public notice that the proposed determination has effect as a determination on and from the date of publication.

(7) A proposed amendment is to have effect as a determination on and from the date of publication of the local public notice referred to in clauses 2.2(3), 2.2(5) and 2.2(6).

(8) A decision under clauses 2.2(3) or 2.2(4) is not to be delegated by Council.

2.3 Discretion to erect a sign

The local government may erect a sign on local government property to give notice of the effect of a determination.

2.4 Determination to be complied with

A person must comply with a determination.

2.5 Register of determinations

(1) The local government is to keep a register of determinations made under clause 2.1, and of any amendments to or revocations of determinations made under clause 2.6.

(2) Sections 5.94 and 5.95 of the Act apply to the register referred to in clause 2.5(1) and for that purpose, the register is taken to be information within section 5.94(u)(i) of the Act.

2.6 Amendment or revocation of a determination

(1) The local government may amend or revoke a determination.

(2) The provisions of clause 2.2 are to apply to an amendment of a determination as if the amendment were a proposed determination.

(3) If the local government revokes a determination, it must give local public notice of the revocation and the determination will cease to have effect on and from the date of publication.

Division 2—Activities which may be pursued or prohibited on specified local government property as a result of a determination

2.7 Activities which may be pursued on specified local government property

(1) A determination may provide that specified local government property is set aside as an area on which a person may—

(a) bring, ride or drive an animal;

(b) take, ride or drive a vehicle, or a particular class of vehicle;

(c) fly or use a motorised model aircraft, car, ship, glider, ~~or~~ rocket or other similar remotely piloted device;

(d) use a children's playground provided that the person is under an age specified in the determination, but the determination is not to apply to a person having the charge of a person under the specified age;

(e) launch, beach, retrieve or leave a boat;

(f) take or use a boat, or a particular class of boat;

(g) deposit refuse, rubbish or liquid waste, whether or not of particular classes, and whether or not in specified areas of that local government property;

(h) play or practice—

(i) golf or archery;

(ii) pistol or rifle shooting, but subject to compliance of that person with the Firearms Act; or

(iii) a similar activity, specified in the determination, involving the use of a projectile which, in the opinion of the local government, may cause injury and damage to a person or property; or

(i) ride a bicycle, an electric rideable device, an electric personal transporter, a wheeled recreational device, a sandboard or similar device; or

(j) wear no clothing.

(2) A determination may specify the extent to which and the manner in which an activity referred to in clause 2.7(1) may be pursued and in particular—

(a) the days and times during which the activity may be pursued;

(b) that any activity may be pursued on a class of local government property, specified local government property or all local government property;

(c) that an activity is taken to be prohibited on all local government property other than that specified in the determination;

(d) may limit the activity to a class of vehicles, boats, equipment or things, or may extend it to all vehicles, boats, equipment or things;

(e) may specify that the activity can be pursued by a class of persons or all persons; and

(f) may distinguish between different classes of the activity.

2.8 Activities which may be prohibited on specified local government property

(1) A determination may provide that a person is prohibited from pursuing all or any of the following activities on specified local government property—

(a) smoking in premises;

(b) riding a bicycle, an electric rideable device, an electric personal transporter, a wheeled recreational device, a sandboard or a similar device;

(c) taking, riding or driving a vehicle on the property or a particular class of vehicle;

(d) riding or driving a vehicle of a particular class or any vehicle above a specified speed;

(e) taking or using a boat, or a particular class of boat;

(f) the playing or practice of—

(i) golf, archery, pistol or rifle shooting; or

(ii) a similar activity specified in the determination involving the use of a projectile which, in the opinion of the local government may cause injury or damage to a person or property;

(g) the playing or practice of any ball game which may cause detriment to the property or any fauna on the property; ~~and~~

(h) the traversing of sand dunes or land which in the opinion of the local government has environmental value warranting such protection, either absolutely or except by paths provided for that purpose; and

~~(h)~~(i) the use of a motorised model aircraft, car, ship, glider, rocket, or other similar remotely piloted device.

(2) A determination may specify the extent to which and the manner in which a person is prohibited from pursuing an activity referred to in clause 2.7(1) and, in particular—

(a) the days and times during which the activity is prohibited;

(b) that an activity is prohibited on a class of local government property, specified local government property or all local government property;
(c) that an activity is prohibited in respect of a class of vehicles, boats, equipment or things, or all vehicles, boats, equipment or things;
(d) that an activity is prohibited in respect of a class of persons or all persons; and
(e) may distinguish between different classes of the activity.

Division 3—Transitional

2.9 Existing signs to have effect as a determination

(1) Where a sign erected on local government property has been erected under a local law that is repealed by this local law, then it is to be taken to have effect as a determination under this local law on and from the commencement day, except to the extent that the sign is inconsistent with any provisions of this local law or any determination made under clause 2.1.

(2) Clause 2.5 does not apply to a sign referred to in clause 2.9(1).

PART 3—ACTIVITIES ON LOCAL GOVERNMENT PROPERTY

Division 1—When a permit is required

3.1 Activities needing a permit—general

(1) Subject to this local law, a person must not without a permit granted in accordance with Part 12—
(a) hire local government property;
(b) cut, break, damage, injure, deface, pull up, pick, remove, or destroy any tree, shrub, flower, grass, plant or flora of any kind on any local government property;
(c) cut, collect or remove any timber, firewood, stone, sand or other materials on local government property;
(d) plant any plant or sow any seeds on local government property;
(e) erect any sign on local government property;
(f) erect on local government property a structure for public amusement or for any other performance, whether for gain or otherwise;
(g) erect a building or a refuelling site on local government property;
(h) make any excavation on, erect a fence on or remove a fence from, local government property;
(i) erect or install any structure above or below ground which is local government property for the purpose of supplying any water, power, sewer, communication, television or similar service to a person;

(j) deposit or store any thing on local government property;

(k) depasture, tether, drive or ride any animal on local government property;

(l) launch an aircraft or helicopter from, or land an aircraft or helicopter into, local government property;

~~(l)~~(m) camp on or lodge at local government property for the purpose of sleeping on local government property;

~~(m)~~(n) occupy any structure, including a vehicle, at night for the purpose of sleeping on local government property;

~~(n)~~(o) erect a tent, camp, hut or similar structure on local government property other than a beach shade or windbreak erected for use during the hours of daylight and which is dismantled during those hours on the same day;

~~(o)~~(p) teach, coach or train for profit any person, animal or dog on or in local government property;

~~(p)~~(q) conduct a function, event, or undertake any promotional activity, on local government property;

~~(q)~~(r) charge any person for entry to local government property, unless the charge is for entry to land or a building hired by a charitable organisation;

~~(r)~~(s) light a fire on local government property except in a facility provided for that purpose;

(t) light or set off any fireworks or conduct a fireworks display on local government property;

(u) parachute, hang glide, abseil or base jump from or onto local government property;

(v) play or practice on local government property—

(i) golf, archery or aim, shoot or throw a similar projectile; or

~~(i)~~(ii) gun or rifle shooting including possession of a gun or rifle or means of discharging any projectile that may cause injury or damage to a person or property;

~~(s)~~(w) conduct or take part in any gambling game or wagering contest or bet, or offer to bet, publicly on local government property; ~~or~~

(x) erect, install, operate or use any broadcasting, public address system, loudspeaker or other device for the amplification of sound on local government property, other than those used by a surf lifesaving club in the performance of its functions;

(y) film or make a recording for commercial gain on local government property; and

(z) unless an employee of the local government in the course of their duties or on an area set aside for that purpose—

(i) drive, ride or take any vehicle or particular class of vehicle on local government property; or

(ii) park or stop any vehicle on local government property.

(2) The local government may exempt by written notice—

(a) a person from compliance with clause 3.1(1) or any part thereof on the application by that person; or

(b) specified local government property or a class of local government property or any part thereof from the application of clause 3.1(1).

3.2 Possession and/or consumption of liquor

A person must not, on local government property, consume any liquor or have in his or her possession or under his or her control any liquor unless—

(a) it is permitted under the *Liquor ~~Control~~ Act~~; 1988~~ (WA); ~~and~~*

(b) any necessary permit has been obtained for that purpose~~;~~ ~~.~~and

~~(b)~~(c) the consumption of liquor does not, in the reasonable opinion of the local government or an authorised person, result in anti-social or unsafe behaviour or create a risk to members of the public accessing the local government property.

Division 2—Hiring local government property

3.3 Application for a permit to hire local government property

(1) The local government may—

(a) ~~-~~hire local government property to a person who makes an application for a permit for the hire of local government property under Part 12~~; and who pays the hire fee determined by the local government.~~ and

~~(a)~~(b) on the application of a person seeking a permit, waive the requirement to pay a hire fee or any part of a hire fee.

~~(1)~~(2) The local government may— determine that the requirements of this local law do not apply to the hiring of particular local government property or a class of local government property~~.; and waive the requirement to pay a hire fee or any part thereof on the application of the person seeking a permit.~~

(3) A permit is not required where the local government property is subject to a lease, licence, facility hire or other legal instrument and the proposed use is within the scope of that agreement.

3.4 Decision on application where ~~2~~two or more applicants

In the event of ~~2~~two or more applications being made for the hire of the same local government property for the same date and time, the local government may determine, in its

absolute discretion, which, if any, applicant ~~shall~~ may be granted a permit to hire the local government property.

3.5 Responsibilities of a permit holder

The holder of a permit must—

(a) take reasonable steps to maintain law and order by all in attendance at any function for which the local government property has been hired;

(b) ensure that an authorised person has unobstructed access to the local government property for the purpose of inspecting the property or enforcing any provision of this local law;

(c) prevent overcrowding;

(d) leave the local government property in a clean and tidy condition after its use;

(e) comply with a direction from the ~~Chief Executive Officer~~CEO or an authorised person to take the action specified in the direction for the purpose of maintaining public safety;

(f) report any damage or defacement of the local government property to the local government;

(g) prevent the sale, supply or consumption of any liquor on the local government property unless the permit allows it and a licence has been obtained under the Liquor Act for that purpose; and

(h) comply with any other direction ~~imposed~~ given by the local government or an authorised person.

3.6 Conditions on use and hire

In addition to the conditions described in clause 12.4, the local government may impose conditions on the hire of local government property relating to—

(a) the purpose for which the local government property may be hired;

~~(a)~~(b) the use of furniture, plants and effects;

~~(b)~~(c) restrictions on the erection of materials associated with events or decorations inside and outside any building which is local government property;

~~(c)~~(d) the number of persons that may attend any function in or on local government property;

~~(d)~~(e) the right of the local government or an authorised person to reschedule or cancel a booking at any time during the course of an annual or seasonal booking;

~~(e)~~(f) securing and locking up local government property at the end of each hire period;

~~(f)~~(g) the prohibition of gaming unless a gaming approval has been obtained under the *Gaming and Wagering Commission Act 1987* (WA);

~~(g)~~(h) requiring that the amplification of any noise or any noise emitted during the hire complies at all times with the *Environmental Protection (Noise) Regulations 1997* (WA); or

~~(h)~~(i) any other matter that the local government considers fit or appropriate.

Division 3—Camping on local government property

3.7 Camping on local government property

(1) The maximum period for which the local government may approve an application for a permit in respect of the activities set out in clauses 3.1(1)(m) and 3.1(1)(o) is that provided in regulation 11~~(2)~~(1)~~(a)~~ of the *Caravan Parks and Camping Grounds Regulations 1997* (WA).

(2) Any tent, camp, hut or similar structure erected in contravention of clause 3.1(1)(o) and associated goods may, subject to regulation 29 of the Regulations, be impounded.

PART ~~6~~4—~~FEES FOR~~ ENTRY ONTO LOCAL GOVERNMENT PROPERTY

4.~~1~~8 ~~Entry to local government property~~

A person, other than an authorised person performing a function or a contractor of the local government carrying out a contracted duty, ~~shall~~must not—

(a) enter or leave any local government property other than by the public entrance or exit, except in an emergency;

(b) enter or remain on any local government property except on those days and during those times when access is available to the public; or

(c) enter any place that has been fenced off or closed to the public.

~~6.1~~ 4.2 Payment of applicable fees for entry or participation

(1) Subject to clause ~~6.1~~4.2(2), where a fee is payable for entry to local government property or participation in an activity on or in any local government property, a person ~~shall~~ must not enter that property or participate in the activity without first paying the applicable fee.

(2) The local government may exempt a person from compliance with clause 4.2~~6.1~~(1) on the application of that person.

4.39 Refusal of entry ~~to local government property~~and removal

~~(1)Subject to clauses 5.3 and 5.4, an authorised person, manager or attendant may refuse to allow entry, or suspend admission to any local government property to any person whom he or she reasonably suspects has behaved in a manner contrary to the provisions of this Part.~~

(1) If an authorised person, manager or attendant reasonably suspects that a person is breaching, or has just breached, a provision of this local law or any other written law, an authorised person may refuse to allow entry or suspend entry to any local government property.

(2) A person who has been refused entry under clause 4.3(1) must immediately leave the local government property.

(3) If a person fails to comply with clause 4.3(2), an authorised person, manager or attendant may remove the person, or arrange for the person to be removed, from the local government property.

(4) A refusal or suspension under subclause (1) ~~can~~ may be for any period of up to 12 months as determined by an authorised person.

(5) Clause 4.3~~5.8~~(1) does not apply to a venue where Council or Committee meetings are held.

PART 45—BEHAVIOUR ON ~~ALL~~ LOCAL GOVERNMENT PROPERTY OR PUBLIC PLACES

Division 1—~~B~~General behaviour on and interference with local government property or public places

45.1 Behaviour which interferes with others

A person must not, in or on local government property or in a public place, behave in a manner which—

(a) is likely to or does interfere with, interrupt or disturb the enjoyment of a person who might use the property or who is using the property or public place;

(b) causes or is likely to cause a disturbance to nearby residents;

(c) otherwise creates a nuisance; or

(d) places the public at risk or interferes with the safety of others.

45.2 Behaviour detrimental to property

A person must not, in or on local government property or public place, behave in a way which is or might be detrimental to the property or public place unless authorised by the local government.

5.3 Behaviour at major events ~~locations~~

Except with the written consent of the local government a person ~~shall~~must not ~~on a major event day~~ at any major event ~~location —~~

(a) smoke a tobacco product; or

(b) bring, or allow to remain, any animal, cat or dog

45.~~43~~ Taking or injuring any fauna

A person must not take, injure or kill, or attempt to take, injure or kill, any fauna which is on or above any local government property unless that person is authorised under a written law to do so.

5.5 Flora

Unless authorised to do so under a written law or with the written approval of the local government or an authorised person, a person must not—

(a) remove, damage or interfere with any flora that is on or above any local government property; or

(b) cultivate, plant or deposit any flora on local government property.

45.46 Drunk persons not to enter local government property

A person must not enter or remain on local government property while drunk or under the influence of a prohibited drug.

45.~~5~~7 No prohibited drugs

A person must not take a prohibited drug onto or consume or use a prohibited drug on local government property.

45.~~6~~8 No smoking

(1) A person must not smoke within a 5 metre radius of any entrance, exit or aperture of premises on local government property.

(2) The use of vaping devices for delivery of nicotine or other substances is not permitted to be used in any area on local government property where smoking is restricted.

~~(1)~~(3) Where an authorised person reasonably believes that a person is contravening or has contravened clauses 5.8(1) or 5.8(2), the authorised person may direct the person to cease smoking.

~~4~~5.~~7~~9 Appropriate behaviour and adequate clothing

(1) A person over the age of 6 years ~~shall~~ must not on or in any local government property or public place—

(a) appear in public unless properly dressed in clothing which covers the body to prevent indecent exposure, except where the property is set aside for the wearing of no clothes under clause 2.7(1)(j);

(b) loiter outside or act in an inappropriate manner in any portion of a toilet block or change room facility; or

(c) without the consent of the occupier, enter or attempt to enter any toilet or other compartment which is already occupied.

(2) Where an authorised person, an attendant or a manager considers that the clothing of any person on local government property or in a public place is not proper or adequate to cover the body so as to prevent indecent exposure, the authorised person may direct that person to put on adequate clothing and that person ~~shall~~ must comply with that direction immediately.

~~**4.8 Entry to local government property**~~

~~A person, other than an authorised person performing a function or a contractor of the local government carrying out a contracted duty, shall not—~~

~~(a) enter or leave any local government property other than by the public entrance or exit, except in an emergency;~~

~~(b) enter or remain on any local government property except on those days and during those times when access is available to the public; or~~

~~(c) enter any place that has been fenced off or closed to the public.~~

Division 2—Signs

~~4.10~~5.10 Signs

(1) The local government may erect a sign on local government property specifying any conditions of use which apply to that property.

(2) A person must comply with a sign erected under clause 54.10(1).

(3) A condition of use specified on a sign erected under clause 54.10(1) is—

(a) ~~must~~ not to be inconsistent with any provision of this local law or any determination; and

~~(a)~~(b) to be for the purpose of giving notice of the effect of a provision of this local law.

PART ~~5~~6—SPECIFIC MATTERS RELATING TO TYPES OF LOCAL GOVERNMENT PROPERTY AND PUBLIC PLACES

Division 1—~~Public swimming pools and other recreation facilities~~Community Facilities

~~5~~6.1 General prohibitions

A person ~~shall~~ must not—

(a) obstruct an authorised person, manager or attendant in carrying out his or her duties;

(b) fail to comply with a direction given by an authorised person, manager or attendant—

(i) refusing admission to a person;

(ii) directing a person to leave ~~the public swimming pool or recreational~~a community ~~facility~~; or

(iii) directing a person in relation to his or her use of a community ~~the public swimming pool or recreation~~ facility;

(c) fail to comply with a direction given by an authorised person or manager suspending admission to a person;

(d) permit an animal, cat or dog to enter or remain in or about a ~~public swimming pool or recreational~~ community facility where such entry is prohibited by a sign;

(e) consume any food or drink in an area where consumption is prohibited by a sign; or

(f) foul or pollute the water in a public swimming pool.

~~5~~6.2 Use of all or part of a ~~public swimming pool or recreation~~community facility

An authorised person, manager or attendant may—

(a) direct that all or part of a ~~public swimming pool or recreation~~ community facility is for the use of certain persons to the exclusion of others; and

(b) direct a person as to that person's use of ~~the public swimming pool or recreation~~a community facility.

~~5~~6.3 When entry and use may be refused

(1) An authorised person, manager or attendant may—

(a) refuse admission to;

(b) direct to leave; or

(c) cause to be removed from,

a ~~public swimming pool, the water at a public swimming pool or recreation~~ community facility any person where any of the requirements set out in clause ~~5~~6.3(2) are not being complied with or for any reason set out in clause ~~5~~6.3(3).

(2) For the purposes of clause ~~5~~6.3(1), the requirements are—

(a) children under the age of 5 years must be accompanied into a ~~the public swimming pool or recreation~~ community facility by a responsible adult who is at least 16 years of age, and must be supervised by that responsible adult within arms' length at all times while within ~~the public swimming pool or recreation~~ a community facility;

(b) a responsible adult can only be responsible for a maximum of 3 children under the age of 5 years at any one time; and

(c) subject to clause ~~5~~6.3(2)(a), children under the age of 12 years must be accompanied into ~~the public swimming pool or recreation~~ a community facility by a responsible adult who is at least 16 years of age~~,~~ and must be supervised by that responsible adult within line of sight at all times while within ~~the public swimming pool or recreation the~~community facility.

(3) For the purposes of clause ~~5~~6.3(1), the reasons are—

(a) where the authorised person, manager or attendant reasonably suspects the person is—

(i) suffering from any gastrointestinal disease, contagious, infectious or cutaneous disease or complaint, skin infection or has unhealed wounds;

(ii) in an unclean condition;

(iii) wearing unclean clothes; or

(iv) under the influence of liquor or a prohibited drug; ~~or~~

(b) if ~~in the opinion of~~ the authorised person, manager or attendant is satisfied that—

(i) such action is necessary or desirable to prevent a contravention of this local law; or

(ii) the person is committing a breach of any provision of this local law; or

(c) by reason of his or her past or present conduct within or about a ~~the public swimming pool or recreation~~ community facility, has created or is creating a nuisance.

~~5~~6.4 Suspension of ~~admission~~ access to community facility

Subject to clause 4.3, ~~A~~an authorised person or manager may suspend admission for a minimum period of one day to any person who has committed a breach of any provision of this local law in relation to the ~~public swimming pool or recreation~~ community facility.

~~5~~6.5 Carnivals

(1) A person, club, organisation or association ~~shall~~ must not conduct controlled swimming or other sporting events, carnivals or competitions at a community facility without the prior ~~consent~~ approval of the manager.

(2) The manager may grant such ~~consent~~ approval subject to any conditions considered fit by the manager and may withdraw that ~~consent~~ approval at any time.

(3) A person, club, organisation or association conducting a carnival or event at a ~~public swimming pool or recreation~~community facility must take reasonable steps to—

(a) prevent overcrowding;

(b) ensure that no damage is done to the buildings or fencing or any other portion of the ~~public swimming pool or recreation~~community facility; and

(c) ensure that this local law is observed by all competitors, officials and spectators.

Division 2—Beaches and foreshore areas

~~5~~6.6 General prohibitions

On a beach or foreshore area, a person ~~shall~~ must not obstruct, disturb, insult or neglect to obey the lawful directions of any authorised person or member of an on~~-~~duty surf lifesaving club patrol.

~~5~~6.7 ~~–~~Compliance with signs and directions

A person ~~shall~~must—

(a) comply with any sign erected on a beach, sand dune or foreshore area;

(b) comply with any lawful direction given by an authorised person, a patrol captain or a patrolling member of a surf lifesaving club patrolling the beach; and

(c) not enter any area designated as being used for any surf lifesaving activity, training, competition or carnival.

6.8 Sand dune protection

(1) On a beach or sand dune area—

(a) the local government may set aside by signs or fencing an area restricting or prohibiting entry due to sand dune rehabilitation or protection where the local government is satisfied the area has environmental value warranting such protection or poses a hazard to public safety; and

(b) a person must not interfere with, damage, or alter the natural structure or vegetation of a sand dune.

(2) A person must not, without permission of the local government or an authorised person—

(a) remove, tamper or damage any sign, fence or structure or thing placed by the local government to protect a sand dune or manage public access to it; or

(b) scale, crawl beneath, or pass through any fence or gate installed for the purpose of restricting the entry of persons or vehicles to avoid damage to the dune.

6.89 Use of off-road vehicles on beaches and foreshore areas

A person must not drive or operate an off-road vehicle on a beach or foreshore area unless that person is authorised to do so under any written law.

56.910 Surf lifesaving activities and identification of surf lifesaving patrol

(1) An authorised person, patrol captain or patrolling member of a surf lifesaving club authorised by that club to carry out duties set out in this clause may perform the following functions in the interests of maintaining safety at beaches in the district—

(a) patrol any beach;

(b) take onto any beach any lifesaving gear, including vehicles or boats that are used for lifesaving activities;

(c) indicate by signs or patrol flags, any designated swimming areas of a beach or adjacent water beyond the beach ~~where bathing is permitted~~;

(d) indicate by signs any areas of a beach or the adjacent water beyond the beach where—

(i) riding of surfboards or any other bathing appliance is prohibited;

(ii) driving of boats is prohibited; or

(iii) fishing is prohibited;

(e) regulate or designate any areas for the following activities—

(i) conduct of training or surf lifesaving club carnivals; or

(ii) establishing a first aid or command post;

(f) direct any person to—

(i) ~~bathe~~ swim within the designated ~~permitted~~ swimming ~~bathing~~ area indicated by signs or patrol flags; or

~~(i)~~(ii) leave the water during any period if, the authorised person, patrol captain or patrolling member is satisfied of potentially dangerous conditions or the sighting of a shark; and

~~(f)~~(g) close any beach or part of any beach during any period of potentially dangerous conditions or sighting of a shark.; ~~and~~

~~(g) direct any person to leave the water if, in the opinion of the authorised person, patrol captain or patrolling member, the person is in immediate life threatening danger.~~

~~(2) When any beach or part of any beach is closed in accordance with clause 5.9(1)(g) an authorised person or patrol captain of a surf lifesaving club shall advise the Chief Executive Officer as soon as practicable.~~

(2) A person who is not a patrolling member of a surf lifesaving patrol on duty ~~shall~~ must not give the impression that they are a patrolling member of a surf lifesaving patrol on duty.

(3) When any beach or part of any beach is closed in accordance with clause 6~~5.9~~10(1)(g) an authorised person or patrol captain of a surf lifesaving club ~~shall~~must advise ~~advise~~ the ~~Chief Executive Officer~~ CEO as soon as practicable.

6.11 Authority of local government employee to prevail

If the local government has authorised a person to perform a duty under clause 6.10(1) and a member of a surf lifesaving club is also authorised in relation to the same duty contemporaneously, the authority of an authorised person employed by the local government must prevail in the event of inconsistency.

~~5~~6.1~~2~~0 Fishing~~———————~~

(1) A person ~~shall~~ must not fish in any area—

(a) where fishing is prohibited by the local government and the prohibition is designated by~~-~~ signs; or

(b) ~~designated~~ set aside by an authorised person or member of a surf lifesaving club patrol as a designated ~~permitted bathing~~swimming area.

(2) A person must not, whether fishing is permitted or not—

(a) clean fish or dispose of fish waste within 10 metres of a designated swim area in a manner that may cause a nuisance to members of the public; or

(b) cut bait within 10 metres of a designated swim area in a manner that may cause a nuisance to members of the public.

~~(2)~~(3) A person who ~~is~~does not have a ~~disabled person~~disability ~~shall~~ must not fish in an area which is designated and marked for use for fishing by ~~disabled persons~~ a person with a disability unless there are no ~~disabled~~ persons with a disability wanting to use that area at that time.

~~5~~6.1~~1~~3 Boat launching

(1) A person ~~shall~~ must not launch a boat into the sea or from a foreshore area into any other body of water other than at a boat launching ramp designed, constructed and approved for that purpose or from the beach or foreshore area where this activity is permitted and designated by signs.

(2) A person ~~shall~~ must not launch a personal watercraft into the sea or from a foreshore area into any ~~-~~other body of water other than at a boat launching ramp designated, constructed and approved for that purpose, unless that person has the written ~~consent~~ approval of the local government to launch a personal watercraft from another location.

(3) Clauses ~~56~~.131(1) and ~~56~~.131(2) do not apply to any member of a surf lifesaving club or lifesaving patrol in the course of their duties, training or competition.

Division 3—Fenced or closed property

~~56~~.124 No entry to fenced or closed local government property

A person must not, unless authorised by the local government, enter local government property or fenced thoroughfare which has been fenced off or closed to the public by a sign or otherwise.

Division 4—Toilet blocks and change rooms

~~56~~.135 Only specified gender to use entry of toilet block or change room

(1) Where a sign on a toilet block or change room specifies that a particular entry of the toilet block or change room is to be used by—

(a) females, then a person of the male gender must not use that entry to the toilet block or change room; or

(b) males, then a person of the female gender must not use that entry to the toilet block or change room.

(2) Clause ~~65~~.153(1) does not apply to a child, when accompanied by a parent, guardian or caregiver where the child is—

(a) under the age of 6 years; or

(b) otherwise permitted by an authorised person to use the relevant entry.

~~56~~.164 Hire of lockers

(1) A person may hire a locker in or near a change room for the purpose of safekeeping articles.

(2) A person must not store in any locker a firearm or an offensive weapon or any article or substance that has been unlawfully acquired or which is a substance or article within the meaning of 'dangerous goods' under the *Dangerous Goods Safety Act 2004* (WA).

6.17 Inspection of lockers

An authorised person, manager or attendant may open and inspect the contents of a locker at any time, where the authorised person, manager or attendant reasonably suspects that a breach of this local law has occurred.

~~5~~6.1~~8~~5 Use of showers

A person may use a shower in a change room provided that—

(a) the facilities must only be used by the person for the purpose of cleansing, bathing and washing themselves; and

(b) the facilities must not be used for the purposes of laundering or washing any clothing or other articles.

~~5~~6.1~~9~~6 No use of camera devices in toilet blocks or change rooms

A person must not operate a camera device in any portion of a toilet block or change room to record or transmit an image.

~~5.17 **Behaviour on major event locations**~~

~~Except with the written consent of the local government a person shall not on a major event day at any major event location—~~

~~(a) smoke a tobacco product; or~~

~~(b) bring, or allow to remain, any animal or dog~~

PART 7—ACTIVITIES IN PUBLIC PLACES

Division 1—General

7.1 General prohibitions

Subject to this local law, a person ~~shall~~ must not—

(a) plant any plant on a thoroughfare—

(i) within the vicinity of an intersection that creates a sight line hazard in relation to pedestrians or drivers of vehicles using that intersection and which is not maintained at or below 0.5 metres in height; or

(ii) so that it is within 2 metres of a carriageway, except in the case of grass or a similar plant to grass;

(b) damage a lawn or garden on or in a public place or remove any plant or part of a plant from a lawn or garden on or in a public place unless—

(i) the person is the owner or occupier of the lot abutting that portion of the thoroughfare and the lawn, garden or the particular plant was installed or planted by that owner or occupier and is not a street tree; or

(ii) the person is acting under the authority of a written law;

(c) on a verge, repair or service any vehicle;

(d) place, allow to be placed or allow to remain on a thoroughfare or verge any thing that results in a hazard for any person using the thoroughfare or verge;

(e) cause or permit any water from a hose or sprinkler to interfere with the use of any street, way or footpath by pedestrians;

(f) play or participate in any game or sport so as to—

(i) cause danger to any person on a thoroughfare; or

(ii) obstruct the movement of vehicles or persons on a thoroughfare; or

(g) within a mall, arcade or verandah of a shopping centre, ride any bicycle, electric rideable device, electric personal transporter, wheeled recreational device or similar device.; or

~~(h) use anything or do anything so as to create a nuisance on or in a public place.~~

7.2 Activities requiring a permit

(1) Subject to clause 7.2(2), a person must not without a permit—

(a) dig or otherwise create a trench through or under a kerb or footpath;

(b) damage a street tree or remove a street tree or part of a street tree, including the roots, which is on or in a public place irrespective of whether the street tree was planted by the owner or occupier of the lot abutting the thoroughfare or by the local government unless the person is acting under the authority of a written law;

(c) subject to Division 4~~3~~ of this Part, throw, place or deposit any thing on a verge except for the purpose of removal by the local government under a bulk rubbish collection and then only in accordance with the terms and conditions and during the period of time advertised by the local government in connection with that collection;

(d) damage, remove or interfere with any part of a thoroughfare, kerb, footpath or any structure or sign erected on or in a thoroughfare by the local government or a person acting under written authority;

(e) cause any obstruction to a vehicle or a person using a thoroughfare as a thoroughfare;

(f) cause any obstruction to a water channel or a water course, including drainage swales, in a thoroughfare;

(g) light any fire or burn any thing on a thoroughfare or verge;

(h) unless installing, or in order to maintain, a permissible verge treatment—

(i) lay pipes under or provide taps on any verge; or

(ii) place or install, on any part of a thoroughfare, any thing such as crushed limestone, gravel, stone, flagstone, cement, concrete slabs, blocks, bricks, pebbles, plastic sheeting, kerbing, wood chips, bark or sawdust, including for the purposes of storage of stockpiling;

(i) provide, erect, install or use in or on any building, structure or land abutting a thoroughfare any hoist or other thing for use over the thoroughfare;

(j) interfere with the soil of, or anything in, a thoroughfare or take anything from a thoroughfare;

(k) drive any vehicle over or across a kerb or footpath except at a vehicle crossing;

(l) drive a vehicle or permit a vehicle to be driven across a kerb or footpath if such vehicle is so heavy or is of such a nature that it causes or is likely to cause damage to the kerb or the paving of the footpath; and

(m) drive or take a vehicle on a closed thoroughfare unless it is in accordance with any limit or exception specified in an order made under section 3.50 of the Act.

(2) The local government may exempt a person from compliance with clause 7.2(1) on the application of that person.

7.3 Obstructions

Where any thing is deposited or an obstruction is caused to a thoroughfare, kerb or footpath contrary to clauses 7.1 and 7.2, the local government may—

(a) remove or cause to be removed such deposit or obstruction; and

(b) recover the costs of doing so as a debt due to it.

Division 2 - Works affecting a thoroughfare

7.4 No damage to thoroughfare

A person must not alter, interfere with, remove or disturb, without lawful authority, a thoroughfare or anything belonging to or under the care, control or management of the local government that is on a thoroughfare, including but not limited to a footpath, verge or street tree.

7.5 Footpath and verge protection

(1) The owner, occupier, licensee or contractor who undertakes works on a private property adjacent to a footpath or verge, must—

(a) take all necessary precautions to ensure that the footpath or verge is not damaged during the course of the works;

(b) take all necessary action to ensure that the footpath or verge remains in a safe functional state suitable for use by the public; and

(c) notify the local government of any existing damage to the footpath or verge prior to the commencement of the works.

(2) A person who carries out any building or other operations or works necessitating the crossing of a footpath with vehicles that may cause damage to the footpath or verge, must ensure that—

(a) all reasonable precautions are taken to prevent damage to the footpath or verge during the course of the works; and

(b) heavy vehicles that access the private property, are to cross the footpath at the designated area for the proposed vehicle crossing.

(3) If a person fails to comply with subclause 7.5(1) or 7.5(2) and a footpath or verge is damaged during works undertaken on private property or works within the road reserve, the local government or an authorised person may by written notice to that person, require that person within the time stated in the notice, to pay the costs of reinstating or repairing the footpath or verge.

(4) On a failure to comply with a notice issued under subclause 7.5(3), the local government may recover the costs referred to in the notice as a debt due to it.

7.6 Liability for damage to thoroughfare

(1) Where a person unlawfully damages a thoroughfare or any thing belonging to or under the care, control or management of the local government that is on a thoroughfare, the local government may by written notice to that person require that person within the time stated in the notice to, at the option of the local government, pay the costs of—

(a) reinstating the thoroughfare or thing to the state it was in prior to the occurrence of the damage; or

(b) replacing that thing.

(2) On a failure to comply with a notice issued under subclause 7.6(1), the local government may recover the costs referred to in the notice as a debt due to it.

7.7 Street Tree Protection

(1) The owner, occupier, licensee or contractor who undertakes works on a private property adjacent to a street tree, must—

(a) take all necessary precautions to ensure that the street tree is protected and not damaged during the course of the works;

(b) provide a tree protection zone around the trunk of the tree comprising of temporary fixed barricade/fencing, measuring from the trunk of the tree, of at least 2m by 2m (preferably with appropriate signage), erected around the tree to protect the root zone and tree during the construction works;

(c) not place or store any building materials, building rubble and/or debris against the tree protection barricade or within the tree protection zone;

(d) ensure clear access to the tree is maintained at all times to enable the local government to access the tree for watering or carry out any works to the tree as required; and

(e) notify the local government of any existing damage to the street tree or if the tree becomes damaged.

(2) Any person who causes damage to a street tree must pay the costs of the local government to carry out remedial works or to replace the street tree.

(3) Any person who causes significant damage to a street tree or its destruction, commits an offence.

(4) In instances where a tree is assessed by the local government as being significant in size, the barricade around the tree may need to be a greater distance from the tree trunk and this will be determined by the local government or an authorised person.

Division 32—Vehicle crossings

7.8 Vehicle crossings

The owner or occupier of land adjacent to a thoroughfare may install a vehicle crossing in accordance with the *Local Government (Uniform Local Provisions) Regulations 1996* and the local government's vehicle crossing specifications, as varied from time to time.

7.49 ~~–~~Temporary crossing

(1) Where it is likely that works on a lot will involve vehicles leaving a thoroughfare and entering the lot, the person responsible for the works must obtain a permit for the construction and use of a temporary crossing to protect the existing carriageway, kerb, drains, ~~and~~ footpath and street trees where—

(a) a crossing does not exist; or

(b) a crossing does exist, but the nature of the vehicles and their loads is such that they are likely to cause damage to the crossing.

(2) If the local government approves an application for a permit for the purpose of clause 7.94(1), the permit is taken to be issued on the condition that, until such time as the temporary crossing is removed, the permit holder must keep the temporary crossing in good repair and in such a condition so as not to create any danger or obstruction to persons using the thoroughfare.

7.~~5~~10 ~~–~~Removal of a redundant crossing

(1) Where works on a lot will result in a crossing no longer giving access to a lot, the crossing is to be removed and the kerb, drain, footpath, verge and any other part of the thoroughfare affected by the removal are to be reinstated to the satisfaction of the local government.

(2) The local government may give written notice to the owner or occupier of a lot requiring him or her to—

(a) remove any part of or all of a crossing which does not give access to the lot; and

(b) reinstate the kerb, drain, footpath, verge and any other part of the thoroughfare, which may be affected by the removal,

within the period of time stated in the notice.

Division ~~4~~3—Verge treatments

~~**7.6 Interpretation**~~

~~In this Division 3, unless the context otherwise requires—~~

~~(a) **acceptable material** means any of the following—~~

~~(i) organic mulch of a particle size not greater than 25 millimetres;~~

~~(ii) semi-permeable materials such as—~~

~~(A) compacted limestone with particle size not greater than 10 millimetres;~~

~~(B) compacted gravel with particle size not greater than 10 millimetres;~~

~~(C) synthetic grass onto a compacted aggregate or roadbase which has a particle size no greater than 10 millimetres with the synthetic grass being pegged down or held in place in such a manner that that there are no protrusions or trip hazards;~~

~~(iii) impermeable materials such as—~~

~~(D) coloured concrete of earthy tones and which is not grey to a minimum thickness of 75 millimetres and maximum thickness of 100 millimetres; or~~

~~(E) brick paving installed to the manufacturer's specifications including recommended compacted subgrade and edge restraints,~~

~~provided that—~~

~~(F) the semi-permeable materials set out in (A) to (C) shall be compacted to such a degree that there are no loose stones on the verge surface;~~

(G) materials such as compacted gravel, crushed compacted rock or stabilised limestone cannot cover more than 50% of the verge area including the crossover and footpath without—

(I) having one or more street trees planted by or approved in writing by the local government; or

(II) some reasonable planting installed,

within that gravel, crushed rock or limestone area; and

(H) the finished level of the compacted gravel, rock or limestone material is to be between 5 millimetres and 15 millimetres below the adjacent concrete edge;

(b) **hardstand** includes concrete, asphalt and paving;

(c) **small format pavers** include cobblestones, brick sized pavers and pavers up to 300 millimetres x 300 millimetres; and

(d) **verge treatment** means any of the 3 treatments permitted by this local law and shall include any reticulation, pipes and sprinklers.

7.711 Permissible verge treatments

(1) The An owner or occupier of land abutting which abuts a street may, on the a verge may, on that part of the vergedirectly in front of such land, install a permissible verge treatment comprising— . any one of the following 3 verge treatments—

(1) The permissible verge treatments are—

(a) **Treatment One** Tthe Plantplanting and maintenance of a natural lawn that is not made of synthetic grass;

The Plant and maintain a natural lawn that is not made of synthetic grass.

(b) **Treatment Two** the Pplanting and maintainmaintenance of a garden provided that—

Plant and maintain a garden provided that—

(i) clear sight visibility must be maintained at all times for pedestrians and motorists in the vicinity of intersection corners and bends in the roadway and landscaping inhibiting visibility may be removed at the discretion of the local government;

(ii)(i) it contains no plant or other vegetation making up the garden is of a thorny or poisonous nature or may otherwise create a hazard;

(ii) unobstructed pedestrian access of a stable material along the full length of the verge and to a clear and clearunobstructed access of a minimum widthat least of 2 metres adjacent to the kerbline where no footpaths or

~~alternative pathways exist~~ is maintained along that part of the verge where no footpath exists;

(iii) it does not include a wall or built structure; and

~~(iii)~~(iv) unobstructed access around signs, letterboxes, water meters, telecommunication pits, fire hydrants and manhole covers ~~is~~are~~be~~ maintained; ~~andthere is adequate access to the letterbox for mail deliv~~

~~(a) **Treatment Three**~~

~~(b)~~(c) the installation of an acceptable material; or~~Install hardstand over no more than 50% of the area of the verge, including any cross-over or footpath, with an acceptable material and plant and maintain either a lawn or garden on the balance provided that—~~

~~(i) the lawn is a natural lawn and is not synthetic grass;~~

~~(ii) semi permeable or impermeable paved areas are not to provide formal verge parking, unless approved in writing by the local government;~~

~~(iii) clear sight visibility must be maintained at all times for pedestrians and motorists in the vicinity of intersection corners and bends in the roadway, and landscaping inhibiting visibility may be removed at the discretion of the local government;~~

~~(iv) no plant or other vegetation making up the garden is of a thorny or poisonous nature or may otherwise create a hazard;~~

~~(v) unobstructed pedestrian access of a stable material along the full length of the verge and to a minimum of 2 metres adjacent to the kerbline where no footpaths or alternative pathways exist is maintained;~~

~~(vi) unobstructed access around signs, water meters, telecommunications pits, fire hydrants and manhole covers must be maintained; and~~

~~(vii) there is adequate access to the letterbox for mail delivery.~~

(d) a combination of subclause 7.11(a), 7.11(b), and/or 7.11(c), provided that no more than 50% of the verge area (including any approved footpath and/or vehicle crossing) is covered with an acceptable material.

(2) In this clause ***acceptable material*** means any material that creates an impervious or semi-permeable surface, and which appears on a list of acceptable materials approved by the local government and made publicly available.

~~(2) verges cannot consist of more than 50% of hardstand area, including crossovers and footpaths, except in the case of verges which are less than 1.5 metres wide not including the width of footpath where it is not possible to maintain a natural lawn or garden~~The local government may approve a greater proportion of acceptable material where the verge is less than 1.5 metres wide (excluding footpath) and it is not possible to maintain a natural lawn or garden.~~a street tree is required where—~~

~~(i) a footpath abuts a property boundary and the remaining verge area width is sufficient to accommodate the tree; and~~

~~(3) where hardstand is installed on the verge(c) pavers used on the verge must be heavy duty and at least 60 millimetres thick; and~~

~~(4)~~(3)~~(d) depending on tree species, a minimum distance of 1.5 metres between the trunk of a street tree and the installation of paving is required.~~

(4) Any street tree planted on a verge must be of a species approved by the local government or an authorised person.

(5) ~~For the purposes of clause 7.7(2)(a), a person developing a verge may request the local government or an authorised person to assess the Tree Protection Zone for a thoroughfare.~~The local government or an authorised person may by written notice, require a verge to be altered, if shedding of stormwater or flooding is likely to cause a nuisance to neighbours or users of a thoroughfare.

~~(4) An owner or occupier who installs and maintains a verge treatment shall—~~

~~(a) be responsible for all or any damage or injury caused to any person or thing, including any street, pavement, footpath or crossing of any pipe or cable, and shall make good at such owner's or occupier's expense all such damage caused;~~

~~(b) keep the verge treatment in good and tidy condition and ensure where the verge treatment is a garden or a lawn that no obstruction of any sort is caused to any footpath, pavement or street;~~

~~(c) lay, install or pave a hard surface with an acceptable material only;~~

~~(d) not place any obstruction on or around any verge treatment; and~~

~~(e) not water or maintain a verge treatment in such a manner as to cause a nuisance or inconvenience to any other person and in particular any person using any street or footpath or access way adjoining the verge.~~

~~(5) If an owner or occupier fails to install or maintain a verge treatment in accordance with clause 7.7(4), the local government may issue the owner or occupier with a notice requiring that person to make good any breach of clause 7.7(4).~~

7.8~~12~~ Only permissible verge treatments be installed

(1) A person must not install or maintain a verge treatment which is not a permissible verge treatment.

(2) The owner and occupier of the land abutting on a verge treatment referred to in subclause 7.12 (1) are each to be taken to have installed and maintained that verge treatment for the purposes of this clause and clause 7.13.

7.13 Obligations of owner or occupier

(1) An owner or occupier who installs ~~and~~ or maintains a verge treatment ~~shall~~must—

(a) ensure that clear sight visibility is maintained at all times for pedestrians, cyclists and motorists using the abutting street or using a driveway on land adjacent to the street for access to and from the street;

~~(f)~~(b) ~~be responsible for all or any damage or injury caused to any person or thing,~~ ensure that the verge treatment does not cause injury to any person or damage or obstruct ~~including~~ any street, pavement, kerb, drain, footpath, ~~or~~ crossing of any pipe or cable, or tree planted by the local government ~~,~~ and ~~shall~~ make good at such owner's or occupier's expense all such damage caused;

~~(g)~~(c) keep the verge treatment in good and tidy condition and ensure where the verge treatment is a garden or a lawn, that any accessway, footpath ~~on the verge and a carriageway~~ or thoroughfare adjoining the verge are not obstructed by the verge treatment~~no obstruction of any sort is caused to any footpath, pavement or street~~;

~~(h) lay, install or pave a hard surface with an acceptable material only;~~

(d) not place or allow to remain any object, structure or material ~~obstruction~~ on or ~~around any~~ within the verge treatment area that obstructs access;

~~(i)~~(e) unless authorised by the local government or an authorised person, ensure the level and grade of a verge remains consistent with the surrounding levels to prevent hazards; ~~and~~

(f) not water or maintain a verge treatment in such a manner as to cause a nuisance~~, or inconvenience~~ or ~~present a~~ hazard to any ~~other~~ person, particularly ~~and in particular~~ any person using any street, ~~or~~ footpath, ~~.~~ or access way adjoining the verge; and~~.~~

~~(j)~~(g) ensure that any hardstand area is not used to provide formal verge parking, unless approved in writing by the local government.

7.14 Notice to owner or occupier

(1) The local government or authorised person may give a notice in writing to an owner or occupier of land abutting a verge, to make good any breach or remove all or any part of a verge treatment that does not comply with this Part, within the time specified in the notice.

(2) If the owner or occupier does not comply with a notice issued in accordance with clause 7.14(1), the local government may carry out any works to make good any breach of this local law.

7.~~8~~ 15 Powers to carry out public works ~~on~~

(1) ~~If the owner or occupier does not comply with a notice issued in accordance with clause 7.7(5), the local government may carry out any works to make good any breach of this local law, and~~For the purposes of carrying out any works, the local government or any other authority empowered by law to dig up or carry out any other works on a street may, without notice and without being liable to compensate any person~~—~~,

(a) ~~dig up all or any part of a street~~; or ~~and~~

~~(a)~~(b) disturb any verge treatment placed there~~on~~ by an owner or occupier of the adjacent land.

~~(1)~~(2) Where the local government or an authority empowered to do so under a written law disturbs a verge, the local government or the authority—

(a) is not liable to compensate any person for that disturbance;

(b) may backfill with sand, if necessary, any garden or lawn; and

(c) is not liable to replace or restore any—

(i) verge treatment and, in particular, any hardstand, plant or any other acceptable material ~~or other hard surface~~; or

(ii) sprinklers, pipes or other reticulation equipment.

7.~~9~~16 ~~-~~Transitional

(1) In this clause, ~~**repealed provisions**~~ **former provisions** means ~~Part XIX of the *City of Mandurah Consolidated Local Laws*~~ the local law of the local government ~~repealed by clause 1.4(a)~~ which permitted certain types of verge treatments, whether with or without the consent of the local government, and which was repealed by this local law.

~~(1)~~(2) A verge treatment which—

(a) was installed prior to the commencement day; and

(b) on the commencement day is a type of verge treatment which was permitted under and complied with the ~~repealed~~ former provisions,

is to be taken to be a permissible verge treatment under this local law for so long as the verge treatment remains of the same type and continues to comply with the ~~repealed~~ former provisions.

Division ~~5~~4—~~Property~~Street numbers

7.1~~0~~7 Assignment of street numbering

(1) The local government or an authorised person may ~~shall~~ assign a street number to each property in a street, thoroughfare or way in the district having regard to its policy on street numbering so as to ensure unambiguous and easy identification of every individual property.

(2) The local government or an authorised person may from time to time assign another street number to a property instead of that which was previously assigned.

7.1~~8~~1 Street number to be displayed

(1) The owner or occupier of each property must display and maintain the current street number assigned by the local government in a conspicuous place on the front of the building, letterbox, fence or gate adjacent to the street fronting the property.

(2) A sign painted on the kerb adjacent to a property depicting the street number is satisfactory for the purposes of clause 7.1~~8~~1(1).

7.1~~9~~2 Location of number not to be misleading

(1) A person ~~shall~~ must not place or display the street number of the property in such a location as to cause confusion or be misleading.

(2) A person ~~shall~~ must not adopt, use or display a street number other than that street number assigned by the local government.

(3) Where the location of a street number causes confusion or is misleading, or an unauthorised street number is being used or displayed on a property, the local government or an authorised person may serve notice in writing on the owner or occupier of the land specifying remedial action to be taken and the time within which action must be taken.

Division ~~6~~5—Fencing

7.~~13~~20 Public place—clause 4(1) of Division 1, Schedule 3.1 of the Act

Each of the following places is specified as a public place for the purpose of clause 4(1) of Division 1 of Schedule 3.1 of the Act—

(a) a public place, as that term is defined in clause 1.5; and

(b) local government property.

7.21 Temporary fencing

(1) A person responsible for the works on a lot that adjoins or impacts a public place, waterway, or local government property may be required by a notice given by the local government or an authorised person to install temporary fencing, to the reasonable satisfaction of the local government, for the purpose of protecting and conserving the environment or ensuring public safety.

(2) A person who fails to comply with a requirement under clause 7.21(1) commits an offence.

Division 7~~6~~—Signs erected by the local government

7.2214 Signs

(1) The local government may erect a sign on a public place specifying any conditions of use which apply to that place.

(2) A person must comply with a sign erected under clause 7.2214(1).

(3) A condition of use specified on a sign erected under clause 7.2214(1) is to be for the purpose of giving notice of the effect of the provision of a local law.

7.2315 Transitional

Where a sign erected on a public place has been erected under a local law of the local government repealed by this local law, then on and from the commencement day, it is to be taken to be a sign erected under clause 7.2214 if the sign is not inconsistent with any provisions of this local law.

PART 8—ADVERTISING DEVICES ON OR IN LOCAL GOVERNMENT PROPERTY OR PUBLIC PLACES

8.1 Relationship with planning scheme

The provisions of the local government's planning scheme and the terms of any development approval issued pursuant to that planning scheme will prevail over the provisions of Part 8 of this local law in the event of any inconsistency.

8.2 General prohibitions

(1) A person must not erect, place, post, paint or affix any advertising sign on, in or over local government property or a public place other than in accordance with this local law.

(2) Subject to clauses 8.3 to 8.7, a person must not, unless authorised by the local government in writing or a written law, erect or place an advertising sign on or in local government property or a public place—

(a) within 30 metres of a similar or identical advertising sign erected or placed for the same purpose;

(b) over any footpath where the resulting vertical clearance between the advertising sign is less than 2.5 metres;

(c) on any roundabout;

(d) on any natural feature, including a rock or tree, on a thoroughfare, or on any bridge or the structural approaches to a bridge;

(e) on—

(i) the Mandurah Estuary ~~b~~Bridge on Mandurah Road;

(ii) the Old Mandurah Bridge, or its replacement;

(iii) all fencing on the intersection of Mandurah Terrace and Pinjarra Road;

~~(iii)~~(iv) all fencing on the corner of Pinjarra Road and Sutton Street; or

~~(iv)~~(v)on any pedestrian overpass bridges in the district; ~~or~~

(f) in any location where, ~~in the opinion of~~ the local government or authorised person is satisfied that~~,~~ the advertising sign or portable direction sign is likely to—

(i) obstruct or impede the reasonable use of a thoroughfare or access to a place by any person;

(ii) obstruct a line of sight of drivers of vehicles along a thoroughfare, verge or vehicle crossing; or

(iii) create a hazard for any person using the thoroughfare or verge, including by obstructing or impeding the vision of a driver of a vehicle entering or leaving a thoroughfare or vehicle crossing; or~~.~~

(g) by affixing with metal star pickets.

(3) Public liability insurance in respect of the erection or placement of the advertising sign must be obtained if required by the local government.

8.3 Public interest signage

(1) Public interest signage is subject to the general prohibitions outlined in clause 8.2.

(2) A person must not erect or display a public interest sign on or in any local government property or a public place unless that person has a permit issued by the local government for that purpose.

(3) A permit holder must not erect or display on or in local government property or a public place—

(a) subject to clause 8.3(3)(b), more than 6 public interest signs for one event at any one time within the district;

(b) more than 10 public interest signs for one event on the day on which the event is taking place within the district;

(c) more than one public interest sign for one event on or in the same location, including an intersection, within the district;

(d) subject to clause 8.3(3)(e), a public interest sign for a period longer than 10 days in any 6 month period within the district;

(e) a public interest sign for an event that occurs on a regular basis for a period longer than 3 days prior to the day on which the event takes place within the district;

(f) a public interest sign which is, at the absolute discretion of the local government, not of a professional standard and quality;

(g) a public interest sign in a position which—

(i) creates a hazard for pedestrians; ~~or~~

(ii) causes interference with the clear visual lines of sight required by motorists for the safe movement of vehicular traffic; or

~~(ii)~~(iii) is not secured in position in accordance with the requirements of the local government,

unless permitted by the terms and conditions of a permit;

(h) a public interest sign with colours that may cause confusion for motorists approaching an intersection controlled by traffic lights;

(i) a public interest sign which is not maintained in a good and orderly manner for the duration of the period that the public interest sign is on display;

(j) a public interest sign that exceeds dimensions of 2 metres ~~long~~ in length x 1 metre high, unless permitted by the terms and conditions of a permit;

(k) on a verge, a public interest sign which is—

(i) less than 3 metres from the kerb line;

(ii) if there is no kerb line, less than 3 metres from the edge line or the edge of the seal where there is no edge line; and

(iii) less than 80 metres from the projection of the nearest kerb line of any intersecting road; or

(l) a public interest sign which is tied or secured to power poles or street lights, unless permitted by Western Power.

(4) The local government or authorised person may approve an advertising sign, that is not public interest signage, associated with an event in accordance with this local law, subject to any condition imposed by the local government.

8.4 Home open signs, display home signs and garage sale signs

(1) Home open signs, display home signs and garage sale signs are subject to the general prohibitions outlined in clause 8.2.

(2) A person must not erect or display a home open sign, display home sign or garage sale sign—

(a) which is constructed from a hard or sharp material that may create a hazard to pedestrians or road users should the sign be hit, knocked or blown over in the wind;

(b) which exceeds 0.6 square metres in area per sign face;

(c) which contains more than 2 sign faces;

(d) which exceeds 0.9 metres in height above the surrounding ground level or pavement;

(e) within 10 metres from any intersection;

(f) within 2 metres of any vehicle crossing~~over~~;

(g) which exceeds 3 signs per individual home open, display home or garage sale, including the sign placed on the property on which the sale is being conducted or displayed;

(h) which is not free-standing and is affixed to any existing sign, post, power or light pole, or other structure;

(i) at a time other than—

(i) when the relevant home is open for inspection or garage sale is manned and goods are being offered for sale; and

(ii) one hour before and after the home is open for inspection of garage sale is manned and goods are being offered for sale;

(j) on a constructed footpath or within one metre of the road edge;

(k) which is more than 1 kilometre away from the property which is open for inspection or which is holding the garage sale; and

(l) within the road reserves of Pinjarra Road, Mandurah Road, Old Coast Road, Mandjoogoordap Drive or in the centre of a road where the road is divided by a traffic island.

(3) The local government may exempt a person from the requirements of clause 8.4(1) on the application of that person.

8.5 Other Portable Signs

(1) Other portable signs are subject to the general prohibitions outlined in clause 8.2.

(2) Subject to clause 8.6~~7~~ any other portable sign ~~shall~~must—

(a) not exceed 1.2 metres in height above the finished ground or pavement level;

(b) not contain more than 2 sign faces;
(c) not exceed 1 square metre total area on any single sign face;
(d) not be illuminated or incorporate reflective or fluorescent materials;
(e) not have moving parts once the sign is in place;
(f) contain writing that is of a professional standard and quality, and is appropriately maintained;
(g) in the case of any other portable sign relating to a business, only incorporate the name of the businesses operating from the lot and must not incorporate brand advertising;
(h) only be erected and displayed on pedestrian areas with the sign faces directed at pedestrians and not at drivers;
(i) not be erected and displayed within regional road reservations, as defined by the local government's planning scheme;
(j) in the case of an other portable sign relating to a business—
(i) be displayed in a location immediately adjacent to the business premises to which the sign relates; and
(ii) be removed at the close of trading each day and not displayed again until the business opens for trading the next day;
(k) not be erected or displayed so as to impede the reasonable use of local government property or a public place;
(l) not be erected or displayed within 1.8 metres of an intersection or crossing~~over~~;
(m) not be fixed or attached to a building, wall, fence, pole, tree or other structure within a road reserve; and
(n) be removed and relocated at the request of a person authorised for the purpose of a special event, parade, road or footpath works, or other event.

(3) A person can only erect one other portable sign per business.

(4) A person can only erect an other portable sign on a verge of a road which is under the care, control and management of the local government if—
(a) that person has provided the local government with a current certificate for public liability insurance to an amount not less than $2~~1~~0 million (twenty million dollars), which notes that the cover extends to any sign that is located within a road reserve, and maintains that public liability insurance for the duration that the portable sign is so displayed;
(b) the portable sign is to be erected and displayed adjacent to and between the front of the business premises and the nearest kerb, as approved by the local government in writing;

(c) no part of the sign is to be less than 600 millimetres from the face of the nearest kerb or, if no kerb, from the edge of the nearest road surface or car parking bay; and

(d) the effective width of a footpath, pedestrian access way or similar access route is not reduced to less than 2 metres effective width.

~~**8.6 Seafood signage**~~

~~(1) Seafood signage is subject to the general prohibitions outlined in clause 8.2.~~

~~(2) A person must not erect or display a seafood sign—~~

~~(a) which is not, at the absolute discretion of the local government, of a professional standard and quality;~~

~~(b) in a position which—~~

~~(i) creates a hazard for pedestrians; or~~

~~(ii) causes interference with the clear visual lines of sight required by motorists for the safe movement of vehicular traffic;~~

~~(c) with colours that cause confusion for motorists approaching an intersection controlled by traffic lights;~~

~~(d) which is not maintained in a good and orderly manner for the duration of the period that the seafood sign is on display;~~

~~(e) that exceeds dimensions of 2 metres long x 1 metre high, unless otherwise authorised in writing by the local government;~~

~~(f) on a verge, which is—~~

~~(i) less than 3 metres from the kerb line;~~

~~(ii) if there is no kerb line, less than 3 metres from the edge line or the edge of the seal where there is no edge line; and~~

~~(iii) less than 80 metres from the projection of the nearest kerb line of any intersecting road; or~~

~~(g) a seafood sign which is tied or secured to power poles or street lights, unless permitted by Western Power.~~

~~(3) A person must not erect or display a seafood sign which is a direction sign to a seafood business—~~

~~(a) unless the premises at which the fresh local seafood is being sold has all required approvals from the local government;~~

~~(b) unless the premises at which the fresh local seafood is being sold is not in, or part of a retail building or complex which permits greater levels of signage on the building and property;~~

~~(c) unless there is a clear sign displayed at the premises at which the fresh local seafood is being sold in accordance with any written law and the local government's planning scheme;~~

~~(d) unless the seafood business operates for no less than 5 days per week during a fishing season, of which one of those days must be a weekend day;~~

~~(e) during any period where the seafood business is intended to be closed for more than one month, unless otherwise authorised in writing by the local government;~~

~~(f) if the direction sign is to be installed on a road that is under the care and control of the Commissioner of Main Roads WA, without the approval of the Commissioner of Main Roads WA for the installation of the direction sign;~~

~~(g) if there is already one direction sign for the same purpose at any intersection, except where the road on which the direction sign is being erected or displayed is a divided road, in which case 2 signs may be considered; and~~

~~(h) on a maximum of two intersections providing directions to the premises at which the seafood business operates, unless otherwise authorised in writing by the local government.~~

8.~~6~~7 Election advertising

(1) Election advertising is subject to the general prohibitions outlined in clause 8.2.

(2) If the local government approves an application for a permit for the erection or placement of an election sign on a thoroughfare, the application is to be taken to be approved subject to the sign—

(a) being erected at least ~~3~~50m from any intersection, roundabout or traffic sign;

(b) having a display area less than 4.5 square metres;

~~(a)~~(c) not being placed with the leading edge of the sign closer than 3.5 metres to the trafficable path of vehicles;

~~(b)~~(d) being free standing and not being affixed to any existing sign, post, power or light pole, or similar structure;

~~(c)~~(e) being placed so as not to obstruct or impede the reasonable use of a thoroughfare, or access to a place by any person;

~~(d)~~(f) being placed so as not to obstruct or impede the vision of a driver of a vehicle entering or leaving a thoroughfare or crossing;

~~(e)~~(g) being maintained in good condition;

~~(f)~~(h) not being erected until 6 weeks prior to the election to which it relates has been officially announced;

~~(g)~~(i) being removed within 72 hours of the close of polls on voting day;

~~(h)~~(j) not being placed within 100m of any works on the thoroughfare;

~~(i)~~(k) being securely installed;

~~(j)~~(l) not being an illuminated sign;

~~(k)~~(m) not incorporating reflective or fluorescent materials; or

~~(l)~~(n) not displaying only part of a message which is to be read with other separate signs in order to obtain the whole message.

8.~~7~~8 Notification regarding removal and impounding of advertising signs

(1) An authorised person may issue a person who has erected or placed an advertising sign on or in local government property or a public place with a notice requiring that person to remove the advertising sign within 24 hours, or earlier if, at the absolute discretion of the local government or an authorised person, the advertising sign is a potential hazard or nuisance to members of the public.

(2) An authorised person may remove or impound an advertising sign that has been erected or placed on or in local government property or a public place contrary to this local law.

8.8 Removal of sign for works

When directed to do so by an authorised person, a person who has displayed a sign on local government property or a public place will ensure that the sign is removed to permit any authorised work to be carried out.

8.9 Advertising sign to be marked

Each advertising sign erected in or on local government property or a public place ~~shall~~ must be clearly marked with the name of the person, organisation or business who erected the advertising sign.

8.10 Person or business taken to own advertising sign

In the absence of any proof to the contrary, an advertising sign is to be taken to belong to the person, organisation or business whose name is marked on the advertising sign.

~~**8.11 Insurance**~~

~~If a person is required by the local government to hold public liability insurance in respect of the erection or placement of an advertising sign on or in local government property or a public place, that person must present an authorised person with a current certificate of public liability insurance upon the direction of the authorised person.~~

PART 9—OBSTRUCTING ANIMALS, VEHICLES OR SHOPPING TROLLEYS ON OR IN LOCAL GOVERNMENT PROPERTY AND PUBLIC PLACES

Division 1—Animals

9.1 Leaving an animal on local government property or in a public place

(1) A person must not leave an animal, cat or dog on local government property or a public place so that it obstructs the use of any part of that local government property or public place unless that person—

(a) has first obtained a permit; or

(b) is authorised to do so under a written law or a determination made under this local law.

(2) A person does not contravene subclause 9.1(1) where the animal is secured or tethered for a period not exceeding 1 hour.

9.2 Prohibitions relating to animals

(1) In this clause, **owner** in relation to an animal includes—

(a) the owner of the animal;

(b) a person who has the animal in his or her possession or under his or her control; or

(c) the occupier of any premises where the animal is ordinarily kept or ordinarily permitted to live.

(2) An owner of an animal must not—

(a) allow the animal to enter or remain for any time on any thoroughfare except for the use of the thoroughfare and unless it is led, ridden or driven;

(b) allow an animal which has a contagious or infectious disease to be led, ridden or driven in or on local government or a public place;

(c) train or race the animal on a thoroughfare; or

(d) subject to clause 9.2(4), allow the animal to defecate on local government property or in a public place.

(3) An owner of a horse must not lead, ride or drive the horse on a thoroughfare in a built-up area, unless the person does so under a permit or under the authority of a written law.

(4) An owner of an animal does not commit an offence if the defecation is immediately removed.

9.3 Removal of animals

An authorised person may remove or impound an animal left on or in local government property or a public place contrary to clause 9.1 in accordance with Subdivision 4 of Division 3 of Part 3 of the Act and regulation 29 of the Regulations.

Division 2—Vehicles

9.4 Leaving a vehicle in a public place

(1) A person must not leave a vehicle, or any part of a vehicle, in a public place so that it obstructs the use of any part of that public place, unless that person has first obtained a permit from the local government or is authorised to do so under a written law.

(2) Any vehicle left in contravention of clause 9.4(1) may be removed, impounded or disposed of by an authorised person in accordance with Subdivision 4 of Division 3 of Part 3 of the Act and regulation 29 of the Regulations.

Division 3—Shopping trolleys

9.5 Shopping trolley to be marked

A retailer ~~shall~~ must clearly mark its name or its trading name on any shopping trolley made available for the use of customers.

9.6 Person not to leave shopping trolley in a public place

A person ~~shall~~ must not leave or discard a shopping trolley on local government property or in a public place other than in an area designated for the storage of shopping trolleys.

9.7 Abandoned shopping trolley

If a shopping trolley is found discarded on local government property or in a public place, other than in an area designated for the storage of shopping trolleys, the local government may assume that the shopping trolley has been abandoned.

9.8 Retailer taken to own shopping trolley

In the absence of any proof to the contrary, a shopping trolley is to be taken to belong to a retailer whose name is marked on the shopping trolley at the nearest location.

9.9 Shopping trolley to be removed by retailer

(1) ~~Where~~If a shopping trolley is found abandoned on local government property, ~~or~~ in a public place, and in contravention of this Part, ~~and~~ the local government or authorised person may advise a retailer whose name is marked on the shopping trolley, ~~has been advised~~ verbally or in writing of its location. ~~by the local government,~~

~~(1)~~(2) ~~the~~ A retailer ~~shall~~ must remove the shopping trolley ~~from the public place~~ within 24 hours~~3 hours~~ of being advised.

9.10 Impounding of abandoned shopping trolley

(1) Subject to the provisions of the Act and regulation 29 of the Regulations, the local government or authorised person may remove, impound or dispose of any shopping trolley that is—

~~An authorised person may impound a shopping trolley that is—~~

(a) left on a thoroughfare, verge, beach, natural area, waterway or any local government property or public place that is found to be abandoned in accordance with clause 9.7; and

(b) marked in accordance with clause 9.5.

(2) A retailer must pay any fees for removing and impounding abandoned shopping trolleys of the retailer within the period specified by the local government.

9.11 Retailer to be notified

The retailer ~~shall~~ must be notified in writing prior to the disposal of ~~the~~ a shopping trolley of the retailer.

PART 10—TRADING IN PUBLIC PLACES AND LOCAL GOVERNMENT PROPERTY

Division 1—Traders and street markets

10.1 ~~Restrictions and requirement to obtain a permit~~Trading and street market permits

(1) A person must not carry on trading or conduct a street market on local government property or in a public place unless—

(a) subject to clause 10.1(2), that person is—

(i) the holder of a valid permit for that purpose; or

(ii) an assistant specified in a valid permit for trading; and

(b) if required by the local government, public liability insurance in respect of the trading activity or street market has been taken out by the relevant permit holder.~~; and (c) if the person is trading in food, the place of trading must have access to a supply of potable water and/or a sewer for the disposal of waste water.~~

(2) The local government may by written notice exempt a person or class of persons from the need to obtain a permit.

(3) In determining whether to grant an exemption under clause 10.1(2), the local government may have regard to the matters set out in any local government policy.

10.2 Exemptions from requirement to pay a fee

(1) The local government may waive any fee required to be paid by an applicant for a permit for the purpose of trading on ~~the~~ making an application if the trading is carried on—

(a) at a portion of local government property or a public place adjoining the normal place of business of the applicant; or

(b) by a charitable organisation that—

(c) does not sublet space to commercial participants;

(d) does not involve commercial participants in the conduct of the stall or trading; and

(e) operates under a permit where any assistants specified in the permit are members of that charitable organisation.

(2) In this clause 10.2, *commercial participant* means any person who is involved in operating or in conducting any trading activity for personal gain or profit.

~~**10.3 Insurance**~~

~~If required by the local government to hold public liability insurance in respect of the permit holder's trading activities, a permit holder must produce to an authorised person a current certificate of insurance upon the direction of that authorised person.~~

~~**10.4When a permit is required for a street market**~~

~~A person must not conduct a street market on a public place or on local government property—~~

~~(a) without a valid permit for that purpose; and~~

~~(b) unless, if required by the local government, the holder of the permit has taken out public liability insurance in respect of the street market.~~

10.3 Obligations of traders and street markets

A trader or person conducting a street market must not—

(a) deposit, place or store any goods or equipment on any part of a thoroughfare so as to obstruct the movement of pedestrians or vehicles;

(b) use or cause to be used any apparatus or device including any flap or shelf, whereby the dimensions of a stall, vehicle or structure are increased beyond the area specified in any permit;

(c) fail to maintain a clear pedestrian access area of at least 2 metres in width adjacent to a building frontage, to provide for consistent unobstructed pedestrian access; or

(d) carry on trading from a public place unless there is adequate parking for customers' vehicles reasonably close to the place of trading.

Division 2—Street entertain~~ers~~ing

10.~~45~~ When a permit is required for street entertaining

A person must not perform on or in local government property or a public place without a permit for the purpose of street entertaining.

~~**10.6 Variation of permitted area and permitted time**~~

~~(1) The local government may by notice in writing to a person holding a permit for the purpose of street entertaining vary—~~

~~(a) the permitted area;~~

~~(b) the permitted time; or~~

~~both the permitted area and the permitted time.~~

~~(2) The local government or an authorised person may direct a holder of a permit for street entertaining to move from one permitted area to another permitted area if more than one area is specified in the permit.~~

~~**10.7 Duration of a permit for street entertaining**~~

~~A permit for street entertaining is valid for the period of time specified in the permit, unless it is cancelled earlier in accordance with this local law.~~

10.~~58~~ Cancellation of a permit for street entertaining

The local government may cancel a permit for street entertaining if~~,~~ the local government ~~or in its opinion or in the opinion of an~~ authorised person is satisfied that—

(a) the volume of sound caused by the permit holder in connection with the performance adversely affects the enjoyment, convenience or comfort of other persons or businesses in a public place; or

(b) the performance otherwise constitutes a nuisance.

10.~~69~~ Obligations of a permit for street entertaining

(1) A person holding a permit for street entertaining ~~shall~~ must not, except with the written approval of the local government, in a public place or on local government property—

~~(a) perform wearing dirty or ragged clothing;~~

~~(b)~~(a) use or fire any weapon or object with sharp edges;

(b) perform any act that endangers the safety of the public;

(c) perform in public places so as to unduly interfere with vehicular or pedestrian traffic, public amenities or cause undue obstruction to others;

(d) perform any act of cruelty to an animal, cat or dog;

(e) have more than 4 people perform, unless otherwise authorised by the permit;

(f) unless otherwise authorised by the permit, allow any person under the age of 14 years to perform—

(i) during school hours on school days; and

(ii) between 7.00pm and 6.00am;

(g) sell or permit the sale of any music tapes, recordings, compact discs or merchandise unless authorised by the local government;

(h) act in an offensive or obscene manner; or

(i) place, install, erect, play or use any musical instrument or any device which emits music, including a loud speaker or an amplifier—

(i) other than in the permitted area; and

(ii) unless the musical instrument or device is specified in the permit.; ~~or~~

~~(j) solicit money from members of the public.~~

(2) A person who performs in a public place or on local government property must comply with directions issued by an authorised officer, if the authorised officer is satisfied that—

(a) the street entertaining is causing a nuisance;

(b) the noise level is too high;

(c) the safety of the public or the person performing is compromised;

(d) the person performing has failed to keep their site safe and clean while working; or

(e) the person performing is interfering in any way with an approved event or activity.

~~(2)~~(3) A person may be prohibited from performing in a public place in the district by a written notice from an authorised person.

PART 11—ALFRESCO DINING ON OR IN LOCAL GOVERNMENT PROPERTY OR PUBLIC PLACES

11.1 Permit required for alfresco dining area

(1) In clause 11.1(2)(c)(ii), '**private property**' means any property which is not local government property or a public place.

(2) Subject to clause 11.1(3), a person must not establish or conduct an alfresco dining area in or on local government property or a public place—

(a) unless the person has a permit for that purpose;

(b) unless the person is the proprietor of a food business or is acting on behalf of the proprietor of a food business;

(c) other than in a portion of local government property or a public place which—

(i) adjoins a food business; or

(ii) is adjacent to or in the immediate vicinity of a food business, provided that if the portion of local government property or public place is adjacent to private property, the person has the permission of the owner and occupier of that private property to establish and conduct an alfresco dining area on that adjacent portion of local government property or public place; and

(d) unless the person has public liability insurance in respect of the establishment and conduct of the alfresco dining area; and

(e) other than in accordance with a permit.

(3) The local government may exempt a person from any requirements in clause 11.1 on the application of that person.

11.2 Matters to be considered in determining an application

In determining an application for a permit to establish or conduct an alfresco dining area, the local government may consider, in addition to the relevant considerations described in clause 12.3, whether or not—

(a) the abutting food businesses are registered in accordance with the Food Act and whether the use of the food premises is permitted under the planning scheme;

(b) the alfresco dining area will comply with any other local law made by the local government under the Act;

(c) users of the alfresco dining area will have access to proper and sufficient sanitary and ablutionary conveniences as per the Building Code of Australia;

(d) the alfresco dining area would—

(i) obstruct the visibility or clear sight lines for pedestrians and motorists at an intersection of thoroughfares; or

(ii) impede pedestrian access;

(e) the proposed furniture is unsuitable, including whether or not the tables, chairs and other equipment including lighting to be used may obstruct or impede the use of the local government property or public place for the purposes for which it was designed;

(f) any abutting food businesses provide sufficient car parking bays for customers of the alfresco dining area; and

(g) the applicant is a fit and proper person.

11.3 Obligations of a permit holder for an alfresco dining area

(1) A holder of a permit for an alfresco dining area must—

(a) display the permit in a conspicuous place in the alfresco dining area or in the abutting food business and when requested by an authorised person or employee of the local government, produce the permit to him or her;

(b) ensure that the alfresco dining area is conducted at all times in accordance with the provisions of—

(i) this local law;

(ii) any other local law made under the Act; and

(iii) the Food Act;

(c) maintain a clear pedestrian access area of at least 2 metres in width adjacent to the building frontage, to provide for consistent unobstructed pedestrian access;

~~(c)~~(d) ensure that the alfresco dining area is kept in a clean and tidy condition, including by maintaining the chairs, tables and other structures in the alfresco dining area in a good, clean and serviceable condition at all times;

~~(d)~~(e) on the cancellation of the permit, the permit holder ~~shall~~ must at his or her cost, reinstate or restore the local government property or public place on which the alfresco dining area is established or conducted, to a condition consistent with the condition prior to the commencement of the alfresco dining area; and

~~(e)~~(f) present an authorised person with a copy of a current certificate of public liability insurance upon the request of the authorised person.

(2) If, at the absolute discretion of the local government, any work is required to be carried out to an alfresco dining area, the local government may give notice to the permit holder to carry out that work specified within the notice within the time specified in the notice.

(3) In this part, “work” includes the removal, alteration, repair, reinstatement or construction of a street or footpath or any part of a street or footpath arising from or in connection with the setting up or conduct of an alfresco dining area.

11.4 Conditions on an alfresco dining area

In addition to the conditions described in clause 12.4, the local government may impose conditions or grant an exemption on the grant of a permit for an alfresco dining area relating to—

(a) the permit holder having non-exclusive rights to establish and conduct an alfresco dining ~~-~~area in the relevant area;
(b) the colour, number, type, form and construction, as the case may be, of any furniture which may be used in the alfresco dining area;
(c) the care, maintenance and cleaning of any furniture used in the alfresco dining area;
(d) the removal and storage of all furniture used in the alfresco dining area prior to the close of business of the abutting food business on any day that the alfresco dining area is operating;
(e) the removal of all furniture used in the alfresco dining area for the purposes of events or other activities of the local government;
(f) the requirement to maintain pedestrian access between the alfresco dining area and an abutting food business;
(g) the alfresco dining area not impeding or obstructing any local government property or public place used by either pedestrians or vehicles;
(h) the obtaining of public liability insurance in an amount and or terms reasonably required by the local government;
(i) the requirement to maintain clear sight lines for vehicles entering or leaving local government property, a thoroughfare or a vehicle crossing; and
(j) the payment of costs associated with the local government preparing the local government property or public place for use as an alfresco dining area including the reshaping of footpaths and marking the boundaries of the alfresco dining area.

11.5 No smoking areas

Subject to this local law if a permit is granted under this local law in respect of an alfresco dining area—

(a) the alfresco dining area is deemed to be a no smoking area; and
(b) a person ~~shall~~ must not smoke ~~a tobacco product~~ while in the alfresco dining area.

11.6 Removal of an unlawfully conducted alfresco dining area

(1) Where an alfresco dining area is conducted without a permit or in contravention of the terms or condition of a permit—
(a) an authorised person may direct a person or the holder of the permit to remove any tables, chairs, umbrellas or other equipment; and

(b) any tables, chairs, umbrellas or other equipment may be removed by an authorised person and impounded in accordance with the Act.

(2) If an authorised person directs a person or the holder of the permit to remove any tables, chairs, umbrellas or other equipment, that person must comply with the direction of the authorised person.

11.7 Temporary removal of an alfresco dining area

(1) The holder of a permit for an alfresco dining area must temporarily remove the alfresco dining area when requested to do so on reasonable grounds by an authorised person or a member of the police service or an emergency service.

(2) The holder of a permit for an alfresco dining area may replace the alfresco dining area removed under clause 11.7(1) as soon as the person who directed him or her to remove it allows it to be replaced.

11.8 Change of ownership of an alfresco dining area

Where the ownership of a food business subject to an alfresco dining permit changes, the new owner must notify the local government within 2 weeks of the change of ownership.

11.9 Terms and validity of an alfresco dining permit

Except where otherwise stated in the local law or on the permit an alfresco dining permit remains valid until—

(a) the proprietor of the food business changes;

(b) approved changes are made to an existing licence, including increase or reduction in area subject of the licence, or conditions under which the licence was granted;

(c) the public liability insurance policy required in accordance with 11.4(h) lapses, is cancelled or is no longer in operation;

(d) the permit is cancelled by the local government.

PART 12—PERMITS

Division 1—Applying for a permit

12.1 Application for a permit

(1) A person who is required to obtain a permit under this local law must apply for the permit in accordance with clause 12.1(2).

(2) An application for a permit under this local law must—

(a) be in the form determined by the local government;

(b) state the full name and address of the applicant;

(c) be signed by the applicant;

(d) in the case of an application for a permit for an alfresco dining area, be signed by the proprietor of the abutting food business adjacent to the portion of the local government property or public place to which the application relates;

(e) contain the information required by the form;

(f) contain any other information required for that particular type of permit under this local law; and

(g) be forwarded to the local government together with any fee imposed and determined by the local government under and in accordance with sections 6.16 to 6.19 of the Act.

(3) An application for a permit for the purposes of conducting trading or a street market on or in local government property or a public place must contain the following additional information (as applicable)—

~~(a) the proposed number of assistants, if any, to be engaged by the applicant in trading or the street market, as well as their full names and address~~

~~(b)~~(a) details of any location in which the applicant proposes to trade or conduct a street market;

~~(c)~~(b) the period of time for which the permit is sought, together with the proposed days and hours of operation of the street market;

(c) the proposed goods and services which will be traded, ~~or~~ sold, hired or offered for sale or hire by the trader or at a street market;

(d) details regarding public liability insurance held by applicant; and

(e) details of any proposed structure, stall or vehicle which may be used in conducting the trading or street market and a plan showing where any such structure, stall or vehicle will be located.

(4) An application for a permit for the purposes of a street entertaining must contain the following additional information (as applicable)—

(a) details of any location in which the applicant proposes to perform; and

(b) the period of time for which the permit is sought.

~~(4)~~(5) An application for a permit for the purposes of an alfresco dining area must contain the following additional information—

(a) two copies of a plan and specifications of the proposed alfresco dining area on a scale of 1:50 showing—

(i) the location and dimensions of the proposed alfresco dining area including any footpath and the means by which the alfresco dining area is to be separated from the balance of the local government property or public place; and

(ii) the position of all tables, chairs and other structures proposed to be provided in the alfresco dining area including proximity to footpath and which of such items, if any, are to be retained within the alfresco dining area at all times;

(b) a colour photograph(s) or brochure(s) of the tables, chairs and other structures to be set up in the alfresco dining area;

(c) a description of the manner in which foodstuffs and other dining accessories are to be conveyed to, and protected from contamination within, the alfresco dining area; and

(d) details regarding the public liability insurance taken out or to be taken out by the applicant in respect of the alfresco dining area; and

(d)(e) be signed by the proprietor of the abutting food business adjacent to the portion of the local government property or public place to which the application relates.

(6) Before determining an application for a permit, the local government or an authorised person may require the applicant to provide additional information reasonably related to the application.

(7) If the local government or an authorised person makes a request under subclause 12.1(6) the local government or authorised person does not have to consider the application, or consider it further, until the request is complied with.

(5)(8) The local government may refuse to consider an application for a permit which does not satisfy the requirements within clause 12.1(2).

(6)(9) The local government may require an applicant to give local public notice of the application for the permit.

12.2 Decision on application for permit

(1) The local government may—

(a) approve an application for a permit unconditionally or subject to conditions; or

(b) approve an application for a permit subject to conditions; or

(c)(b) refuse to approve an application for a permit.

(2) If the local government approves an application for a permit with or without conditions, it must issue to the applicant a permit in the form approved by the local government.

(3) Where the local government approves an application for a permit for an alfresco dining area with or without conditions, the local government must attach to the permit a plan showing the area where the alfresco dining area may be conducted, which will then form part of the permit.

(4) If the local government refuses to approve an application for a permit, it must give written notice of that refusal to the applicant.

(5) Where a clause of this local law refers to conditions which may be imposed on a permit or the grounds on which an application for a permit may be refused, the clause does not limit the power of the local government to impose other conditions on the permit or to refuse the application for a permit on other grounds.

12.3 Relevant considerations in determining application for granting a permit

(1) In determining an application for a permit, the local government is to have regard to—

(a) any relevant local government policies;

(b) the Competition Principles Agreement;

(c) the desirability of the proposed activity;

(d) the location of the proposed activity, including safety and health requirements, and the character and function of, the location; and

(e) such other matters as the local government may consider~~s~~ relevant.

(2) A local government may refuse to approve an application for a permit on any one or more of the following grounds—

(a) the application is inconsistent with a local government policy or would result in an activity being carried out contrary to this local law or any other written law;

(b) the applicant has committed a breach of any provision of this local law or of any other written law relevant to the activity in respect of which the permit is sought;

(c) the applicant is not a ~~desirable or suitable person to hold a permit~~fit and proper person to carry on the activity;

(d) the applicant is insolvent or under administration;

(e) the activity may result in traffic and pedestrian safety being adversely impacted;

(f) the activity is not in keeping with the surrounding land uses; or

(g) such other grounds as the local government considers relevant.

Division 2—Conditions on a permit

12.4 Examples of conditions

The local government may impose conditions on a permit relating to—

(a) the payment of a fee;

~~(a)~~(b) compliance with a standard or a policy of the local government adopted by the local government;

~~(b)~~(c) the duration and commencement of the permit, including the days and hours within which the activity the subject of the permit may be carried out or is prohibited;

~~(c)~~(d) the commencement of the permit being contingent on the happening of an event;

~~(d)~~(e) the rectification, remedying or restoration of a situation or circumstance reasonably related to the application;

~~(e)~~(f) the area or specific location within the district to which the permit applies, including any set back distances applicable to the activity;

~~(f)~~(g) the payment of a bond against possible damage, cleaning or other expenses;

~~(g)~~(h) the obtaining of public liability insurance in an amount and on terms reasonably required by the local government;

(i) the provision of an indemnity from the permit holder indemnifying the local government in respect of any injury to any person or any damage to any property which may occur in connection with the use of the public place or local government property by the permit holder;

(j) any prohibition or restriction concerning the—

(i) causing or making of any noise or disturbance which is likely to be a nuisance to persons in the vicinity of the permit holder;

(ii) the use of amplifiers, sound equipment and sound instruments;

(iii) the use of any lighting apparatus or device; or

~~(i)~~(iv) the use of signs;

(k) if the permit relates to the trading of food, the provisions to be made for the storage of cooked and uncooked food, and the storage and disposal of waste water; ~~and~~

(l) the designation of any place where trading is wholly or from time to time prohibited by the local government; and

~~(h)~~(m) any other matter that the local government considers fit or appropriate.

12.5 Imposing conditions under a policy

(1) In this clause—

policy means a policy of the local government adopted by the Council containing conditions subject to which an application for a permit may be approved under clause 12.2(1)(a).

(2) Under this Part 12, the local government may approve an application subject to conditions by reference to a policy.

(3) The local government is to give a copy of the policy, or the part of the policy which is relevant to the application for a permit, with the form of permit referred to in clause 12.2(2).

(4) An application for a permit is to be taken not to have been approved subject to the conditions contained in a policy until the local government gives the permit holder a copy of the policy or the part of the policy which is relevant to the application.

~~(1)~~(5) Sections 5.94 and 5.95 of the Act apply to a policy and for that purpose a policy is to be taken to be information within section 5.94(u)(i) of the Act.

12.6 Compliance with ~~and variations to~~ terms and conditions of permit

A permit holder must comply with any terms and conditions imposed on a permit, including any conditions as varied.

~~(1) A permit holder may apply to the local government to vary or remove any conditions imposed on a permit.~~

~~(2) In determining whether to vary any condition imposed on a permit, the local government must have regard to any relevant local government policy.~~

Division 3—General

12.~~7~~6 Duration of permit

~~(1)~~ A permit is valid for one year from the date on which it is issued unless it is—

(a) otherwise stated in this local law or in the terms and conditions of the permit; or

(b) suspended or cancelled under clause 12.1~~0~~.

12.~~8~~7 Renewal of permit

(1) A permit holder may apply to the local government in writing prior to expiry of a permit for the renewal of a permit.

(2) The provisions of—

(a) this Part 12 regarding an application for a permit; or

(b) any other provision of this local law relevant to the permit which is to be renewed,

apply to an application for the renewal of a permit with any necessary modifications.

12.9 Variation of permit

(1) The local government may by notice in writing to a person holding a permit vary a condition of the permit.

(2) The local government or an authorised person may direct a holder of a permit to move from one permitted area to another permitted area if more than one area is specified in the permit.

(3) A permit holder may apply to the local government to vary or remove any conditions imposed on a permit.

(4) In determining whether to vary any condition imposed on a permit, the local government will have due regard to any relevant local government policy.

12.10 ~~8~~ Transfer of permit

(1) An application may be made to the local government to transfer a valid permit.

(2) An application to transfer a permit must—

(a) be made in writing;

(b) be signed by the permit holder and the proposed transferee for the permit;

(c) provide such information as the local government may require to enable the application to be determined; and

(d) be forwarded to the local government together with any fee imposed and determined by the local government under and in accordance with sections 6.16 to 6.19 of the Act.

(3) The local government may—

(a) approve an application for the transfer of a permit;

(b) approve an application for the transfer of a permit subject to conditions; or

(c) refuse an application to transfer a permit.

(4) Where the local government approves an application for the transfer of a permit, the transfer may be effected by—

~~(i)~~(a) an endorsement on the permit signed by the ~~Chief Executive Officer~~ CEO or an authorised person; or

~~(ii)~~(b) issuing to the transferee a permit in the form determined by the local government.

(5) Where the local government approves an application for the transfer of a permit, it is not required to refund any part of any fee paid by the former permit holder.

(6) Alfresco dining permits are non-transferable.

12.11~~9~~ Production of permit

A permit holder must produce to an authorised person his or her permit immediately on being directed to do so by that authorised person.

12.12~~0~~ Cancellation or suspension of permit

(1) Subject to clause 13.1, a permit may be suspended or cancelled by the local government if—

(a) the permit was improperly obtained;

~~(a)~~(b) the permit holder has not complied with a condition of the permit;

(c) the permit holder has not complied with a provision of any written law which relates to the activity regulated by the permit; ~~or~~

(d) the activity regulated by the permit constitutes or will constitute an unacceptable risk to the safety of the public;

(e) the local government has approved an event in or near the place to which the permit applies;

(f) the local government or a utility requires access to or near the place to which the permit applies for the purposes of carrying out works in or near the vicinity of that place;

~~(b)~~(g) the permit holder has transferred or assigned or sought to transfer or assign the permit without the approval of the local government; or

~~(c)~~(h) a law is amended or repealed in a manner which is inconsistent with the terms and conditions of the permit and which renders the permit invalid, ineffective or contrary to law.

(2) If a permit is cancelled under clause 12.1~~2~~0(1), the permit holder—

(a) must return the permit to the local government as soon as practicable; and

(b) is to be taken to have forfeited any fees paid in respect of the permit.

~~(3) The local government may cancel or suspend a permit if the local government or a utility requires access to or near the place to which a permit applies for the purposes of carrying out works in or near the vicinity of that place.~~

~~(4)~~(3) On the cancellation or suspension of a permit under clause 12.1~~0~~2(1~~3~~)(f), the permit holder is, subject to clause 12.1~~0~~2(4~~5~~), to be taken to have forfeited any fees paid in respect of the permit.

~~(5)~~(4) Where a permit is cancelled or suspended under clause 12.1~~2~~0(1~~3~~)(f) through no fault of the permit holder, the local government may refund to the permit holder all or part of the fees paid in respect of what would otherwise have been the remaining term of the permit.

12.1~~3~~4 Nominee of permit holder

Where a permit holder by reason of illness, accident or other sufficient cause is unable to comply with this local law, the local government may, at the request of the permit holder, authorise another person to be a nominee of the permit holder for a specified period, and this local law and the conditions of the permit apply to the nominee as if ~~he or she was~~they were the permit holder.

12.14 Public liability insurance

Where, as a condition of a permit, the permit holder is required to obtain and maintain a public liability insurance policy, the permit holder must—

(a) effect and maintain a policy of insurance in the name of the permit holder in respect to any injury to any person or any damage to any property which may

occur in connection with the use of the local government property by the permit holder;

(b) ensure that any policy of insurance referred to in subclause 12.14(1)(a) indemnifies the local government in respect of any injury to any person or any damage to any property which may occur in connection with the use of the local government property by the permit holder;

(c) effect and maintain the policy of insurance referred to in subclause 12.14 (1)(a) for the duration of the permit;

(d) immediately notify the local government if the policy of insurance cover lapses, in which case the permit may be cancelled by the local government in accordance with clause 12.12;

(e) at any time requested by the local government, provide the local government with a certificate of currency confirming that public liability insurance cover is in place;

(f) ensure that, as a minimum, the permit holder's public liability insurance policy provides coverage of $20 million (twenty million dollars), or such other amount as the local government considers appropriate to the risk and liability involved in the activity authorised by the permit;

(g) upon the request of the local government (in its absolute discretion), increase the minimum value of coverage at the public liability insurance policy renewal date; and

(h) ensure that the public liability insurer of the permit holder is a reputable insurer licensed to conduct insurance business in Australia in accordance with the guidelines issued by the Australian Prudential Regulatory Authority.

12.15 Production of certificate of insurance

If the permit holder is required by the local government to hold public liability insurance as a condition of the permit, a permit holder must produce to an authorised person a current certificate of insurance upon the direction of that authorised person.

PART 13—OBJECTIONS AND APPEALS

13.1 Objection and appeal rights

Where the local government makes a decision as to whether it will—

(a) grant a person a permit or ~~consent~~approval; or

(b) renew, vary, transfer, suspend or cancel a permit or ~~consent~~ approval that a person has under this local law,

the provisions of Division 1 of Part 9 of the Act and regulation 33 of the Regulations apply to that decision.

PART 14—MISCELLANEOUS

Division 1—Authorised person

14.1 Authorised person to be obeyed

A person in or on local government property or a public place—

(a) must obey any lawful direction of an authorised person; and

(b) must not in any way obstruct or hinder an authorised person in the execution of his or her duties.

14.2 Persons may be directed to leave local government property or a public place

An authorised person may direct a person to leave local government property or a public place where ~~he or she~~the authorised person reasonably suspects that the person has contravened a provision of this local law.

Division 2—Notices

14.3 Liability for damage to local government property or a public place

(1) Where a person unlawfully damages local government property or a public place, the local government or an authorised person may by notice in writing to that person require that person within the time specified in the notice to, at the option of the local government, pay the costs of—

(a) reinstating the property to the state it was in prior to the occurrence of the damage; or

(b) replacing that property.

(2) On a failure to comply with a notice issued under clause 14.3(1), the local government may recover the costs referred to in the notice as a debt due to it.

14.4 Notice to redirect or repair sprinklers

Where a lawn or garden is being watered with a sprinkler, which is on the lawn or the garden, in a manner which causes or may cause an inconvenience or obstruction to any person using a thoroughfare, the local government or an authorised person may give a notice to the owner or the occupier of the land abutting the lawn or the garden requiring the owner or the occupier or both to move or alter the direction of the sprinkler or other watering equipment.

14.5 Notice to remove thing unlawfully placed on thoroughfare

Where any thing is placed on a thoroughfare contrary to this local law, the local government or an authorised person may give a notice to—

(a) the owner or the occupier of the property which abuts that portion of the thoroughfare where the thing has been placed; or

(b) such other person who may be responsible for the thing being so placed,

requiring the relevant person to remove the thing.

14.6 Notice to repair damage to thoroughfare

Where any portion of a thoroughfare has been damaged, the local government or an authorised person may by notice to the person who caused the damage order the person to repair or replace that portion of the thoroughfare.

14.7 Hazardous plants

(1) Where a plant in a garden creates or may create a hazard for any person using a thoroughfare, the local government or an authorised person may give a notice to the owner or the occupier of the land abutting the garden to remove, cut, move or otherwise deal with that plant so as to remove that hazard.

(2) Clause 14.7(1) does not apply where the plant was planted by the local government.

Division 3—Lost property

14.8 Lost property and unclaimed property in a locker

(1) A person who finds an article which may have been left on or lost by another person on local government property must immediately deliver that article to a manager, attendant or other employee of the local government.

(2) If an article in a locker is not claimed or collected at the expiry of the period of hire or before the close of operations of the local government property or public place on the date of hire, the article may be removed by an attendant or authorised person.

(3) In respect of any article removed from a locker or otherwise left on local government property, an authorised person, manager or attendant must record in the unclaimed property register—

(a) a description of the relevant article;

(b) the time and date when the article was removed from the locker or identified; and

(c) if an original receipt exists in respect of the hire of the locker, the time and date recorded on that original receipt.

(4) An authorised person, manager or attendant must ensure that an article removed from the locker or otherwise left on local government property is stored at a place for storing lost property determined by the local government.

(5) An authorised person, manager or attendant may deliver to a person an article recorded in the unclaimed property register provided that the attendant or authorised person has received—

(a) satisfactory evidence of the person's right to obtain the article;

(b) an accurate description of the article being claimed; and

(c) payment of any outstanding fees or storage charges.

(6) A person who receives delivery of an article from the unclaimed property register must, by way of acknowledging receipt of the article, write his or her name and address and sign his or her name in the unclaimed property register.

(7) ~~If a~~An article left on any local government property, that is not claimed or collected within a period of 1 month ~~the local government~~ may be disposed of by the ~~article in any manner that the local government sees fit.~~ CEO or an authorised person—

(a) if the value of the property is reasonably believed to have a realisable value more than 1% of the amount prescribed by regulation 30(3) of Regulations but not exceeding the amount prescribed, by handing the property to the Western Australian Police Force; or

(b) if the property is reasonably believed to be of less value than that the value in clause 14.8(7)(a)—

(i) by donation to a not for profit body incorporated under the *Associations Incorporations Act 2015*; or

~~(i)~~(ii) if unlikely to be of interest to a not for profit body, in any manner determined by the CEO or an authorised person.

(8) Adequate records must be kept by the local government of any articles of lost property disposed of pursuant to subclause 14.8(7).

~~(7)~~(9) This clause will not apply where a local government considers an item left on local government property or a public place to be, in its absolute discretion, suspicious or dangerous.

PART 15—ENFORCEMENT

Division 1—Notices given under this local law

15.1 Offence to fail to comply with a notice

A person who fails to comply with a notice given to him or her under this local law commits an offence.

15.2 Local government may undertake requirements of a notice

If a person fails to comply with a notice given to him or her under this local law, the local government may do, or arrange to be done, the thing specified in the notice and recover from the person to whom the notice was given, as a debt, the costs incurred in doing so.

Division 2—Offences and penalties

15.3 Offences and general penalty

(1) A person who—

(a) fails to do anything required or directed to be done under this local law; or

(b) does an act or omits to do an act contrary to this local law,

commits an offence.

(2) A person who commits an offence under this local law is liable, upon conviction to—

(a) a penalty not exceeding $~~5,000~~$10,000; and

(b) if the offence is a continuing offence, an additional penalty not exceeding $500 for each day or part of a day during which the offence has continued.

15.4 Prescribed offences

(1) An offence against an item specified in Schedule 1 is a prescribed offence for the purposes of section 9.16 of the Act.

(2) The amount of the modified penalty for a prescribed offence is that specified adjacent to the item in Schedule 1.

15.5 Form of notices

(1) For the purposes of this local law—

(a) where a vehicle is involved in the commission of an offence, the form of the notice referred to in section 9.13 of the Act is that of Form 1 in Schedule 1 of the Regulations;

(b) the form of the infringement notice give under section 9.16 of the Act is that of Form 2 in Schedule 1 of the Regulations; and

(c) the form of the notice referred to in section 9.20 of the Act is that of Form 3 in Schedule 1 of the Regulations.

(2) Where an infringement notice is given under section 9.16 of the Act in respect of an alleged offence against clause 2.4, the notice is to contain a description of the alleged offence.

Division 3—Person to give name and address on demand

15.6 Requirement to give name and address on demand

(1) An authorised person may—

(a) upon finding a person committing or having committed; or

(b) on reasonable grounds suspecting a person of having committed,

an offence against this local law, demand from the person the person's name, place of residence and date of birth.

(2) A person from whom information is demanded in accordance with clause 15.6(1) commits an offence if the person—

(a) refuses without lawful excuse to give the information; or

(b) gives information that is false or misleading in any material particular.

———

SCHEDULE 1—PRESCRIBED OFFENCES

[Clause 15.4(1)]

ITEM	CLAUSE	DESCRIPTION	MODIFIED PENALTY
1.	2.4	Failure to comply with a determination	$300
2.	3.1(1)	Carrying out an activity without a permit	$300
2.	3.1(1)(b)	Damaging a tree or plant etc. on local government property without a permit	$300
3.	3.1(1)(c)	Cutting, collecting or removing timber, firewood etc. on local government property without a permit	$300
4.	3.1(1)(d)	Planting any plant or sowing any seeds on local government property without a permit	$300
5.	3.1(1)(e)	Erecting a sign on local government property without a permit	$300
6.	3.1(1)(f)	Erecting a structure for public amusement etc. on local government property without a permit	$300
7.	3.1(1)(g)	Erecting a building or a refuelling site on local government property without a permit	$300
8.	3.1(1)(h)	Making an excavation on, erecting a fence or removing a fence on local government property without a permit	$300
9.	3.1(1)(i)	Erecting or installing structures on local government for supplying power, water etc. services without a permit	$300
10.	3.1(1)(j)	Depositing or storing any thing on local government property without a permit	$300
11.	3.1(1)(k)	Depasturing, tethering, driving or riding animals on local government property without a permit	$300
12.	3.1(1)(l)	Launching an aircraft or helicopter from or landing an aircraft into local government property without a permit	$300
13.	3.1(1)(m)	Camping on or lodging at local government property for the purpose of sleeping on local government property without a permit	$300
14.	3.1(1)(n)	Occupying a structure on local government property at night for the purpose of sleeping without a permit	$300
15.	3.1(1)(o)	Erecting a tent, camp, hut or similar structure on local government property in certain circumstances without a permit	$300
16.	3.1(1)(p)	Teaching, coaching or training person, animal or dog for profit in or on local government property without a permit	$300
17.	3.1(1)(q)	Conducting a function or undertaking a promotional activity on local government property without a permit	$300
18.	3.1(1)(r)	Charging a person for entry to local government property without a permit	$300
19.	3.1(1)(s)	Lighting a fire on local government property without a permit	$300
20.	3.1(1)(t)	Lighting, setting off or conducting a display of fireworks on local government property without a permit	$300
21.	3.1(1)(u)	Parachuting, hang-gliding, abseiling or base jumping from or onto local government property without a permit	$300
22.	3.1(1)(v)	Gambling or betting etc. on local government property without permit	$300
23.	3.1(1)(w)	Erecting, installing, operating or using devices for the emission and amplification of noise on local government property without a permit	$300
3.	3.2	Consuming or possessing liquor on local government property contrary to the local law	$300
24.	3.5	Failure of permit holder to comply with responsibilities	$300
5.	4.8 4.1	Unauthorised entry to local government property	$300
6.	6.1(1)4.2(1)	Entering local government without paying the required fee	$300
7.	4.3	Failure to comply with a direction to leave local government property	$300
258.	4.1 5.1	Behaviour on local government property or public place which	$5300

		interferes with others	
269.	4.25.2	Behaviour on local government property or public place detrimental to property	$3500
10.	5.3	Prohibited behaviour at major events	$300
2711.	4.35.4	Taking or injuring any fauna on local government property	$3500
12.	5.5	Removing, damaging or depositing flora without authorisation	$300
28.13.	4.45.6	Entering or remaining on local government property while drunk or under the influence of a prohibited drug	$3500
29.14.	4.55.7	Taking or consuming a prohibited drug on local government property	$3500
30.15.	4.65.8(1)	Smoking within a 5 metre radius of an entrance, exit or aperture of premises on local government property	$300
16.	5.8(2)	Using a vaping device in an area on local government property where smoking is restricted	$300
17.	5.8(3)	Failing to comply with a direction to cease smoking or vaping given by an authorised person.	$300
31.18.	4.75.9(1)(a)	Failing to wear adequate clothing to prevent indecent exposure on local government property	$300
32.19.	4.75.9(1)(b)	Loitering outside or acting in an inappropriate manner in a toilet block or change room facility on local government property	$300
33.20.	4.75.9(1)(c)	Entering or attempting to enter an occupied toilet or other compartment without the consent of the occupier	$300
34.21.	4.75.9(2)	Failing to comply with a direction to put on adequate clothing	$300
36.22.	4.105.10(2)	Failure to comply with a sign on local government property regarding conditions of use	$300
37.23.	5.1 6.1	Carrying out a prohibited activity at a public swimming pool or recreation community facility	$300
38.24.	56.5(1)	Conducting a controlled swimming or other sporting event, or carnival or competition without consent at a public swimming pool or recreationcommunity facility	$300
39.25.	56.6	Carrying out a prohibited activity at a beach or foreshore	$300
26.	6.7	Failing to comply with a sign or direction at the beach	$500
27.	6.8(1)(b)	Interfering with, damaging, or altering the natural structure or vegetation of a sand dune set aside by signs or fencing	$300
28	6.8(2)(a)	remove, tamper or damage any sign, fence or structure or thing placed by the local government to protect a sand dune or manage public access to it	$300
29	6.8(2)(b)	Entering a restricted sand dune area by scaling, crawling beneath, or passing through a fence or gate installed to prevent entry.	$300
41.30.	56.9	Driving or operating aon off-road vehicle on a beach or foreshore area	$3500
42.31.	56.10(2)	Falsely giving the appearance of a member of a surf lifesaving patrol	$300
43.32.	56.12(1)(a)	Fishing in an area where fishing is prohibited and designated by signsFishing in a prohibited area or contrary to this local law	$300
33	6.12(1)(b)	Fishing in an area set aside as a designated swimming area	$300
34	6.12(2)(a)	Cleaning fish or disposing of fish waste within 10 metres of a designated swimming area, or at a jetty or beach	$300
35	6.12(2)(b)	Cutting bait within 10 metres of a designated swimming area in a manner that may cause a nuisance	$300
36	6.12(3)	Fishing in an area designated for use by a person with a disability when a person with a disability wishes to use that area	$300
44.37.	56.1341(1)	Launching a boat from a prohibited area	$300
45.38.	56.1341(2)	Launching a personal watercraft in a prohibited area	$300
46.39.	56.142	Unauthorised entry to fenced off or closed local government property or thoroughfare	$300
47.40.	56.153(1)	Gender not specified using entry of toilet block or change room on local government property	$300
48.41.	56.164(2)	Storing a prohibited item in a locker on local government property	$300

~~49.~~42.	~~56~~.185	Using a shower in a prohibited manner	$300
~~50.~~43	~~56~~.196	Using a camera device to record or transmit an image in a toilet, shower or change room	$~~3~~500
~~51.~~.	~~5.17~~	~~Prohibited behaviour on major event locations~~	~~$300~~
~~53.~~44.	7.1(a)	Planting a plant on a thoroughfare in a prohibited manner	$300
~~54.~~45.	7.1(b)	Damaging a lawn or garden or removing any plant or part of a plant on or in a public place	$300
~~55.~~46.	7.1(c)	Repairing or servicing any vehicle on a verge	$300
~~56.~~47.	7.1(d)	Placing, allowing to be placed or allowing to remain on a thoroughfare or verge an obstructive or hazardous thing	$~~3~~500
~~57.~~48.	7.1(e)	Causing or permitting water from a hose or sprinkler to interfere with the use of any street, way or footpath by pedestrians	$300
~~58.~~49	7.1(f)	Playing games or sport in a prohibited manner on or in a thoroughfare	$300
~~59.~~50	7.1(g)	Riding a bicycle, electric rideable device, electric personal transporter, ~~or~~ wheeled recreational device, or similar device within a mall, arcade or verandah of a shopping centre	$300
~~60.~~.	~~7.1(h)~~	~~Creating a nuisance on or in a public place~~	~~$300~~
~~61.~~51.	7.2(1)(a)	Digging or creating a trench through or under a kerb or footpath without a permit	$300
~~62.~~52.	7.2(1)(b)	Damaging or removing a street tree without a permit	$~~3~~500
~~63.~~53.	7.2(1)(c)	Throwing, placing or depositing any thing on a verge without a permit	$300
~~64.~~54.	7.2(1)(d)	Damaging, removing or interfering with a thoroughfare, kerb, footpath or structure or sign erected on a thoroughfare without a permit	$~~300~~1000
~~65.~~55.	7.2(1)(e)	Causing an obstruction to a thoroughfare without a permit	$300
~~66.~~56.	7.2(1)(f)	Causing an obstruction to a water channel or a water course in a thoroughfare without a permit	$300
~~67.~~57.	7.2(1)(g)	Lighting a fire or burning any thing on a thoroughfare or verge without a permit	$10~~3~~00
~~68.~~58.	7.2(1)(h)(i)	Laying pipes under or providing taps on any verge without a permit	$300
~~69.~~59	7.2(1)(h)(ii)	Placing or installing prohibited materials on a thoroughfare without a permit	$300
~~70.~~60	7.2(1)(i)	Providing, erecting, installing or using a hoist or other thing for use over a thoroughfare without a permit	$300
~~71.~~61.	7.2(1)(j)	Interfering with the soil of or anything in a thoroughfare or taking anything from a thoroughfare without a permit	$300
~~72.~~62.	7.2(1)(k)	Driving any vehicle over or across a kerb or footpath except at a vehicle crossing without a permit	$300
~~73.~~63.	7.2(1)(l)	Driving a vehicle or permitting a vehicle to be driven across a kerb or footpath without a permit	$300
~~74.~~64.	7.2(1)(m)	Driving or taking a vehicle on a closed thoroughfare without a permit	$300
~~75.~~.	~~7.3~~	~~Depositing any thing or causing an obstruction to a thoroughfare, kerb or footpath~~	~~$300~~
65	7.4	Damaging a thoroughfare or anything belonging to or under the care control or management of the local government that is on a thoroughfare	$500
66	7.5 (1)(a)	Failing to take reasonable precautions to prevent damage to footpath or verge	$500
67	7.5 (1)(b)	Failing to ensure footpath remains in a safe and functioning state suitable for use by the public	$500
68	7.5(1)(c)	Failing to notify local government of existing footpath damage prior to commencement of works	$300
69	7.5(2)(a)	Failing to take reasonable precautions to prevent damage to footpath or verge	$500
70	7.7(1)(a)	Failing to take reasonable precautions to ensure that the street	$500

		tree is protected and not damaged during the course of works	
71	7.7(1)(b)	Failing to provide a tree protection zone comprising of a temporary barricade/fencing to protect a street tree during the construction works	$300
72.	7.7(1)(c)	Placing and storing of any building materials, building rubble and/or debris against the tree protection barricade or within the tree protection zone	$300
73.	7.7(1)(d)	Failure to ensure clear access is maintained at all times around a street tree to enable a local government to water the tree or carry out works	$300
74.	7.7(1)(e)	Failing to notify local government of existing damage to a street tree prior to commencement of works	$300
75.	7.7(3)	Causing significant damage to a street tree or causing its destruction	$500
~~76.~~76.	7.94(1)	Failure to obtain a permit for a temporary vehicle crossing	$300
~~77.~~77.	7.127(1)	Installing or maintaining a verge treatment ~~other than~~which is not a permissible verge treatment	$5300
~~78.~~78.	7.13(1)(a)~~7.7(4)~~	Failing to ensure clear sight visibility is maintained at all times~~Failure to properly maintain a verge treatment~~	$500~~$300~~
79	7.13(1)(b)	Failing to repair and make good any damage to the verge treatment	$500
80	7.13(1)(c)	Failing to keep verge treatment in good and tidy condition and avoid obstruction of any sort to any accessway, footpath or thoroughfare	$300
81.	7.13(1)(d)	Placing any obstruction on or around any verge treatment	$300
82.	7.13(1)(e)	Failing to ensure the level and grade of the verge remains consistent with surrounding levels to prevent hazard	
83.	7.13(1)(f)	Water or maintain a verge treatment so as to cause a nuisance or a hazard to any person	$300
~~79.~~84.	7.181(1)	Failure to properly display and maintain street number	$300
~~80.~~85.	7.192(1)	Placing or display a street number in a location causing confusion or which is misleading	$300
~~81.~~86.	7.192(2)	Adopting, using or displaying a street number other than the street number assigned.	$300
87	7.21(2)	Failure to comply with a notice to install temporary fencing	$300
~~82.~~88.	7.2214(2)	Failure to comply with a sign on a public place	$300
~~83.~~89.	8.2(12)	Erecting or placing etc. any advertising sign ~~in a prohibited manner~~contrary to the local law	$3500
~~84.~~90.	8.3(21)	Erecting or displaying a public interest sign without a permit	$300
~~85.~~91.	8.3(3)	Permit holder erecting or displaying a public interest sign in a prohibited manner	$300
~~86.~~92.	8.4(21)	Erecting or displaying a home open sign, display home sign or garage sale sign in a prohibited manner	$300
~~87.~~93.	8.5(21)	Erecting or displaying an other portable sign ~~contrary to local law~~in a prohibited manner	$300
~~88.~~94.	8.5(3)	Erecting or displaying more than one other portable sign per business	$300
~~89.~~95.	8.5(4)	Erecting or displaying any other portable sign on a local government verge ~~contrary to local law~~in a prohibited manner	$300
96	8.6(2)	Erecting or displaying election advertising in a prohibited manner	$500
~~90.~~.	~~8.6(1)~~	~~Erecting or displaying a seafood sign contrary to local law~~	~~$300~~
~~91.~~.	~~8.6(3)~~	~~Erecting or displaying a seafood sign which is a direction sign contrary to local law~~	~~$300~~
~~92.~~.	~~8.7(1)~~	~~Erecting or placing election advertising contrary to local law~~	~~$300~~
~~93.~~	~~8.7(2)(e)~~	~~Failing to maintain election advertising in good condition~~	~~$300~~
~~94.~~.	~~8.7(2)(g)~~	~~Failing to remove election advertising within 72 hours of close of~~	~~$300~~

		~~polls on election date~~	
~~95.~~	~~8.7(2)(i)~~	~~Failing to securely install election advertising~~	~~$300~~
97.	8.8	Refusing or failing to remove a sign for authorised works	$300
~~96.~~98.	8.9	Erecting an advertising sign without marking a name	$300
~~97.~~99.	9.1	Leaving an animal in a public place or local government property without a permit or authorisation	$300
~~98.~~100.	9.2(2)(a)	Allowing an animal to enter or remain on a thoroughfare	$300
~~99.~~101.	9.2(2)(b)	Allowing an animal with a contagious or infectious disease to enter local government property or a public place	$300
~~100.~~102.	9.2(2)(c)	Training or racing an animal on a thoroughfare	$300
~~101.~~103.	9.2(2)(d)	Allowing an animal to defecate on local government property or a thoroughfare and failing to remove defecation	$~~3~~500
~~102.~~104.	9.2(3)	Leading, riding or driving a horse on a thoroughfare in a built-up area without a permit or authorisation	$300
~~103.~~105.	9.4	Leaving a vehicle in a public place which causes an obstruction without a permit or authorisation	$300
~~104.~~106.	9.5	Failure to mark a shopping trolley with the name of its retailer	$300
~~105.~~107.	9.6	Leaving or discarding a shopping trolley in a public place other than an area set aside for shopping trolleys	$300
~~106.~~108.	9.9(2)	Failing to remove shopping trolley within ~~3~~ 24 hours	$~~3~~500
~~107.~~.	~~10.1~~	~~Carrying on trading in a restricted area without the express written consent of the local government~~	~~$300~~
~~108.~~109.	10.1(1)(a)	Carrying on trading or conducting a street market in a public place or on local government property ~~contrary to local law~~without a permit	$300
~~109.~~.	~~10.4(a)~~	~~Conducting a street market on or in a public place without a permit~~	~~$300~~
110	10.3	Failure of trader or person conducting street market to comply with obligations under local law	$300
~~110.~~111.	10.~~4~~5	Engaging in street entertaining on or in a public place without a permit	$300
~~111.~~112.	10.6(1)~~9~~	Failure of a holder of a permit for street entertaining to comply with obligations under local law	$300
113	10.6(2)	Failure to comply with directions issued by an authorised officer	$300
~~112.~~114.	11.1(2)	Establishing or conducting an alfresco dining area contrary to local law	$300
~~113.~~115.	11.3(1)	Failure of a holder of a permit for an alfresco dining area to comply with obligations	$300
~~114.~~116.	11.5(b)	Smoking ~~a tobacco product~~ in an alfresco dining area	$300
~~115.~~117.	11.6(2)	Failure to comply with direction of authorised person to remove tables, chairs, umbrellas or other chairs in an alfresco dining area	$300
~~116.~~118.	11.8	Failure to notify the local government of a change of ownership of an alfresco dining area	$300
~~117.~~119.	12.~~7~~5(1)	Failure to comply with terms and conditions of a permit	$300
~~118.~~120.	12.~~9~~12	Failure to produce permit upon request by an authorised person	$300
121.	12.14(1)(a)	Failing to obtain and maintain a public liability insurance required as a condition of a permit	$300
122.	12.15	Failure to produce a current certificate of insurance upon request by an authorised person	$300
~~119.~~123.	14.1(a)	Failure to obey a lawful direction of an authorised person	$300
~~120.~~124.	14.1(b)	Obstructing or hindering an authorised person in the execution of his or her duties	$~~3~~500
~~121.~~125.	15.1	Failure to comply with a notice	$~~3~~500
~~122.~~126.	15.6(2)(a)	Refusing to give name and address contrary to local law	$~~3~~500
~~123.~~127.	15.6(2)(b)	Giving false or misleading information regarding name and address etc.	$~~3~~500

~~SCHEDULE 2—MAJOR EVENTS~~

~~[Clause 5.17]~~

~~The following events are 'major events' for the purposes of the definition of 'major event' and Part 5, Division 5—~~

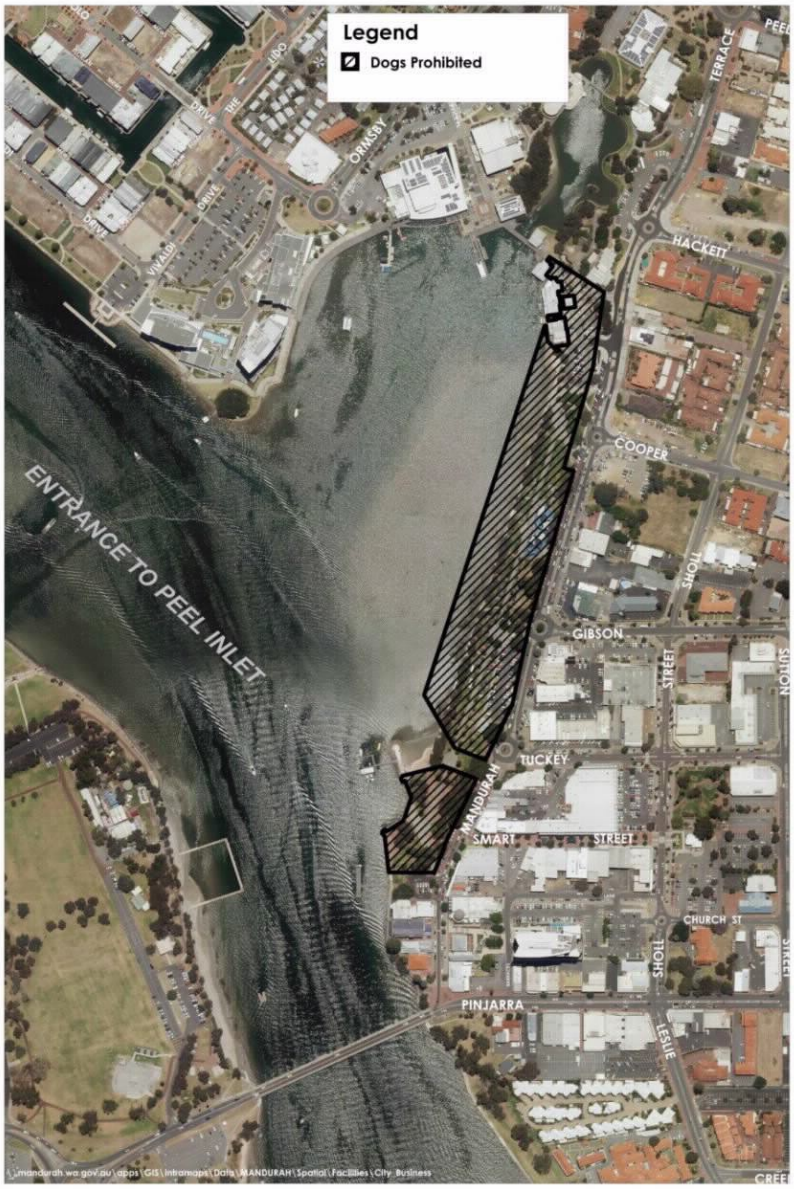
1. ~~'Mandurah Crab Fest', being the annual event commonly known by that name which takes place within the district;~~
2. ~~'Mandurah Children's Festival', being the annual event commonly known by that name which takes place within the district;~~
3. ~~'Community Christmas Pageant', being the annual event commonly known by that name which takes place within the district;~~
4. ~~'New Years Eve', being the annual event taking place on 31 December and 1 January of each year within the district;~~
5. ~~Any other event where the following factors apply—~~
   - (a) ~~audience and/or participation of more than 5000 people;~~
   - (b) ~~brings significant economic and social benefits to the Mandurah and Peel Region; and~~
   - (c) ~~includes significant social or community issues which require consideration (e.g. noise, road closures, safety impacts).~~

~~SCHEDULE 3—MAJOR EVENTS LOCATIONS~~

~~[Clause 5.17]~~

~~(a) 1. Subject to item 2 of this Schedule 3, for the purposes of clause 5.17(1)(a) and 5.17(1)(b), for all major events the major event location is the 'Eastern Foreshore', being Reserve 14004, on lot 2050—land register 3014/604, lot 350—land register 3024/434, lot 3024—land register 435, lot 701—land register 3164/905, lot 702—land register 3164/906 and Reserve 9633, on lot 503—land register 3157/246~~

~~2.~~



3. ~~For the purposes of clause 5.17(1)(a) in relation to the 'Mandurah Crab Fest' the following are additional major event locations—~~

~~(a) the 'Western Foreshore', being Reserve 27581 on lot 1561—land register 3014/635 and lot 1562—land register 3014/636;~~

~~(b) the 'Keith Holmes Reserve', being Reserve 48415 and Reserve 50593 on lot 324—land register 3157/982 and lot 500—land register 3162/28;~~

~~(c) the 'Boardwalk Precinct', being Reserve 42050 on lot 300—land register 3136/671; and~~

~~(d) the 'Smart Street Mall'.~~

———

Dated this XX day of XX 20XX.

The Common Seal of the City of Mandurah was affixed by authority of a resolution of the Council in the presence of—

~~RHYS WILLIAMS~~Amber Kearns, Mayor.

CASEY MIHOVILOVICH, Chief Executive Officer.

———————————

LOCAL GOVERNMENT ACT 1995

CITY OF MANDURAH

LOCAL GOVERNMENT PROPERTY AND PUBLIC PLACES LOCAL LAW 2016

Under the power conferred by the *Local Government Act 1995* and under all other powers enabling it, the Council of the City of Mandurah resolved on 9 May 2017 to make the following local law.

PART 1—PRELIMINARY

1.1 Short title

This local law may be cited as the *City of Mandurah Local Government Property and Public Places Local Law 2016*.

1.2 Commencement

This local law comes into operation 14 days after the date of its publication in the *Government Gazette*.

1.3 Application

(1) This local law applies throughout the district.

(2) Part 6, Division 2 of this local law applies to—

(a) rivers, water courses, tidal and non-tidal waters, in or outside but adjoining the district; and

(b) without limiting the generality of clause 1.3(2)(a), in the sea adjoining the district for a distance of 200 metres seaward from the low water mark at ordinary spring tides.

1.4 Repeal

The following local laws are repealed—

(a) Divisions 1, 2, 3 and 4 of Part III, Part IV, Division 1 of Part V, Part XIII, Part XV and Part XIX of the *City of Mandurah Consolidated Local Laws* published in the *Government Gazette* of 13 February 1998; and

(b) Part XII and Part XIV of the *City of Mandurah Consolidated Local Laws* published in the *Government Gazette* of 6 December 2000.

1.5 Meaning of the terms used in this local law

In this local law, unless the context otherwise requires—

Act means the *Local Government Act 1995* (WA);

advertising sign means a sign or advertisement used for the purposes of advertising or drawing attention to a product, business, person or event and includes election advertising and portable signs;

alfresco dining area means an area in which tables, chairs and other temporary structures are provided for the purpose of the supply of food or beverages or both to the public or the consumption of food or beverages or both by the public;

animal means any animal other than a cat or dog;

AS or AS/NZS means an Australian or New Zealand Standard as published by Standards Australia and amended from time to time;

authorised person means a person appointed by the CEO under section 9.10 of the Act to perform any of the functions of an authorised person under this local law;

attendant means an employee of the local government duly authorised to perform duties in connection with a community facility which is local government property;

bathing appliance means a float of any material, including surf skis, surf boards, sea kayaks, kickboards, Malibu boards, paddle boards, body boards, boats or any other device whether motorised or not, used or capable of being used for bathing or surf riding but does not include a boat or personal watercraft;

beach means the area of the sea adjoining the district for a distance of 200 metres seawards from the low-water mark at ordinary spring tides to either the toe of the sand dune or the commencement of vegetation or a man-made structure;

boat means any structure or vessel whether motorised or not and made or used to travel to or float on water or travel under water, excluding—

(a) personal watercraft; and

(b) bathing appliances;

Building Act means the *Building Act 2011* (WA);

Building Code Australia means the Building Code of Australia which is volumes 1 and 2, as amended from time to time, of the National Construction Code series published by, or on behalf of, the Australian Building Codes Board;

camera device means an apparatus for taking photographs or moving pictures and includes a mobile phone when used for this purpose;

carriageway has the meaning given to it in the *Road Traffic Code 2000*;

CEO means the Chief Executive Officer of the local government;

change room means a room designated for the changing of clothes and may include showers, toilets and hand washing basins;

charitable organisation means an institution, association, club, society or body whether incorporated or not, the objects of which are of a charitable, benevolent, religious, cultural, educational, recreational, sporting or other similar nature and from which no member receives any pecuniary profit except where the member is an employee or the profit is an honorarium;

closed thoroughfare means a thoroughfare wholly or partially closed by the local government under sections 3.50 or 3.50A of the Act;

commencement day means the day on which this local law commences under clause 1.2;

Commissioner of Main Roads WA means the person appointed under section 7 of the *Main Roads Act 1930* (WA) to be the Commissioner;

community facility means a facility owned or under the care, control or management of the local government accessible to the public for hire or use for recreational purposes and includes, but is not limited to, a hall, public swimming pool, library, community centre and recreation centre;

Competition Principles Agreement means the Competition Principles Agreement executed by each State and Territory of the Commonwealth and the Commonwealth of Australia on 11 April 1995;

Council means the council of the local government;

crossing means a crossing giving access from a public thoroughfare to—

(a) private land; or

(b) a private thoroughfare serving private land;

designated swimming area means an area of a beach or adjacent waters that has been set aside by the local government, and indicated by signs, patrol flags or other notices, for the purpose of swimming;

determination means a determination made under clause 2.1;

detrimental to the property includes—

(a) removing any thing from the local government property such as a rock, plant, fixture, fitting, chattel, equipment or furniture provided for the use, enjoyment or safety of any person;

(b) destroying, defacing or damaging a building or any thing on the local government property, such as a plant, fixture, chattel, equipment or furniture provided for the use, enjoyment or safety of any person; and

(c) causing environmental harm or nuisance on the local government property;

development approval means an approval issued under the local government's planning scheme;

display home sign means a portable sign erected and displayed to advertise that a display home is open for inspection;

district means the district of the local government;

drunk has the meaning provided in the *Liquor Control Act 1988*;

election advertising means any sign or advertisement which encourages persons to vote for a candidate, political party or referenda or matter relating to any federal, state or local government election;

election date means the date on which a federal, state or local government election is held;

electric personal transporter has the meaning given in the *Road Traffic Code 2000*;

electric rideable device has the meaning given in the *Road Traffic Code 2000*;

fauna means any animal indigenous to or which periodically migrates to any State or Territory of the Commonwealth or the territorial waters of the Commonwealth and includes, in relation to any such animal—

(a) any class of animal or individual members;

(b) the eggs or larvae; or

(c) the carcass, skin, plumage or fur;

fence means any structure used or functioning as a barrier, irrespective of where it is located and includes any affixed gate or screening;

Firearms Act means the *Firearms Act 2024* (WA);

fishing means to use any line, lure, rod, pot or other method for the purposes of catching marine life;

flora means all vascular plants other than plants recognised as weeds;

Food Act means the *Food Act 2008* (WA);

food business has the same meaning as given in the Food Act;

footpath has the meaning given in the *Road Traffic Code 2000* and includes a shared and dual use path;

foreshore area means the land along the edge of a body of water from the low-water mark at ordinary spring tides to either the toe of the sand dune or the commencement of vegetation or a man-made structure, but does not include a beach;

gaming means has the same meaning as in the *Gaming and Wagering Commission Act 1987*;

garage sale sign means a portable sign erected and displayed to advertise goods for sale at residential premises on a one-off or occasional basis;

home open sign means a portable sign erected and displayed to advertise that a home for sale is open;

intersection has the meaning given to it by the *Road Traffic Code 2000*;

liquor has the meaning given to it by the Liquor Act;

Liquor Act means the *Liquor Control Act 1988* (WA);

local government means the City of Mandurah;

local government policy means a policy or standard adopted by the local government;

local government property means any land or other thing except a thoroughfare which—

(a) is owned by the local government;

(b) is vested in the local government;

(c) is otherwise under the care, control or management of the local government, including under the *Land Administration Act 1997* (WA); or

(d) is an 'otherwise unvested facility' within the meaning of section 3.53 of the Act;

local public notice means notice given in accordance with the procedure set out in section 1.7 of the Act;

lot has the meaning given to it in the *Planning and Development Act 2005*;

major event means an event held on local government property or in a public place that is attended by more than 5000 persons;

manager means the person for the time being employed, contracted or appointed by the local government to manage any community facility, and includes any assistant or deputy;

nuisance means any activity, thing, condition, circumstance or state of affairs caused or contributed to by a person which—

(a) is injurious or dangerous to the health or safety of another person of normal susceptibility; or

(b) anything a person does or permits or causes to be done which interferes with, or is likely to interfere with, the enjoyment or safe use by another persons of their ownership or occupation of land or use of a public place; or

occupier has the meaning given to it by the Act, but does not include the local government;

off-road vehicle has the meaning given to that term by the *Control of Vehicles (Off-road Areas) Act 1978* (WA);

other portable sign means a portable sign other than a home open sign, display home sign or garage sale sign;

owner has the meaning given to it by the Act;

permissible verge treatment has the meaning given to it in clause 7.11 and includes any reticulation, pipes and sprinklers;

perform includes to play a musical instrument, sing, mime, dance, give an acrobatic or aerobic display or entertain, but does not include public speaking;

permit means a permit issued under this local law;

permit holder means a person who holds a valid permit;

permitted area means the area or areas, specified in a permit for the purpose of street entertaining, in which the permit holder may perform;

permitted time means the time or times, specified in a permit for the purpose of street entertaining, during which the permit holder may perform;

person responsible for the works in the context of Part 7, means—

(a) the applicant named on a building approval certificate, building permit or demolition permit issued under the Building Act; or

(b) the owner or occupier of the lot, if no building approval certificate, building permit or demolition permit has been issued under the Building Act;

personal watercraft means any vessel designed for the transport of 1 to 3 persons, other than a bathing appliance, that—

(a) is propelled by means of an inboard motor powering a water jet pump; and

(b) is designed to be steered by means of handlebars by a person sitting, standing or kneeling on the vessel and not within it;

planning scheme has the same meaning as “local planning scheme” in the *Planning and Development Act 2005*;

portable sign means a free standing portable advertising sign not permanently attached to a structure or fixed to the ground or pavement, and includes a ‘A’ frame sign;

premises for the purposes of clauses 2.8(1)(a) and 5.8 means a building, stadium or similar structure which is local government property, but not an open space such as a park or a playing field;

private property means any real property, parcel of land or lot that has a separate certificate of title, which is in private ownership or subject of a lease or agreement with a company or person enabling its use for private purposes and includes any building or structure thereon;

prohibited drug has the meaning given to it in the *Misuse of Drugs Act 1981* (WA);

promotional activity means the advertising of, promotion of, or raising of funds for, a particular group, product or service;

public interest sign means an advertising sign for an event that is open to the public to attend at no cost and is of significant interest to persons within, and visitors to,

the district, and which is being held on local government property or in a public place, but does not include election advertising;

public place includes a thoroughfare or place which the public are allowed to use, whether or not the thoroughfare or place is on private property, but does not include—

(a) premises on private property from which trading is lawfully conducted under a written law; or

(b) local government property;

Regulations means the *Local Government (Functions and General) Regulations 1996* (WA);

retailer means a proprietor of a shop in respect of which shopping trolleys may be provided for the use of customers of the shop;

sand dune means the established or incipient ridge(s) and depressions of sand and coastal vegetation adjacent to the beach, that extend inland to include the low-lying land depressions behind the ridges and includes areas identified by the local government as sand dunes by signs or otherwise;

shopping trolley means a container or receptacle on wheels provided by a retailer to enable a person to transport goods;

smoke and/or ***smoking*** means to—

(a) smoke, hold or otherwise have control over an ignited tobacco product;

(b) light a tobacco product; or

(c) use a vaping device;

street entertaining means any form of theatrical, artistic, musical, audio or visual performance and includes busking;

street market means a collection of stalls, stands, displays and vehicles used for trading or display on local government property or a public place for the purposes of selling goods, wares, merchandise, produce or services, or carrying out any other transaction;

street numbering means a number or numbers with or without an alphabetical suffix assigned to identify the street address of a property**;**

street tree means any tree or tall plant that has a wooden trunk and branches that grow from its upper part, planted or self-sown in the street, of an appropriate species and in an appropriate location in a public place for the purpose of contributing to the streetscape;

synthetic grass refers to artificial fibres made to look like natural grass;

surf lifesaving club means a surf lifesaving club affiliated with Surf Life Saving Western Australia Inc. or any branch thereof;

thoroughfare has the meaning given to it by the Act, but does not include a private thoroughfare which is not under the management or control of the local government;

tobacco product has the meaning given to it in the *Tobacco Products Control Act 2006* (WA);

trader means a person who carries on trading;

trading means—

(a) the selling or hiring of, the offering for sale or hire of, or the soliciting of orders for, goods or services in a public place or on local government property;

(b) displaying goods in a public place or local government property for the purpose of—

(i) offering them for sale or hire;

(ii) inviting offers for their sale or hire;

(iii) soliciting orders for them; or

(iv) carrying out any other transaction in relation to them,

and includes the setting up of a stall, or the conducting of a business at a stall;

(c) the going from place to place, whether or not public places, and—

(i) offering goods or services for sale or hire;

(ii) inviting offers or soliciting orders for the sale or the hire of goods or services; or

(iii) carrying out any other transaction in relation to goods and services;

Tree Protection Zone has the meaning given in "AS 4970-2009 Protection of trees on development sites" as amended from time to time;

vaping device *has the meaning given to it in the Therapeutic Goods Act 1989* (Cth) as applied by the *Therapeutic Goods Law Application Act 2024*;

vehicle includes—

(a) every conveyance and every object capable of being propelled or drawn on wheels, tracks or otherwise, including an off-road vehicle; and

(b) an animal being ridden or driven;

but excludes—

(c) a wheelchair or any device designed for use by physically impaired person on a footpath;

(d) a pram, a stroller or a similar device;

(e) a bicycle or wheeled recreational device;

(f) a shopping trolley; and

(g) a boat;

verge means that part of a thoroughfare that is between the carriageway and a lot which abuts the thoroughfare and includes a nature strip;

waterway means any area of water under the care, control and management of the local government or a person authorised by the local government to undertake such care, control or management on behalf of the local government;

Western Power means the body corporate known as the Electricity Networks Corporation established under section 4 of the *Electricity Corporations Act 2005* (WA) or such other entity established or constituted in its place or by which its functions have become exercisable; and

wheeled recreational device has the meaning given in the *Road Traffic Code 2000.*

1.6 Transitional

Any permit, licence, consent or authorisation issued in accordance with a local law listed in clause 1.4—

(a) is taken to be a permit granted under this local law;

(b) is to be valid for the period specified on the permit, licence, consent or authorisation; and

(c) may be earlier cancelled or suspended in accordance with this local law.

1.7 Application as to assistance animals

This local law is subject to any written law and any law of the Commonwealth about assistance animals as defined in section 9(2) of the *Disability Discrimination Act 1992* (Cth).

PART 2—DETERMINATIONS IN RESPECT OF LOCAL GOVERNMENT PROPERTY

Division 1—Determinations

2.1 Determinations as to use of local government property

The local government may make a determination in accordance with clause 2.2—

(a) setting aside specified local government property for the pursuit of all or any of the activities referred to in clause 2.7;

(b) prohibiting a person from pursuing all or any of the activities referred to in clause 2.8 on specified local government property;

(c) as to the matters in clauses 2.7(2) and 2.8(2); and

(d) as to any matter ancillary or necessary to give effect to a determination.

2.2 Procedure for making a determination

(1) The local government is to give local public notice of its intention to make a determination.

(2) The local public notice must state that—

(a) the local government intends to make a determination, the purpose and effect of which is summarised in the notice;

(b) a copy of the proposed determination may be inspected and obtained from the offices of the local government; and

(c) submissions in writing about the proposed determination may be lodged with the local government within 21 days after the date of publication.

(3) If no submissions are received under clause 2.2(2)(c), the local government is to decide—

(a) to give local public notice that the proposed determination has effect as a determination on and from the date of publication;

(b) to amend the proposed determination, in which case clause 2.2(5) will apply; or

(c) not to continue with the proposed determination.

(4) If submissions are received under clause 2.2(2)(c), the local government —

(a) is to consider those submissions; and

(b) is to decide—

(i) whether to amend the proposed determination; or

(ii) not to continue with the proposed determination.

(5) If the local government decides to amend the proposed determination, it is to give local public notice—

(a) of the effects of the amendments; and

(b) that the proposed determination has effect as a determination on and from the date of publication.

(6) If the local government decides not to amend the proposed determination, it is to give local public notice that the proposed determination has effect as a determination on and from the date of publication.

(7) A proposed amendment is to have effect as a determination on and from the date of publication of the local public notice referred to in clauses 2.2(3), 2.2(5) and 2.2(6).

(8) A decision under clauses 2.2(3) or 2.2(4) is not to be delegated by Council.

2.3 Discretion to erect a sign

The local government may erect a sign on local government property to give notice of the effect of a determination.

2.4 Determination to be complied with

A person must comply with a determination.

2.5 Register of determinations

(1) The local government is to keep a register of determinations made under clause 2.1, and of any amendments to or revocations of determinations made under clause 2.6.

(2) Sections 5.94 and 5.95 of the Act apply to the register referred to in clause 2.5(1) and for that purpose, the register is taken to be information within section 5.94(u)(i) of the Act.

2.6 Amendment or revocation of a determination

(1) The local government may amend or revoke a determination.

(2) The provisions of clause 2.2 are to apply to an amendment of a determination as if the amendment were a proposed determination.

(3) If the local government revokes a determination, it must give local public notice of the revocation and the determination will cease to have effect on and from the date of publication.

Division 2—Activities which may be pursued or prohibited on specified local government property as a result of a determination

2.7 Activities which may be pursued on specified local government property

(1) A determination may provide that specified local government property is set aside as an area on which a person may—

(a) bring, ride or drive an animal;

(b) take, ride or drive a vehicle, or a particular class of vehicle;

(c) fly or use a motorised model aircraft, car, ship, glider, rocket or other similar remotely piloted device;

(d) use a children's playground provided that the person is under an age specified in the determination, but the determination is not to apply to a person having the charge of a person under the specified age;

(e) launch, beach, retrieve or leave a boat;

(f) take or use a boat, or a particular class of boat;

(g) deposit refuse, rubbish or liquid waste, whether or not of particular classes, and whether or not in specified areas of that local government property;

(h) play or practice—

(i) golf or archery;

(ii) pistol or rifle shooting, but subject to compliance of that person with the Firearms Act; or

(iii) a similar activity, specified in the determination, involving the use of a projectile which, in the opinion of the local government, may cause injury and damage to a person or property; or

(i) ride a bicycle, an electric rideable device, an electric personal transporter, a wheeled recreational device, a sandboard or similar device; or

(j) wear no clothing.

(2) A determination may specify the extent to which and the manner in which an activity referred to in clause 2.7(1) may be pursued and in particular—

(a) the days and times during which the activity may be pursued;

(b) that any activity may be pursued on a class of local government property, specified local government property or all local government property;

(c) that an activity is taken to be prohibited on all local government property other than that specified in the determination;

(d) may limit the activity to a class of vehicles, boats, equipment or things, or may extend it to all vehicles, boats, equipment or things;

(e) may specify that the activity can be pursued by a class of persons or all persons; and

(f) may distinguish between different classes of the activity.

2.8 Activities which may be prohibited on specified local government property

(1) A determination may provide that a person is prohibited from pursuing all or any of the following activities on specified local government property—

(a) smoking in premises;

(b) riding a bicycle, an electric rideable device, an electric personal transporter, a wheeled recreational device, a sandboard or a similar device;

(c) taking, riding or driving a vehicle on the property or a particular class of vehicle;

(d) riding or driving a vehicle of a particular class or any vehicle above a specified speed;

(e) taking or using a boat, or a particular class of boat;

(f) the playing or practice of—

(i) golf, archery, pistol or rifle shooting; or

(ii) a similar activity specified in the determination involving the use of a projectile which, in the opinion of the local government may cause injury or damage to a person or property;

(g) the playing or practice of any ball game which may cause detriment to the property or any fauna on the property;

(h) the traversing of sand dunes or land which in the opinion of the local government has environmental value warranting such protection, either absolutely or except by paths provided for that purpose; and

(i) the use of a motorised model aircraft, car, ship, glider, rocket, or other similar remotely piloted device.

(2) A determination may specify the extent to which and the manner in which a person is prohibited from pursuing an activity referred to in clause 2.7(1) and, in particular—

(a) the days and times during which the activity is prohibited;

(b) that an activity is prohibited on a class of local government property, specified local government property or all local government property;

(c) that an activity is prohibited in respect of a class of vehicles, boats, equipment or things, or all vehicles, boats, equipment or things;

(d) that an activity is prohibited in respect of a class of persons or all persons; and

(e) may distinguish between different classes of the activity.

Division 3—Transitional

2.9 Existing signs to have effect as a determination

(1) Where a sign erected on local government property has been erected under a local law that is repealed by this local law, then it is to be taken to have effect as a determination under this local law on and from the commencement day, except to the extent that the sign is inconsistent with any provisions of this local law or any determination made under clause 2.1.

(2) Clause 2.5 does not apply to a sign referred to in clause 2.9(1).

PART 3—ACTIVITIES ON LOCAL GOVERNMENT PROPERTY

Division 1—When a permit is required

3.1 Activities needing a permit—general

(1) Subject to this local law, a person must not without a permit granted in accordance with Part 12—

(a) hire local government property;

(b) cut, break, damage, injure, deface, pull up, pick, remove, or destroy any tree, shrub, flower, grass, plant or flora of any kind on any local government property;

(c) cut, collect or remove any timber, firewood, stone, sand or other materials on local government property;

(d) plant any plant or sow any seeds on local government property;
(e) erect any sign on local government property;
(f) erect on local government property a structure for public amusement or for any other performance, whether for gain or otherwise;
(g) erect a building or a refuelling site on local government property;
(h) make any excavation on, erect a fence on or remove a fence from, local government property;
(i) erect or install any structure above or below ground which is local government property for the purpose of supplying any water, power, sewer, communication, television or similar service to a person;
(j) deposit or store any thing on local government property;
(k) depasture, tether, drive or ride any animal on local government property;
(l) launch an aircraft or helicopter from, or land an aircraft or helicopter into, local government property;
(m) camp on or lodge at local government property for the purpose of sleeping on local government property;
(n) occupy any structure, including a vehicle, at night for the purpose of sleeping on local government property;
(o) erect a tent, camp, hut or similar structure on local government property other than a beach shade or windbreak erected for use during the hours of daylight and which is dismantled during those hours on the same day;
(p) teach, coach or train for profit any person, animal or dog on or in local government property;
(q) conduct a function, event, or undertake any promotional activity, on local government property;
(r) charge any person for entry to local government property, unless the charge is for entry to land or a building hired by a charitable organisation;
(s) light a fire on local government property except in a facility provided for that purpose;
(t) light or set off any fireworks or conduct a fireworks display on local government property;
(u) parachute, hang glide, abseil or base jump from or onto local government property;
(v) play or practice on local government property—
(i) golf, archery or aim, shoot or throw a similar projectile; or

(ii) gun or rifle shooting including possession of a gun or rifle or means of discharging any projectile that may cause injury or damage to a person or property;

(w) conduct or take part in any gambling game or wagering contest or bet, or offer to bet, publicly on local government property;

(x) erect, install, operate or use any broadcasting, public address system, loudspeaker or other device for the amplification of sound on local government property, other than those used by a surf lifesaving club in the performance of its functions;

(y) film or make a recording for commercial gain on local government property; and

(z) unless an employee of the local government in the course of their duties or on an area set aside for that purpose—

(i) drive, ride or take any vehicle or particular class of vehicle on local government property; or

(ii) park or stop any vehicle on local government property.

(2) The local government may exempt by written notice—

(a) a person from compliance with clause 3.1(1) or any part thereof on the application by that person; or

(b) specified local government property or a class of local government property or any part thereof from the application of clause 3.1(1).

3.2 Possession and/or consumption of liquor

A person must not, on local government property, consume any liquor or have in his or her possession or under his or her control any liquor unless—

(a) it is permitted under the *Liquor Act;*

(b) any necessary permit has been obtained for that purpose; and

(c) the consumption of liquor does not, in the reasonable opinion of the local government or an authorised person, result in anti-social or unsafe behaviour or create a risk to members of the public accessing the local government property.

Division 2—Hiring local government property

3.3 Application for a permit to hire local government property

(1) The local government may—

(a) hire local government property to a person who makes an application for a permit for the hire of local government property under Part 12; and

(b) on the application of a person seeking a permit, waive the requirement to pay a hire fee or any part of a hire fee.

(2) The local government may determine that the requirements of this local law do not apply to the hiring of particular local government property or a class of local government property.

(3) A permit is not required where the local government property is subject to a lease, licence, facility hire or other legal instrument and the proposed use is within the scope of that agreement.

3.4 Decision on application where two or more applicants

In the event of two or more applications being made for the hire of the same local government property for the same date and time, the local government may determine, in its absolute discretion, which, if any, applicant may be granted a permit to hire the local government property.

3.5 Responsibilities of a permit holder

The holder of a permit must—

(a) take reasonable steps to maintain law and order by all in attendance at any function for which the local government property has been hired;

(b) ensure that an authorised person has unobstructed access to the local government property for the purpose of inspecting the property or enforcing any provision of this local law;

(c) prevent overcrowding;

(d) leave the local government property in a clean and tidy condition after its use;

(e) comply with a direction from the CEO or an authorised person to take the action specified in the direction for the purpose of maintaining public safety;

(f) report any damage or defacement of the local government property to the local government;

(g) prevent the sale, supply or consumption of any liquor on the local government property unless the permit allows it and a licence has been obtained under the Liquor Act for that purpose; and

(h) comply with any other direction given by the local government or an authorised person.

3.6 Conditions on use and hire

In addition to the conditions described in clause 12.4, the local government may impose conditions on the hire of local government property relating to—

(a) the purpose for which the local government property may be hired;

(b) the use of furniture, plants and effects;

(c) restrictions on the erection of materials associated with events or decorations inside and outside any building which is local government property;
(d) the number of persons that may attend any function in or on local government property;
(e) the right of the local government or an authorised person to reschedule or cancel a booking at any time during the course of an annual or seasonal booking;
(f) securing and locking up local government property at the end of each hire period;
(g) the prohibition of gaming unless a gaming approval has been obtained under the *Gaming and Wagering Commission Act 1987* (WA);
(h) requiring that the amplification of any noise or any noise emitted during the hire complies at all times with the *Environmental Protection (Noise) Regulations 1997* (WA); or
(i) any other matter that the local government considers fit or appropriate.

Division 3—Camping on local government property

3.7 Camping on local government property

(1) The maximum period for which the local government may approve an application for a permit in respect of the activities set out in clauses 3.1(1)(m) and 3.1(1)(o) is that provided in regulation 11(1) of the *Caravan Parks and Camping Grounds Regulations 1997* (WA).
(2) Any tent, camp, hut or similar structure erected in contravention of clause 3.1(1)(o) and associated goods may, subject to regulation 29 of the Regulations, be impounded.

PART 4—ENTRY ONTO LOCAL GOVERNMENT PROPERTY

4.1 Entry to local government property

A person, other than an authorised person performing a function or a contractor of the local government carrying out a contracted duty, must not—

(a) enter or leave any local government property other than by the public entrance or exit, except in an emergency;
(b) enter or remain on any local government property except on those days and during those times when access is available to the public; or
(c) enter any place that has been fenced off or closed to the public.

4.2 Payment of applicable fees for entry or participation

(1) Subject to clause 4.2(2), where a fee is payable for entry to local government property or participation in an activity on or in any local government property, a person must not enter that property or participate in the activity without first paying the applicable fee.

(2) The local government may exempt a person from compliance with clause 4.2(1) on the application of that person.

4.3 Refusal of entry and removal

(1) If an authorised person, manager or attendant reasonably suspects that a person is breaching, or has just breached, a provision of this local law or any other written law, an authorised person may refuse to allow entry or suspend entry to any local government property.

(2) A person who has been refused entry under clause 4.3(1) must immediately leave the local government property.

(3) If a person fails to comply with clause 4.3(2), an authorised person, manager or attendant may remove the person, or arrange for the person to be removed, from the local government property.

(4) A refusal or suspension under subclause (1) may be for any period of up to 12 months as determined by an authorised person.

(5) Clause 4.3(1) does not apply to a venue where Council or Committee meetings are held.

PART 5—BEHAVIOUR ON LOCAL GOVERNMENT PROPERTY OR PUBLIC PLACES

Division 1—General behaviour on and interference with local government property or public places

5.1 Behaviour which interferes with others

A person must not, in or on local government property or in a public place, behave in a manner which—

(a) is likely to or does interfere with, interrupt or disturb the enjoyment of a person who might use the property or who is using the property or public place;

(b) causes or is likely to cause a disturbance to nearby residents;

(c) otherwise creates a nuisance; or

(d) places the public at risk or interferes with the safety of others.

5.2 Behaviour detrimental to property

A person must not, in or on local government property or public place, behave in a way which is or might be detrimental to the property or public place unless authorised by the local government.

5.3 Behaviour at major events

Except with the written consent of the local government a person must not at any major event—

(a) smoke a tobacco product; or

(b) bring, or allow to remain, any animal, cat or dog

5.4 Taking or injuring any fauna

A person must not take, injure or kill, or attempt to take, injure or kill, any fauna which is on or above any local government property unless that person is authorised under a written law to do so.

5.5 Flora

Unless authorised to do so under a written law or with the written approval of the local government or an authorised person, a person must not—

(a) remove, damage or interfere with any flora that is on or above any local government property; or

(b) cultivate, plant or deposit any flora on local government property.

5.6 Drunk persons not to enter local government property

A person must not enter or remain on local government property while drunk or under the influence of a prohibited drug.

5.7 No prohibited drugs

A person must not take a prohibited drug onto or consume or use a prohibited drug on local government property.

5.8 No smoking

(1) A person must not smoke within a 5 metre radius of any entrance, exit or aperture of premises on local government property.

(2) The use of vaping devices for delivery of nicotine or other substances is not permitted to be used in any area on local government property where smoking is restricted.

(3) Where an authorised person reasonably believes that a person is contravening or has contravened clauses 5.8(1) or 5.8(2), the authorised person may direct the person to cease smoking.

5.9 Appropriate behaviour and adequate clothing

(1) A person over the age of 6 years must not on or in any local government property or public place—

(a) appear in public unless properly dressed in clothing which covers the body to prevent indecent exposure, except where the property is set aside for the wearing of no clothes under clause 2.7(1)(j);

(b) loiter outside or act in an inappropriate manner in any portion of a toilet block or change room facility; or

(c) without the consent of the occupier, enter or attempt to enter any toilet or other compartment which is already occupied.

(2) Where an authorised person, an attendant or a manager considers that the clothing of any person on local government property or in a public place is not proper or adequate to cover the body so as to prevent indecent exposure, the authorised person may direct that person to put on adequate clothing and that person must comply with that direction immediately.

Division 2—Signs

5.10 Signs

(1) The local government may erect a sign on local government property specifying any conditions of use which apply to that property.

(2) A person must comply with a sign erected under clause 5.10(1).

(3) A condition of use specified on a sign erected under clause 5.10(1) is—

(a) not to be inconsistent with any provision of this local law or any determination; and

(b) to be for the purpose of giving notice of the effect of a provision of this local law.

PART 6—SPECIFIC MATTERS RELATING TO TYPES OF LOCAL GOVERNMENT PROPERTY AND PUBLIC PLACES

Division 1—Community Facilities

6.1 General prohibitions

A person must not—

(a) obstruct an authorised person, manager or attendant in carrying out his or her duties;

(b) fail to comply with a direction given by an authorised person, manager or attendant—

(i) refusing admission to a person;
(ii) directing a person to leave a community facility; or
(iii) directing a person in relation to his or her use of a community facility;

(c) fail to comply with a direction given by an authorised person or manager suspending admission to a person;

(d) permit an animal, cat or dog to enter or remain in or about a community facility where such entry is prohibited by a sign;

(e) consume any food or drink in an area where consumption is prohibited by a sign; or

(f) foul or pollute the water in a public swimming pool.

6.2 Use of all or part of a community facility

An authorised person, manager or attendant may—

(a) direct that all or part of a community facility is for the use of certain persons to the exclusion of others; and

(b) direct a person as to that person's use of a community facility.

6.3 When entry and use may be refused

(1) An authorised person, manager or attendant may—

(a) refuse admission to;

(b) direct to leave; or

(c) cause to be removed from,

a community facility any person where any of the requirements set out in clause 6.3(2) are not being complied with or for any reason set out in clause 6.3(3).

(2) For the purposes of clause 6.3(1), the requirements are—

(a) children under the age of 5 years must be accompanied into a community facility by a responsible adult who is at least 16 years of age, and must be supervised by that responsible adult within arms' length at all times while within a community facility;

(b) a responsible adult can only be responsible for a maximum of 3 children under the age of 5 years at any one time; and

(c) subject to clause 6.3(2)(a), children under the age of 12 years must be accompanied into a community facility by a responsible adult who is at least 16 years of age and must be supervised by that responsible adult within line of sight at all times while within the community facility.

(3) For the purposes of clause 6.3(1), the reasons are—

(a) where the authorised person, manager or attendant reasonably suspects the person is—
  (i) suffering from any gastrointestinal disease, contagious, infectious or cutaneous disease or complaint, skin infection or has unhealed wounds;
  (ii) in an unclean condition;
  (iii) wearing unclean clothes; or
  (iv) under the influence of liquor or a prohibited drug;
(b) if the authorised person, manager or attendant is satisfied that—
  (i) such action is necessary or desirable to prevent a contravention of this local law; or
  (ii) the person is committing a breach of any provision of this local law; or
(c) by reason of his or her past or present conduct within or about a community facility, has created or is creating a nuisance.

6.4 Suspension of access to community facility

Subject to clause 4.3, an authorised person or manager may suspend admission for a minimum period of one day to any person who has committed a breach of any provision of this local law in relation to the community facility.

6.5 Carnivals

(1) A person, club, organisation or association must not conduct controlled swimming or other sporting events, carnivals or competitions at a community facility without the prior approval of the manager.
(2) The manager may grant such approval subject to any conditions considered fit by the manager and may withdraw that approval at any time.
(3) A person, club, organisation or association conducting a carnival or event at a community facility must take reasonable steps to—
  (a) prevent overcrowding;
  (b) ensure that no damage is done to the buildings or fencing or any other portion of the community facility; and
  (c) ensure that this local law is observed by all competitors, officials and spectators.

Division 2—Beaches and foreshore areas

6.6 General prohibitions

On a beach or foreshore area, a person must not obstruct, disturb, insult or neglect to obey the lawful directions of any authorised person or member of an on-duty surf lifesaving club patrol.

6.7 Compliance with signs and directions

A person must—

(a) comply with any sign erected on a beach, sand dune or foreshore area;

(b) comply with any lawful direction given by an authorised person, a patrol captain or a patrolling member of a surf lifesaving club patrolling the beach; and

(c) not enter any area designated as being used for any surf lifesaving activity, training, competition or carnival.

6.8 Sand dune protection

(1) On a beach or sand dune area—

(a) the local government may set aside by signs or fencing an area restricting or prohibiting entry due to sand dune rehabilitation or protection where the local government is satisfied the area has environmental value warranting such protection or poses a hazard to public safety; and

(b) a person must not interfere with, damage, or alter the natural structure or vegetation of a sand dune.

(2) A person must not, without permission of the local government or an authorised person—

(a) remove, tamper or damage any sign, fence or structure or thing placed by the local government to protect a sand dune or manage public access to it; or

(b) scale, crawl beneath, or pass through any fence or gate installed for the purpose of restricting the entry of persons or vehicles to avoid damage to the dune.

6.9 Use of off-road vehicles on beaches and foreshore areas

A person must not drive or operate an off-road vehicle on a beach or foreshore area unless that person is authorised to do so under any written law.

6.10 Surf lifesaving activities and identification of surf lifesaving patrol

(1) An authorised person, patrol captain or patrolling member of a surf lifesaving club authorised by that club to carry out duties set out in this clause may perform the following functions in the interests of maintaining safety at beaches in the district—

(a) patrol any beach;

(b) take onto any beach any lifesaving gear, including vehicles or boats that are used for lifesaving activities;

(c) indicate by signs or patrol flags, any designated swimming areas of a beach or adjacent water beyond the beach;

(d) indicate by signs any areas of a beach or the adjacent water beyond the beach where—
  (i) riding of surfboards or any other bathing appliance is prohibited;
  (ii) driving of boats is prohibited; or
  (iii) fishing is prohibited;
(e) regulate or designate any areas for the following activities—
  (i) conduct of training or surf lifesaving club carnivals; or
  (ii) establishing a first aid or command post;
(f) direct any person to—
  (i) swim within the designated swimming area indicated by signs or patrol flags; or
  (ii) leave the water during any period if, the authorised person, patrol captain or patrolling member is satisfied of potentially dangerous conditions or the sighting of a shark; and
(g) close any beach or part of any beach during any period of potentially dangerous conditions or sighting of a shark.

(2) A person who is not a patrolling member of a surf lifesaving patrol on duty must not give the impression that they are a patrolling member of a surf lifesaving patrol on duty.

(3) When any beach or part of any beach is closed in accordance with clause 6.10(1)(g) an authorised person or patrol captain of a surf lifesaving club must advise the CEO as soon as practicable.

6.11 Authority of local government employee to prevail

If the local government has authorised a person to perform a duty under clause 6.10(1) and a member of a surf lifesaving club is also authorised in relation to the same duty contemporaneously, the authority of an authorised person employed by the local government must prevail in the event of inconsistency.

6.12 Fishing

(1) A person must not fish in any area—
  (a) where fishing is prohibited by the local government and the prohibition is designated by signs; or
  (b) set aside by an authorised person or member of a surf lifesaving club patrol as a designated swimming area.

(2) A person must not, whether fishing is permitted or not—
  (a) clean fish or dispose of fish waste within 10 metres of a designated swim area in a manner that may cause a nuisance to members of the public; or

(b) cut bait within 10 metres of a designated swim area in a manner that may cause a nuisance to members of the public.

(3) A person who does not have a disability must not fish in an area which is designated and marked for use for fishing by a person with a disability unless there are no persons with a disability wanting to use that area at that time.

6.13 Boat launching

(1) A person must not launch a boat into the sea or from a foreshore area into any other body of water other than at a boat launching ramp designed, constructed and approved for that purpose or from the beach or foreshore area where this activity is permitted and designated by signs.

(2) A person must not launch a personal watercraft into the sea or from a foreshore area into any other body of water other than at a boat launching ramp designated, constructed and approved for that purpose, unless that person has the written approval of the local government to launch a personal watercraft from another location.

(3) Clauses 6.13(1) and 6.13(2) do not apply to any member of a surf lifesaving club or lifesaving patrol in the course of their duties, training or competition.

Division 3—Fenced or closed property

6.14 No entry to fenced or closed local government property

A person must not, unless authorised by the local government, enter local government property or fenced thoroughfare which has been fenced off or closed to the public by a sign or otherwise.

Division 4—Toilet blocks and change rooms

6.15 Only specified gender to use entry of toilet block or change room

(1) Where a sign on a toilet block or change room specifies that a particular entry of the toilet block or change room is to be used by—

(a) females, then a person of the male gender must not use that entry to the toilet block or change room; or

(b) males, then a person of the female gender must not use that entry to the toilet block or change room.

(2) Clause 6.15(1) does not apply to a child, when accompanied by a parent, guardian or caregiver where the child is—

(a) under the age of 6 years; or

(b) otherwise permitted by an authorised person to use the relevant entry.

6.16 Hire of lockers

(1) A person may hire a locker in or near a change room for the purpose of safekeeping articles.

(2) A person must not store in any locker a firearm or an offensive weapon or any article or substance that has been unlawfully acquired or which is a substance or article within the meaning of 'dangerous goods' under the *Dangerous Goods Safety Act 2004* (WA).

6.17 Inspection of lockers

An authorised person, manager or attendant may open and inspect the contents of a locker at any time, where the authorised person, manager or attendant reasonably suspects that a breach of this local law has occurred.

6.18 Use of showers

A person may use a shower in a change room provided that—

(a) the facilities must only be used by the person for the purpose of cleansing, bathing and washing themselves; and

(b) the facilities must not be used for the purposes of laundering or washing any clothing or other articles.

6.19 No use of camera devices in toilet blocks or change rooms

A person must not operate a camera device in any portion of a toilet block or change room to record or transmit an image.

PART 7—ACTIVITIES IN PUBLIC PLACES

Division 1—General

7.1 General prohibitions

Subject to this local law, a person must not—

(a) plant any plant on a thoroughfare—

(i) within the vicinity of an intersection that creates a sight line hazard in relation to pedestrians or drivers of vehicles using that intersection and which is not maintained at or below 0.5 metres in height; or

(ii) so that it is within 2 metres of a carriageway, except in the case of grass or a similar plant to grass;

(b) damage a lawn or garden on or in a public place or remove any plant or part of a plant from a lawn or garden on or in a public place unless—

(i) the person is the owner or occupier of the lot abutting that portion of the thoroughfare and the lawn, garden or the particular plant was installed or planted by that owner or occupier and is not a street tree; or

(ii) the person is acting under the authority of a written law;

(c) on a verge, repair or service any vehicle;

(d) place, allow to be placed or allow to remain on a thoroughfare or verge any thing that results in a hazard for any person using the thoroughfare or verge;

(e) cause or permit any water from a hose or sprinkler to interfere with the use of any street, way or footpath by pedestrians;

(f) play or participate in any game or sport so as to—

(i) cause danger to any person on a thoroughfare; or

(ii) obstruct the movement of vehicles or persons on a thoroughfare; or

(g) within a mall, arcade or verandah of a shopping centre, ride any bicycle, electric rideable device, electric personal transporter, wheeled recreational device or similar device.

7.2 Activities requiring a permit

(1) Subject to clause 7.2(2), a person must not without a permit—

(a) dig or otherwise create a trench through or under a kerb or footpath;

(b) damage a street tree or remove a street tree or part of a street tree, including the roots, which is on or in a public place irrespective of whether the street tree was planted by the owner or occupier of the lot abutting the thoroughfare or by the local government unless the person is acting under the authority of a written law;

(c) subject to Division 4 of this Part, throw, place or deposit any thing on a verge except for the purpose of removal by the local government under a bulk rubbish collection and then only in accordance with the terms and conditions and during the period of time advertised by the local government in connection with that collection;

(d) damage, remove or interfere with any part of a thoroughfare, kerb, footpath or any structure or sign erected on or in a thoroughfare by the local government or a person acting under written authority;

(e) cause any obstruction to a vehicle or a person using a thoroughfare as a thoroughfare;

(f) cause any obstruction to a water channel or a water course, including drainage swales, in a thoroughfare;

(g) light any fire or burn any thing on a thoroughfare or verge;

(h) unless installing, or in order to maintain, a permissible verge treatment—

(i) lay pipes under or provide taps on any verge; or

(ii) place or install, on any part of a thoroughfare, any thing such as crushed limestone, gravel, stone, flagstone, cement, concrete slabs, blocks, bricks, pebbles, plastic sheeting, kerbing, wood chips, bark or sawdust, including for the purposes of storage of stockpiling;

(i) provide, erect, install or use in or on any building, structure or land abutting a thoroughfare any hoist or other thing for use over the thoroughfare;

(j) interfere with the soil of, or anything in, a thoroughfare or take anything from a thoroughfare;

(k) drive any vehicle over or across a kerb or footpath except at a vehicle crossing;

(l) drive a vehicle or permit a vehicle to be driven across a kerb or footpath if such vehicle is so heavy or is of such a nature that it causes or is likely to cause damage to the kerb or the paving of the footpath; and

(m) drive or take a vehicle on a closed thoroughfare unless it is in accordance with any limit or exception specified in an order made under section 3.50 of the Act.

(2) The local government may exempt a person from compliance with clause 7.2(1) on the application of that person.

7.3 Obstructions

Where any thing is deposited or an obstruction is caused to a thoroughfare, kerb or footpath contrary to clauses 7.1 and 7.2, the local government may—

(a) remove or cause to be removed such deposit or obstruction; and

(b) recover the costs of doing so as a debt due to it.

Division 2 - Works affecting a thoroughfare

7.4 No damage to thoroughfare

A person must not alter, interfere with, remove or disturb, without lawful authority, a thoroughfare or anything belonging to or under the care, control or management of the local government that is on a thoroughfare, including but not limited to a footpath, verge or street tree.

7.5 Footpath and verge protection

(1) The owner, occupier, licensee or contractor who undertakes works on a private property adjacent to a footpath or verge, must—

(a) take all necessary precautions to ensure that the footpath or verge is not damaged during the course of the works;

(b) take all necessary action to ensure that the footpath or verge remains in a safe functional state suitable for use by the public; and

(c) notify the local government of any existing damage to the footpath or verge prior to the commencement of the works.

(2) A person who carries out any building or other operations or works necessitating the crossing of a footpath with vehicles that may cause damage to the footpath or verge, must ensure that—

(a) all reasonable precautions are taken to prevent damage to the footpath or verge during the course of the works; and

(b) heavy vehicles that access the private property, are to cross the footpath at the designated area for the proposed vehicle crossing.

(3) If a person fails to comply with subclause 7.5(1) or 7.5(2) and a footpath or verge is damaged during works undertaken on private property or works within the road reserve, the local government or an authorised person may by written notice to that person, require that person within the time stated in the notice, to pay the costs of reinstating or repairing the footpath or verge.

(4) On a failure to comply with a notice issued under subclause 7.5(3), the local government may recover the costs referred to in the notice as a debt due to it.

7.6 Liability for damage to thoroughfare

(1) Where a person unlawfully damages a thoroughfare or any thing belonging to or under the care, control or management of the local government that is on a thoroughfare, the local government may by written notice to that person require that person within the time stated in the notice to, at the option of the local government, pay the costs of—

(a) reinstating the thoroughfare or thing to the state it was in prior to the occurrence of the damage; or

(b) replacing that thing.

(2) On a failure to comply with a notice issued under subclause 7.6(1), the local government may recover the costs referred to in the notice as a debt due to it.

7.7 Street Tree Protection

(1) The owner, occupier, licensee or contractor who undertakes works on a private property adjacent to a street tree, must—

(a) take all necessary precautions to ensure that the street tree is protected and not damaged during the course of the works;

(b) provide a tree protection zone around the trunk of the tree comprising of temporary fixed barricade/fencing, measuring from the trunk of the tree, of at

least 2m by 2m (preferably with appropriate signage), erected around the tree to protect the root zone and tree during the construction works;

(c) not place or store any building materials, building rubble and/or debris against the tree protection barricade or within the tree protection zone;

(d) ensure clear access to the tree is maintained at all times to enable the local government to access the tree for watering or carry out any works to the tree as required; and

(e) notify the local government of any existing damage to the street tree or if the tree becomes damaged.

(2) Any person who causes damage to a street tree must pay the costs of the local government to carry out remedial works or to replace the street tree.

(3) Any person who causes significant damage to a street tree or its destruction, commits an offence.

(4) In instances where a tree is assessed by the local government as being significant in size, the barricade around the tree may need to be a greater distance from the tree trunk and this will be determined by the local government or an authorised person.

Division 3—Vehicle crossings

7.8 Vehicle crossings

The owner or occupier of land adjacent to a thoroughfare may install a vehicle crossing in accordance with the *Local Government (Uniform Local Provisions) Regulations 1996* and the local government's vehicle crossing specifications, as varied from time to time.

7.9 Temporary crossing

(1) Where it is likely that works on a lot will involve vehicles leaving a thoroughfare and entering the lot, the person responsible for the works must obtain a permit for the construction and use of a temporary crossing to protect the existing carriageway, kerb, drains, footpath and street trees where—

(a) a crossing does not exist; or

(b) a crossing does exist, but the nature of the vehicles and their loads is such that they are likely to cause damage to the crossing.

(2) If the local government approves an application for a permit for the purpose of clause 7.9(1), the permit is taken to be issued on the condition that, until such time as the temporary crossing is removed, the permit holder must keep the temporary crossing in good repair and in such a condition so as not to create any danger or obstruction to persons using the thoroughfare.

7.10 Removal of a redundant crossing

(1) Where works on a lot will result in a crossing no longer giving access to a lot, the crossing is to be removed and the kerb, drain, footpath, verge and any other part of the thoroughfare affected by the removal are to be reinstated to the satisfaction of the local government.

(2) The local government may give written notice to the owner or occupier of a lot requiring him or her to—

(a) remove any part of or all of a crossing which does not give access to the lot; and

(b) reinstate the kerb, drain, footpath, verge and any other part of the thoroughfare, which may be affected by the removal,

within the period of time stated in the notice.

Division 4—Verge treatments

7.11 Permissible verge treatments

(1) An owner or occupier of land which abuts a verge may, on that part of the verge, install a permissible verge treatment comprising—

(a) the planting and maintenance of a natural lawn that is not made of synthetic grass;

(b) the planting and maintenance of a garden provided that—

(i) it contains no plant or other vegetation of a thorny or poisonous nature or may otherwise create a hazard;

(ii) a clear and unobstructed access of at least 2 metres is maintained along that part of the verge where no footpath exists;

(iii) it does not include a wall or built structure; and

(iv) unobstructed access around signs, letterboxes, water meters, telecommunication pits, fire hydrants and manhole covers be maintained;

(c) the installation of an acceptable material; or

(d) a combination of subclause 7.11(a), 7.11(b), and/or 7.11(c), provided that no more than 50% of the verge area (including any approved footpath and/or vehicle crossing) is covered with an acceptable material.

(2) In this clause ***acceptable material*** means any material that creates an impervious or semi-permeable surface, and which appears on a list of acceptable materials approved by the local government and made publicly available.

(3) The local government may approve a greater proportion of acceptable material where the verge is less than 1.5 metres wide (excluding footpath) and it is not possible to maintain a natural lawn or garden.

(4) Any street tree planted on a verge must be of a species approved by the local government or an authorised person.

(5) The local government or an authorised person may by written notice, require a verge to be altered, if shedding of stormwater or flooding is likely to cause a nuisance to neighbours or users of a thoroughfare.

7.12 Only permissible verge treatments be installed

(1) A person must not install or maintain a verge treatment which is not a permissible verge treatment.

(2) The owner and occupier of the land abutting on a verge treatment referred to in subclause 7.12 (1) are each to be taken to have installed and maintained that verge treatment for the purposes of this clause and clause 7.13.

7.13 Obligations of owner or occupier

(1) An owner or occupier who installs or maintains a verge treatment must—

(a) ensure that clear sight visibility is maintained at all times for pedestrians, cyclists and motorists using the abutting street or using a driveway on land adjacent to the street for access to and from the street;

(b) ensure that the verge treatment does not cause injury to any person or damage or obstruct any street, pavement, kerb, drain, footpath, crossing of any pipe or cable, or tree planted by the local government and make good at such owner's or occupier's expense all such damage caused;

(c) keep the verge treatment in good and tidy condition and ensure where the verge treatment is a garden or a lawn, that any accessway, footpath or thoroughfare adjoining the verge are not obstructed by the verge treatment;

(d) not place or allow to remain any object, structure or material on or within the verge treatment area that obstructs access;

(e) unless authorised by the local government or an authorised person, ensure the level and grade of a verge remains consistent with the surrounding levels to prevent hazards;

(f) not water or maintain a verge treatment in such a manner as to cause a nuisance or hazard to any person, particularly any person using any street, footpath, or access way adjoining the verge; and

(g) ensure that any hardstand area is not used to provide formal verge parking, unless approved in writing by the local government.

7.14 Notice to owner or occupier

(1) The local government or authorised person may give a notice in writing to an owner or occupier of land abutting a verge, to make good any breach or remove all or any part of a verge treatment that does not comply with this Part, within the time specified in the notice.

(2) If the owner or occupier does not comply with a notice issued in accordance with clause 7.14(1), the local government may carry out any works to make good any breach of this local law.

7.15 Powers to carry out public works

(1) For the purposes of carrying out any works, the local government or any other authority empowered by law to dig up or carry out any other works on a street may, without notice and without being liable to compensate any person—

(a) dig up all or any part of a street; or

(b) disturb any verge treatment placed there by an owner or occupier of the adjacent land.

(2) Where the local government or an authority empowered to do so under a written law disturbs a verge, the local government or the authority—

(a) is not liable to compensate any person for that disturbance;

(b) may backfill with sand, if necessary, any garden or lawn; and

(c) is not liable to replace or restore any—

(i) verge treatment and, in particular, any hardstand, plant or any other acceptable material; or

(ii) sprinklers, pipes or other reticulation equipment.

7.16 Transitional

(1) In this clause, **former provisions** mean the local law of the local government which permitted certain types of verge treatments, whether with or without the consent of the local government, and which was repealed by this local law.

(2) A verge treatment which—

(a) was installed prior to the commencement day; and

(b) on the commencement day is a type of verge treatment which was permitted under and complied with the former provisions,

is to be taken to be a permissible verge treatment under this local law for so long as the verge treatment remains of the same type and continues to comply with the former provisions.

Division 5—Street numbers

7.17 Assignment of street numbering

(1) The local government or an authorised person may assign a street number to each property in a street, thoroughfare or way in the district having regard to its policy on street numbering so as to ensure unambiguous and easy identification of every individual property.

(2) The local government or an authorised person may from time to time assign another street number to a property instead of that which was previously assigned.

7.18 Street number to be displayed

(1) The owner or occupier of each property must display and maintain the current street number assigned by the local government in a conspicuous place on the front of the building, letterbox, fence or gate adjacent to the street fronting the property.

(2) A sign painted on the kerb adjacent to a property depicting the street number is satisfactory for the purposes of clause 7.18(1).

7.19 Location of number not to be misleading

(1) A person must not place or display the street number of the property in such a location as to cause confusion or be misleading.

(2) A person must not adopt, use or display a street number other than that street number assigned by the local government.

(3) Where the location of a street number causes confusion or is misleading, or an unauthorised street number is being used or displayed on a property, the local government or an authorised person may serve notice in writing on the owner or occupier of the land specifying remedial action to be taken and the time within which action must be taken.

Division 6—Fencing

7.20 Public place—clause 4(1) of Division 1, Schedule 3.1 of the Act

Each of the following places is specified as a public place for the purpose of clause 4(1) of Division 1 of Schedule 3.1 of the Act—

(a) a public place, as that term is defined in clause 1.5; and

(b) local government property.

7.21 Temporary fencing

(1) A person responsible for the works on a lot that adjoins or impacts a public place, waterway, or local government property may be required by a notice given by the local

government or an authorised person to install temporary fencing, to the reasonable satisfaction of the local government, for the purpose of protecting and conserving the environment or ensuring public safety.

(2) A person who fails to comply with a requirement under clause 7.21(1) commits an offence.

Division 7—Signs erected by the local government

7.22 Signs

(1) The local government may erect a sign on a public place specifying any conditions of use which apply to that place.

(2) A person must comply with a sign erected under clause 7.22(1).

(3) A condition of use specified on a sign erected under clause 7.22(1) is to be for the purpose of giving notice of the effect of the provision of a local law.

7.23 Transitional

Where a sign erected on a public place has been erected under a local law of the local government repealed by this local law, then on and from the commencement day, it is to be taken to be a sign erected under clause 7.22 if the sign is not inconsistent with any provisions of this local law.

PART 8—ADVERTISING DEVICES ON OR IN LOCAL GOVERNMENT PROPERTY OR PUBLIC PLACES

8.1 Relationship with planning scheme

The provisions of the local government's planning scheme and the terms of any development approval issued pursuant to that planning scheme will prevail over the provisions of Part 8 of this local law in the event of any inconsistency.

8.2 General prohibitions

(1) A person must not erect, place, post, paint or affix any advertising sign on, in or over local government property or a public place other than in accordance with this local law.

(2) Subject to clauses 8.3 to 8.7, a person must not, unless authorised by the local government in writing or a written law, erect or place an advertising sign on or in local government property or a public place—

(a) within 30 metres of a similar or identical advertising sign erected or placed for the same purpose;

(b) over any footpath where the resulting vertical clearance between the advertising sign is less than 2.5 metres;
(c) on any roundabout;
(d) on any natural feature, including a rock or tree, on a thoroughfare, or on any bridge or the structural approaches to a bridge;
(e) on—
(i) the Mandurah Estuary Bridge on Mandurah Road;
(ii) the Old Mandurah Bridge, or its replacement;
(iii) all fencing on the intersection of Mandurah Terrace and Pinjarra Road;
(iv) all fencing on the corner of Pinjarra Road and Sutton Street; or
(v) on any pedestrian overpass bridges in the district;
(f) in any location where, the local government or authorised person is satisfied that the advertising sign or portable direction sign is likely to—
(i) obstruct or impede the reasonable use of a thoroughfare or access to a place by any person;
(ii) obstruct a line of sight of drivers of vehicles along a thoroughfare, verge or vehicle crossing; or
(iii) create a hazard for any person using the thoroughfare or verge, including by obstructing or impeding the vision of a driver of a vehicle entering or leaving a thoroughfare or vehicle crossing; or
(g) by affixing with metal star pickets.

(3) Public liability insurance in respect of the erection or placement of the advertising sign must be obtained if required by the local government.

8.3 Public interest signage

(1) Public interest signage is subject to the general prohibitions outlined in clause 8.2.
(2) A person must not erect or display a public interest sign on or in any local government property or a public place unless that person has a permit issued by the local government for that purpose.
(3) A permit holder must not erect or display on or in local government property or a public place—
(a) subject to clause 8.3(3)(b), more than 6 public interest signs for one event at any one time within the district;
(b) more than 10 public interest signs for one event on the day on which the event is taking place within the district;
(c) more than one public interest sign for one event on or in the same location, including an intersection, within the district;

(d) subject to clause 8.3(3)(e), a public interest sign for a period longer than 10 days in any 6 month period within the district;

(e) a public interest sign for an event that occurs on a regular basis for a period longer than 3 days prior to the day on which the event takes place within the district;

(f) a public interest sign which is, at the absolute discretion of the local government, not of a professional standard and quality;

(g) a public interest sign in a position which—

(i) creates a hazard for pedestrians;

(ii) causes interference with the clear visual lines of sight required by motorists for the safe movement of vehicular traffic; or

(iii) is not secured in position in accordance with the requirements of the local government,

unless permitted by the terms and conditions of a permit;

(h) a public interest sign with colours that may cause confusion for motorists approaching an intersection controlled by traffic lights;

(i) a public interest sign which is not maintained in a good and orderly manner for the duration of the period that the public interest sign is on display;

(j) a public interest sign that exceeds dimensions of 2 metres in length x 1 metre high, unless permitted by the terms and conditions of a permit;

(k) on a verge, a public interest sign which is—

(i) less than 3 metres from the kerb line;

(ii) if there is no kerb line, less than 3 metres from the edge line or the edge of the seal where there is no edge line; and

(iii) less than 80 metres from the projection of the nearest kerb line of any intersecting road; or

(l) a public interest sign which is tied or secured to power poles or street lights, unless permitted by Western Power.

(4) The local government or authorised person may approve an advertising sign, that is not public interest signage, associated with an event in accordance with this local law, subject to any condition imposed by the local government.

8.4 Home open signs, display home signs and garage sale signs

(1) Home open signs, display home signs and garage sale signs are subject to the general prohibitions outlined in clause 8.2.

(2) A person must not erect or display a home open sign, display home sign or garage sale sign—

(a) which is constructed from a hard or sharp material that may create a hazard to pedestrians or road users should the sign be hit, knocked or blown over in the wind;
(b) which exceeds 0.6 square metres in area per sign face;
(c) which contains more than 2 sign faces;
(d) which exceeds 0.9 metres in height above the surrounding ground level or pavement;
(e) within 10 metres from any intersection;
(f) within 2 metres of any vehicle crossing;
(g) which exceeds 3 signs per individual home open, display home or garage sale, including the sign placed on the property on which the sale is being conducted or displayed;
(h) which is not free-standing and is affixed to any existing sign, post, power or light pole, or other structure;
(i) at a time other than—
(i) when the relevant home is open for inspection or garage sale is manned and goods are being offered for sale; and
(ii) one hour before and after the home is open for inspection of garage sale is manned and goods are being offered for sale;
(j) on a constructed footpath or within one metre of the road edge;
(k) which is more than 1 kilometre away from the property which is open for inspection or which is holding the garage sale; and
(l) within the road reserves of Pinjarra Road, Mandurah Road, Old Coast Road, Mandjoogoordap Drive or in the centre of a road where the road is divided by a traffic island.

(3) The local government may exempt a person from the requirements of clause 8.4(1) on the application of that person.

8.5 Other Portable Signs

(1) Other portable signs are subject to the general prohibitions outlined in clause 8.2.
(2) Subject to clause 8.6 any other portable sign must—
(a) not exceed 1.2 metres in height above the finished ground or pavement level;
(b) not contain more than 2 sign faces;
(c) not exceed 1 square metre total area on any single sign face;
(d) not be illuminated or incorporate reflective or fluorescent materials;
(e) not have moving parts once the sign is in place;

(f) contain writing that is of a professional standard and quality, and is appropriately maintained;

(g) in the case of any other portable sign relating to a business, only incorporate the name of the businesses operating from the lot and must not incorporate brand advertising;

(h) only be erected and displayed on pedestrian areas with the sign faces directed at pedestrians and not at drivers;

(i) not be erected and displayed within regional road reservations, as defined by the local government's planning scheme;

(j) in the case of an other portable sign relating to a business—

(i) be displayed in a location immediately adjacent to the business premises to which the sign relates; and

(ii) be removed at the close of trading each day and not displayed again until the business opens for trading the next day;

(k) not be erected or displayed so as to impede the reasonable use of local government property or a public place;

(l) not be erected or displayed within 1.8 metres of an intersection or crossing;

(m) not be fixed or attached to a building, wall, fence, pole, tree or other structure within a road reserve; and

(n) be removed and relocated at the request of a person authorised for the purpose of a special event, parade, road or footpath works, or other event.

(3) A person can only erect one other portable sign per business.

(4) A person can only erect an other portable sign on a verge of a road which is under the care, control and management of the local government if—

(a) that person has provided the local government with a current certificate for public liability insurance to an amount not less than $20 million (twenty million dollars), which notes that the cover extends to any sign that is located within a road reserve, and maintains that public liability insurance for the duration that the portable sign is so displayed;

(b) the portable sign is to be erected and displayed adjacent to and between the front of the business premises and the nearest kerb, as approved by the local government in writing;

(c) no part of the sign is to be less than 600 millimetres from the face of the nearest kerb or, if no kerb, from the edge of the nearest road surface or car parking bay; and

(d) the effective width of a footpath, pedestrian access way or similar access route is not reduced to less than 2 metres effective width.

8.6 Election advertising

(1) Election advertising is subject to the general prohibitions outlined in clause 8.2.

(2) If the local government approves an application for a permit for the erection or placement of an election sign on a thoroughfare, the application is to be taken to be approved subject to the sign—

(a) being erected at least 50m from any intersection, roundabout or traffic sign;

(b) having a display area less than 4.5 square metres;

(c) not being placed with the leading edge of the sign closer than 3.5 metres to the trafficable path of vehicles;

(d) being free standing and not being affixed to any existing sign, post, power or light pole, or similar structure;

(e) being placed so as not to obstruct or impede the reasonable use of a thoroughfare, or access to a place by any person;

(f) being placed so as not to obstruct or impede the vision of a driver of a vehicle entering or leaving a thoroughfare or crossing;

(g) being maintained in good condition;

(h) not being erected until 6 weeks prior to the election to which it relates has been officially announced;

(i) being removed within 72 hours of the close of polls on voting day;

(j) not being placed within 100m of any works on the thoroughfare;

(k) being securely installed;

(l) not being an illuminated sign;

(m) not incorporating reflective or fluorescent materials; or

(n) not displaying only part of a message which is to be read with other separate signs in order to obtain the whole message.

8.7 Notification regarding removal and impounding of advertising signs

(1) An authorised person may issue a person who has erected or placed an advertising sign on or in local government property or a public place with a notice requiring that person to remove the advertising sign within 24 hours, or earlier if, at the absolute discretion of the local government or an authorised person, the advertising sign is a potential hazard or nuisance to members of the public.

(2) An authorised person may remove or impound an advertising sign that has been erected or placed on or in local government property or a public place contrary to this local law.

8.8 Removal of sign for works

When directed to do so by an authorised person, a person who has displayed a sign on local government property or a public place will ensure that the sign is removed to permit any authorised work to be carried out.

8.9 Advertising sign to be marked

Each advertising sign erected in or on local government property or a public place must be clearly marked with the name of the person, organisation or business who erected the advertising sign.

8.10 Person or business taken to own advertising sign

In the absence of any proof to the contrary, an advertising sign is to be taken to belong to the person, organisation or business whose name is marked on the advertising sign.

PART 9—OBSTRUCTING ANIMALS, VEHICLES OR SHOPPING TROLLEYS ON OR IN LOCAL GOVERNMENT PROPERTY AND PUBLIC PLACES

Division 1—Animals

9.1 Leaving an animal on local government property or in a public place

(1) A person must not leave an animal, cat or dog on local government property or a public place so that it obstructs the use of any part of that local government property or public place unless that person—
   (a) has first obtained a permit; or
   (b) is authorised to do so under a written law or a determination made under this local law.

(2) A person does not contravene subclause 9.1(1) where the animal is secured or tethered for a period not exceeding 1 hour.

9.2 Prohibitions relating to animals

(1) In this clause, **owner** in relation to an animal includes—
   (a) the owner of the animal;
   (b) a person who has the animal in his or her possession or under his or her control; or
   (c) the occupier of any premises where the animal is ordinarily kept or ordinarily permitted to live.

(2) An owner of an animal must not—

(a) allow the animal to enter or remain for any time on any thoroughfare except for the use of the thoroughfare and unless it is led, ridden or driven;
(b) allow an animal which has a contagious or infectious disease to be led, ridden or driven in or on local government or a public place;
(c) train or race the animal on a thoroughfare; or
(d) subject to clause 9.2(4), allow the animal to defecate on local government property or in a public place.

(3) An owner of a horse must not lead, ride or drive the horse on a thoroughfare in a built-up area, unless the person does so under a permit or under the authority of a written law.

(4) An owner of an animal does not commit an offence if the defecation is immediately removed.

9.3 Removal of animals

An authorised person may remove or impound an animal left on or in local government property or a public place contrary to clause 9.1 in accordance with Subdivision 4 of Division 3 of Part 3 of the Act and regulation 29 of the Regulations.

Division 2—Vehicles

9.4 Leaving a vehicle in a public place

(1) A person must not leave a vehicle, or any part of a vehicle, in a public place so that it obstructs the use of any part of that public place, unless that person has first obtained a permit from the local government or is authorised to do so under a written law.

(2) Any vehicle left in contravention of clause 9.4(1) may be removed, impounded or disposed of by an authorised person in accordance with Subdivision 4 of Division 3 of Part 3 of the Act and regulation 29 of the Regulations.

Division 3—Shopping trolleys

9.5 Shopping trolley to be marked

A retailer must clearly mark its name or its trading name on any shopping trolley made available for the use of customers.

9.6 Person not to leave shopping trolley in a public place

A person must not leave or discard a shopping trolley on local government property or in a public place other than in an area designated for the storage of shopping trolleys.

9.7 Abandoned shopping trolley

If a shopping trolley is found discarded on local government property or in a public place, other than in an area designated for the storage of shopping trolleys, the local government may assume that the shopping trolley has been abandoned.

9.8 Retailer taken to own shopping trolley

In the absence of any proof to the contrary, a shopping trolley is to be taken to belong to a retailer whose name is marked on the shopping trolley at the nearest location.

9.9 Shopping trolley to be removed by retailer

(1) If a shopping trolley is found abandoned on local government property, in a public place, and in contravention of this Part, the local government or authorised person may advise a retailer whose name is marked on the shopping trolley, verbally or in writing of its location.

(2) A retailer must remove the shopping trolley within 24 hours of being advised.

9.10 Impounding of abandoned shopping trolley

(1) Subject to the provisions of the Act and regulation 29 of the Regulations, the local government or authorised person may remove, impound or dispose of any shopping trolley that is—

(a) left on a thoroughfare, verge, beach, natural area, waterway or any local government property or public place that is found to be abandoned in accordance with clause 9.7; and

(b) marked in accordance with clause 9.5.

(2) A retailer must pay any fees for removing and impounding abandoned shopping trolleys of the retailer within the period specified by the local government.

9.11 Retailer to be notified

The retailer must be notified in writing prior to the disposal of a shopping trolley of the retailer.

PART 10—TRADING IN PUBLIC PLACES AND LOCAL GOVERNMENT PROPERTY

Division 1—Traders and street markets

10.1 Trading and street market permits

(1) A person must not carry on trading or conduct a street market on local government property or in a public place unless—

(a) subject to clause 10.1(2), that person is—
(i) the holder of a valid permit for that purpose; or
(ii) an assistant specified in a valid permit for trading; and
(b) if required by the local government, public liability insurance in respect of the trading activity or street market has been taken out by the relevant permit holder.

(2) The local government may by written notice exempt a person or class of persons from the need to obtain a permit.

(3) In determining whether to grant an exemption under clause 10.1(2), the local government may have regard to the matters set out in any local government policy.

10.2 Exemptions from requirement to pay a fee

(1) The local government may waive any fee required to be paid by an applicant for a permit for the purpose of trading on making an application if the trading is carried on—
(a) at a portion of local government property or a public place adjoining the normal place of business of the applicant; or
(b) by a charitable organisation that—
(c) does not sublet space to commercial participants;
(d) does not involve commercial participants in the conduct of the stall or trading; and
(e) operates under a permit where any assistants specified in the permit are members of that charitable organisation.

(2) In this clause 10.2, *commercial participant* means any person who is involved in operating or in conducting any trading activity for personal gain or profit.

10.3 Obligations of traders and street markets

A trader or person conducting a street market must not—
(a) deposit, place or store any goods or equipment on any part of a thoroughfare so as to obstruct the movement of pedestrians or vehicles;
(b) use or cause to be used any apparatus or device including any flap or shelf, whereby the dimensions of a stall, vehicle or structure are increased beyond the area specified in any permit;
(c) fail to maintain a clear pedestrian access area of at least 2 metres in width adjacent to a building frontage, to provide for consistent unobstructed pedestrian access; or
(d) carry on trading from a public place unless there is adequate parking for customers' vehicles reasonably close to the place of trading.

Division 2—Street entertaining

10.4 When a permit is required for street entertaining

A person must not perform on or in local government property or a public place without a permit for the purpose of street entertaining.

10.5 Cancellation of a permit for street entertaining

The local government may cancel a permit for street entertaining if the local government or authorised person is satisfied that—

(a) the volume of sound caused by the permit holder in connection with the performance adversely affects the enjoyment, convenience or comfort of other persons or businesses in a public place; or

(b) the performance otherwise constitutes a nuisance.

10.6 Obligations of a permit for street entertaining

(1) A person holding a permit for street entertaining must not, except with the written approval of the local government, in a public place or on local government property—

(a) use or fire any weapon or object with sharp edges;

(b) perform any act that endangers the safety of the public;

(c) perform in public places so as to unduly interfere with vehicular or pedestrian traffic, public amenities or cause undue obstruction to others;

(d) perform any act of cruelty to an animal, cat or dog;

(e) have more than 4 people perform, unless otherwise authorised by the permit;

(f) unless otherwise authorised by the permit, allow any person under the age of 14 years to perform—

(i) during school hours on school days; and

(ii) between 7.00pm and 6.00am;

(g) sell or permit the sale of any music tapes, recordings, compact discs or merchandise unless authorised by the local government;

(h) act in an offensive or obscene manner; or

(i) place, install, erect, play or use any musical instrument or any device which emits music, including a loud speaker or an amplifier—

(i) other than in the permitted area; and

(ii) unless the musical instrument or device is specified in the permit.

(2) A person who performs in a public place or on local government property must comply with directions issued by an authorised officer, if the authorised officer is satisfied that—

(a) the street entertaining is causing a nuisance;
(b) the noise level is too high;
(c) the safety of the public or the person performing is compromised;
(d) the person performing has failed to keep their site safe and clean while working; or
(e) the person performing is interfering in any way with an approved event or activity.

(3) A person may be prohibited from performing in a public place in the district by a written notice from an authorised person.

PART 11—ALFRESCO DINING ON OR IN LOCAL GOVERNMENT PROPERTY OR PUBLIC PLACES

11.1 Permit required for alfresco dining area

(1) In clause 11.1(2)(c)(ii), '**private property**' means any property which is not local government property or a public place.

(2) Subject to clause 11.1(3), a person must not establish or conduct an alfresco dining area in or on local government property or a public place—
(a) unless the person has a permit for that purpose;
(b) unless the person is the proprietor of a food business or is acting on behalf of the proprietor of a food business;
(c) other than in a portion of local government property or a public place which—
(i) adjoins a food business; or
(ii) is adjacent to or in the immediate vicinity of a food business, provided that if the portion of local government property or public place is adjacent to private property, the person has the permission of the owner and occupier of that private property to establish and conduct an alfresco dining area on that adjacent portion of local government property or public place; and
(d) unless the person has public liability insurance in respect of the establishment and conduct of the alfresco dining area; and
(e) other than in accordance with a permit.

(3) The local government may exempt a person from any requirements in clause 11.1 on the application of that person.

11.2 Matters to be considered in determining an application

In determining an application for a permit to establish or conduct an alfresco dining area, the local government may consider, in addition to the relevant considerations described in clause 12.3, whether or not—

(a) the abutting food businesses are registered in accordance with the Food Act and whether the use of the food premises is permitted under the planning scheme;

(b) the alfresco dining area will comply with any other local law made by the local government under the Act;

(c) users of the alfresco dining area will have access to proper and sufficient sanitary and ablutionary conveniences as per the Building Code of Australia;

(d) the alfresco dining area would—

(i) obstruct the visibility or clear sight lines for pedestrians and motorists at an intersection of thoroughfares; or

(ii) impede pedestrian access;

(e) the proposed furniture is unsuitable, including whether or not the tables, chairs and other equipment including lighting to be used may obstruct or impede the use of the local government property or public place for the purposes for which it was designed;

(f) any abutting food businesses provide sufficient car parking bays for customers of the alfresco dining area; and

(g) the applicant is a fit and proper person.

11.3 Obligations of a permit holder for an alfresco dining area

(1) A holder of a permit for an alfresco dining area must—

(a) display the permit in a conspicuous place in the alfresco dining area or in the abutting food business and when requested by an authorised person or employee of the local government, produce the permit to him or her;

(b) ensure that the alfresco dining area is conducted at all times in accordance with the provisions of—

(i) this local law;

(ii) any other local law made under the Act; and

(iii) the Food Act;

(c) maintain a clear pedestrian access area of at least 2 metres in width adjacent to the building frontage, to provide for consistent unobstructed pedestrian access;

(d) ensure that the alfresco dining area is kept in a clean and tidy condition, including by maintaining the chairs, tables and other structures in the alfresco dining area in a good, clean and serviceable condition at all times;

(e) on the cancellation of the permit, the permit holder must at his or her cost, reinstate or restore the local government property or public place on which the alfresco dining area is established or conducted, to a condition consistent with the condition prior to the commencement of the alfresco dining area; and

(f) present an authorised person with a copy of a current certificate of public liability insurance upon the request of the authorised person.

(2) If, at the absolute discretion of the local government, any work is required to be carried out to an alfresco dining area, the local government may give notice to the permit holder to carry out that work specified within the notice within the time specified in the notice.

(3) In this part, “work” includes the removal, alteration, repair, reinstatement or construction of a street or footpath or any part of a street or footpath arising from or in connection with the setting up or conduct of an alfresco dining area.

11.4 Conditions on an alfresco dining area

In addition to the conditions described in clause 12.4, the local government may impose conditions or grant an exemption on the grant of a permit for an alfresco dining area relating to—

(a) the permit holder having non-exclusive rights to establish and conduct an alfresco dining area in the relevant area;

(b) the colour, number, type, form and construction, as the case may be, of any furniture which may be used in the alfresco dining area;

(c) the care, maintenance and cleaning of any furniture used in the alfresco dining area;

(d) the removal and storage of all furniture used in the alfresco dining area prior to the close of business of the abutting food business on any day that the alfresco dining area is operating;

(e) the removal of all furniture used in the alfresco dining area for the purposes of events or other activities of the local government;

(f) the requirement to maintain pedestrian access between the alfresco dining area and an abutting food business;

(g) the alfresco dining area not impeding or obstructing any local government property or public place used by either pedestrians or vehicles;

(h) the obtaining of public liability insurance in an amount and or terms reasonably required by the local government;

(i) the requirement to maintain clear sight lines for vehicles entering or leaving local government property, a thoroughfare or a vehicle crossing; and

(j) the payment of costs associated with the local government preparing the local government property or public place for use as an alfresco dining area including the reshaping of footpaths and marking the boundaries of the alfresco dining area.

11.5 No smoking areas

Subject to this local law if a permit is granted under this local law in respect of an alfresco dining area—

(a) the alfresco dining area is deemed to be a no smoking area; and

(b) a person must not smoke while in the alfresco dining area.

11.6 Removal of an unlawfully conducted alfresco dining area

(1) Where an alfresco dining area is conducted without a permit or in contravention of the terms or condition of a permit—

(a) an authorised person may direct a person or the holder of the permit to remove any tables, chairs, umbrellas or other equipment; and

(b) any tables, chairs, umbrellas or other equipment may be removed by an authorised person and impounded in accordance with the Act.

(2) If an authorised person directs a person or the holder of the permit to remove any tables, chairs, umbrellas or other equipment, that person must comply with the direction of the authorised person.

11.7 Temporary removal of an alfresco dining area

(1) The holder of a permit for an alfresco dining area must temporarily remove the alfresco dining area when requested to do so on reasonable grounds by an authorised person or a member of the police service or an emergency service.

(2) The holder of a permit for an alfresco dining area may replace the alfresco dining area removed under clause 11.7(1) as soon as the person who directed him or her to remove it allows it to be replaced.

11.8 Change of ownership of an alfresco dining area

Where the ownership of a food business subject to an alfresco dining permit changes, the new owner must notify the local government within 2 weeks of the change of ownership.

11.9 Terms and validity of an alfresco dining permit

Except where otherwise stated in the local law or on the permit an alfresco dining permit remains valid until—

(a) the proprietor of the food business changes;

(b) approved changes are made to an existing licence, including increase or reduction in area subject of the licence, or conditions under which the licence was granted;
(c) the public liability insurance policy required in accordance with 11.4(h) lapses, is cancelled or is no longer in operation;
(d) the permit is cancelled by the local government.

PART 12—PERMITS

Division 1—Applying for a permit

12.1 Application for a permit

(1) A person who is required to obtain a permit under this local law must apply for the permit in accordance with clause 12.1(2).
(2) An application for a permit under this local law must—
(a) be in the form determined by the local government;
(b) state the full name and address of the applicant;
(c) be signed by the applicant;
(d) in the case of an application for a permit for an alfresco dining area, be signed by the proprietor of the abutting food business adjacent to the portion of the local government property or public place to which the application relates;
(e) contain the information required by the form;
(f) contain any other information required for that particular type of permit under this local law; and
(g) be forwarded to the local government together with any fee imposed and determined by the local government under and in accordance with sections 6.16 to 6.19 of the Act.
(3) An application for a permit for the purposes of conducting trading or a street market on or in local government property or a public place must contain the following additional information (as applicable)—
(a) details of any location in which the applicant proposes to trade or conduct a street market;
(b) the period of time for which the permit is sought, together with the proposed days and hours of operation of the street market;
(c) the proposed goods and services which will be traded, sold, hired or offered for sale or hire by the trader or at a street market;
(d) details regarding public liability insurance held by applicant; and

(e) details of any proposed structure, stall or vehicle which may be used in conducting the trading or street market and a plan showing where any such structure, stall or vehicle will be located.

(4) An application for a permit for the purposes of a street entertaining must contain the following additional information (as applicable)—

(a) details of any location in which the applicant proposes to perform; and

(b) the period of time for which the permit is sought.

(5) An application for a permit for the purposes of an alfresco dining area must contain the following additional information—

(a) two copies of a plan and specifications of the proposed alfresco dining area on a scale of 1:50 showing—

(i) the location and dimensions of the proposed alfresco dining area including any footpath and the means by which the alfresco dining area is to be separated from the balance of the local government property or public place; and

(ii) the position of all tables, chairs and other structures proposed to be provided in the alfresco dining area including proximity to footpath and which of such items, if any, are to be retained within the alfresco dining area at all times;

(b) a colour photograph(s) or brochure(s) of the tables, chairs and other structures to be set up in the alfresco dining area;

(c) a description of the manner in which foodstuffs and other dining accessories are to be conveyed to, and protected from contamination within, the alfresco dining area;

(d) details regarding the public liability insurance taken out or to be taken out by the applicant in respect of the alfresco dining area; and

(e) be signed by the proprietor of the abutting food business adjacent to the portion of the local government property or public place to which the application relates.

(6) Before determining an application for a permit, the local government or an authorised person may require the applicant to provide additional information reasonably related to the application.

(7) If the local government or an authorised person makes a request under subclause 12.1(6) the local government or authorised person does not have to consider the application, or consider it further, until the request is complied with.

(8) The local government may refuse to consider an application for a permit which does not satisfy the requirements within clause 12.1(2).

(9) The local government may require an applicant to give local public notice of the application for the permit.

12.2 Decision on application for permit

(1) The local government may—
  (a) approve an application for a permit unconditionally or subject to conditions; or
  (b) refuse to approve an application for a permit.

(2) If the local government approves an application for a permit with or without conditions, it must issue to the applicant a permit in the form approved by the local government.

(3) Where the local government approves an application for a permit for an alfresco dining area with or without conditions, the local government must attach to the permit a plan showing the area where the alfresco dining area may be conducted, which will then form part of the permit.

(4) If the local government refuses to approve an application for a permit, it must give written notice of that refusal to the applicant.

(5) Where a clause of this local law refers to conditions which may be imposed on a permit or the grounds on which an application for a permit may be refused, the clause does not limit the power of the local government to impose other conditions on the permit or to refuse the application for a permit on other grounds.

12.3 Relevant considerations in determining application for granting a permit

(1) In determining an application for a permit, the local government is to have regard to—
  (a) any relevant local government policies;
  (b) the Competition Principles Agreement;
  (c) the desirability of the proposed activity;
  (d) the location of the proposed activity, including safety and health requirements, and the character and function of, the location; and
  (e) such other matters as the local government may consider relevant.

(2) A local government may refuse to approve an application for a permit on any one or more of the following grounds—
  (a) the application is inconsistent with a local government policy or would result in an activity being carried out contrary to this local law or any other written law;
  (b) the applicant has committed a breach of any provision of this local law or of any other written law relevant to the activity in respect of which the permit is sought;
  (c) the applicant is not a fit and proper person to carry on the activity;
  (d) the applicant is insolvent or under administration;
  (e) the activity may result in traffic and pedestrian safety being adversely impacted;

(f) the activity is not in keeping with the surrounding land uses; or

(g) such other grounds as the local government considers relevant.

Division 2—Conditions on a permit

12.4 Examples of conditions

The local government may impose conditions on a permit relating to—

(a) the payment of a fee;

(b) compliance with a standard or a policy of the local government adopted by the local government;

(c) the duration and commencement of the permit, including the days and hours within which the activity the subject of the permit may be carried out or is prohibited;

(d) the commencement of the permit being contingent on the happening of an event;

(e) the rectification, remedying or restoration of a situation or circumstance reasonably related to the application;

(f) the area or specific location within the district to which the permit applies, including any set back distances applicable to the activity;

(g) the payment of a bond against possible damage, cleaning or other expenses;

(h) the obtaining of public liability insurance in an amount and on terms reasonably required by the local government;

(i) the provision of an indemnity from the permit holder indemnifying the local government in respect of any injury to any person or any damage to any property which may occur in connection with the use of the public place or local government property by the permit holder;

(j) any prohibition or restriction concerning the—

(i) causing or making of any noise or disturbance which is likely to be a nuisance to persons in the vicinity of the permit holder;

(ii) the use of amplifiers, sound equipment and sound instruments;

(iii) the use of any lighting apparatus or device; or

(iv) the use of signs;

(k) if the permit relates to the trading of food, the provisions to be made for the storage of cooked and uncooked food, and the storage and disposal of waste water;

(l) the designation of any place where trading is wholly or from time to time prohibited by the local government; and

(m) any other matter that the local government considers fit or appropriate.

12.5 Imposing conditions under a policy

(1) In this clause—

policy means a policy of the local government adopted by the Council containing conditions subject to which an application for a permit may be approved under clause 12.2(1)(a).

(2) Under this Part 12, the local government may approve an application subject to conditions by reference to a policy.

(3) The local government is to give a copy of the policy, or the part of the policy which is relevant to the application for a permit, with the form of permit referred to in clause 12.2(2).

(4) An application for a permit is to be taken not to have been approved subject to the conditions contained in a policy until the local government gives the permit holder a copy of the policy or the part of the policy which is relevant to the application.

(5) Sections 5.94 and 5.95 of the Act apply to a policy and for that purpose a policy is to be taken to be information within section 5.94(u)(i) of the Act.

12.6 Compliance with terms and conditions of permit

A permit holder must comply with any terms and conditions imposed on a permit, including any conditions as varied.

Division 3—General

12.7 Duration of permit

A permit is valid for one year from the date on which it is issued unless it is—

(a) otherwise stated in this local law or in the terms and conditions of the permit; or

(b) suspended or cancelled under clause 12.12.

12.8 Renewal of permit

(1) A permit holder may apply to the local government in writing prior to expiry of a permit for the renewal of a permit.

(2) The provisions of—

(a) this Part 12 regarding an application for a permit; or

(b) any other provision of this local law relevant to the permit which is to be renewed,

apply to an application for the renewal of a permit with any necessary modifications.

12.9 Variation of permit

(1) The local government may by notice in writing to a person holding a permit vary a condition of the permit.

(2) The local government or an authorised person may direct a holder of a permit to move from one permitted area to another permitted area if more than one area is specified in the permit.

(3) A permit holder may apply to the local government to vary or remove any conditions imposed on a permit.

(4) In determining whether to vary any condition imposed on a permit, the local government will have due regard to any relevant local government policy.

12.10 Transfer of permit

(1) An application may be made to the local government to transfer a valid permit.

(2) An application to transfer a permit must—

(a) be made in writing;

(b) be signed by the permit holder and the proposed transferee for the permit;

(c) provide such information as the local government may require to enable the application to be determined; and

(d) be forwarded to the local government together with any fee imposed and determined by the local government under and in accordance with sections 6.16 to 6.19 of the Act.

(3) The local government may—

(a) approve an application for the transfer of a permit;

(b) approve an application for the transfer of a permit subject to conditions; or

(c) refuse an application to transfer a permit.

(4) Where the local government approves an application for the transfer of a permit, the transfer may be effected by—

(a) an endorsement on the permit signed by the CEO or an authorised person; or

(b) issuing to the transferee a permit in the form determined by the local government.

(5) Where the local government approves an application for the transfer of a permit, it is not required to refund any part of any fee paid by the former permit holder.

(6) Alfresco dining permits are non-transferable.

12.11 Production of permit

A permit holder must produce to an authorised person his or her permit immediately on being directed to do so by that authorised person.

12.12 Cancellation or suspension of permit

(1) Subject to clause 13.1, a permit may be suspended or cancelled by the local government if—
   (a) the permit was improperly obtained;
   (b) the permit holder has not complied with a condition of the permit;
   (c) the permit holder has not complied with a provision of any written law which relates to the activity regulated by the permit;
   (d) the activity regulated by the permit constitutes or will constitute an unacceptable risk to the safety of the public;
   (e) the local government has approved an event in or near the place to which the permit applies;
   (f) the local government or a utility requires access to or near the place to which the permit applies for the purposes of carrying out works in or near the vicinity of that place;
   (g) the permit holder has transferred or assigned or sought to transfer or assign the permit without the approval of the local government; or
   (h) a law is amended or repealed in a manner which is inconsistent with the terms and conditions of the permit and which renders the permit invalid, ineffective or contrary to law.

(2) If a permit is cancelled under clause 12.12(1), the permit holder—
   (a) must return the permit to the local government as soon as practicable; and
   (b) is to be taken to have forfeited any fees paid in respect of the permit.

(3) On the cancellation or suspension of a permit under clause 12.12(1)(f), the permit holder is, subject to clause 12.12(4), to be taken to have forfeited any fees paid in respect of the permit.

(4) Where a permit is cancelled or suspended under clause 12.12(1)(f) through no fault of the permit holder, the local government may refund to the permit holder all or part of the fees paid in respect of what would otherwise have been the remaining term of the permit.

12.13 Nominee of permit holder

Where a permit holder by reason of illness, accident or other sufficient cause is unable to comply with this local law, the local government may, at the request of the permit holder, authorise another person to be a nominee of the permit holder for a specified period, and this local law and the conditions of the permit apply to the nominee as if they were the permit holder.

12.14 Public liability insurance

Where, as a condition of a permit, the permit holder is required to obtain and maintain a public liability insurance policy, the permit holder must—

(a) effect and maintain a policy of insurance in the name of the permit holder in respect to any injury to any person or any damage to any property which may occur in connection with the use of the local government property by the permit holder;

(b) ensure that any policy of insurance referred to in subclause 12.14(1)(a) indemnifies the local government in respect of any injury to any person or any damage to any property which may occur in connection with the use of the local government property by the permit holder;

(c) effect and maintain the policy of insurance referred to in subclause 12.14 (1)(a) for the duration of the permit;

(d) immediately notify the local government if the policy of insurance cover lapses, in which case the permit may be cancelled by the local government in accordance with clause 12.12;

(e) at any time requested by the local government, provide the local government with a certificate of currency confirming that public liability insurance cover is in place;

(f) ensure that, as a minimum, the permit holder's public liability insurance policy provides coverage of $20 million (twenty million dollars), or such other amount as the local government considers appropriate to the risk and liability involved in the activity authorised by the permit;

(g) upon the request of the local government (in its absolute discretion), increase the minimum value of coverage at the public liability insurance policy renewal date; and

(h) ensure that the public liability insurer of the permit holder is a reputable insurer licensed to conduct insurance business in Australia in accordance with the guidelines issued by the Australian Prudential Regulatory Authority.

12.15 Production of certificate of insurance

If the permit holder is required by the local government to hold public liability insurance as a condition of the permit, a permit holder must produce to an authorised person a current certificate of insurance upon the direction of that authorised person.

PART 13—OBJECTIONS AND APPEALS

13.1 Objection and appeal rights

Where the local government makes a decision as to whether it will—

(a) grant a person a permit or approval; or

(b) renew, vary, transfer, suspend or cancel a permit or approval that a person has under this local law,

the provisions of Division 1 of Part 9 of the Act and regulation 33 of the Regulations apply to that decision.

PART 14—MISCELLANEOUS

Division 1—Authorised person

14.1 Authorised person to be obeyed

A person in or on local government property or a public place—

(a) must obey any lawful direction of an authorised person; and

(b) must not in any way obstruct or hinder an authorised person in the execution of his or her duties.

14.2 Persons may be directed to leave local government property or a public place

An authorised person may direct a person to leave local government property or a public place where the authorised person reasonably suspects that the person has contravened a provision of this local law.

Division 2—Notices

14.3 Liability for damage to local government property or a public place

(1) Where a person unlawfully damages local government property or a public place, the local government or an authorised person may by notice in writing to that person require that person within the time specified in the notice to, at the option of the local government, pay the costs of—

(a) reinstating the property to the state it was in prior to the occurrence of the damage; or

(b) replacing that property.

(2) On a failure to comply with a notice issued under clause 14.3(1), the local government may recover the costs referred to in the notice as a debt due to it.

14.4 Notice to redirect or repair sprinklers

Where a lawn or garden is being watered with a sprinkler, which is on the lawn or the garden, in a manner which causes or may cause an inconvenience or obstruction to any person using a thoroughfare, the local government or an authorised person may give a notice to the owner or the occupier of the land abutting the lawn or the garden requiring the owner or the occupier or both to move or alter the direction of the sprinkler or other watering equipment.

14.5 Notice to remove thing unlawfully placed on thoroughfare

Where any thing is placed on a thoroughfare contrary to this local law, the local government or an authorised person may give a notice to—

(a) the owner or the occupier of the property which abuts that portion of the thoroughfare where the thing has been placed; or

(b) such other person who may be responsible for the thing being so placed,

requiring the relevant person to remove the thing.

14.6 Notice to repair damage to thoroughfare

Where any portion of a thoroughfare has been damaged, the local government or an authorised person may by notice to the person who caused the damage order the person to repair or replace that portion of the thoroughfare.

14.7 Hazardous plants

(1) Where a plant in a garden creates or may create a hazard for any person using a thoroughfare, the local government or an authorised person may give a notice to the owner or the occupier of the land abutting the garden to remove, cut, move or otherwise deal with that plant so as to remove that hazard.

(2) Clause 14.7(1) does not apply where the plant was planted by the local government.

Division 3—Lost property

14.8 Lost property and unclaimed property in a locker

(1) A person who finds an article which may have been left on or lost by another person on local government property must immediately deliver that article to a manager, attendant or other employee of the local government.

(2) If an article in a locker is not claimed or collected at the expiry of the period of hire or before the close of operations of the local government property or public place on the date of hire, the article may be removed by an attendant or authorised person.

(3) In respect of any article removed from a locker or otherwise left on local government property, an authorised person, manager or attendant must record in the unclaimed property register—

(a) a description of the relevant article;
(b) the time and date when the article was removed from the locker or identified; and
(c) if an original receipt exists in respect of the hire of the locker, the time and date recorded on that original receipt.

(4) An authorised person, manager or attendant must ensure that an article removed from the locker or otherwise left on local government property is stored at a place for storing lost property determined by the local government.

(5) An authorised person, manager or attendant may deliver to a person an article recorded in the unclaimed property register provided that the attendant or authorised person has received—
(a) satisfactory evidence of the person's right to obtain the article;
(b) an accurate description of the article being claimed; and
(c) payment of any outstanding fees or storage charges.

(6) A person who receives delivery of an article from the unclaimed property register must, by way of acknowledging receipt of the article, write his or her name and address and sign his or her name in the unclaimed property register.

(7) An article left on any local government property, that is not claimed or collected within a period of 1 month may be disposed of by the CEO or an authorised person—
(a) if the value of the property is reasonably believed to have a realisable value more than 1% of the amount prescribed by regulation 30(3) of Regulations but not exceeding the amount prescribed, by handing the property to the Western Australian Police Force; or
(b) if the property is reasonably believed to be of less value than that the value in clause 14.8(7)(a)—
(i) by donation to a not for profit body incorporated under the *Associations Incorporations Act 2015*; or
(ii) if unlikely to be of interest to a not for profit body, in any manner determined by the CEO or an authorised person.

(8) Adequate records must be kept by the local government of any articles of lost property disposed of pursuant to subclause 14.8(7).

(9) This clause will not apply where a local government considers an item left on local government property or a public place to be, in its absolute discretion, suspicious or dangerous.

PART 15—ENFORCEMENT

Division 1—Notices given under this local law

15.1 Offence to fail to comply with a notice

A person who fails to comply with a notice given to him or her under this local law commits an offence.

15.2 Local government may undertake requirements of a notice

If a person fails to comply with a notice given to him or her under this local law, the local government may do, or arrange to be done, the thing specified in the notice and recover from the person to whom the notice was given, as a debt, the costs incurred in doing so.

Division 2—Offences and penalties

15.3 Offences and general penalty

(1) A person who—
   (a) fails to do anything required or directed to be done under this local law; or
   (b) does an act or omits to do an act contrary to this local law,
   commits an offence.

(2) A person who commits an offence under this local law is liable, upon conviction to—
   (a) a penalty not exceeding $$10,000; and
   (b) if the offence is a continuing offence, an additional penalty not exceeding $500 for each day or part of a day during which the offence has continued.

15.4 Prescribed offences

(1) An offence against an item specified in Schedule 1 is a prescribed offence for the purposes of section 9.16 of the Act.

(2) The amount of the modified penalty for a prescribed offence is that specified adjacent to the item in Schedule 1.

15.5 Form of notices

(1) For the purposes of this local law—
   (a) where a vehicle is involved in the commission of an offence, the form of the notice referred to in section 9.13 of the Act is that of Form 1 in Schedule 1 of the Regulations;
   (b) the form of the infringement notice give under section 9.16 of the Act is that of Form 2 in Schedule 1 of the Regulations; and
   (c) the form of the notice referred to in section 9.20 of the Act is that of Form 3 in Schedule 1 of the Regulations.

(2) Where an infringement notice is given under section 9.16 of the Act in respect of an alleged offence against clause 2.4, the notice is to contain a description of the alleged offence.

Division 3—Person to give name and address on demand

15.6 Requirement to give name and address on demand

(1) An authorised person may—

(a) upon finding a person committing or having committed; or

(b) on reasonable grounds suspecting a person of having committed,

an offence against this local law, demand from the person the person's name, place of residence and date of birth.

(2) A person from whom information is demanded in accordance with clause 15.6(1) commits an offence if the person—

(a) refuses without lawful excuse to give the information; or

(b) gives information that is false or misleading in any material particular.

———

SCHEDULE 1—PRESCRIBED OFFENCES

[Clause 15.4(1)]

ITEM	CLAUSE	DESCRIPTION	MODIFIED PENALTY
1.	2.4	Failure to comply with a determination	$300
2.	3.1(1)	Carrying out an activity without a permit	$300
3.	3.2	Consuming or possessing liquor on local government property contrary to the local law	$300
4.	3.5	Failure of permit holder to comply with responsibilities	$300
5.	4.1	Unauthorised entry to local government property	$300
6.	4.2(1)	Entering local government without paying the required fee	$300
7.	4.3	Failure to comply with a direction to leave local government property	$300
8.	5.1	Behaviour on local government property or public place which interferes with others	$500
9.	5.2	Behaviour on local government property or public place detrimental to property	$500
10.	5.3	Prohibited behaviour at major events	$300
11.	5.4	Taking or injuring any fauna on local government property	$500
12.	5.5	Removing, damaging or depositing flora without authorisation	$300
13.	5.6	Entering or remaining on local government property while drunk or under the influence of a prohibited drug	$500
14.	5.7	Taking or consuming a prohibited drug on local government property	$500
15.	5.8(1)	Smoking within a 5 metre radius of an entrance, exit or aperture of premises on local government property	$300
16.	5.8(2)	Using a vaping device in an area on local government property where smoking is restricted	$300
17.	5.8(3)	Failing to comply with a direction to cease smoking or vaping given by an authorised person.	$300
18.	5.9(1)(a)	Failing to wear adequate clothing to prevent indecent exposure on local government property	$300
19.	5.9(1)(b)	Loitering outside or acting in an inappropriate manner in a toilet block or change room facility on local government property	$300
20.	5.9(1)(c)	Entering or attempting to enter an occupied toilet or other compartment without the consent of the occupier	$300
21.	5.9(2)	Failing to comply with a direction to put on adequate clothing	$300
22.	5.10(2)	Failure to comply with a sign on local government property regarding conditions of use	$300
23.	6.1	Carrying out a prohibited activity at a community facility	$300
24.	6.5(1)	Conducting a controlled swimming or other sporting event, or carnival or competition without consent at a community facility	$300
25.	6.6	Carrying out a prohibited activity at a beach or foreshore	$300
26.	6.7	Failing to comply with a sign or direction at the beach	$500
27.	6.8(1)(b)	Interfering with, damaging, or altering the natural structure or vegetation of a sand dune set aside by signs or fencing	$300
28	6.8(2)(a)	remove, tamper or damage any sign, fence or structure or thing placed by the local government to protect a sand dune or manage public access to it	$300
29	6.8(2)(b)	Entering a restricted sand dune area by scaling, crawling beneath, or passing through a fence or gate installed to prevent entry.	$300
30.	6.9	Driving or operating an off-road vehicle on a beach or foreshore area	$500
31.	6.10(2)	Falsely giving the appearance of a member of a surf lifesaving patrol	$300

32.	6.12(1)(a)	Fishing in an area where fishing is prohibited and designated by signs	$300
33	6.12(1)(b)	Fishing in an area set aside as a designated swimming area	$300
34	6.12(2)(a)	Cleaning fish or disposing of fish waste within 10 metres of a designated swimming area, or at a jetty or beach	$300
35	6.12(2)(b)	Cutting bait within 10 metres of a designated swimming area in a manner that may cause a nuisance	$300
36	6.12(3)	Fishing in an area designated for use by a person with a disability when a person with a disability wishes to use that area	$300
37.	6.13(1)	Launching a boat from a prohibited area	$300
38.	6.13(2)	Launching a personal watercraft in a prohibited area	$300
39.	6.14	Unauthorised entry to fenced off or closed local government property or thoroughfare	$300
40.	6.15(1)	Gender not specified using entry of toilet block or change room on local government property	$300
41.	6.16(2)	Storing a prohibited item in a locker on local government property	$300
.42.	6.18	Using a shower in a prohibited manner	$300
43	6.19	Using a camera device to record or transmit an image in a toilet, shower or change room	$500
44.	7.1(a)	Planting a plant on a thoroughfare in a prohibited manner	$300
45.	7.1(b)	Damaging a lawn or garden or removing any plant or part of a plant on or in a public place	$300
46.	7.1(c)	Repairing or servicing any vehicle on a verge	$300
47.	7.1(d)	Placing, allowing to be placed or allowing to remain on a thoroughfare or verge an obstructive or hazardous thing	$500
.48.	7.1(e)	Causing or permitting water from a hose or sprinkler to interfere with the use of any street, way or footpath by pedestrians	$300
49	7.1(f)	Playing games or sport in a prohibited manner on or in a thoroughfare	$300
50	7.1(g)	Riding a bicycle, electric rideable device, electric personal transporter, wheeled recreational device, or similar device within a mall, arcade or verandah of a shopping centre	$300
51.	7.2(1)(a)	Digging or creating a trench through or under a kerb or footpath without a permit	$300
52.	7.2(1)(b)	Damaging or removing a street tree without a permit	$500
53.	7.2(1)(c)	Throwing, placing or depositing any thing on a verge without a permit	$300
54.	7.2(1)(d)	Damaging, removing or interfering with a thoroughfare, kerb, footpath or structure or sign erected on a thoroughfare without a permit	$1000
55.	7.2(1)(e)	Causing an obstruction to a thoroughfare without a permit	$300
56.	7.2(1)(f)	Causing an obstruction to a water channel or a water course in a thoroughfare without a permit	$300
57.	7.2(1)(g)	Lighting a fire or burning any thing on a thoroughfare or verge without a permit	$1000
58.	7.2(1)(h)(i)	Laying pipes under or providing taps on any verge without a permit	$300
59	7.2(1)(h)(ii)	Placing or installing prohibited materials on a thoroughfare without a permit	$300
60	7.2(1)(i)	Providing, erecting, installing or using a hoist or other thing for use over a thoroughfare without a permit	$300
61.	7.2(1)(j)	Interfering with the soil of or anything in a thoroughfare or taking anything from a thoroughfare without a permit	$300
62.	7.2(1)(k)	Driving any vehicle over or across a kerb or footpath except at a vehicle crossing without a permit	$300
63.	7.2(1)(l)	Driving a vehicle or permitting a vehicle to be driven across a kerb or footpath without a permit	$300
64.	7.2(1)(m)	Driving or taking a vehicle on a closed thoroughfare without a permit	$300
65	7.4	Damaging a thoroughfare or anything belonging to or under the care control or management of the local government that is on a	$500

		thoroughfare	
66	7.5 (1)(a)	Failing to take reasonable precautions to prevent damage to footpath or verge	$500
67	7.5 (1)(b)	Failing to ensure footpath remains in a safe and functioning state suitable for use by the public	$500
68	7.5(1)(c)	Failing to notify local government of existing footpath damage prior to commencement of works	$300
69	7.5(2)(a)	Failing to take reasonable precautions to prevent damage to footpath or verge	$500
70	7.7(1)(a)	Failing to take reasonable precautions to ensure that the street tree is protected and not damaged during the course of works	$500
71	7.7(1)(b)	Failing to provide a tree protection zone comprising of a temporary barricade/fencing to protect a street tree during the construction works	$300
72.	7.7(1)(c)	Placing and storing of any building materials, building rubble and/or debris against the tree protection barricade or within the tree protection zone	$300
73.	7.7(1)(d)	Failure to ensure clear access is maintained at all times around a street tree to enable a local government to water the tree or carry out works	$300
74.	7.7(1)(e)	Failing to notify local government of existing damage to a street tree prior to commencement of works	$300
75.	7.7(3)	Causing significant damage to a street tree or causing its destruction	$500
76.	7.9(1)	Failure to obtain a permit for a temporary vehicle crossing	$300
77.	7.12(1)	Installing or maintaining a verge treatment which is not a permissible verge treatment	$500
78.	7.13(1)(a)	Failing to ensure clear sight visibility is maintained at all times	$500
79	7.13(1)(b)	Failing to repair and make good any damage to the verge treatment	$500
80	7.13(1)(c)	Failing to keep verge treatment in good and tidy condition and avoid obstruction of any sort to any accessway, footpath or thoroughfare	$300
81.	7.13(1)(d)	Placing any obstruction on or around any verge treatment	$300
82.	7.13(1)(e)	Failing to ensure the level and grade of the verge remains consistent with surrounding levels to prevent hazard	
83.	7.13(1)(f)	Water or maintain a verge treatment so as to cause a nuisance or a hazard to any person	$300
84.	7.18(1)	Failure to properly display and maintain street number	$300
85.	7.19(1)	Placing or display a street number in a location causing confusion or which is misleading	$300
86.	7.19(2)	Adopting, using or displaying a street number other than the street number assigned.	$300
87	7.21(2)	Failure to comply with a notice to install temporary fencing	$300
88.	7.22(2)	Failure to comply with a sign on a public place	$300
89.	8.2(1)	Erecting or placing etc. any advertising sign contrary to the local law	$500
90.	8.3(2)	Erecting or displaying a public interest sign without a permit	$300
91.	8.3(3)	Permit holder erecting or displaying a public interest sign in a prohibited manner	$300
92.	8.4(2)	Erecting or displaying a home open sign, display home sign or garage sale sign in a prohibited manner	$300
93.	8.5(2)	Erecting or displaying an other portable sign in a prohibited manner	$300
94.	8.5(3)	Erecting or displaying more than one other portable sign per business	$300
95.	8.5(4)	Erecting or displaying any other portable sign on a local government verge in a prohibited manner	$300

96	8.6(2)	Erecting or displaying election advertising in a prohibited manner	$500
97.	8.8	Refusing or failing to remove a sign for authorised works	$300
98.	8.9	Erecting an advertising sign without marking a name	$300
99.	9.1	Leaving an animal in a public place or local government property without a permit or authorisation	$300
100.	9.2(2)(a)	Allowing an animal to enter or remain on a thoroughfare	$300
101.	9.2(2)(b)	Allowing an animal with a contagious or infectious disease to enter local government property or a public place	$300
102.	9.2(2)(c)	Training or racing an animal on a thoroughfare	$300
103.	9.2(2)(d)	Allowing an animal to defecate on local government property or a thoroughfare and failing to remove defecation	$500
104.	9.2(3)	Leading, riding or driving a horse on a thoroughfare in a built-up area without a permit or authorisation	$300
105.	9.4	Leaving a vehicle in a public place which causes an obstruction without a permit or authorisation	$300
106.	9.5	Failure to mark a shopping trolley with the name of its retailer	$300
107.	9.6	Leaving or discarding a shopping trolley in a public place other than an area set aside for shopping trolleys	$300
108.	9.9(2)	Failing to remove shopping trolley within 24 hours	$500
109.	10.1(1)(a)	Carrying on trading or conducting a street market in a public place or on local government property without a permit	$300
110	10.3	Failure of trader or person conducting street market to comply with obligations under local law	$300
111.	10.4	Engaging in street entertaining on or in a public place without a permit	$300
112.	10.6(1)	Failure of a holder of a permit for street entertaining to comply with obligations under local law	$300
113	10.6(2)	Failure to comply with directions issued by an authorised officer	$300
114.	11.1(2)	Establishing or conducting an alfresco dining area contrary to local law	$300
115.	11.3(1)	Failure of a holder of a permit for an alfresco dining area to comply with obligations	$300
116.	11.5(b)	Smoking in an alfresco dining area	$300
117.	11.6(2)	Failure to comply with direction of authorised person to remove tables, chairs, umbrellas or other chairs in an alfresco dining area	$300
118.	11.8	Failure to notify the local government of a change of ownership of an alfresco dining area	$300
119.	12.7(1)	Failure to comply with terms and conditions of a permit	$300
120.	12.12	Failure to produce permit upon request by an authorised person	$300
121.	12.14(1)(a)	Failing to obtain and maintain a public liability insurance required as a condition of a permit	$300
122.	12.15	Failure to produce a current certificate of insurance upon request by an authorised person	$300
123.	14.1(a)	Failure to obey a lawful direction of an authorised person	$300
124.	14.1(b)	Obstructing or hindering an authorised person in the execution of his or her duties	$500
125.	15.1	Failure to comply with a notice	$500
126.	15.6(2)(a)	Refusing to give name and address contrary to local law	$500
127.	15.6(2)(b)	Giving false or misleading information regarding name and address etc.	$500

Dated this XX day of XX 20XX.

The Common Seal of the City of Mandurah was affixed by authority of a resolution of the Council in the presence of—

Amber Kearns, Mayor.

CASEY MIHOVILOVICH, Chief Executive Officer.

_____

Subject: 19.7 Privacy Policy

Summary

The purpose of this report is to inform of the legislative requirements resulting from the assent of the *Privacy and Responsible Information Sharing Act 2024* (PRIS Act) and to consider adoption of a new Council Policy titled POL-IMT 02 Privacy Policy (Policy)

The proposed Policy establishes the City's framework for the collection, use and management of personal information and is required to support compliance with the PRIS Act from 1 July 2026. Adoption of the Policy will ensure the City meets its legislative obligations and implements consistent, transparent and accountable information handling practices.

Disclosure of Interest

Nil

Previous Relevant Documentation

AR.3/12/23	4 December 2023	Privacy and Responsible Information Sharing
AR.2/9/23	4 September 2023	Privacy and Responsible Information Sharing

Background

The *Privacy and Responsible Information Sharing Act 2024* (PRIS Act) received royal assent on 6 December 2024. The PRIS Act aims to better protect personal information and improve the responsible sharing of government data for public benefit.

The PRIS Act is intended to provide Western Australians with greater control over their personal information and improve the delivery of government services. This legislation will enable information and data to be shared within government for the right reasons and provide greater accountability and transparency in how government uses personal information.

The *Privacy and Responsible Information Sharing Act 2023* will commence on 1 July 2026 and establishes a new legislative framework for the handling of personal information by public entities, including local governments. From this date, the City is required to have in place a Privacy Policy as part of its legislative obligations.

From 1 July 2026, the City is required to comply with the Information Privacy Principles, appoint a Privacy Officer, publish a Privacy Policy outlining personal information handling practices, issue collection notices when collecting personal information, undertake privacy impact assessments for high privacy risk activities, and ensure appropriate use of personal information contained in public registers. In addition, the Act introduces a formal privacy complaints framework, requiring the City to manage privacy complaints internally prior to escalation to the WA Information Commissioner.

Comment

The Policy establishes the City's approach to the collection, use, storage and disclosure of personal information and provides a framework for consistent, accountable and transparent information handling practices.

Through this Policy the City is committed to ensuring that effective privacy management remains central to all its operations while delivering a wide and diverse range of services to its community,

including residents, ratepayers, businesses and visitors. Maintaining privacy is the responsibility of everyone and is an integral part of organisational culture which is reflected in various policies and related documentation, systems and processes used.

This Policy impacts both internal and external stakeholders by establishing clear controls and governance arrangements for the handling of personal information. It enhances accountability and transparency in how the City manages personal information and supports appropriate and respectful data governance practices.

The development and implementation of this Policy reinforces the City's commitment to protecting personal information and ensuring compliance with its statutory obligations under the PRIS Act, while supporting responsible information management across all City operations.

The proposed Council Privacy Policy (refer Attachment 1) is a key component of the City's preparedness for the commencement of the PRIS framework and supports compliance with the Information Privacy Principles (IPPs) set out in Schedule 1 of the PRIS Act. Under the Act the City is considered as an IPP entity.

The table below summarises the key obligations under each Principle and the City of Mandurah position in implementing the relevant IPP.

Information Privacy Principles	City of Mandurah application
Principle One - Collection An IPP entity must not collect unnecessary personal information. Any personal information collected must be necessary for the functions or activities of the IPP entity. An IPP entity must collect personal information fairly and reasonably. This includes considering the amount of information collected, its sensitivity, whether an individual would expect it to be collected and any harm or loss to any individual because of the collection. An IPP entity must not collect personal information in an unreasonably intrusive way. An IPP entity must only collect sensitive personal information in certain circumstances, for example when required by law or if an individual consents to the collection. Before personal information is collected, an IPP entity must document why it is being collected and how it will be used or disclosed. When an IPP entity collects personal information from an individual, it must tell them the reason for its collection, and its use or disclosure, how the IPP entity can be contacted, amongst other details. This information must be clear, concise and up to date.	**City position:** The City will take all reasonable steps to safeguard personal information from unauthorised access or misuse. Personal information will only be collected for purposes that relate to the City carrying out its functions of a local government and can include public consultation through the City's "Mandurah Matters" platform. The City collects personal information through the performance of our services and functions; as required by law; through correspondence, communication and service requests; and through online data and metadata collection. Examples of personal Information include: • a name, date of birth or address; • contact information; • information that relates to an individual's location; • technical or behavioural information in relation to an individual's activities, preferences or identity. The City collects Personal Information directly from an individual when an individual interacts with the City over the phone; in person; online; in writing; participates in surveys or questionnaires; attends a City of Mandurah event, function, or workshop; subscribes to our mailing list; potential; is required by law.

Principle Two - Use and disclosure An IPP entity must only use and disclose personal information for the reason it was collected. This is called the primary purpose. An IPP entity may only use or disclose personal information for another purpose in certain circumstances. This is called the secondary purpose. The circumstances where an IPP entity may use or disclose personal information for a secondary purpose include if an individual consents, the law allows it, to prevent a serious threat of harm to an individual or the public, or if it is necessary for law enforcement or court proceedings. An IPP entity must use or disclose personal information fairly and reasonably. This includes considering the amount of information used or disclosed, its sensitivity, whether an individual would expect it to be used or disclosed, and any harm or loss to any individual because of the use or disclosure. Before personal information is used or disclosed for a secondary purpose, an IPP entity must document that purpose.	**City position:** The City uses personal information for many purposes in connection with our functions and activities, including the following purposes: • providing information or services that an individual requests • delivering a more personalised experience with the City • improving the quality of the services the City offers • undertaking internal administration Any documents held by the City that contain personal information will be handled in a secure, responsible, and compliant manner. This includes the collection, storage, retention, and destruction of records.
Principle Three – Information quality An IPP entity must take reasonable steps to make sure the personal information collected, used or disclosed is correct, complete, and up to date.	The City will take reasonable steps to ensure that personal information it collects, uses or discloses is accurate, complete and up to date.
Principle Four – Information security An IPP entity must take reasonable steps to make sure the personal information collected, used or disclosed is correct, complete, and up to date.	**City position:** The City will take reasonable steps to ensure that the personal information that it holds is kept confidential and secure, including by: • having robust physical security of our premises, databases, datacentres, and records; • taking measures to restrict access to only employees who need that personal information to effectively provide services to an individual; • having technological measures in place (for example, anti-virus software, fire walls); and

	• ensuring that its contracts with third parties responsible for the holding information securely contain appropriate protective mechanisms and actively monitoring compliance. The City must take reasonable steps to destroy, or permanently de-identify personal information when it is no longer needed, unless a law requires the IPP entity to keep it. The City will not keep personal information for longer than it needs to. In most cases, this means that the City will only retain personal information for the duration that complies with applicable legislation, such as the City's recordkeeping obligations.
Principle Five – Openness and transparency An IPP entity must have a publicly available privacy policy that sets out what personal information it collects and holds, and how and why it handles personal information. The privacy policy must also include whether any personal information is used in automated decision-making. Importantly, the policy must be up-to-date, clear, concise and expressed in plain language.	**City position:** The City will maintain an up to date privacy policy outlining the management of personal information, which is accessible to the public. A guide to how the City handles personal information outlines in further detail how the City meets its obligations to protect the privacy of personal information will be made available on the City of Mandurah website.
Principle Six – Access and correction An individual can request access to personal information that the City holds about them. An individual can also request that the City correct the personal information it holds about them if it is not accurate, complete or up to date.	**City position:** If an individual wishes to make a request to access and / or correct personal information held by the City the individual should make a request by contacting the City.
Principle Seven – Unique identifiers An IPP entity must not assign a unique identifier to an individual unless it is necessary to perform its functions or activities efficiently.	**City position:** The City must not assign a unique identifier to an individual unless it is necessary to perform its functions or activities efficiently. Unique identifiers created by the City are for internal use only and are not disclosed or used outside of the systems they are created in. A Unique Identifier is defined under the PRIS Act as '*a number or other identifier assigned by an entity to an individual to uniquely identify that individual for the purposes of the operations of*

	the entity; but does not include an identifier that consists only of the individual's name.' An example of a Unique Identifier is a resident's entry on the City's Name and Address Register (NAR).
Principle Eight - Anonymity An IPP entity must give an individual the opportunity to not identify themself.	**City position**: Individuals can choose not to provide personal information to the City. Where possible, they may interact anonymously or with a pseudonym.
Principle Nine – Disclosure outside Australia An IPP entity must not send personal information overseas unless certain requirements are met. This includes, for example, that the overseas recipient of the information is subject to similar requirements as the IPP entity under the IPPs.	**City position:** The City does not permit personal information to be transferred or stored outside of Australia.
Principle Ten – Automated decision making If an IPP entity makes important decisions about individuals using automated decision-making processes (that is a process without much human input), it must assess the risks to ensure harm, bias and discrimination is minimised and that the requirements of the PRIS Act are complied with.	**City position:** The City does not currently use automated decision making processes to make important decisions about individuals. If automated decision making is proposed in the future, the City will assess the privacy, harm, bias and discrimination risks and ensure compliance with the PRIS Act before implementation.
Principle Eleven – De-identified information An IPP entity must take reasonable steps to protect the de-identified information it holds from misuse, loss, unauthorised re-identification, access, modification or disclosure	**City position:** The City will redact personal information from documentation or information that is relevant to be disclosed under the *Freedom of Information Act 1992.*

From 1 January 2027, additional obligations relating to notifiable information breaches will commence, including the requirement to have an information breach policy in place and to notify the Information Commissioner and affected individuals where a notifiable breach occurs.

Consultation

Presentations to Audit, Risk and Improvement Committee occurred September 2023, December 2023, August 2025, and is due August 2026.

A recorded video presentation on this Policy has been circulated to Elected Members.

Statutory Environment

New legislation includes:

- *Privacy and Responsible Information Sharing Act 2024* (WA)
- *Information Commissioner Act 2024* (WA)

Relevant existing legislation includes:

- *Freedom of Information Act 1992* (WA)
- *Local Government Act 1995* (WA)
- *State Records Act 2000* (WA)
- *Australian Privacy Act 1988* (Cth)

Policy Implications

The *Privacy and Responsible Information Sharing (PRIS) Act 2024* necessitates the development and implementation of this policy.

Financial Implications

The PRIS readiness commitments will be carried out within existing resources, this includes the role of Privacy Officer.

Economic Implications

Not applicable.

Environmental Implications

Not applicable.

Risk Implications

A clear, consistent and well-communicated policy will strengthen the City's reputation for responsive service delivery and community feedback on privacy and responsible information sharing, enabling trust and transparency, will mitigate the risks.

The risk of non-compliance with PRIS legislation once in force, could damage the reputation of the City with State Government, stakeholders and the public, and reduce the ability for the City to meet the privacy and sharing of information expectations of our community.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2024-2044 are relevant to this report:

Leadership
- Responsible, transparent, value for money delivery of well planned, sustainable, projects, programs and services
- A committed, innovative, effective, and values driven Council and workforce

Conclusion

Council is required to endorse the Privacy Policy to reflect the implementation of the PRIS act

Officer Recommendation

That Council adopts the new POL-IMT 02 – Privacy Policy as per Attachment 1, which is aligned to the new P*rivacy and Responsible Information Sharing Act 2024*.

Attachments

1. Privacy Policy (proposed) [**19.7.1** - 6 pages]

Privacy Policy
POL-IMT-02

1. Objective

The City of Mandurah (City) values and respects the privacy of the people it deals with. The City is committed to protecting individual privacy and complying with the *Privacy and Responsible Information Sharing Act 2024* (PRIS Act) and other applicable privacy laws and regulations.

This Council Privacy Policy (Policy) describes how the City will collect, hold, use and disclose personal information, and how the City will maintain the quality and security of personal information.

2. Applicability

- This Policy applies to all Elected Members, employees, contractors and volunteers undertaking duties on behalf of the City.

- This Policy applies to all Personal Information handled by the City, including information relating to customers and stakeholders of the City, employees, contractors, volunteers, Elected Members and Committee Members.

3. Policy Statement

The City is committed to upholding the right to privacy of all individuals who have dealings with the City and will take reasonable steps to ensure that personal information is protected in accordance with the PRIS Act.

4. Definitions

As defined in the *Privacy and Responsible Information Sharing Act 2024* (the Act):

Personal information

a. means information or an opinion, whether true or not, and whether recorded in a material form or not, that relates to an individual, whether living or dead, whose identity is apparent or can reasonably be ascertained from the information or opinion; and
b. includes information of the following kinds to which paragraph a. applies:
    i. a name, date of birth or address
    ii. a unique identifier, online identifier or pseudonym
    iii. contact information
    iv. information that relates to an individual's location
    v. technical or behavioural information in relation to an individual's activities, preferences or identity
    vi. inferred information that relates to an individual, including predictions about an individual's behaviour or preferences and profiles generated from aggregated information
    vii. information that relates to one or more features specific to the physical, physiological, genetic, mental, behavioural, economic, cultural or social identity of an individual.

Sensitive Personal Information means personal information that relates to an individual's:

a. racial or ethnic origin, membership of a professional or trade association, or criminal record;
b. that is health information; or
c. that is biometric information; or
d. from which information of a kind referred to in any of paragraphs (a) to (c) can reasonably be inferred.

Information Privacy Principles

The City collects, holds, manages, uses and discloses personal information to enable it to exercise powers and perform functions under a range of legislative and policy requirements and to carry out certain business functions. This includes information collected about customers and stakeholders through the delivery of City services and functions and where required by law.

The City handles a broad range of information about individuals including, but not limited to, customers, ratepayers, residents, volunteers, employees and prospective employees, and Elected Members. A significant part of that information is Personal Information.

When handling personal information in its role as a local government, the City is bound by the PRIS Act and must comply with the Information Privacy Principles (IPPs) set out in Schedule 1 of the Act. These principles are:

- Collection IPP 1
- Use and disclosure IPP 2
- Information quality IPP 3
- Information security IPP 4
- Openness and transparency IPP 5
- Access and correction IPP 6
- Unique identifiers IPP 7
- Anonymity IPP 8
- Disclosures outside of Australia IPP 9
- Automated decision-making IPP 10
- De-identified information IPP 11.

A guide explaining how the City handles personal information is available on the City of Mandurah website and provides further detail about how the City meets its obligations to protect personal information.

5. Collection of personal information

The City will take all reasonable steps to safeguard personal information from unauthorised access or misuse.

Personal Information will only be collected for purposes related to the City carrying out its local government functions, which may include public consultation through the City's "Mandurah Matters" platform.

The City collects Personal Information through the performance of our services and functions; as required by law; through correspondence, communication and service requests; and through online data and metadata collection.

The City will only collect Sensitive Personal Information in limited circumstances, such as where required by law or where an individual consents to the collection.

5.1 City of Mandurah Website and platforms

The City collects limited information about individuals who interact with its digital platforms to improve service delivery, enhance user experience and inform relevant communications. This information may include data captured through cookies, web analytics tools, direct communications, social media interactions and targeted digital advertising. In general, this data is used to understand how people engage with the City's online services, respond to enquiries and promote relevant initiatives and events.

The City uses website tools to collect and view website traffic information including:

- browser and device used;
- dates and times of visit; and
- pages and documents viewed; and
- time spent, scroll time and buttons clicked.

This information forms part of the City's use of cookies and website analytics from third parties, which may have their own privacy policies. The City also uses cookies and session tools to improve user experience when accessing the City's websites.

5.2 Links to third party sites

The City of Mandurah website(s) may contain links to websites operated by third parties. If an individual accesses a third-party website through the City website(s), personal information may be collected by that third-party website. Where these links are accessed by City stakeholders, via the City's website, the City is not able to control what information may be collected by the third-party website.

The City makes no representations or warranties in relation to the privacy practices of any third-party provider or website and is not responsible for the privacy policies or content of any third-party provider or website. Third-party providers and websites are responsible for informing individuals about their own privacy practices, and the City encourages individuals to read their privacy policies.

6. Sharing Personal Information

The City has controls in place to ensure Personal Information is only used in the performance of its functions and services.

6.1 Personal Information

Personal Information collected by the City will not be disclosed to a third party (other than the individual concerned) unless:

- The disclosure is a public interest disclosure, or it is information which the public has a right to access under relevant legislation;
- The disclosure is required or authorised by or under any other law;
- The disclosure is necessary to prevent or lessen a serious and imminent threat to the individual concerned or another person;
- The individual concerned has consented to the disclosure; or
- The information is being used by a third party engaged by the City for business purposes.

The City will use processes to de-identify information by redacting personal or confidential information as part of the Freedom of Information process.

6.2 Safeguarding Information

The City is committed to safeguarding personal information against misuse, loss, unauthorised access or disclosure. Personal information is stored in on-premises and cloud-based systems. Where cloud services are used, they are hosted in Australia and must comply with Australian privacy laws and contractual security requirements.

Any documents held by the City that contain personal information will be handled in a secure, responsible, and compliant manner. This includes the collection, storage, retention, and destruction of records.

7. Automated Decision Making

If automated decision making is introduced, the City will undertake an impact assessment to assess:

- how to eliminate or minimise the risk of harm, bias, and discrimination;
- whether there is a process for individuals to request human intervention in decisions made about them; and
- whether the handling of personal information complies with the PRIS Act.

The City will ensure transparency in its use of automated decision making by:

- notifying an individual that automated decision making was used to make a decision about them; and
- on request, provide the individual with sufficient information about how the ADM works in a form they could be reasonably expected to understand.

8. Security controls

The City will implement multiple controls, where practical, to protect personal information from unauthorised access, misuse, loss, modification and disclosure.

This includes but is not limited to:

- encryption of data at rest and in transit;
- multi-factor authentication (MFA);
- endpoint detection and response;
- security patching and vulnerability management; and
- access control and audit logs.

Annual compliance activities, such as simulated phishing exercises, will be undertaken to provide practical learning opportunities and improve cyber security awareness across the organisation. Employees will also receive regular training to strengthen cyber security awareness and compliance.

The City will regularly review and update its cyber security practices to align with industry standards, legislative requirements and emerging risks.

9. Information Breaches and Compliance

The City undertakes regular security assessments to identify vulnerabilities and help prevent data misuse, unauthorised access or loss.

If an information breach occurs, the City will investigate the nature and extent of the incident and apply appropriate containment, remediation and mitigation measures.

Affected individuals and relevant regulatory or reporting bodies will be notified where required. This may include the Australian Cyber Security Centre, ReportCyber, the WA Office of Digital Government, the Office of the Australian Information Commissioner, the WA Information Commissioner and WA Police where theft, cybercrime or another criminal matter is suspected.

Privacy Policy
POL-IMT-02

The City requires any actual or suspected privacy breach, cyber incident, unauthorised access, disclosure or loss of personal information to the City of Mandurah Privacy Officer.

If a breach occurs, the City will:

- contain the breach;
- assess the impact;
- notify affected parties, where required; and
- take steps to prevent future occurrences.

The City's Privacy Officer is responsible for determining whether notification is required and identifying who needs to be notified.

Information breaches will be recorded in the City's Information Breach Register.

10. Access and Correction

If an individual wishes to make a request to access and /or correct personal information held by the City the individual should make a request by contacting the City of Mandurah.

11. Complaints

The City is committed to ensuring that any complaint received regarding an individual's personal information is dealt with professionally, investigated promptly and acted on appropriately.

This may include complaints about unauthorised access, loss or disclosure of Personal or Sensitive Personal Information.

Complaints may be made in accordance with the City of Mandurah Complaints Management Policy.

Where a complainant remains dissatisfied with the outcome of their complaint, they may refer the matter to the WA Information Commissioner in relation to the handling of their personal information.

Legislative Context

- *Privacy and Responsible Information Sharing Act 2024*
- *Information Commissioner Act 2024*
- *Freedom of Information Act 1992*
- *State Records Act 2000*

Related Documents

POL-IMT-01 Records Management Policy
POL- CPM 05 Complaints Management Policy
Privacy Council Policy Guide –How the City of Mandurah handles your personal information
City of Mandurah Privacy Statement
Freedom of Information Statement
City of Mandurah Record Keeping Plan
City of Mandurah Customer Services Charter

Privacy Policy

POL-IMT-02

Responsible Directorate: Business Services

Responsible Department: Information Management

Reviewer: Director Business Services

Creation date and reference: *April 2025 – Doc Set ID 7459057*

Last Review:

Amendments			
Version #	**Council Approval Date, Reference**	**Date Document In force**	**Date Document Ceased**

Subject: 19.8 Code of Conduct Complaints Management Policy

Summary

On 17 December 2025, new *Local Government Regulations Amendment (Local Government Amendment Act 2024) Regulations 2025* were published to implement key components of local government reform relating to the role and powers of the new Local Government Inspector and associated oversight powers.

As part of the amendments, changes were made to the *Local Government (Model Code of Conduct) Regulations 2021 (Model Code)* to reflect the new complaints handling system. This includes the option for Council to authorise another person to the determine a Code of Conduct Behavioural Breach.

Following consultation with Elected Members, two options for the Council Code of Conduct Complaints Management Policy POL-GVN 09 are proposed for Council's consideration:

- Policy Option 1 – Council Perform the Function (Attachment 1)
- Policy Option 2 – Council Delegate to an Independent Person (Attachment 2)

Disclosure of Interest

Nil

Previous Relevant Documentation

• OCM26/20	24 March 2026	Amendments to Code of Conduct Elected Members, Committee Members and Candidates
• G. 12/12/24	17 December 2024	Council Policies – adopted minor amendments to Council Code of Conduct Complaints Policy POL-GVN 09.
• G.5/8/21	24 August 2021	Code of Conduct Complaints Management Policy (CC.4/8/21) – As per committee of council recommendation (CC.4/8/21), adopted the Code of Conduct Complaints Management Council Policy.
• G.11/2/21	23 February 2021	Code of Conduct and CEO Standards

Background

At the Council Meeting of 24 March 2026, Council adopted the amended Code of Conduct for Elected Member, Committee Members and Candidates. Additionally, Council considered amendments to the Code of Conduct Complaints Management Policy.

At this meeting Council resolved to defer the adoption of the Code of Conduct Complaints Management Policy until a further briefing had occurred, prior to presenting the Policy to the June Council Meeting.

The briefing occurred on the 5 May 2026 and Elected Members were presented with additional information on the complaints management options, including the information that may be published in the Complaints Register. Additional Elected Members workshops have also occurred on 3 and 17 February 2026.

Comment

The changes to the Model Code of Conduct are outlined in Part 6 of the *Local Government Regulations Amendment (Local Government Amendment Act 2024) Regulations 2025,* include clauses 12 and 13 and provide for circumstances where the Council can authorise one or more persons to perform a function (of determining a complaint) for and on behalf of the local government.

Council Code of Conduct Complaints Management Policy POL-GVN 09

Under the Code of Conduct, Council has the ultimate responsibility for dealing with complaints and/or dismissal of complaints under Clauses 12 and 13 of the Model Code of Conduct. These functions cannot be delegated, however, due to the recent amendments to the Model Code, Council may either:

- authorise a committee of the council, comprising council members only, to perform a function for and on behalf of the local government Clause 14B(2); or
- authorise a person who is none of the persons listed in clause 14B(3), to perform a function for and on behalf of the local government (deal with a complaint).

New clause 14B(5) also makes it clear that employees can continue to provide advice and assistance to Council, and that the ability for the CEO to procure advice for Council (s5.41(3)(a)) is not affected.

Three Elected Member workshops have now occurred outlining the various options for managing Code of Conduct Complaints. Through these workshops two Policy Options are presented for Council consideration.

Policy Options

Policy Option 1 – Summary: This option is aligned to the current practice, whereby Council engage an Independent Complaints Assessor to undertake the investigation and make a finding in relation to the complaint. The complaints report is presented to Council who then performs the functions under Clause 12 Dealing with a complaint and Clause 13 Dismissing a Complaint under the Code of Conduct.

Policy Option 2 – Summary: This option enables Council to fully delegate the functions of dealing with a behavioural complaint to an independent person to perform the role to investigate and make a finding in relation to the complaint. Under this Option the Complaint would not come before Council for a determination, rather be carried out by an independent and impartial investigator.

Note: a complaint finding is whether the alleged Breach has or has not occurred.

Comparison of Options

Both policy options provide for an independent assessment of complaints and apply the same investigation, procedural fairness, confidentiality and complaints register requirements; however, the key point of difference is who makes the final determination, with Option 1 retaining Council as the decision maker and Option 2 authorising an independent person to determine the complaint on Council's behalf.

A summary of the key stages within the Policy are set out in the table below:

Policy Option 1 – Council Perform the Function	Policy Option 2 - Council Delegate to an Independent Person
Appointing Independent Complaints Assessor (ICA) Council authorises the **CEO** to select the ICA as per the Policy criteria, to undertake the investigation.	**Appointing Independent Complaints Assessor (ICA)** As per Option 1
Process for performing the investigation The **ICA** performs the investigation in accordance with the process set out in the Policy	**Process for performing the investigation** As per Option 1
Preparing a Report The **ICA** prepares a Complaints Report which sets out the Complaint Finding (whether a breach has occurred or has not occurred).	**Preparing a Report** As per Option 1
Determining the complaint **Council** at a closed door meeting consider the recommendation from the ICA and determine the matters relating to the complaint including: a. Dismissing a behaviour Complaint and providing reasons for any such dismissal. b. Making a Finding as to whether an alleged complaint has or has not occurred, based upon evidence from which it may be concluded that it is more likely that the breach occurred than it did not occur.	**Determining the complaint** **ICA** will determine the matters relating to the complaint including: a. Dismissing a behaviour Complaint and providing reasons for any such dismissal. b. Making a Finding as to whether an alleged complaint has or has not occurred, based upon evidence from which it may be concluded that it is more likely that the breach occurred than it did not occur. *Note: for this Policy Option the Report will not be presented to Council.*
Notice to Respondent and Complainant When the **Council** makes a finding in relation to a complaint, written notice (from the CEO) will be provided to the Complainant and Respondent which includes: a. its finding and the reasons for its finding; and b. if its finding is that the alleged breach has occurred.	**Determining the complaint** When the **ICA** makes a finding in relation to a complaint, written notice (from the CEO) will be provided to the Complainant and Respondent which includes: a. its finding and the reasons for its finding; and b. if its finding is that the alleged breach has occurred.
Complaints Register (new) The Authorised Person is required to publish information regarding where a breach has occurred and where a breach has not occurred.	**Complaints Register (new)** As per Policy Option 1

Complaints Register

In accordance with section 5.96C(1)(a) of the Act, the CEO is required to maintain a record of information of behavioural breaches by a council member that are found under the local government's code of conduct to have occurred.

Under s. 5.96C(4)(a)-(b) regulations may prescribe information that must and must not be included in a record of information. However, the current Regulations (reg. 29E of the Admin Regulations) do not prescribe such information for the purposes of s. 5.96C(4)(a)-(b).

The Department of Local Government, Industry Regulation and Safety have provided advice on the minimum information that may be contained in the register. This includes to publish information where a breach has occurred to include: a complaint reference, name of the council member who is subject to the complaint, the nature of the order (e.g. public apology), and the provision/s breached.

The Department have advised that Council may through a Policy position may determine what additional information may be included in the Complaints Register. Noting the information in the below proposed clause exceed the minimum requirements.

Following extensive consultation with Elected Members regarding the policy options and the public Complaints Register, a new clause has been proposed as set out below:

Clause 16 Complaints Register
It is Council's preference that the Authorised Person publish in the Complaints Register maintained under section 5.96C of the Act the following information:

16.1 Where a breach occurred

Where a breach occurred, it is Council's preference that the Authorised Person publish as soon as practicable, at a minimum, the following information:

a. *Complaint Reference Number*
b. *Name of the Elected Member who committed the Breach*
c. *Date the complaint was determined*
d. *Nature of the breach of Division 3 – Behaviour of the Code*
e. *Whether the local government is preparing and implementing a plan to address the behaviour or otherwise taking no action*
f. *If there is a plan, the requirements under that plan*
g. *Total cost of the Complaint*

Optional information for the register where a breach has occurred:

a. *The Complainant can choose to have their name included in the public Complaints Register. This must be provided in writing to the CEO within 14 days from being notified of the determination by the ICA.*

16.2 Where a breach has not occurred

*Where a breach has **not** occurred, it is Council's preference that the Authorised Person will publish as soon as practicable, at a minimum the following information:*

a. *Complaint Reference Number*
b. *Date the complaint was determined*
c. *The name of the Complainant*
d. *Total cost of the Complaint*

*Optional information for the Complaints Register where a breach has **not** occurred:*

a. *The Respondent can choose to have their name included in the public Complaints Register. This must be provided in writing to the CEO within 14 days from being notified of the determination by the ICA.*

City officer comment on Complaint Register:

The proposed Clause 16 Complaints Register of the Policy options, have the benefit of promoting transparency and accountability in the complaints process by clearly identifying the outcome of complaints, the cost to the local government, and where relevant, the action taken.

Publishing this information may help build public confidence that complaints are being assessed independently and that breaches are being addressed appropriately. It may also discourage vexatious, retaliatory or poorly founded complaints by making the process and associated costs more visible.

However, there are also risks that should be carefully considered. Publishing the complainant's name where **no** breach has occurred (refer clause 16.2) may discourage genuine complainants from raising legitimate concerns. It may also create a perception that Council is seeking to penalise complainants for complaints where **no** breach has occurred, even where the complaint was made in good faith.

For example, where it has been determined that a breach has **not** occurred, under the proposed policy, the name of the complainant will be automatically published and the respondent (Elected Member) may choose to have their name recorded in the register. A complainant may include an Elected Member or a member of the community.

The Model Code and the Policy (clause 7.1 Processing a Complaint) require complaints to meet certain criteria, prior to investigation, including:

a. *has been made within one month after the occurrence of the alleged breach;*
b. *is in writing and within the approved Form and all sections of the Form are complete;*
c. *the Complaint is relating to an alleged breach of Division 3 – Behaviour of the Code; and*
d. *the Complaint is about a current Elected Member or Committee Member or a candidate that has nominated for the upcoming local government election.*

Additionally, section 7.2 Complaints not be action establishes criteria where complaints should not be actioned:

7.2 Complaints not to be actioned

A Complaint shall not be actioned under this Policy if the Complaint meets at least one of the following:

a. *It is withdrawn by the Complainant;*
b. *The alleged breach is greater than one month;*
c. *The alleged conduct relates to a person who is not an elected member of the City, or a person who was a candidate and was not elected;*
d. *The allegation is not a breach of the Standards of Behaviour set out Division 3 of the Code of Conduct;*
e. *Not on the Complaint Form approved by Council;*
f. *Complaint made anonymously;*
g. *Alleging a Conduct Breach Division 4 of the Code of Conduct;*
h. *Complaint has been dealt with by the presiding member at a Committee or Council Meeting;*
i. *Duplicate of a Complaint made by the same person for the same matter; or*
j. *The Complaint is of the same subject matter that has been dealt with, or dismissed by the local government.*

In circumstances where the complaint meets the above criteria the complaint will be referred to the ICA. A view could be formed that where a complaint meets the criteria, the complaint has been made in good faith.

The current limitation within the Model Code, is that there is no discretion to consider whether a complaint is trivial, vexatious or without substance. For example, if a complaint meets the criteria as set out above, the Authorised Person is required to proceed to next stage of the complaint process (engage an ICA.). It is recommended that the City advocates for an amendment to the Model Code of Conduct to enable consideration of whether a complaint is considered is trivial, vexatious or without substance.

Policy Option 1

A summary of the amendments to the Policy for Option 1 (refer Attachment 1) is set out in table below:

POLICY REFERENCE	PROPOSED AMENDMENT	COMMENT
Clause 3 Applicability	Insert: This Policy applies where the Local Government Inspector refers a complaint to the Local Government under regulation 6 of the *Local Government (Local Government Inspector) Regulations 2025* (Inspector Regulations) to be dealt with by the City under the City's Code of Conduct.	Reflects the requirement under the Inspector Regulations.
Clause 7.2 Complaints not to be actioned	Remove 7.2 (f) (f) Complaint is frivolous, trivial, vexatious, misconceived or without substance.	There is no ability for the Authorised person (CEO) to not receive a complaint if it meets the requirements under 7.1 of the Policy.
Clause 8 Independent Complaints Assessor	Insert: The investigation of a complaint shall be conducted by an external person acting as Independent Complaints Assessor (ICA), engaged under a contract for service to conduct the complaints process in accordance with this Policy. The Independent Complaints Assessor must be selected from the Common Use Arrangement HRS2021 – Human Resource and Investigation Services (Category 1). Prior to commencing the complaints process, the Authorised Person will develop a scope of work through consultation with the Independent Complaints Assessor.	The City has previously utilised the WALGA Supplier Panel for procuring investigation services; however, it is recommended that the Department of Finance (DoF) Common Use Arrangements (CUAs) be utilised due to the broader range of specialised suppliers being available. Common Use Arrangement HRS2021 – Human Resource and Investigation Services (Category 1) is considered appropriate for investigating complaints received under the Code of Conduct. There are currently 19 contractors available to provide services to local governments under the CUA. Contractors are appointed to a CUA through a competitive procurement

		process managed by the Department of Finance, which ensures: • value for money; • fairness and probity; • compliance with WA procurement legislation; and • consistent risk, insurance and due diligence requirements across government.
Clause 8 Independent Complaints Assessor	Insert: The ICA will be required to make a declaration that the ICA is impartial and has no close association with any member of the council or any employee of the local government. Insert: The Independent Complaints Assessor cannot be: a. a member of the council of any local government: b. a member of the governing body of any regional subsidiary; c. an employee of any local government or regional subsidiary; d. an employee of WALGA or the Local Government Professionals Australia (WA); or e. a member of the governing body of, or an employee of, a body corporate the activities of which are, wholly or partly, advocating or otherwise acting for, or on behalf of, 1 or more of the following — i. local governments; ii. members of councils; employees of local governments Additional amendments have been made to the following clauses: • Clause 8.2: Include to the sentence *No additional extensions are to be granted* unless the Independent Complaints Assessor determines that it is appropriate to extend the timeline. • Clause 8.2: At the end of clause 8.2: *The Independent Complaints Assessor has the discretion to provide extensions where*	Align with the Model Code Regulations, noting that the ICA is not performing a function of Council. Minor amendments to improve procedural fairness.

	required, considering procedural fairness and ensuring the Complaint is dealt with in a reasonable and practical manner. • Clause 8.4: new paragraph: *The Independent Complaints Assessor must provide the Respondent with all evidence provided by the Complainant, including any supplementary information and that the Respondent is given a reasonable time to review and provide a response to any evidence provided during the Investigation.*	
Clause 9 Complaints Report	Clause 9.1: Add wording to end of third paragraph: *The Independent Complaints Assessor may provide additional time to the Respondent at their discretion.*	Minor amendments to improve procedural fairness.
Clause 11 Council to make a determination	Insert: 11.1 Confidentiality Requirements Under section 8A.36 of the Act, Council must ensure that the handling, discussion, and determination of any Complaint Report is conducted in a manner that does not disclose: a. That a complaint has been made; or b. Any details relating to the complaint, unless disclosure is expressly authorised under the Act. Unauthorised disclosure by a complainant, an individual who is subject of a complaint, Elected Members or any other person who becomes aware of any detail of a complaint knowing it to be relevant to the complaint constitutes an offence and may attract a penalty of up to $10,000. 11.2 Meeting Procedures – Closed Session Council will consider the Complaint Report behind closed doors.	Amendments in accordance with the Act and Inspector Regulations confidentiality requirements.
Clause 15 Confidentiality	Insert: Under section 8A.36 of the Act, all information relating to a complaint, including its existence and any details,	Amendments in accordance with the Act with regard to confidentially

	must remain confidential unless disclosure is expressly authorised by law. This applies to all parties involved (including the complainant and respondent) in a complaint, including behavioural breach allegations. Unauthorised disclosure is an offence and may attract a penalty of up to $10,000	
Clause 16 Complaints Register	New Clause	There are two scenarios for the type information to be included in the Complaints Register: • Where a breach has occurred; and • where a breach has not occurred.

Policy Option 2

Policy Option 2 (refer Attachment 2) has been developed using Policy Option 1 as the foundation, with amendments made to reflect the delegation of complaint determination functions to an independent person.

The specific clause amendments are outlined in the table below:

POLICY REFERENCE	PROPOSED AMENDMENT	COMMENT
Clause 8 Independent Complaints Assessor	Insert: The investigation of a complaint shall be conducted by an external person acting as independent complaints assessor (ICA), engaged under a contract for service to conduct the complaints process in accordance with this Policy. Where the ICA is authorised by resolution of Council in accordance with clause 14B(3) of the Code to perform the City's functions under clauses 12 and 13 of the Code, determination of a complaint under clauses 12 and 13 of the Code shall additionally be undertaken by the ICA. Subject to the terms of any applicable Council resolution under clause 14B(3) of the Code, the ICA must be selected from the Common Use Arrangement HRS2021 – Human Resource and Investigation Services (Category 1).	For this Policy Option, Council is required to authorise through resolution: • the contractors to perform the functions under Clauses 12 (Dealing with complaint) and 13 (Dismissal of complaint); and • in accordance with clause 14B(4)(a)-(b) of the *Local Government (Model Code of Conduct) Regulations 2021 (Model Code)*, be satisfied that the persons authorised are suitably qualified and experienced to perform the functions; • In accordance with 14B (4) (c) of the *Model Code of Conduct* Council is satisfied that the persons being authorised are impartial and have no close association with any member of the Council or any employee of the local government as the requirement for the declaration of conflict of interest must be made prior to the engagement of the person as per clause 8

		and upon completion of the Investigation a written statement must be confirmed that they have maintained impartiality as per clause 14 of the Complaints Management Policy POL-CPM 05*.
Clause 9 Investigation Report	Deleted The ICA will liaise with the Authorised Person to include the Complaint Report in the Agenda for the Council Meeting. The Authorised Person will be responsible for the preparation of a Confidential Report which will include the Complaint Report and proposed Plan. Prior to the Complaint Report being presented to Council, the Authorised Person will contact the Complainant and Respondent, providing a summary of the Independent Complaints Assessor Complaints Report. 9.1 Submission from the Respondent Deleted the option for Council to determine an alternate Plan.	Under this Option a report is not presented to Council. Under this Option the ICA will prepare an Investigation Report. As the Complaint is not presented to Council there is no option for an alternate Plan to be developed.
Clause 10 Withdrawal of Complaint	ICA replaces Council	ICA performs the functions.
Clause 11 ICA to make a determination	ICA replaces Council 11.1 Confidentiality Requirements – and 11.2 Meeting Procedures	ICA performs the functions. As the complaint is not presented to Council this Policy Option does not need to address the Confidentiality Requirements and Meeting Procedures. Confidentiality of the complaints process is in Clause 15
Clause 14 Declaration of Interest	Insert: In accordance with 14B (4)(c) the Independent Complaints Assessor is to provide a written statement in the Complaints Report that they are impartial and have no close association with any member of the council or any employee of the local government.	This is to ensure compliance with the Model Code.

Clause 15 Confidentiality	Deleted: c. Complainant's and Respondent's name and contact information will not be included in the meeting agenda as the item will be considered behind closed doors. d. Information that is to be stated in the resolutions of the minutes is only to the extent permitted by the Act.	Under this Option the complaint is not presented to Council therefore the clauses relating to the Council agenda are not relevant.
Definitions	Insert: Independent Complaints Assessor means a person appointed by the Council to perform the functions under clause 12 and 13 of the Code of Conduct.	

Authorisation to receive complaints

Council has previously authorised the following person/s to receive complaints and/or withdrawal of complaints in accordance with Clause 11(3) of the Code:

- The City's Chief Executive Officer is authorised to receive complaints and withdrawal of complaints under the *Local Government (Model Code of Conduct) Regulations 2021*.
- The Director Business Services is authorised to receive complaints and withdrawal of complaints under the *Local Government (Model Code of Conduct) Regulations 2021*, where the complainant is the City's Chief Executive Officer.

Council is requested to Authorise the above positions in the resolution to Council.

Refer to Attachment 3 for the track change version of the Complaints Policy and Attachment 4 for the clean version.

Consultation

Consultation was undertaken with Elected Members at briefings and workshops held on 5 May 2026, 3 and 17 February 2026.

Statutory Environment

Local Government Act 1995

Section 8A.36 Confidentiality about complaints

In this section —

complaint means —

(a) a complaint to which section 5.105 applies; or

(b) a breach complaint; or

(c) a general complaint about an individual.

(2) A person to whom this subsection applies in relation to a complaint must not, directly or indirectly, disclose or use information that the complaint has been made or information about any detail of the complaint. Penalty for this subsection: a fine of $10 000.

(3) Subsection (2) applies to the following —

(a) a complainant;

(b) an individual who is the subject of a complaint;

(c) a person who performs a function under this Act in respect of a complaint;

(d) a person who, as a result of anything done under this Act, becomes aware of any detail of a complaint knowing it to be relevant to the complaint.

(4) Subsection (2) does not apply to the disclosure or use of information that is —

(a) already in the public domain; or

(b) statistical or other information that could not reasonably be expected to lead to the identification of any person to whom it relates.

(5) A person does not commit an offence under subsection (2) if the disclosure or use of the information is authorised under subsection (6).

(6) The disclosure or use of information to which subsection (2) applies is authorised if the information is disclosed or used in any of the following circumstances —

(a) for the purpose of, or in connection with the performance of, a function under this Act;

(b) for the purpose of, or in connection with, the Minister performing a function in relation to a local government;

(c) as required under a written law;

(d) for the purpose of, or in connection with, obtaining or providing legal advice or representation in relation to the complaint;

(e) for the purpose of any legal proceedings under this Act;

(f) if a sanction has been imposed under a local government's code of conduct or under section 8A.14(5), 8A.18(4), 8A.21(2), 8A.25(1) or a complaint has been dealt with under section 8A.34(5) or (6);

(g) if the Inspector directs that the disclosure or use is in the public interest;

(h) other circumstances prescribed by the regulations.

(7) Subsection (6) does not limit the operation of section 8B.46 in relation to the disclosure of information.

Section 105 - Dealing with complaint alleging behaviour breach

(1) A complaint made by a person (the complainant) to a local government alleging a behavioural breach under the local government's code of conduct by a person (the respondent) must be dealt with under the code of conduct unless —

(a) regulations made for the purposes of subsection (3) require the complaint to be referred to the Inspector; and

(b) the Inspector refers the complaint to be dealt with under Part 8A Division 5.

Local Government (Local Government Inspector) Regulations 2025

Regulation 11 – Confidentiality about complaints (s.8A.36 of Act)

For the purposes of section 8A.36(6)(h) of the Act, the disclosure or use of information to which section 8A.36(2) of the Act applies is authorised if any of the following has occurred —

(a) the complaint is dismissed or withdrawn under the adopted code of conduct of the local government concerned;

(b) a finding is made under the adopted code of conduct of the local government concerned as to whether the alleged breach the subject of the complaint has occurred;

(c) the Inspector declines to accept the complaint under section 8A.8(1) of the Act;

(d) the Inspector declines to continue dealing with the complaint under section 8A.8(2) of the Act;

(e) the Inspector declines to accept the complaint under section 8A.9 of the Act;

(f) the complaint is withdrawn under section 8A.16(1) of the Act (unless section 8A.16(4) of the Act applies);

(g) the Inspector publishes information relating to the complaint under section 8A.20(1) or 8A.26(1) of the Act;

(h) on an allegation under section 8A.24(1) of the Act, the State Administrative Tribunal refuses to find that the person against whom the allegation was made committed a specified breach;

(i) the Inspector declines to accept the complaint under section 8A.31(1) of the Act;

(j) the Inspector declines to continue dealing with the complaint under section 8A.31(2)

of the Act;

(k) the Inspector declines to accept the complaint under section 8A.32 of the Act;

(l) after receiving a report in relation to the complaint from an investigator under section 8A.34 of the Act, the Inspector decides that the complaint is not to be dealt with any further under that section.

Local Government (Model Code of Conduct) Regulations 2021

Regulation 12 – Dealing with a complaint

(1) After considering a complaint, the local government must, unless it dismisses the complaint under clause 13 or the complaint is withdrawn under clause 14(1), make a finding as to whether the alleged breach the subject of the complaint has occurred. Note for this subclause: See also clause 14A in relation to the appointment of a monitor to assist the local government to deal with matters raised by a complaint.

(2) Before making a finding in relation to the complaint, the local government must give the person to whom the complaint relates a reasonable opportunity to be heard.

(3) A finding that the alleged breach has occurred must be based on evidence from which it may be concluded that it is more likely that the breach occurred than that it did not occur.

(4) If the local government makes a finding that the alleged breach has occurred, the local government may —

(a) take no further action; or

(b) prepare and implement a plan to address the behaviour of the person to whom the complaint relates.

(5) When preparing a plan under subclause (4)(b), the local government must consult with the person to whom the complaint relates.

(6) A plan under subclause (4)(b) may include a requirement for the person to whom the complaint relates to do 1 or more of the following —

(a) engage in mediation;

(b) undertake counselling;

(c) undertake training;

(d) take other action the local government considers appropriate.

(7) If the local government makes a finding in relation to the complaint, the local government must give the complainant, and the person to whom the complaint relates, written notice of —

(a) its finding and the reasons for its finding; and

(b) if its finding is that the alleged breach has occurred — its decision under subclause (4).

Regulation 13 – Dismissal of complaint

(1) The local government must dismiss a complaint if it is satisfied that —

(a) the behaviour to which the complaint relates occurred at a council or committee meeting; and

(b) either —

(i) the behaviour was dealt with by the person presiding at the meeting; or

(ii) the person responsible for the behaviour has taken remedial action in accordance with a local law of the local government that deals with meeting procedures.

(2) If the local government dismisses a complaint, the local government must give the complainant, and the person to whom the complaint relates, written notice of its decision and the reasons for its decision.

Regulation 14 - Withdrawal of complaint

(1) A complainant may withdraw their complaint at any time before the local government makes a finding in relation to the complaint.

(2) The withdrawal of a complaint must be —

(a) in writing; and

(b) given to a person authorised under clause 11(3).

Regulation 14B Performance of a local government's functions under cl.12 and 13

(1) The local government's functions under clauses 12 and 13 must be performed by the council.

(2) Despite subclause (1), the council may, by resolution carried with an absolute majority of the council, authorise a committee of the council comprising council members only to perform a function for and on behalf of the local government.

(3) Despite subclause (1), the council may, by resolution carried with an absolute majority of the council, authorise a person who is none of the following to perform a function for and on behalf of the local government —

(a) a member of the council of any local government;

(b) a member of the governing body of any regional subsidiary;

(c) an employee of any local government or regional subsidiary;

(d) an employee of WALGA or the Local Government Professionals Australia (WA);

(e) a member of the governing body of, or an employee of, a body corporate the activities of which are, wholly or partly, advocating or otherwise acting for, or on behalf of, 1 or more of the following —

(i) local governments;

(ii) members of councils;

(iii) employees of local governments.

(4) A resolution made under subclause (3) must include the following —

(a) a statement to the effect that the council is satisfied that the person being authorised is suitably qualified and experienced to perform the function;

(b) an explanation as to why the council is satisfied as referred to in paragraph (a);

(c) a statement to the effect that the council is satisfied that the person being authorised is impartial and has no close association with any member of the council or any employee of the local government.

(5) Nothing in this clause prevents an employee of the local government from providing, in relation to the performance of a function, any advice or other assistance to the council, a committee authorised under subclause (2) or a person authorised under subclause (3).

Policy Implications

The *Local Government Regulations Amendment (Local Government Amendment Act 2024) Regulations 2025* necessitate updates to the:

1. City's Code of Conduct for Elected Members, Committee Members and Candidates; and
2. Code of Conduct Complaints Management Policy POL-GVN 09.

Financial Implications

Provisions are made within the City's operational budget to appoint investigators for complaints that are referred to those parties to manage.

Economic Implications

N/A

Environmental Implications

N/A

Risk Implications

The key risks differ according to where the final decision-making responsibility sits.

Under Policy Option 1, Council retains the determination function, which supports direct Council accountability but creates a higher sensitivity for Elected Members in determining complaints involving their own colleagues and has the potential to impact on working relationships. This option does not align with Council's previous advocacy position supporting an independent decision making body for Code of Conduct matters.

Under Policy Option 2, the delegation of the determination function to an independent person protects Elected Members from determining complaints about their own team members and may provide a stronger level of confidentiality because the complaint would not be presented to Council. The key risks are ensuring the independent person is validly authorised, suitably qualified and impartial; ensuring that there is sufficient information contained in the Complaints Register to monitor complaints whilst maintaining a robust procurement and declaration process; and ensuring Council retains sufficient oversight of the policy framework while the independent person determines individual complaints on the City's behalf.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2024-2044 are relevant to this report:

Leadership
- Sound decisions based on evidence and meaningful engagement
- A committed, innovative, effective, and values driven Council and workforce

Conclusion

Council is now requested to determine a Policy option for the management of Code of Conduct Behavioural complaints.

City officers are recommending Council approve option 2 – Council Delegate to an Independent Person. If Council wish to approve option 1, the officer recommended motion that Council would support would be as follows:

Option 1 – Council Perform the Function

That Council approve Policy Option 1 – Council Perform the Function

1. Approve the amendments to the Code of Conduct Complaints Management Policy POL-GVN 09 as per Attachment 1.

2. Authorises the Chief Executive Officer to receive complaints and withdrawal of complaints in accordance with Regulation 11(3) of the *Local Government (Model Code of Conduct) Regulations 2021*.*

3. Authorises the Director Business Services to receive complaints and withdrawal of complaints in accordance with Regulation 11(3) of the *Local Government. (Model Code of Conduct) Regulations 2021* when the Chief Executive Officer is the complainant. *

4. Request that the Chief Executive Officer hold a workshop with Council to review the Policy in 12 months' time.

5. That the Chief Executive Officer advocates to the Local Government Inspector for an amendment to the *Local Government (Model Code of Conduct) Regulations 2021* to enable consideration of whether a complaint is considered is trivial, vexatious or without substance.

Officer Recommendation

That Council:

1. Approve the amendments to the Code of Conduct Complaints Management Policy POL-GVN 09 as per Attachment 2.

2. Authorises the Chief Executive Officer to receive complaints and withdrawal of complaints in accordance with Regulation 11(3) of the *Local Government (Model Code of Conduct) Regulations 2021*.*

3. Authorises the Director Business Services to receive complaints and withdrawal of complaints in accordance with Regulation 11(3) of the *Local Government (Model Code of Conduct) Regulations 2021* when the Chief Executive Officer is the complainant. *

4. Authorises the contractors listed under Common Use Agreement CUAHRS2021 – Human Resource Investigation Services (Category 1) to perform the functions under Clauses 12 (Dealing with complaint) and 13 (Dismissal of complaint) of the Code of Conduct for Elected Members, Committee Members and Candidates for and on behalf of the City, which are currently the following contractors:

- **Applied Innovation Centre**
- **Australia Wide Investigations**
- **BDO Services**

- **Beilby Downing Teal**
- **Brennan and Associates Workplace Investigations Services**
- **Carter Associates**
- **Emergency Support Network**
- **Gold Security Group International**
- **Heelan and Co Industrial Relations and Management**
- **INVision Investigations and Consulting**
- **Pinkerton Consulting and Investigations (AU) Pty Ltd**
- **Public Sector Training Solutions**
- **QL Management Consultants**
- **Resilience Solutions**
- **SWY Consulting**
- **The Futures Group**
- **The Procare Group**
- **Verifact Investigations**
- **WISE Workplace**
- **Workplace Management Network**

5. In authorising the persons under resolution point 4 of this Resolution to perform functions for and on behalf of the City, Council notes:

(a) in accordance with clause 14B(4)(a)-(b) of the *Local Government (Model Code of Conduct) Regulations 2021*, it is satisfied that the persons authorised are suitably qualified and experienced to perform the functions under Clauses 12 and 13 of the Code of Conduct, as the persons authorised:

- **do not fall within any of the categories of persons described in clause 14(B)(3)(a)-(e) of the *Local Government (Model Code of Conduct) Regulations 2021* who may not be authorised to perform functions for or on behalf of a local government; and**
- **satisfy the criteria set out in clause 8 of the Complaints Management Policy POL-CPM 05.**

6. In accordance with 14B (4) (c) of the *Local Government (Model Code of Conduct) Regulations 2021* Council is satisfied that the persons being authorised are impartial and have no close association with any member of the Council or any employee of the local government as the requirement for the declaration of conflict of interest must be made prior to the engagement of the person as per clause 8 and upon completion of the Investigation a written statement must be confirmed that they have maintained impartiality as per clause 14 of the Complaints Management Policy POL-CPM 05*.

7. Request that the Chief Executive Officer hold a workshop with Council to review the Policy in 12 months' time.

8. That the Chief Executive Officer advocates to the Local Government Inspector for an amendment to the *Local Government (Model Code of Conduct) Regulations 2021* to enable consideration of whether a complaint is considered is trivial, vexatious or without substance.

Absolute Majority Required

Attachments

1. Policy Option 1 – Council Perform the Function [**19.8.1** - 15 pages]
2. Policy Option 2 – Council Delegate to an Independent Person [**19.8.2** - 14 pages]

Code of Conduct Complaints Management Policy
POL-GVN 09 – OPTION 1

1. Objective

In accordance with regulation 15(2) of the *Local Government (Model Code of Conduct) Regulations 2021* and the City of Mandurah Code of Conduct for Elected Members, Committee Members and Candidates (the Code of Conduct), the Policy details the process for dealing with complaints about alleged breaches of the Code of Conduct.

This Policy establishes a framework for an effective and transparent complaints handling processes. The principles of procedural fairness and natural justice apply to all complaints under this Policy.

2. Statement

In accordance with Section 5.104 of the *Local Government Act 1995* (the Act), Council adopted the Code of Conduct.

The Code of Conduct reflects the model code of conduct prescribed by Section 5.103(1) of the Act which includes:

- general principles to guide behaviour – Division 2
- requirements relating to behaviour – Division 3
- provisions specified to be rules of conduct – Division 4

The Code of Conduct sets out principles and standards of behaviour elected members, committee members and candidates must observe and is intended to promote accountable and ethical decision-making and conduct.

For the purposes of this Policy a complaint is one that alleges a breach of Division 3 – Behaviour, of the Code of Conduct.

3. Applicability

This Policy applies to:

a. Elected members, committee members and candidates where a Complaint has been received by the City under the City's Code of Conduct.
b. Authorised Person; and
c. Independent Complaints Assessor.

A Complaint about an alleged breach by a candidate cannot be dealt with unless the candidate has been elected as an Elected Member for the City of Mandurah.

This Policy does not apply to complaints involving allegations of:

- serious improper conduct, corruption, fraud or other criminal conduct which must be referred to the appropriate authority.
- Conduct Breach of Division 4 – Rules of Conduct of the *Local Government (Model Code of Conduct) Regulations 2021* which must be referred to the Local Government Inspector.

This Policy applies where the Local Government Inspector refers a complaint to the Local Government under regulation 6 of the *Local Government (Local Government Inspector) Regulations 2025* (Inspector Regulations) to be dealt with by the City under the City's Code of Conduct.

Code of Conduct Complaints Management Policy
POL-GVN 09 – OPTION 1

4. Procedural Fairness

4.1 Principles

The principles of procedural fairness and natural justice, will apply when dealing with a Complaint under this Policy, including:

a. Respondent will be afforded a reasonable opportunity to respond and provide supporting documentation to be used by the Independent Complaints Assessor during the investigation and before any findings, as well as before finalising the proposed Plan that is recommended to be implemented;
b. Council should be objective and impartial, with an absence of bias or the perception of bias; and
c. any findings made will be based on proper and genuine consideration of the evidence.

4.2 Consistency

The application of this Policy should lead to consistency in process and outcomes. While each Complainant and Respondent will be dealt with according to their circumstances, and each Complaint considered and determined on its merits, similar circumstances will result in similar decisions.

5. Making a complaint

In accordance with clause 11 of the Code of Conduct, a Complaint must be made within one month after the occurrence of the alleged breach.

The Complaint must be in writing using the approved Complaints Form which requires the following:

a. Name and contact details of the person who is making the Complaint (anonymous complaints will not be accepted);
b. Name of the Elected Member, Candidate or Committee Member who allegedly breached the Code of Conduct;
c. Details of the alleged breach of a requirement of Division 3 – Behaviour, accompanied with supporting information to be attached to the Form; and
d. Marked confidential and submitted to the Authorised Person via codecomplaints@mandurah.wa.gov.au or delivered to 3 Peel Street Mandurah WA 6210.

In relation to candidate Complaints no action will be taken until the results of the election are declared by the Returning Officer. If the Respondent is elected, then the Complaint will be dealt with in accordance with this Policy.

If the Respondent is not elected, the Authorised Person will provide the Complainant with notice that the Respondent has not been elected and that the Complaint cannot be dealt with.

6. Authorised Person

In accordance with clause 11(3) of the Code of Conduct:

a. The Chief Executive Officer (CEO) is authorised to receive Complaints and withdrawal Complaints; or
b. Where the Complainant is the CEO, the Director of Business Services is authorised to receive Complaints and withdrawal Complaints.

The Authorised Person is responsible for:

a. receiving Complaints in accordance with Part 7 of this Policy;

b. communicating with the Complainant to advise the Complaint has been accepted or rejected in accordance with this Policy and the Code of Conduct;
c. engaging an Independent Complaints Assessor in accordance with the Council Procurement Policy POL CPM-02;
d. liaising with and providing administrative support to the Independent Complaints Assessor appointed under this Policy;
e. liaising with the City to facilitate the calling and convening of Council meetings if required;
f. taking necessary steps to terminate the Complaint if the Complaint is withdrawn in accordance with this Policy; and
g. undertaking their functions in accordance with this Policy.

7. Receiving Complaints

7.1 Processing a Complaint

Within 7 days of a Complaint being lodged, the Authorised Person will ensure that the Complaint meets the following requirements:

a. has been made within one month after the occurrence of the alleged breach;
b. is in writing and within the approved Form and all sections of the Form are complete;
c. the Complaint is relating to an alleged breach of Division 3 – Behaviour of the Code; and
d. the Complaint is about a current Elected Member or Committee Member or a candidate that has nominated for the upcoming local government election.

For Complaints that do not meet the requirements as specified in Part 7.1 of this Policy, the Authorised Person will give notice as to the reasons the Complaint will not be actioned.

7.2 Complaints not to be actioned

A Complaint shall not be actioned under this Policy if the Complaint meets at least one of the following:

a. It is withdrawn by the Complainant;
b. The alleged breach is greater than one month;
c. The alleged conduct relates to a person who is not an elected member of the City, or a person who was a candidate and was not elected;
d. The allegation is not a breach of the Standards of Behaviour set out Division 3 of the Code of Conduct;
e. Not on the Complaint Form approved by Council;
f. Complaint made anonymously;
g. Alleging a Conduct Breach Division 4 of the Code of Conduct;
h. Complaint has been dealt with by the presiding member at a Committee or Council Meeting;
i. Duplicate of a Complaint made by the same person for the same matter; or
j. The Complaint is of the same subject matter that has been dealt with, or dismissed by the local government.

The Authorised Person is permitted to obtain advice from the Independent Complaints Assessor to determine whether the complaint should be actioned. In these circumstances a further 7 days is permitted for the Authorised Person to obtain this advice.

For Complaints that do not meet the requirements as specified in Part 7.2 of this Policy, the Authorised Person will give notice as to the reasons the Complaint will not be actioned.

Code of Conduct Complaints Management Policy
POL-GVN 09 – OPTION 1

CITY OF MANDURAH

7.3 Complaints to be actioned

For Complaints that meet these requirements as per Part 7 of this Policy, the Authorised Person will:

a. confirm receipt of the Complaint;
b. provide a copy of this Policy;
c. explain the application of confidentiality;
d. advise that the complaint has been referred to an Independent Complaints Assessor for further action.

Note: Where the Complaint relates to a candidate of the upcoming local government election, no action will be taken unless the candidate is elected to office.

8. Independent Complaints Assessor

The investigation of a complaint shall be conducted by an external person acting as Independent Complaints Assessor (ICA), engaged under a contract for service to conduct the complaints process in accordance with this Policy.

The Independent Complaints Assessor must be selected from the Common Use Arrangement HRS2021 – Human Resource and Investigation Services (Category 1). Prior to commencing the complaints process, the Authorised Person will develop a scope of work through consultation with the Independent Complaints Assessor.

The Independent Complaints Assessor is an impartial third party, specialising in complaints management, required to undertake the functions in accordance with this Policy and must ensure that the principles of procedural fairness and natural justice are upheld and maintained throughout the process. All complaints processes must be conducted without bias and in an impartial and objective manner without any actual or perceived conflict of interest. The ICA will be required to make a declaration that the ICA is impartial and has no close association with any member of the council or any employee of the local government.

To be eligible to be engaged as the Independent Complaints Assessor, a person must, at a minimum, meet the following requirements:

a. an understanding of local government; and
b. knowledge and experience of investigative processes including but not limited to procedural fairness requirements; and
c. knowledge and experience of one or more of the following:
    i. investigations
    ii. law
    iii. public administration
    iv. alternative dispute resolution.

The Independent Complaints Assessor cannot be:

a. a member of the council of any local government:
b. a member of the governing body of any regional subsidiary;
c. an employee of any local government or regional subsidiary;
d. an employee of WALGA or the Local Government Professionals Australia (WA); or
e. a member of the governing body of, or an employee of, a body corporate the activities of which are, wholly or partly, advocating or otherwise acting for, or on behalf of, 1 or more of the following —

i. local governments;
ii. members of councils;
iii. employees of local governments.

In accordance with this Policy, a Complaint must be managed through the following Complaint processes:

a. Alternative Dispute Resolution in accordance with Part 8.3 of this Policy; and/or
b. Investigation in accordance with Part 8.4 of this Policy.

Complaints must be managed in a cost effective and efficient manner. In instances where the scope of work expands the Independent Complaints Assessor, they must seek approval from the Authorised Person.

8.1 Notice to the Complainant

Within 7 days after receiving a Complaint from the Authorised Person, the Independent Complaints Assessor will provide written notice to the Complainant that:

a. confirms receipt of the Complaint;
b. provides a copy of this Policy which includes the complaint management pathways;
c. outlines the process that will be followed and the possible outcomes;
d. explains the application of confidentiality to the complaint; and
e. if necessary, seeks clarification or additional information.

The Complainant will be provided with 7 days to provide clarification or additional information (if necessary). All reasonable attempts will be made to contact the Complainant.

In the event that the Complainant does not respond to any request for clarification or additional information, the Independent Complaints Assessor shall write to the Complainant using the contact information provided on the Complaint Form advising them that they have 7 days to provide a response.

If the Complainant does not respond then the Complaint will be managed in accordance with Part 8.4 of this Policy.

8.2 Notice to the Respondent

Within 14 days after receiving a Complaint from the Authorised Person, the Independent Complaints Assessor will provide written notice to the Respondent that:

a. advises that a Complaint has been made in accordance with the Code of Conduct;
b. includes a copy of the Complaints Form (in accordance with Part 15 of this Policy – confidentiality) and any supporting information provided;
c. provides a copy of this Policy which includes the complaint management pathways;
d. outlines the process that will be followed, the opportunities that will be afforded to the Respondent to be heard and the possible outcomes; and
e. if applicable, advises that further information has been requested from the Complainant and will be provided in due course.

The Respondent will be invited to make a written submission in relation to the matter within at least 14 days. All reasonable attempts will be made to contact the Respondent.

If the event that the Respondent requests an extension of time to provide a response, the Independent Complaints Assessor may grant an extension of up to 14 days. No additional extensions are to be

granted, unless the Independent Complaints Assessor determines that it is appropriate to extend the timeline.

If the Respondent fails to provide a response within the period stated (including the extension of time) the Independent Complaints Assessor shall write to the Respondent's last known place of residence or email to the Respondent's email address, advising them that they have 7 days to provide a response.

If the Respondent does not respond then the Complaint will be managed in accordance with Part 8.4 of this Policy.

It is important to note, that the Independent Complaints Assessor has the discretion to provide extensions where required, considering procedural fairness and ensuring the Complaint is dealt with in a reasonable and practical manner.

8.3 Alternative Dispute Resolution

Alternative Dispute Resolution may support both parties to reach a mutually satisfactory outcome that resolves the issues giving rise to the Complaint. Alternative Dispute Resolution requires the consent of both parties to the Complaint and may not be appropriate in all circumstances.

To commence the process, the Independent Complaints Assessor will, as the first course of action upon providing a notice, offer the Complainant and the Respondent the option of Alternative Dispute Resolution. If both parties agree to participate in Alternative Dispute Resolution, the Independent Complaints Assessor will pause the formal process.

The objective of Alternative Dispute Resolution is to reach an agreed resolution that satisfies the Complainant that the formal process is no longer required, allowing them to withdraw the Complaint, in accordance with Part 10 of this Policy.

If Alternative Dispute Resolution is commenced, both the Complainant and Respondent may decline to proceed with the process at any time. The process may also be terminated on the advice of the Independent Complaints Assessor.

If Alternative Dispute Resolution is terminated or does not result in the withdrawal of the Complaint, the Independent Complaints Assessor will resume an investigation as required under Part 8.4 of this Policy.

8.4 Investigation

The Independent Complaints Assessor is given the necessary powers and authority to undertake an investigation process in accordance with the Code of Conduct, this Policy and industry best practice. Noting that work must be carried out within agreed scope of works and where there is a request to expand the scope, approval is obtained from the Authorised Person.

The Independent Complaints Assessor may:

a. inquire with all parties to provide any evidence or statements relevant to the Complaint;
b. obtain any information from other parties in relation to policies, procedures and practices including access to relevant records or witness statements; and
c. seek advice or expert guidance that may be reasonably necessary to assist them with their investigation or the conduct of their investigation.

The Independent Complaints Assessor must provide the Respondent with all evidence provided by the Complainant, including any supplementary information and that the Respondent is given a reasonable time to review and provide a response to any evidence provided during the Investigation.

The Independent Complaints Assessor may take evidence in the form of one or more of the following:

a. oral or written evidence;
b. documentary evidence; and
c. expert or technical evidence.

All investigations of a complaint are to observe due process and procedural fairness. Procedural fairness for an investigation shall include:

a. ability for the Respondent to provide an opportunity to respond to the complaint;
b. all parties given a reasonable opportunity to respond;
c. careful consideration of all evidence obtained during the course of the investigation;
d. maintaining confidentiality;
e. conducting the investigation in accordance with the Code of Conduct and this Policy;
f. taking into account relevant considerations;
g. investigation recommendations being appropriately documented;
h. ensuring any conflicts of interest are managed appropriately;
i. acting fairly, without bias and in an impartial manner; and
j. conducting the investigation without undue delay.

8.5 Records Management

The Independent Complaints Assessor must comply with the records management requirements as outlined in the contract for service. Once the investigation is finalised all records must be provided to the Authorised Person who will ensure that the records are maintained in accordance with the City's record-keeping system with restricted access to ensure confidentiality.

9. Complaint Report

The complaints process must ensure that the Respondent is provided with a reasonable opportunity to respond before forming any opinions, or drafting the Complaint Report, proposed Plan or recommendations. This includes evidence to Council must be of a sufficient quality and relevance to lead to a conclusion the conduct alleged, on the balance of probabilities, likely occurred.

The Independent Complaints Assessor will prepare a Complaint Report for Council that will include:

a. the substance of the complaint;
b. the nature and extent of the investigation into the complaint;
c. the evidence obtained during the investigation into the complaint, including the complaint documents, the Respondent documents and any relevant attachments;
d. outline of the process followed, including how the Respondent was provided with an opportunity to be heard;
e. a statement of reasons as to why the matter was one that could not or should not be resolved by alternative means;
f. a description of any attempts made to resolve the matter by use of alternative means (Alternative Dispute Resolution);
g. include recommendations on each decision that may be made by Council;
h. include reasons for each recommendation; and
i. any recommended Plan prepared to address the behaviour of the person to whom the complaint relates.

The Independent Complaints Assessor will liaise with the Authorised Person to include the Complaint Report in the Agenda for the Council Meeting. The Authorised Person will be responsible for the preparation of a Confidential Report which will include the Complaint Report and proposed Plan.

Code of Conduct Complaints Management Policy
POL-GVN 09 – OPTION 1

Prior to the Complaint Report being presented to Council, the Authorised Person will contact the Complainant and Respondent, providing a summary of the Independent Complaints Assessor Complaints Report.

9.1 Submission from Respondent

In accordance with clause 12(5) of the Code of Conduct, the Respondent must be consulted when preparing the Plan. All reasonable attempts will be made to contact the Respondent.

The Independent Complaints Assessor shall provide the Respondent with a copy of the findings included in the draft Complaint Report and proposed Plan. The Respondent will be invited to make a written submission which will be considered as part of the proposed Plan. A copy of the Respondent's submission will also be provided within the Complaints Report. Council will consider any submissions made by the Respondent before adopting and implementing a proposed Plan. The Independent Complaints Assessor may provide additional time to the Respondent at their discretion.

The Respondent will be given 14 days to make a submission. In the event that the Respondent requests an extension of time to make a submission, the Independent Complaints Assessor may grant an extension of up to 7 days.

If the Respondent does not provide a submission or fails to respond within the time stated (including an extension of time), the Independent Complaints Assessor shall write to the Respondent advising that they have 7 days to provide a response.

In instances where Council decides to prepare an alternate Plan, Council must consult with the Respondent in accordance with clause 12(5) of the Code of Conduct. The Authorised Person will instruct the Independent Complaints Assessor to invite the Respondent to make a written submission.

The Respondent will be given 14 days to make a submission on the alternate Plan. In the event that the Respondent requests an extension of time to make a submission, the Independent Complaints Assessor may grant an extension of up to 7 days.

If the Respondent does not provide a submission or fails to respond within the time stated (including an extension of time), the Independent Complaints Assessor shall write to the Respondent advising that they have 7 days to provide a response.

If the Respondent does not provide a submission or fails to respond, the Independent Complaints Assessor will provide an updated Complaints Report outlining the consultation process undertaken on the alternate Plan. Council will consider the updated Complaints Report and make a determination in relation to whether Council approves the alternate Plan.

The Independent Complaints Assessor may at any time prior to issuing a draft Complaint Report and Plan, issue an amended Complaint Report and Plan to the Respondent in relation to the matter referred to them.

Where the Independent Complaints Assessor issues an amended Complaint Report and Plan, they must provide the Respondent with a further opportunity to make a written submission in response to the amended report within at least 14 days. The amended Complaint Report and Plan will be presented to Council for consideration once the Respondent has had an opportunity to provide comments in response to the amendments.

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10 Withdrawal of complaint

A Complainant may withdraw their Complaint at any time before Council makes a Finding in relation to the Complaint.

The withdrawal of a Complaint must be in writing and given to an Authorised Person.

11 Council to make a determination

Decisions made under this Policy will reflect the principles of procedural fairness.

Council will determine matters relating to Complaints, including:

a. Dismissing a behaviour Complaint and providing reasons for any such dismissal.
b. Making a Finding as to whether an alleged complaint has or has not occurred, based upon evidence from which it may be concluded that it is more likely that the breach occurred than it did not occur.

Where a Finding is made that a breach has occurred, determining:

a. To take no further action; or
b. Prepare and implement a Plan to address the behaviour of the person to whom the complaint relates.

11.1 Confidentiality Requirements

Under section 8A.36 of the Act, Council must ensure that the handling, discussion, and determination of any Complaint Report is conducted in a manner that does not disclose:

a. That a Complaint has been made; or
b. Any details relating to the Complaint,

unless disclosure is expressly authorised under the Act. Unauthorised disclosure by a Complainant, an individual who is subject of a Complaint, Elected Members or any other person who becomes aware of any detail of a Complaint knowing it to be relevant to the Complaint constitutes an offence and may attract a penalty of up to $10,000.

11.2 Meeting Procedures – Closed Session

Council will consider the Complaint Report behind closed doors.

11.3 Options for determination

Council will consider the Complaint Report and proposed Plan and give due regard to the recommendations. In accordance with the Code of Conduct the following decisions are available:

a. Dismissing a complaint
If the behaviour that is the subject of the Complaint is alleged to have occurred at a Council or Committee Meeting, the Council will determine whether or not to dismiss the Complaint in accordance with clause 13 of the Code of Conduct.

If the Council dismisses a Complaint, the Authorised Person must give the Complainant and the Respondent written notice of the decision and the reasons for the decision in accordance with clause 13.2 of the Code of Conduct. This action is to be undertaken in accordance with

the *City of Mandurah Standing Orders Local Law 2016*. This concludes the process of this Complaint.

If the Complaint is not dismissed, the processes outlined in this Policy must be followed.

b. Breach did not occur
If Council finds that the alleged Breach did not occur, the Authorised Person must give the Complainant and the Respondent written notice of the Finding and the reasons for the Finding in accordance with clause 12(7)(a) of the Code of Conduct. This action is to be undertaken in accordance with the *City of Mandurah Standing Orders Local Law 2016*. This concludes the process of this Complaint.

c. Breach did occur
If Council finds that the alleged breach did occur, the Council will decide whether to take no further action in accordance with clause 12(4)(a) of the Code of Conduct or adopt the proposed Plan or prepare an alternate Plan to address the behaviour in accordance with clause 12(4)(b) of the Code of Conduct and this Policy.

i. No further action
If the Council decides to take no further action, the Authorised Person must give the Complainant and the Respondent written notice of this decision and the reasons for the Finding in accordance with clause 12(7)(a) of the Code of Conduct. This action is to be undertaken in accordance with the *City of Mandurah Standing Orders Local Law 2016.* This concludes the process of this Complaint.

ii. Determining a Plan
Council may decide to adopt the proposed Plan or an alternate Plan. If Council decides to adopt an alternate Plan, Council must consult with the Respondent in accordance with clause 12(5) of the Code of Conduct. Council will consider any submissions made by the Respondent before adopting and implementing an alternate Plan.

11.4 Dismissal of a complaint

The Council must dismiss a Complaint in accordance with clause 13(1)(a) and (b) of the Code of Conduct if it is satisfied that:

a. the behaviour to which the Complaint relates is a breach of Division 3 of the Code of Conduct and occurred at a Council or Committee Meeting; and
b. either :
    i. the behaviour was dealt with by the person presiding at the meeting; or
    ii. the Respondent has taken remedial action in accordance with the *City of Mandurah Standing Orders Local Law 2016.*

11.5 Finding

A Finding that the alleged Breach has occurred must be based on evidence from which it may be concluded that it is more likely that the breach occurred than that it did not occur *(*refer clause 12(3) of the Code of Conduct).

This may involve first considering whether the behaviour occurred, on the balance of probabilities, and then whether that behaviour constituted a breach of a requirement of Division 3 of the Code of Conduct.

11.6 Action

In deciding whether to take no further action, or prepare and implement a Plan, the Council may consider:

a. the nature and seriousness of the breach(es);
b. the Respondent's submission in relation to the contravention;
c. the Respondent and Complainants willingness to participate in the Complaint;
d. whether the Respondent has breached the Code knowingly or carelessly;
e. whether the Respondent has remedied or rectified their conduct;
f. the degree of reckless intention or negligence of the Respondent;
g. the harm or potential harm to the reputation of the Council or the City in general arising from the conduct;
h. likelihood or not of the Respondent committing further breaches of the Code;
i. personal circumstances at the time of conduct; and
j. any other matters which may be regarded as contributing to or the conduct or mitigating its seriousness.

11.7 The Plan

The proposed Plan may include requirements for the Respondent to do one or more of the following:

a. engage in mediation;
b. undertake counselling;
c. undertake training;
d. take other action that Council considers appropriate (e.g. an apology).

The proposed Plan should be designed to provide the Respondent with the opportunity and support to demonstrate the professional and ethical behaviour expected of elected representatives expressed in the Code.

The proposed Plan may also outline:

a. the actions to be taken to address the behaviour(s);
b. who is responsible for the actions;
c. any assistance the City will provide to assist the Respondent to achieve the intent of the Plan; and
d. a reasonable timeframe for the Plan action(s) to be addressed by the Respondent.

If the Respondent has been consulted on the proposed Plan and Council makes no additions then a Notice of Council determination can be provided.

If the Council decides to prepare an alternate Plan, Council must consult with the Respondent in accordance with clause 12(5) of the Code of Conduct. The Council will consider any submissions made by the Respondent before adopting and implementing an alternate Plan. Refer to Part 11.4 of this Policy.

12 Notice of Council Determination

When Council makes a finding in relation to a complaint, written notice will be provided to the Complainant and Respondent which includes:

a. its finding and the reasons for its finding; and
b. if its finding is that the alleged breach has occurred.

The Authorised Person must notify the Complainant and Respondent of Council's decision.

13 Non-compliance with Plan

The Authorised Person will monitor compliance of a Council adopted Plan.

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If the person subject of the Complaint, fails to comply with the Plan, as adopted by Council, it will be a breach of clause 23 of the *Local Government (Model Code of Conduct) Regulations 2021* and reported as a Conduct Breach to the Local Government Inspector.

14 Declaration of Interest

An Elected Member who is a Complainant or a Respondent should consider their responsibilities in relation to declaration of interests under the Act.

An Elected Member who is a Complainant or a Respondent may choose to remove themselves from the agenda item deliberations relating to the Complaint.

15 Confidentiality

Under Section 8A.36 of the Act, all information relating to a Complaint, including its existence and any details, must remain confidential unless disclosure is expressly authorised by law. This applies to all parties involved in a Complaint, including behavioural breach allegations. Unauthorised disclosure is an offence and may attract a penalty of up to $10,000.

15.1 Complaint Report

The Authorised Person will prepare the Agenda on the basis that the part of the meeting that deals with the Complaint Report will be held behind closed doors.

15.2 Complainant and Respondent confidentiality

The City will take all reasonable steps to maintain confidentiality in accordance with the Act when dealing with the Complaint, in order to protect both the Complainant and Respondent. This includes the following:

a. The name of the Complainant will be provided to the Respondent only to the extent it is necessary for dealing with the Complaint.
b. Complainant and Respondents contact information (phone, email, address) will not be provided to either party.
c. Complainant's and Respondent's name and contact information will not be included in the meeting agenda as the item will be considered behind closed doors.
d. Information that is to be stated in the resolutions of the minutes is only to the extent permitted by the Act.
e. The Complainant and Respondent should be aware that the Complaint Report may be subject to a Freedom Of Information (FOI) request, noting that they must be consulted before any documents are released, and exemptions may apply.

Complainants and Respondents will be advised of the legal confidentiality obligations under the Act, the limited circumstances where disclosure is permitted and that breaches of confidentiality on their part may prejudice the progress of their Complaint.

15.3 Authorised Person and Contractors

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Authorised Person and contractors who have a role in handling a specific Complaint will be provided with sufficient information to fulfil their role. They must manage this information securely and must not disclose or inappropriately use this information.

The Authorised Person must maintain confidentiality in accordance with the Act and the City of Mandurah Code of Conduct and any external contractors engage will be required to comply with confidentiality provisions within the applicable contract.

16 Complaints Register

It is Council's preference that the Authorised Person publish in the Complaints Register maintained under section 5.96C of the Act the following information:

16. 1 Where a breach occurred

Where a breach occurred, it is Council's preference that the Authorised Person publish as soon as practicable, at a minimum, the following information:

a. Complaint Reference Number
b. Name of the Elected Member who committed the Breach
c. Date the complaint was determined
d. Nature of the breach of Division 3 – Behaviour of the Code
e. Whether the local government is preparing and implementing a plan to address the behaviour or otherwise taking no action
f. If there is a plan, the requirements under that plan
g. Total cost of the Complaint

Optional information for the register where a breach has occurred:

a. The Complainant can choose to have their name included in the public Complaints Register. This must be provided in writing to the CEO within 14 days from being notified of the determination by Council.

16. 2 Where a breach has not occurred

Where a breach has **not** occurred, it is Council's preference that the Authorised Person will publish as soon as practicable, at a minimum the following information:

a. Complaint Reference Number
b. Date the complaint was determined
c. The name of the Complainant
d. Total cost of the Complaint

Optional information for the Complaints Register where a breach has **not** occurred:

a. The Respondent can choose to have their name included in the public Complaints Register. This must be provided in writing to the CEO within 14 days from being notified of the determination by Council.

17 Support

Elected Members have access to the Employee Assistance Program. The Program provides independent support for personal and work related problems by trained and qualified Counsellors.

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18 Conduct Complaints – Division 4

Complaints regarding an allegation of a breach of Division 4 – Rules of Conduct are to be referred to the Local Government Inspector.

19 Serious or Criminal Complaints

Complaints involving allegations of serious improper conduct, corruption, fraud or other criminal conduct which must be referred to the appropriate authority.

20 Definitions

Authorised Person – In accordance with clause 11(3) of the Code:

> The CEO is authorised to receive complaints and withdrawal complaints under the Code; or
>
> Where the complainant is the CEO the Director of Business Services is authorised to receive complaints and withdrawal complaints under the Code.

Behavioural Breach means a breach of Division 3 – Behaviour of the City of Mandurah Code of Conduct for Elected Members, Committee Members and Candidates.

Candidate means a candidate for election as an Elected Member, whose nomination has been accepted by the Returning Officer under Section 4.49 of the Act, but does not include an Elected Member who has nominated for re-election. A person is a Candidate from the date on which their nomination is accepted, until the Returning Officer declares the election result in accordance with Section 4.77 of the Act.

Code of Conduct means the City of Mandurah Code of Conduct for Elected Members, Committee Members and Candidates.

Complaint is one that alleges a Behavioural Breach of Division 3 – Behaviour of the City of Mandurah Code of Conduct for Elected Members, Committee Members and Candidates.

Complaint Report include the complaint documents, the respondent documents, and any relevant attachments.

Complainant means a person who has submitted a Complaint in accordance with this Policy.

Committee means a committee of Council, established in accordance with Section 5.8 of the Act.

Committee Member means a Council Member or other person who has been appointed by the Council to be a member of a Committee, in accordance with Section 5.10(1) of the Act.

Conduct Breach means a breach of Division 4 of the Code of Conduct provisions relating to honest or impartial performance of an Elected Member, misuse of information, material or office.

Independent Complaints Assessor means a person appointed by the Authorised Person in accordance with this Policy.

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Finding means a finding made in accordance with clause 8.2(2) of the Code of Conduct as to whether the alleged Breach has or has not occurred.

Local Government Inspector means the Inspector appointed in accordance with the Act and under the *Local Government (Local Government Inspector) Regulations 2025* has the power to investigate, monitor, and enforce local government compliance.

Plan means a Plan that may be prepared and implemented under clause 12.4(b) of the Code of Conduct, to address the behaviour of the person to whom the complaint relates (the Respondent), if a Finding has been made that a Breach has occurred.

Respondent means a person who is the subject of a Complaint where the Complainant is alleging a Behavioural Breach of the Code of Conduct has occurred.

Legislative Context

Local Government Act 1995
Local Government (Administration) Regulations 1996
Local Government (Election) Regulations 1996
Local Government (Local Government Inspector) Regulations 2025
Local Government (Model Code of Conduct) Regulations 2021
Code of Conduct – Elected Members, Committee Members and Candidates

Responsible Directorate: Business Services

Responsible Department: Governance

Reviewer: Director Business Services

Creation date and reference: G.5/8/21, 24 August 2021

Last Review: G.12/12/24, 17 December 2024

Amendments			
Version #	**Council Approval Date, Reference**	**Date Document In force**	**Date Document Ceased**
1	Committee of Council, 10 August 2021, CC.4/8/21 Council Approval, 24 August 2021, G.5/8/21	25 August 2021	17 December 2024
2	Council Approval, 17 December 2024, G.12/12/24	18 December 2024	

Code of Conduct Complaints Management Policy
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1. Objective

In accordance with regulation 15(2) of the *Local Government (Model Code of Conduct) Regulations 2021* and the City of Mandurah Code of Conduct for Elected Members, Committee Members and Candidates (the Code of Conduct), the Policy details the process for dealing with complaints about alleged breaches of the Code of Conduct.

This Policy establishes a framework for an effective and transparent complaints handling processes. The principles of procedural fairness and natural justice apply to all complaints under this Policy.

2. Statement

In accordance with Section 5.104 of the *Local Government Act 1995* (the Act), Council adopted the Code of Conduct.

The Code of Conduct reflects the model code of conduct prescribed by Section 5.103(1) of the Act which includes:

- general principles to guide behaviour – Division 2
- requirements relating to behaviour – Division 3
- provisions specified to be rules of conduct – Division 4

The Code of Conduct sets out principles and standards of behaviour elected members, committee members and candidates must observe and is intended to promote accountable and ethical decision-making and conduct.

For the purposes of this Policy a complaint is one that alleges a breach of Division 3 – Behaviour, of the Code of Conduct.

3. Applicability

This Policy applies to:

a. Elected members, committee members and candidates where a Complaint has been received by the City under the City's Code of Conduct.
b. Authorised Person; and
c. Independent Complaints Assessor.

A Complaint about an alleged breach by a candidate cannot be dealt with unless the candidate has been elected as an Elected Member for the City of Mandurah.

This Policy does not apply to complaints involving allegations of:

- serious improper conduct, corruption, fraud or other criminal conduct which must be referred to the appropriate authority.
- Conduct Breach of Division 4 – Rules of Conduct of the *Local Government (Model Code of Conduct) Regulations 2021* which must be referred to the Local Government Inspector.

This Policy applies where the Local Government Inspector refers a complaint to the Local Government under regulation 6 of the *Local Government (Local Government Inspector) Regulations 2025* (Inspector Regulations) to be dealt with by the City under the City's Code of Conduct.

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4. Procedural Fairness

4.1 Principles

The principles of procedural fairness and natural justice, will apply when dealing with a Complaint under this Policy, including:

a. Respondent will be afforded a reasonable opportunity to respond and provide supporting documentation to be used by the Independent Complaints Assessor during the investigation and before any findings, as well as before finalising the proposed Plan that is recommended to be implemented;
b. The Independent Complaints Assessor should be objective and impartial, with an absence of bias or the perception of bias; and
c. any findings made will be based on proper and genuine consideration of the evidence.

4.2 Consistency

The application of this Policy should lead to consistency in process and outcomes. While each Complainant and Respondent will be dealt with according to their circumstances, and each Complaint considered and determined on its merits, similar circumstances will result in similar decisions.

5. Making a complaint

In accordance with clause 11 of the Code of Conduct, a Complaint must be made within one month after the occurrence of the alleged breach.

The Complaint must be in writing using the approved Complaints Form which requires the following:

a. Name and contact details of the person who is making the Complaint (anonymous complaints will not be accepted);
b. Name of the Elected Member, Candidate or Committee Member who allegedly breached the Code of Conduct;
c. Details of the alleged breach of a requirement of Division 3 – Behaviour, accompanied with supporting information to be attached to the Form; and
d. Marked confidential and submitted to the Authorised Person via codecomplaints@mandurah.wa.gov.au or delivered to 3 Peel Street Mandurah WA 6210.

In relation to candidate Complaints no action will be taken until the results of the election are declared by the Returning Officer. If the Respondent is elected, then the Complaint will be dealt with in accordance with this Policy.

If the Respondent is not elected, the Authorised Person will provide the Complainant with notice that the Respondent has not been elected and that the Complaint cannot be dealt with.

6. Authorised Person

In accordance with clause 11(3) of the Code of Conduct:

a. The Chief Executive Officer (CEO) is authorised to receive Complaints and withdrawal Complaints; or
b. Where the Complainant is the CEO, the Director of Business Services is authorised to receive Complaints and withdrawal Complaints.

The Authorised Person is responsible for:

a. receiving Complaints in accordance with Part 7 of this Policy;
b. communicating with the Complainant to advise the Complaint has been accepted or rejected in accordance with this Policy and the Code of Conduct;

c. engaging an Independent Complaints Assessor in accordance with the Council Procurement Policy POL CPM-02;
d. liaising with and providing administrative support to the Independent Complaints Assessor appointed under this Policy;
e. taking necessary steps to terminate the Complaint if the Complaint is withdrawn in accordance with this Policy; and
f. undertaking their functions in accordance with this Policy.

7. Receiving Complaints

7.1 Processing a Complaint

Within 7 days of a Complaint being lodged, the Authorised Person will ensure that the Complaint meets the following requirements:

a. has been made within one month after the occurrence of the alleged breach;
b. is in writing and within the approved Form and all sections of the Form are complete;
c. the Complaint is relating to an alleged breach of Division 3 – Behaviour of the Code; and
d. the Complaint is about a current Elected Member or Committee Member or a candidate that has nominated for the upcoming local government election.

For Complaints that do not meet the requirements as specified in Part 7.1 of this Policy, the Authorised Person will give notice as to the reasons the Complaint will not be actioned.

7.2 Complaints not to be actioned

A Complaint shall not be actioned under this Policy if the Complaint meets at least one of the following:

a. It is withdrawn by the Complainant;
b. The alleged breach is greater than one month;
c. The alleged conduct relates to a person who is not an elected member of the City, or a person who was a candidate and was not elected;
d. The allegation is not a breach of the Standards of Behaviour set out Division 3 of the Code of Conduct;
e. Not on the Complaint Form approved by Council;
f. Complaint made anonymously;
g. Alleging a Conduct Breach Division 4 of the Code of Conduct;
h. Complaint has been dealt with by the presiding member at a Committee or Council Meeting;
i. Duplicate of a Complaint made by the same person for the same matter; or
j. The Complaint is of the same subject matter that has been dealt with, or dismissed by the local government.

The Authorised Person is permitted to obtain advice from the Independent Complaints Assessor (ICA) to determine whether the complaint should be actioned. In these circumstances a further 7 days is permitted for the Authorised Person to obtain this advice.

For Complaints that do not meet the requirements as specified in Part 7.2 of this Policy, the Authorised Person will give notice as to the reasons the Complaint will not be actioned.

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7.3 Complaints to be actioned

For Complaints that meet these requirements as per Part 7 of this Policy, the Authorised Person will:

a. confirm receipt of the Complaint;
b. provide a copy of this Policy;
c. explain the application of confidentiality;
d. advise that the complaint has been referred to an Independent Complaints Assessor for further action.

Note: Where the Complaint relates to a candidate of the upcoming local government election, no action will be taken unless the candidate is elected to office.

8. Independent Complaints Assessor

The investigation of a complaint shall be conducted by an external person acting as Independent Complaints Assessor (ICA), engaged under a contract for service to conduct the complaints process in accordance with this Policy.

Where the ICA is authorised by resolution of Council in accordance with clause 14B(3) of the Code to perform the City's functions under clauses 12 and 13 of the Code, determination of a complaint under clauses 12 and 13 of the Code shall additionally be undertaken by the ICA.

Subject to the terms of any applicable Council resolution under clause 14B(3) of the Code, the ICA must be selected from the Common Use Arrangement HRS2021 – Human Resource and Investigation Services (Category 1).

Prior to commencing the complaints process, the Authorised Person will:

- Develop a scope of work through consultation with the ICA; and
- Require the ICA to make a written declaration that they are impartial and has no close association with any member of the council or any employee of the local government.

The ICA is an impartial third party, specialising in complaints management, required to undertake the functions in accordance with this Policy and must ensure that the principles of procedural fairness and natural justice are upheld and maintained throughout the process. All complaints processes must be conducted without bias and in an impartial and objective manner without any actual or perceived conflict of interest.

To be eligible to be engaged as the Independent Complaints Assessor, a person must, at a minimum, meet the following requirements:

a. an understanding of local government; and
b. knowledge and experience of investigative processes including but not limited to procedural fairness requirements; and
c. knowledge and experience of one or more of the following:
    i. investigations
    ii. law
    iii. public administration
    iv. alternative dispute resolution.

The Independent Complaints Assessor cannot be:

a. a member of the council of any local government:
b. a member of the governing body of any regional subsidiary;
c. an employee of any local government or regional subsidiary;
d. an employee of WALGA or the Local Government Professionals Australia (WA); or
e. a member of the governing body of, or an employee of, a body corporate the activities of which are, wholly or partly, advocating or otherwise acting for, or on behalf of, 1 or more of the following —
    i. local governments;
    ii. members of councils;
    iii. employees of local governments.

In accordance with this Policy, a Complaint must be managed through the following Complaint processes:

a. Alternative Dispute Resolution in accordance with Part 8.3 of this Policy; and/or
b. Investigation in accordance with Part 8.4 of this Policy.

Complaints must be managed in a cost effective and efficient manner. In instances where the scope of work expands the Independent Complaints Assessor, they must seek approval from the Authorised Person.

8.1 Notice to the Complainant

Within 7 days after receiving a Complaint from the Authorised Person, the Independent Complaints Assessor will provide written notice to the Complainant that:

a. confirms receipt of the Complaint;
b. provides a copy of this Policy which includes the complaint management pathways;
c. outlines the process that will be followed and the possible outcomes;
d. explains the application of confidentiality to the complaint; and
e. if necessary, seeks clarification or additional information.

The Complainant will be provided with 7 days to provide clarification or additional information (if necessary). All reasonable attempts will be made to contact the Complainant.

In the event that the Complainant does not respond to any request for clarification or additional information, the Independent Complaints Assessor shall write to the Complainant using the contact information provided on the Complaint Form advising them that they have 7 days to provide a response.

If the Complainant does not respond then the Complaint will be managed in accordance with Part 8.4 of this Policy.

8.2 Notice to the Respondent

Within 14 days after receiving a Complaint from the Authorised Person, the Independent Complaints Assessor will provide written notice to the Respondent that:

a. advises that a Complaint has been made in accordance with the Code of Conduct;
b. includes a copy of the Complaints Form (in accordance with Part 15 of this Policy – confidentiality) and any supporting information provided;
c. provides a copy of this Policy which includes the complaint management pathways;
d. outlines the process that will be followed, the opportunities that will be afforded to the Respondent to be heard and the possible outcomes; and
e. if applicable, advises that further information has been requested from the Complainant and will be provided in due course.

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The Respondent will be invited to make a written submission in relation to the matter within at least 14 days. All reasonable attempts will be made to contact the Respondent.

If the event that the Respondent requests an extension of time to provide a response, the Independent Complaints Assessor may grant an extension of up to 14 days. No additional extensions are to be granted, unless the Independent Complaint Assessor determines that it is appropriate to extend the timeframe.

If the Respondent fails to provide a response within the period stated (including the extension of time) the Independent Complaints Assessor shall write to the Respondent's last known place of residence or email to the Respondent's email address, advising them that they have 7 days to provide a response.

If the Respondent does not respond then the Complaint will be managed in accordance with Part 8.4 of this Policy.

It is important to note, that the Independent Complaint Assessor has the discretion to provide extensions where required considering procedural fairness and ensuring the complaint is dealt with in a reasonable and practical time.

8.3 Alternative Dispute Resolution

Alternative Dispute Resolution may support both parties to reach a mutually satisfactory outcome that resolves the issues giving rise to the Complaint. Alternative Dispute Resolution requires the consent of both parties to the Complaint and may not be appropriate in all circumstances.

To commence the process, the Independent Complaints Assessor will, as the first course of action upon providing a notice, offer the Complainant and the Respondent the option of Alternative Dispute Resolution. If both parties agree to participate in Alternative Dispute Resolution, the Independent Complaints Assessor will pause the formal process.

The objective of Alternative Dispute Resolution is to reach an agreed resolution that satisfies the Complainant that the formal process is no longer required, allowing them to withdraw the Complaint, in accordance with Part 10 of this Policy.

If Alternative Dispute Resolution is commenced, both the Complainant and Respondent may decline to proceed with the process at any time. The process may also be terminated on the advice of the Independent Complaints Assessor.

If Alternative Dispute Resolution is terminated or does not result in the withdrawal of the Complaint, the Independent Complaints Assessor will resume an investigation as required under Part 8.4 of this Policy.

8.4 Investigation

The Independent Complaints Assessor is given the necessary powers and authority to undertake an investigation process in accordance with the Code of Conduct, this Policy and industry best practice. Noting that work must be carried out within agreed scope of works and where there is a request to expand the scope, approval is obtained from the Authorised Person.

The Independent Complaints Assessor may:

a. inquire with all parties to provide any evidence or statements relevant to the Complaint;
b. obtain any information from other parties in relation to policies, procedures and practices including access to relevant records or witness statements; and

c. seek advice or expert guidance that may be reasonably necessary to assist them with their investigation or the conduct of their investigation.

The Independent Complaints Assessor must provide the Respondent with all evidence provided by the Complainant, including any supplementary information and that the Respondent is given a reasonable time to review and provide a response to any evidence provided during the Investigation.

The Independent Complaints Assessor may take evidence in the form of one or more of the following:
a. oral or written evidence;
b. documentary evidence; and
c. expert or technical evidence.

All investigations of a complaint are to observe due process and procedural fairness. Procedural fairness for an investigation shall include:
a. ability for the Respondent to provide an opportunity to respond to the complaint;
b. all parties given a reasonable opportunity to respond;
c. careful consideration of all evidence obtained during the course of the investigation;
d. maintaining confidentiality;
e. conducting the investigation in accordance with the Code of Conduct and this Policy;
f. taking into account relevant considerations;
g. investigation recommendations being appropriately documented;
h. ensuring any conflicts of interest are managed appropriately;
i. acting fairly, without bias and in an impartial manner; and
j. conducting the investigation without undue delay.

8.5 Records Management

The Independent Complaints Assessor must comply with the records management requirements as outlined in the contract for service. Once the investigation is finalised all records must be provided to the Authorised Person who will ensure that the records are maintained in accordance with the City's record-keeping system with restricted access to ensure confidentiality.

9. Investigation Report

The complaints process must ensure that the Respondent is provided with a reasonable opportunity to respond before forming any opinions, or drafting the Complaint Report, proposed Plan or recommendations. The evidence must be of a sufficient quality and relevance to lead to a conclusion the conduct alleged, on the balance of probabilities, likely occurred.

The Independent Complaints Assessor will prepare a Complaint Report that will include:
a. the substance of the complaint;
b. the nature and extent of the investigation into the complaint;
c. the evidence obtained during the investigation into the complaint, including the complaint documents, the Respondent documents and any relevant attachments;
d. outline of the process followed, including how the Respondent was provided with an opportunity to be heard;
e. a statement of reasons as to why the matter was one that could not or should not be resolved by alternative means;
f. a description of any attempts made to resolve the matter by use of alternative means (Alternative Dispute Resolution);
g. include reasons for each recommendation;
h. any recommended Plan prepared to address the behaviour of the person to whom the complaint relates; and

i. Written declaration that they are impartial and have no close association with any member of the council or any employee of the local government.

9.1 Submission from Respondent

In accordance with clause 12(5) of the Code of Conduct, the Respondent must be consulted when preparing the Plan. All reasonable attempts will be made to contact the Respondent.

The Independent Complaints Assessor shall provide the Respondent with a copy of the findings included in the draft Complaint Report and proposed Plan. The Respondent will be invited to make a written submission which will be considered as part of the proposed Plan. A copy of the Respondent's submission will also be provided within the Complaints Report. The Independent Complaints Assessor will consider any submissions made by the Respondent before adopting and implementing a proposed Plan.

The Respondent will be given 14 days to make a submission. In the event that the Respondent requests an extension of time to make a submission, the Independent Complaints Assessor may grant an extension of up to 7 days. The Independent Complaints Assessor may provide additional time at their discretion.

If the Respondent does not provide a submission or fails to respond within the time stated (including an extension of time), the Independent Complaints Assessor shall write to the Respondent advising that they have 7 days to provide a response.

10 Withdrawal of complaint

A Complainant may withdraw their Complaint at any time before the Independent Complaints Assessor makes a Finding in relation to the Complaint.

The withdrawal of a Complaint must be in writing and given to an Authorised Person.

11 Independent Complaints Assessor to make a determination

Decisions made under this Policy will reflect the principles of procedural fairness.

Subject to authorisation by resolution of Council under clause 14B(3) of the Code and clause 8 of this Policy, the Independent Complaints Assessor will determine matters relating to Complaints, including:

a. Dismissing a behaviour Complaint and providing reasons for any such dismissal.
b. Making a Finding as to whether an alleged complaint has or has not occurred, based upon evidence from which it may be concluded that it is more likely that the breach occurred than it did not occur.

Where a Finding is made that a breach has occurred, determining:

a. To take no further action; or
b. Prepare and implement a Plan to address the behaviour of the person to whom the complaint relates.

11.1 Options for determination

In accordance with the Code of Conduct the following options are available to the Independent Complaints Assessor:

a. Dismissing a complaint

Code of Conduct Complaints Management Policy
POL-GVN 09 – OPTION 2

If the behaviour that is the subject of the Complaint is alleged to have occurred at a Council or Committee Meeting, the Independent Complaints Assessor will determine whether or not to dismiss the Complaint in accordance with clause 13 of the Code of Conduct.

If the Independent Complaints Assessor dismisses a Complaint, the Authorised Person must give the Complainant and the Respondent written notice of the decision and the reasons for the decision in accordance with clause 13.2 of the Code of Conduct. This action is to be undertaken in accordance with the *City of Mandurah Standing Orders Local Law 2016*. This concludes the process of this Complaint.

If the Complaint is not dismissed, the processes outlined in this Policy must be followed.

b. Breach did not occur
If the Independent Complaints Assessor finds that the alleged Breach did not occur, the Authorised Person must give the Complainant and the Respondent written notice of the Finding and the reasons for the Finding in accordance with clause 12(7)(a) of the Code of Conduct. This action is to be undertaken in accordance with the *City of Mandurah Standing Orders Local Law 2016*. This concludes the process of this Complaint.

c. Breach did occur
If the Independent Complaints Assessor finds that the alleged breach did occur, they will decide whether to take no further action in accordance with clause 12(4)(a) of the Code of Conduct or adopt the proposed Plan or prepare an alternate Plan to address the behaviour in accordance with clause 12(4)(b) of the Code of Conduct and this Policy.

i. No further action
If the Independent Complaints Assessor decides to take no further action, the Authorised Person must give the Complainant and the Respondent written notice of this decision and the reasons for the Finding in accordance with clause 12(7)(a) of the Code of Conduct. This action is to be undertaken in accordance with the *City of Mandurah Standing Orders Local Law 2016.* This concludes the process of this Complaint.

ii. Determining a Plan
The Independent Complaints Assessor may decide to adopt a Plan.

11.4 Dismissal of a complaint

The Independent Complaints Assessor must dismiss a Complaint in accordance with clause 13(1)(a) and (b) of the Code of Conduct if it is satisfied that:

a. the behaviour to which the Complaint relates is a breach of Division 3 of the Code of Conduct and occurred at a Council or Committee Meeting; and
b. either :
    i. the behaviour was dealt with by the person presiding at the meeting; or
    ii. the Respondent has taken remedial action in accordance with the *City of Mandurah Standing Orders Local Law 2016.*

11.5 Finding

A Finding that the alleged Breach has occurred must be based on evidence from which it may be concluded that it is more likely that the breach occurred than that it did not occur *(*refer clause 12(3) of the Code of Conduct).

Code of Conduct Complaints Management Policy
POL-GVN 09 – OPTION 2

This may involve first considering whether the behaviour occurred, on the balance of probabilities, and then whether that behaviour constituted a breach of a requirement of Division 3 of the Code of Conduct.

11.6 Action

In deciding whether to take no further action, or prepare and implement a Plan, the Independent Complaint Assessor may consider:

a. the nature and seriousness of the breach(es);
b. the Respondent's submission in relation to the contravention;
c. the Respondent and Complainants willingness to participate in the Complaint;
d. whether the Respondent has breached the Code knowingly or carelessly;
e. whether the Respondent has remedied or rectified their conduct;
f. the degree of reckless intention or negligence of the Respondent;
g. the harm or potential harm to the reputation of the Council or the City in general arising from the conduct;
h. likelihood or not of the Respondent committing further breaches of the Code;
i. personal circumstances at the time of conduct; and
j. any other matters which may be regarded as contributing to or the conduct or mitigating its seriousness.

11.7 The Plan

The proposed Plan may include requirements for the Respondent to do one or more of the following:

a. engage in mediation;
b. undertake counselling;
c. undertake training;
d. take other action that the Independent Complaints Assessor considers appropriate (e.g. an apology).

The proposed Plan should be designed to provide the Respondent with the opportunity and support to demonstrate the professional and ethical behaviour expected of elected representatives expressed in the Code.

The proposed Plan may also outline:

a. the actions to be taken to address the behaviour(s);
b. who is responsible for the actions;
c. any assistance the City will provide to assist the Respondent to achieve the intent of the Plan; and
d. a reasonable timeframe for the Plan action(s) to be addressed by the Respondent.

The Respondent will be consulted on the proposed Plan and if the Independent Complaints Assessor makes no additions then a Notice of determination can be provided.

12 Notice of Council Determination

When the Independent Complaints Assessor makes a finding in relation to a complaint, written notice will be provided to the Complainant and Respondent which includes:

a. its finding and the reasons for its finding; and
b. if its finding is that the alleged breach has occurred.

The Authorised Person must notify the Complainant and Respondent of the decision.

13 Non-compliance with Plan

Code of Conduct Complaints Management Policy
POL-GVN 09 – OPTION 2

The Authorised Person will monitor compliance of an adopted Plan.

If the person subject of the Complaint, fails to comply with the Plan, it will be a breach of clause 23 of the *Local Government (Model Code of Conduct) Regulations 2021* and reported as a Conduct Breach to the Local Government Inspector.

14 Declaration of Interest

In accordance with 14B (4)(c) the Independent Complaints Assessor is to provide a written statement in the Complaints Report that they are impartial and have no close association with any member of the council or any employee of the local government.

15 Confidentiality

Under Section 8A.36 of the Act, all information relating to a Complaint, including its existence and any details, must remain confidential unless disclosure is expressly authorised by law. This applies to all parties involved in a Complaint, including behavioural breach allegations. Unauthorised disclosure is an offence and may attract a penalty of up to $10,000.

15.1 Complainant and Respondent confidentiality

The City will take all reasonable steps to maintain confidentiality in accordance with the Act when dealing with the Complaint, in order to protect both the Complainant and Respondent. This includes the following:

a. The name of the Complainant will be provided to the Respondent only to the extent it is necessary for dealing with the Complaint.
b. Complainant and Respondents contact information (phone, email, address) will not be provided to either party.
c. The Complainant and Respondent should be aware that the Complaint Report may be subject to a Freedom Of Information (FOI) request, noting that they must be consulted before any documents are released, and exemptions may apply.

Complainants and Respondents will be advised of the legal confidentiality obligations under the Act, the limited circumstances where disclosure is permitted and that breaches of confidentiality on their part may prejudice the progress of their Complaint.

15.2 Authorised Person and Contractors

Authorised Person and ICA who have a role in handling a specific Complaint will be provided with sufficient information to fulfil their role. They must manage this information securely and must not disclose or inappropriately use this information.

The Authorised Person must maintain confidentiality in accordance with the Act and the City of Mandurah Code of Conduct and the ICA will be required to comply with confidentiality provisions within the applicable contract.

16 Complaints Register

It is Council's preference that the Authorised Person publish in the Complaints Register maintained under section 5.96C of the Act the following information:

Code of Conduct Complaints Management Policy
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CITY OF MANDURAH

16. 1 Where a breach occurred

Where a breach occurred, it is Council's preference that the Authorised Person publish as soon as practicable, at a minimum, the following information:

a. Complaint Reference Number
b. Name of the Elected Member who committed the Breach
c. Date the complaint was determined
d. Nature of the breach of Division 3 – Behaviour of the Code
e. Whether the local government is preparing and implementing a plan to address the behaviour or otherwise taking no action
f. If there is a plan, the requirements under that plan
g. Total cost of the Complaint

Optional information for the register where a breach has occurred:

a. The Complainant can choose to have their name included in the public Complaints Register. This must be provided in writing to the CEO within 14 days from being notified of the determination by the ICA.

16. 2 Where a breach has not occurred

Where a breach has **not** occurred, it is Council's preference that the Authorised Person will publish as soon as practicable, at a minimum the following information:

a. Complaint Reference Number
b. Date the complaint was determined
c. The name of the Complainant
d. Total cost of the Complaint

Optional information for the Complaints Register where a breach has **not** occurred:

a. The Respondent can choose to have their name included in the public Complaints Register. This must be provided in writing to the CEO within 14 days from being notified of the determination by the ICA.

17 Support

Elected Members have access to the Employee Assistance Program. The Program provides independent support for personal and work related problems by trained and qualified Counsellors.

18 Conduct Complaints – Division 4

Complaints regarding an allegation of a breach of Division 4 – Rules of Conduct are to be referred to the Local Government Inspector.

19 Serious or Criminal Complaints

Complaints involving allegations of serious improper conduct, corruption, fraud or other criminal conduct which must be referred to the appropriate authority.

20 Definitions

Code of Conduct Complaints Management Policy
POL-GVN 09 – OPTION 2

Authorised Person – In accordance with clause 11(3) of the Code:

The CEO is authorised to receive complaints and withdrawal complaints under the Code; or

Where the complainant is the CEO the Director of Business Services is authorised to receive complaints and withdrawal complaints under the Code.

Behavioural Breach means a breach of Division 3 – Behaviour of the City of Mandurah Code of Conduct for Elected Members, Committee Members and Candidates.

Candidate means a candidate for election as an Elected Member, whose nomination has been accepted by the Returning Officer under Section 4.49 of the Act, but does not include an Elected Member who has nominated for re-election. A person is a Candidate from the date on which their nomination is accepted, until the Returning Officer declares the election result in accordance with Section 4.77 of the Act.

Code of Conduct means the City of Mandurah Code of Conduct for Elected Members, Committee Members and Candidates.

Complaint is one that alleges a Behavioural Breach of Division 3 – Behaviour of the City of Mandurah Code of Conduct for Elected Members, Committee Members and Candidates.

Complaint Report include the complaint documents, the respondent documents, and any relevant attachments.

Complainant means a person who has submitted a Complaint in accordance with this Policy.

Committee means a committee of Council, established in accordance with Section 5.8 of the Act.

Committee Member means a Council Member or other person who has been appointed by the Council to be a member of a Committee, in accordance with Section 5.10(1) of the Act.

Conduct Breach means a breach of Division 4 of the Code of Conduct provisions relating to honest or impartial performance of an Elected Member, misuse of information, material or office.

Independent Complaints Assessor means a person appointed by the Council to perform the functions under clause 12 and 13 of the Code of Conduct.

Finding means a finding made in accordance with clause 8.2(2) of the Code of Conduct as to whether the alleged Breach has or has not occurred.

Local Government Inspector means the Inspector appointed in accordance with the Act and under the *Local Government (Local Government Inspector) Regulations 2025* has the power to investigate, monitor, and enforce local government compliance.

Plan means a Plan that may be prepared and implemented under clause 12.4(b) of the Code of Conduct, to address the behaviour of the person to whom the complaint relates (the Respondent), if a Finding has been made that a Breach has occurred.

Respondent means a person who is the subject of a Complaint where the Complainant is alleging a Behavioural Breach of the Code of Conduct has occurred.

Legislative Context

Code of Conduct Complaints Management Policy
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CITY OF MANDURAH

Local Government Act 1995
Local Government (Administration) Regulations 1996
Local Government (Election) Regulations 1996
Local Government (Local Government Inspector) Regulations 2025
Local Government (Model Code of Conduct) Regulations 2021
Code of Conduct – Elected Members, Committee Members and Candidates

Responsible Directorate: Business Services

Responsible Department: Governance

Reviewer: Director Business Services

Creation date and reference: G.5/8/21, 24 August 2021

Last Review: G.12/12/24, 17 December 2024

Amendments			
Version #	**Council Approval Date, Reference**	**Date Document In force**	**Date Document Ceased**
1	Committee of Council, 10 August 2021, CC.4/8/21 Council Approval, 24 August 2021, G.5/8/21	25 August 2021	17 December 2024
2	Council Approval, 17 December 2024, G.12/12/24	18 December 2024	

Subject: 19.9 Monthly Financial Report - May 2026

Summary

The Financial Report for May 2026 together with associated commentaries, notes on investments, balance sheet information, schedule of accounts and the tenders awarded under the delegation by the Chief Executive Officer are presented for Elected Members' consideration.

Disclosure of Interest

Nil

Previous Relevant Documentation

G.5/6/25	25/06/2025	Budget Adoption 2025/2026
OCM 26/24	24/03/2026	Budget Review 2025/2026
G.5/10/25	28/10/2025	Appointment of Committees of Council

Background

Nil

Comment

The Financial Report for May 2026 shows an actual surplus for this period of $15.8 million. The current surplus ensures the City has sufficient liquidity to continue meeting its operational and financial obligations through to 30 June 2026, including payment of suppliers, delivery of service levels, and progress of approved capital works.

In July each year the City issues invoices for Rates and Refuse, leading to a substantial surplus at the beginning of the financial year. As the year progresses, this surplus gradually reduces due to the City's budget expenditure being incurred. The Financial Report shows that as of May 2026, $103.7 million (95.6%) of the rates have been received, which demonstrates that the City is on track to meet its target. This is compared to the same time last year when $95.7 million (94.1%) of the rates had been received

A summary of the financial position for May 2026 is detailed in the table below:

	Current Budget	YTD Budget (a)	YTD Actual (b)	Var. (b)-(a)	Var.% (b)-(a)/(a)
	$ 000s	$ 000s	$ 000s	$ 000s	%
Opening Funding Surplus / (Deficit)	**894**	**894**	**894**	**-**	**0%**
Revenue					
Revenue from operating activities	157,076	154,251	159,998	5,747	4%
Capital revenue, grants and Contribution	21,578	20,040	12,789	(7,251)	-36%
	178,654	**174,290**	**172,787**	**(1,503)**	
Expenditure					
Operating Expenditure	(175,350)	(158,725)	(148,671)	10,053	-6%
Capital Expenditure	(41,081)	(39,265)	(22,795)	16,470	-42%
	(216,431)	**(197,990)**	**(171,467)**	**26,523**	
Non-cash amounts excluded from operating activities	35,710	32,734	26,018	(6,716)	-21%
Non-cash amounts excluded from investing activities	(1,089)	(1,089)	2,651	3,740	-343%

Other Capital Movements	2,263	(4,394)	(15,083)	(10,690)	243%
Closing Funding Surplus / (Deficit)	**-**	**4,445**	**15,800**	**11,355**	**255%**

The following table highlights the status of the City's key capital projects for the 2025/2026 financial year:

Project	**2025/26 Actuals Incl. CMT $`000s**	**2025/26 Annual Budget $`000s**	**On Time / On Budget**	**Asset Classification**	**Comment**
Mandurah Performing Arts Centre (ManPAC) Renewal	205	713	The project schedule is being reviewed taking into account the operational requirements of the ManPAC. The proposed construction program will be prepared as part of the detailed design phase, expected to be completed by June 2026. The project is expected to be delivered within budget in early 2027. The unspent budget from 2025/26 is to be carried forward to support the completion of the works.	*Building*	Detailed design is progressing and expected to be completed by June 2026. The final timetable for the construction works is being developed as part of the detailed design phase. Project delivery has been deferred to early 2027 due to the time required to accommodate ManPAC's program scheduling

Coodanup Foreshore	1,059	1,337	*Stages 1, 2 and 3 are complete.* *Stage 4 works are substantially complete.* *The unspent budget from 2025/26 is to be carried forward to support the completion of the Stage 5 works.*	*Parks*	Stages 1 and 2 were completed in December 2023. Stage 3 was completed in October 2025. Stage 4 construction commenced in April and the works will be significantly progressed by the end of June 2026. Final car park works will be completed early in 2026/27
Falcon Coastal Shared Path	280	412	Funding received via the Australian Government Active Transport Fund. The project is expected to be completed by 2028 within budget. The unspent budget from 2025/26 is to be carried forward to support the completion of the works.	*Roads*	The detailed design will be updated to incorporate the outcomes of the community consultation process and the design review. There has been a minor delay in the completion of the updated detailed design and this is now anticipated by July 2026. Onsite construction works are expected to commence in late 2026.

Pinjarra - Anstruther Road Intersection Upgrade	171	600	The project was delivered this financial year within budget.	*Roads*	Traffic signal improvements have been approved by Main Roads WA. Construction was completed in April, ahead of the anticipated completion date of June 2026.
Yalgorup National Park	125	315	The Yalgorup National Park project is a 10-year economic and tourism initiative. The Quail Road extension construction will commence following the City receiving EBCA approval. The unspent budget from 2025/26 is to be carried forward to support the completion of the works.	*Roads*	The Quail Road design has been finalised following the Department of Biodiversity, Conservation and Attractions and the adjacent landowner consultation. The Federal Government has advised that no further assessment or approval is required under the *Environmental Protection and Biodiversity Conservation Act 1999*. The State Government Environmental approval will proceed as a stand-alone application.

2025/2026 Operating Carryovers

Attachment 2 provides a detailed list and explanation of operating projects that require a budget variation to carry forward the unspent portion of the 2025/2026 budget. It is proposed that Council approves these carry-forward budget variation requests totalling $1,851,898 in expenses and $166,105 in operating income ($1,685,793 net impact) to enable the projects to be completed in the 2026/27 financial year.

The operating carryovers of $1,851,898 for 2025/2026 are proposed that $1,797,071 to be transferred to Restricted Cash Reserve, $31,777 to the Unspent Grants Reserve, reduction of $166,105 from operating grant revenue and increase $143,055 from Contract Liability.

2025/2026 Budget Variations

Town Beach Seawall Renewal

The Town Beach Seawall Renewal project currently has an expenditure budget of $1,217,860 and a grant revenue budget of $1,100,000, funded by the Department of Transport (DoT) through its Hotspot Coastal Adaptation and Protection (HCAP) program. The approved scope includes renewal of the seawall at Town Beach through an increased crest height, incorporating a combination of existing rock and new, larger and more durable rock, together with the installation of fencing behind the seawall.

DoT has subsequently revised the grant agreement to expand the project scope to include replacement of the stairs fronting the Seashells Resort, at an additional cost of $220,000. Accordingly, it is recommended that both the expenditure and grant revenue budgets be increased by $220,000 to facilitate delivery of these additional works.

Mississippi Amazon Park Upgrade

The Mississippi Amazon Park Upgrade project has a proposed budget of $10,000 in year 1 of the 2027-2036 LTFP to complete design of the park and sump upgrades. In preparation for this design year and to mitigate Western Power lead times, an application was submitted to provide power to the site, with a quotation of $11,334 now issued and valid for one month from the end of May.

Accordingly, it is recommended that an expenditure budget of $11,334 be added to the project in 2025/26 to enable progression of these works. It is proposed that the $11,334 be funded from savings realised within the completed 2025/26 Parks Furniture Renewal capital project, achieved through the use of refurbished furniture in place of new assets.

New – Vehicle and Small Plant Program

The New – Vehicle and Small Plant Program has a current expenditure budget of $236,609. This annual program provides for new vehicles required due to changing operational needs, as well as plant required to support service delivery. It is recommended that the remaining budget be allocated to the following proposed budget increases:

$78,000	Westview Parade, Wannanup
$78,840	Rushton Park HVAC Renewal

Westview Parade, Wannanup

The Westview Parade, Wannanup project has a current expenditure budget of $39,470 allocated for the design and delivery of traffic calming plateaus. Following detailed design and revised cost estimates, an additional $78,000 is required to complete the approved scope of works. This increase is primarily driven by lighting requirements ($40,000), traffic management ($12,000), and updated construction costs ($26,000), including asphalt and signage. Accordingly, it is recommended that the project budget be increased by $78,000 to facilitate full project delivery.

Rushton Park HVAC Renewal

One of the heat pump condensing units servicing eight wall-mounted indoor fan coil units at the Rushton Park facility has failed. A consultant was engaged to assess replacement options and recommended replacement with eight individual split system units.

These works have been completed at a total cost of $78,840. As the cost of each unit exceeds $5,000 and the assets have an expected useful life greater than 12 months, the expenditure is considered capital in nature. Accordingly, it is recommended that a new capital expenditure budget

of $78,840 be established for the Rushton Park HVAC Renewal project to enable these costs to be capitalised.

2025/2026 Capital Works Carryovers

Prior to the end of the Financial Year, City officers have undertaken a further review of the status of the City's Capital Works Program to determine the requirement for carryovers to the 2026/2027 Financial Year for works that has commenced however unlikely to be completed by 30 June 2026.

It is estimated that $7,492,577.86 of the 2025/2026 Capital Works Program will be required to be carried forward to 2026/2027 Financial Year in order for these projects to be completed. Following is a list of the projects to be carried forward to 2026/2027 Financial Year:

Capital Project	Carryover amount ($)
Dawesville Community Centre	850,000
ManPAC Renewal	446,000
Antenna Mast Removal	37,000
Southern Estuary Hall Demolition	59,160
Community Shed (Dower St)	63,000
Mandurah Ocean Marina Chalet Renewal	82,697
Rushton Park Kiosk Lower Level Tiling Renewal	29,103
Operations Centre Redevelopment	55,700
Town Beach Seawall Renewal	278,041
Western Foreshore Coast Protection	175,000
Boardwalk and Beach Access Renewal	100,000
Eastern Foreshore Boardwalk Renewal	254,041
CCTV	77,000
Peelwood Reserve Oval Storage	47,651
Falcon Coastal Shared Path	138,021
Caddadup Recycled Water Supply (MAR)	56,400
Yalgorup National Park	215,703
Lakelands Youth Park	30,000
Regional Multi-use Facility	70,000
MARC Sports Court Upgrade	70,000
Mississippi Res Playground Upgrade	50,000
Dawesville Channel South East Foreshore Upgrade	400,000
Waterfront Project	238,443
Hockey Turf Surface Renewal	148,714
Coodanup Foreshore Upgrade	350,000
Norwich Reserve Upgrade	128,000
Basketball Half Court Noise Mitigation	32,774
Peel Hockey Water Tanks	50,000
25-26 Boardwalk and Beach Access Renewal	572,210
Trails Project	330,000
Lynda Street and Baroy Street Blackspot	630,213
City Centre Parking Plan Delivery	38,000
Renew - Clarice Street	214,608
Decorative Streetlighting Renewal	409,341
City Centre Lighting Audit	35,000
Traffic Management- Oakmont Avenue	138,988
Traffic Management - Tuckey Street	132,256
Traffic Management - Glencoe Parade	84,363
Traffic Management - Dandaragan Drive	53,000
Cossack Way	35,088

Traffic Management Discretional	89,864
Bridge Level Three Inspections	98,199
Path Renew - Caddadup Reserve	99,000
Total	**$7,492,578**

A detailed list of the projects and the reason for carryover is available in Attachment 3.

The $7,492,577.86 of capital expenditure that is expected to be unspent was to be funded from the following sources:

Funding Source	$
External Non-Operating Grants & Contributions	2,335,442
City of Mandurah Funding	
- Reserves	2,522,200
- General Rates raised in 2025/2026	2,634,935
Total	**7,492,577**

The City has received $1,430,332 of the $2,335,442 in external non-operating grants and contributions. It is proposed that the capital grant and contribution revenue in the 2025/2026 budget be reduced by $2,335,442, being $905,110 for grant revenue not received, $1,430,332 for grant funds received, yet unable to be recognised as revenue in 2025/2026.

It is proposed that the $1,430,332 of capital expenditure funds aligned to the grants received, be transferred into the Unspent Grants reserve to be utilised in the 2026/27 financial year.

The projects being financed by the $2,335,442 in grants/contributions not yet received in 2025/2026 are detailed below:

Dawesville Community Centre	$	850,000
Peelwood Reserve Oval Storage	$	47,651
Town Beach Seawall Renewal	$	278,041
Falcon Coastal Shared Path	$	109,521
Trails Project	$	155,134
Yalgorup National Park	$	215,703
Lynda Street and Baroy Street Blackspot	$	390,034
Traffic Management - Oakmont Avenue	$	48,379
Traffic Management - Glencoe Parade	$	50,979
Regional Multi-use Facility	$	70,000
MARC Sports Court Upgrade	$	70,000
Peel Hockey Water Tanks	$	50,000
Total	**$**	**2,335,442**

It is proposed that capital grant and contribution revenue and expenditure of $2,335,442 be re-budgeted in the 2026/2027 budget, being the $905,110 for grant revenue not received in 2025/26 and $905,110 for grants received and transferred in the Unspent Grant reserve.

It is proposed that the following reserve transfers be completed at 30/06/2026 in relation to the 2025/2026 carryover works:

Transfer In: Unspent Capital Grants and Contributions	$1,430,332
Reduction in Transfer Out: 2025/26 Reserve funded projects	$2,522,200
Transfer In: 2025/26 Capital Projects (municipal)	$2,634,935

2025/26 Reserve Movement: **$6,587,467**

Refer to Attachment 3 for details on the expenditure and revenue budget movements between 2025/26 and 2026/27 at a project level.

Statutory Environment

Local Government Act 1995 Section 6.4 Financial Report
Local Government (Financial Management) Regulations 1996 Part 4 Financial Reports
Local Government (Audit) Regulations 1996

Policy Implications

Nil

Financial Implications

Any material variances that have an impact on the outcome of the budgeted surplus position are explained in the Monthly Financial Report, as detailed in Attachment 1.

Economic Implications

Nil

Environmental Implications

Nil

Risk Implications

The Financial Report and its attachments are utilised as a key indicator to monitor against the strategic risks.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2024-2044 are relevant to this report:

Leadership
- Responsible, transparent, value for money delivery of well planned, sustainable, projects, programs and services
- Effective advocacy focused on the needs of the community and strong relationships with key stakeholders.

Conclusion

The City strives to manage its finances adequately and maintain expenditure within budget to ensure services that have been approved through the budget process are fully funded.

It is recommended that Council receive the Monthly Financial Report and the Schedule of Accounts.

Officer Recommendation

That Council:

1. Receives the Financial Report for May 2026 as detailed in Attachment 1 of the report.

2. Receives the Schedule of Accounts for the following amounts as detailed in Attachment 4 of the report:

Total Municipal Fund	**$ 10,455,784,08**
Total Trust Fund	**$ 0.00**
	$ 10,455,784.08

3. Approves the following budget variations for Operating Carryovers in the 2025/26 year to be carried forward to the 2026/27 year:

2025/26 Budget adjustments for 2025/26 Operating Works Carryovers

- **3.1 Decrease in Materials and Contracts of $1,851,898* as detailed in Attachment 2 for the 2025/26 operating projects to be carried over to 2026/27.**
- **3.2 Increase in transfer to the Restricted Cash Reserve of $1,797,071***
- **3.3 Increase in transfer to the Unspent Grants Reserve of $31,777***
- **3.4 Decrease in Operating Grants of $166,105***
- **3.5 Increase in Contract Liability of $143,055***

2026/27 Budget adjustments for 2025/26 Operating Works Carryovers

- **3.6 Increase in Materials and Contracts of $1,851,898* as detailed in Attachment 2 for the 2025/26 operating projects to be carried over to 2026/27.**
- **3.7 Increase in transfer from the Restricted Cash Reserve of $1,797,071***
- **3.8 Increase in transfer from the Unspent Grants Reserve of $31,777***
- **3.9 Increase in Operating Grants of $166,105***
- **3.10 Decrease in Contract Liability of $143,055***

4. Approves the following budget variations for Capital Works Carryovers in the 2025/26 year to be carried forward to the 2026/27 year as detailed in attachment 3 and summarised as follows:

2025/26 Budget adjustments for 2025/26 Capital Works Carryovers

- **4.1 Decrease in capital expenditure of $7,492,577***
- **4.2 Decrease in capital revenue of $2,368,442***
- **4.3 Net movement of transfer to reserves of $6,554,467* made up of**
  - **4.3.1 Increase transfer to reserves Unspent Grants Reserve $1,430,332***
  - **4.3.2 Reduction in transfer from Asset Management reserve $2,432,800***
  - **4.3.3 Reduction in transfer from Sustainability Reserve $56,400***
  - **4.3.3 Increase transfer to Asset Management reserve for 2025/26 general rates funding $2,634,935***

2026/27 Budget adjustments for 2025/26 Capital Works Carryovers

- **4.4 Increase in capital expenditure of $7,492,577***
- **4.5 Increase in capital grant and contribution revenue of $2,335,442***
- **4.6 Net movement of transfer from reserves of $6,554,467* made up of**
  - **4.6.1 Transfer from Unspent Grants reserve $1,430,332***
  - **4.6.2 Transfer from Asset Management reserve $5,034,735***
  - **4.6.3 Transfer from Cash in Lieu of open space contributions reserve $33,000***
  - **4.6.4 Transfer from Sustainability reserve $56,400***

5. Approves the following budget variations for 2025/26 annual budget:

- **5.1 Increase in capital expenditure of $220,000* for Town Beach Seawall Renewal**

- **To be funded from an increase of grant revenue of $220,000* by the Department of Transport**

5.2 Increase in capital expenditure of $11,334* for Mississippi Amazon Park Upgrade

- **To be funded from an underspend of $11,334* on the 25-26 Parks Furniture Renewal Capital Works Project**

5.3 Decrease in capital expenditure of $11,334* for 25-26 Parks Furniture Renewal Capital Works Project

- **To be transferred to Mississippi Amazon Park Upgrade Works Project $11,334***

5.4 Decrease in capital expenditure for New – Small Vehicle and Plant Program by $156,840*

- **To be transferred to Westview Parade, Wannanup $78,000***
- **To be transferred to Rushton Park HVAC Renewal $78,840***

5.5 Increase in capital expenditure of $78,000* for Westview Parade, Wannanup

- **To be funded from an underspend of $78,000* on New – Small Vehicle and Plant Program**

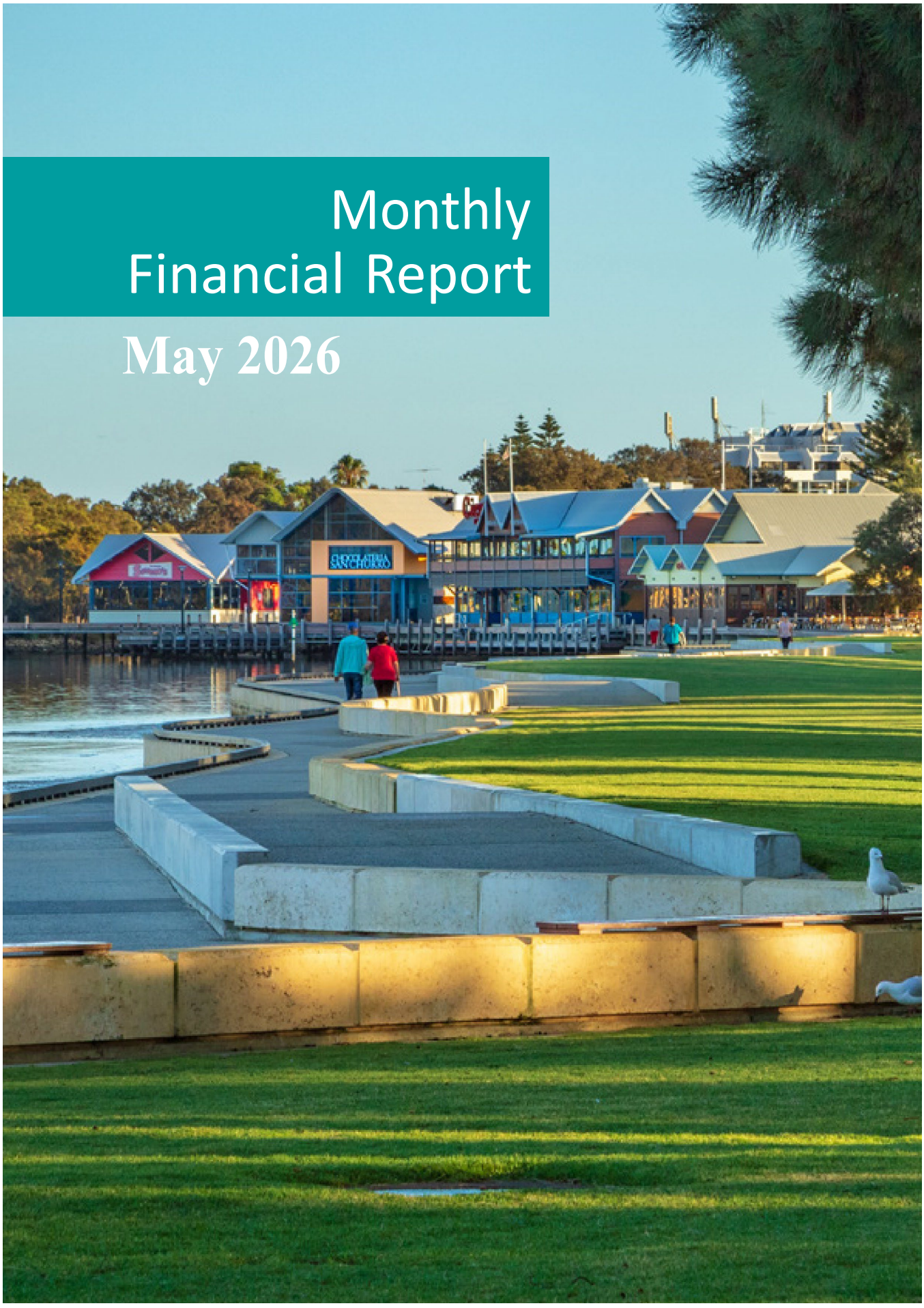
5.6 Increase in capital expenditure of $78,840* for Rushton Park HVAC Renewal

- **To be funded from an underspend of $78,840* on New – Small Vehicle and Plant Program**

Absolute Majority

Attachments

1. Monthly Financial Report - May 2026 [**19.9.1** - 26 pages]
2. Operating Carryover [**19.9.2** - 2 pages]
3. Capital Carryover [**19.9.3** - 2 pages]
4. Schedule of Accounts [**19.9.4** ELECTRONIC ONLY]


Monthly
Financial Report
May 2026

City of Mandurah
May 2026

$0K

Estimated deficit at 30 June 2026 with proposed budget amendments

$15.8M ▼

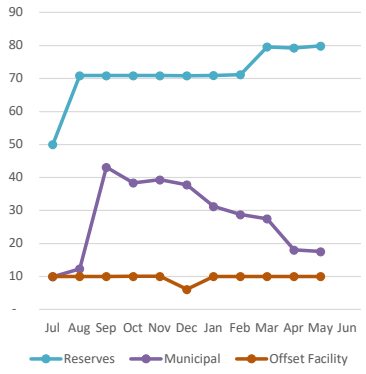
Year to Date Actual Surplus

Executive Summary

- Actual Rates Raised $104.5M
- Actual Rates Received $103.7M (95.6% collected)
- Actual Operating Revenue $160M
- Actual Capital Revenue $5.3M
- Actual Operating Expenditure $148.7M
- Actual Capital Expenditure $22.8M
- Actual Proceeds from Sale of Assets $7.5M

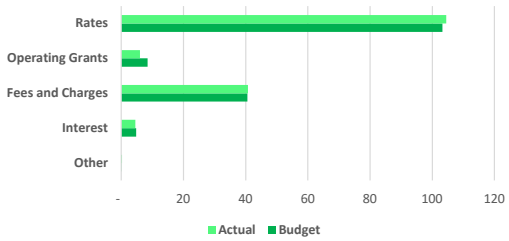
Investments

$ Millions

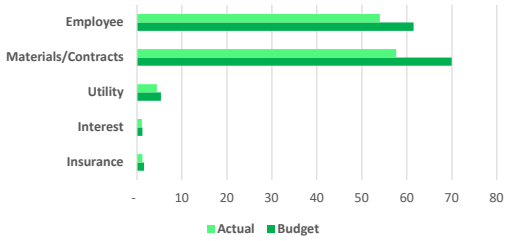


Year to Date Revenue Actuals Compared to Annual Budget

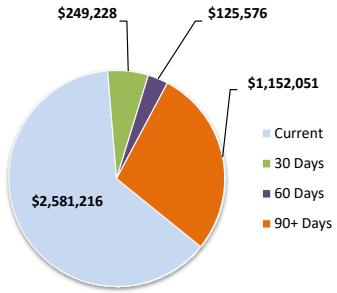
$ Millions



Year to Date Expenditure Actuals Compared to Annual Budget $ Millions



Sundry Debtors Outstanding



Rates Outstanding

38	Properties with >$10K outstanding	▼
432	Properties $3K to $10K outstanding	▼
2	Properties commenced legal action in 25/26	▲
$2.34M	Estimated Value of Rates Exemptions	=

Grants Received in 25/26 year

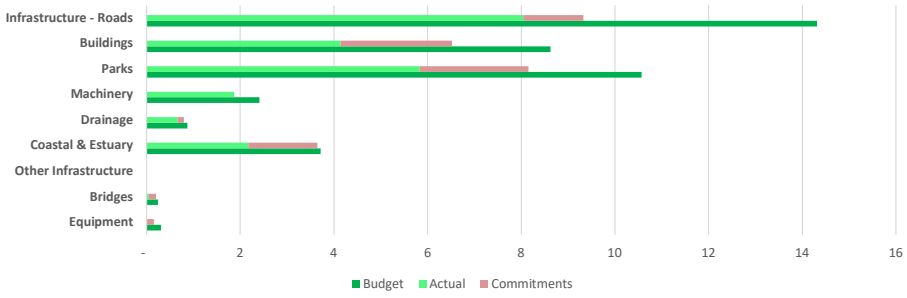
56.28% Grants received - Accrual Basis

CEO Delegation Tenders

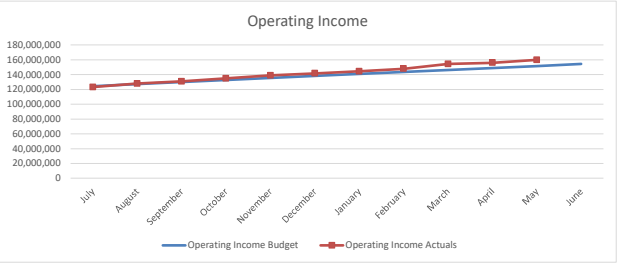
1 Tenders accepted/rejected during the month through CEO delegation

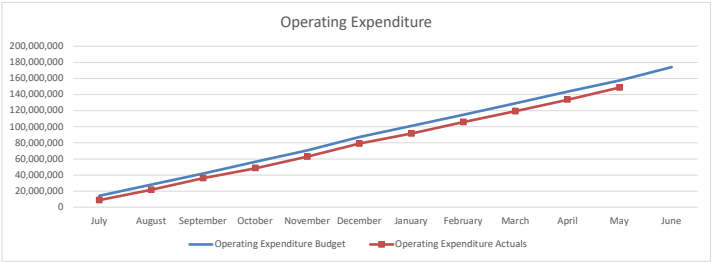
Year to Date Capital Actuals Compared to Annual Budget*

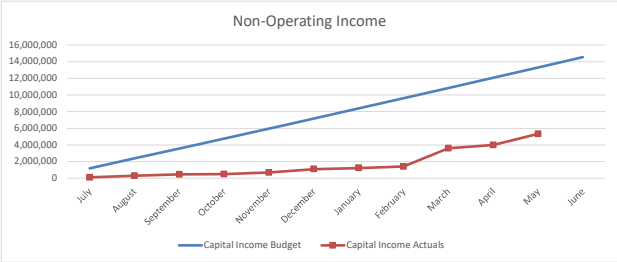
$ Millions

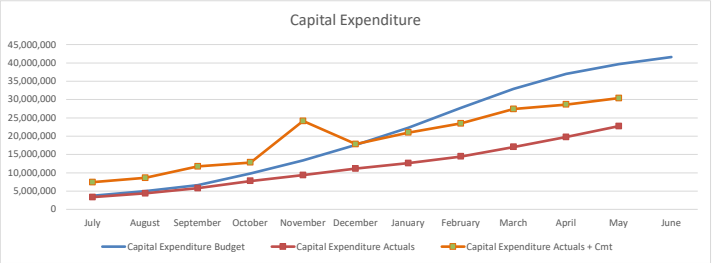


*Commitments are raised based on contract amounts. Contracts may span multiple financial years causing commitments to display over the total budget for the year.


Operating Income
180,000,000
160,000,000
140,000,000
120,000,000
100,000,000
80,000,000
60,000,000
40,000,000
20,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Operating Income Budget
Operating Income Actuals


Operating Expenditure
200,000,000
180,000,000
160,000,000
140,000,000
120,000,000
100,000,000
80,000,000
60,000,000
40,000,000
20,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Operating Expenditure Budget
Operating Expenditure Actuals


Non-Operating Income
16,000,000
14,000,000
12,000,000
10,000,000
8,000,000
6,000,000
4,000,000
2,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Capital Income Budget
Capital Income Actuals


Capital Expenditure
45,000,000
40,000,000
35,000,000
30,000,000
25,000,000
20,000,000
15,000,000
10,000,000
5,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Capital Expenditure Budget
Capital Expenditure Actuals
Capital Expenditure Actuals + Cmt

CITY OF MANDURAH

MONTHLY FINANCIAL REPORT
For the Period Ended 31 May 2026

TABLE OF CONTENTS

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STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

BY NATURE OR TYPE

	Ref Note	Annual Budget	YTD Budget (a)	YTD Actual (b)		Var. $ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		$	$	$		$	%	
Opening Funding Surplus / (Deficit)		893,701	893,701	**893,701**		0	0.00%	
Revenue from operating activities								
Rates		103,315,184	103,315,184	**104,488,353**		1,173,169	1.14%	
Operating grants, subsidies and contributions		8,428,247	7,760,007	**5,987,193**		(1,772,814)	(22.85%)	▼
Fees and charges		40,509,205	38,753,872	**40,764,617**		2,010,745	5.19%	
Interest earnings		4,750,824	4,354,922	**4,510,037**		155,115	3.56%	
Other revenue		72,731	66,670	**231,830**		165,160	247.73%	▲
Profit on disposal of assets		-	-	**4,015,766**	0	4,015,766	100.00%	▲
		157,076,191	**154,250,655**	**159,997,796**		5,747,141	3.73%	
Expenditure from operating activities								
Employee costs		(61,504,572)	(54,097,621)	**(53,984,699)**		112,922	0.21%	
Materials and contracts		(69,995,777)	(64,418,525)	**(57,645,833)**		6,772,692	10.51%	▲
Utility charges		(5,354,483)	(4,908,274)	**(4,428,562)**		479,712	9.77%	
Depreciation on non-current assets		(35,498,636)	(32,540,417)	**(30,167,551)**		2,372,866	7.29%	
Interest expenses		(1,225,753)	(1,123,607)	**(1,091,310)**		32,297	2.87%	
Insurance expenses		(1,615,556)	(1,480,927)	**(1,248,277)**		232,650	15.71%	▲
Other expenditure		(155,279)	(155,279)	**(52,864)**		102,415	65.96%	▲
Loss on disposal of assets	1(a) & 4	-	-	**(52,261)**		(52,261)	100.00%	▼
		(175,350,056)	**(158,724,650)**	**(148,671,357)**		10,053,293	6.33%	
Non-cash amounts excluded from operating activities	1(a)	35,709,803	32,733,986	**26,018,388**		(6,715,599)	(20.52%)	
Amount attributable to operating activities		**17,435,938**	**28,259,992**	**37,344,827**		9,084,835	(32.15%)	
Investing activities								
Non-operating grants, subsidies and contributions		11,673,671	10,700,865	**5,325,738**		(5,375,127)	(50.23%)	▼
Proceeds from disposal of assets	4	9,904,584	9,338,940	**7,463,557**		(1,875,383)	(20.08%)	▼
Payments for property, plant and equipment	6	(41,081,308)	(39,265,315)	**(22,795,408)**		16,469,907	41.95%	▲
Amount attributable to investing activities		**(19,503,054)**	**(19,225,510)**	**(10,006,113)**		9,219,396	47.95%	
Non-cash amounts excluded from investing activities	1(b)	(1,089,126)	(1,089,126)	**2,650,895**		3,740,021	(343.40%)	
Amount attributable to investing activities		**(20,592,180)**	**(20,314,636)**	**(7,355,218)**		12,959,418	63.79%	
Financing Activities								
Proceeds from new debentures	7	3,720,871	-	-		0	0.00%	
Unspent Loans Utilised		554,758	-	-		0	0.00%	
Repayment of debentures	7	(4,946,758)	(4,534,528)	**(4,778,465)**		(243,937)	(5.38%)	
Payment of lease liability		(239,178)	(219,246)	**(126,320)**		92,927	42.38%	▲
Principal elements of interest earning liability		(998,927)	(998,927)	**(998,927)**		0	(0.00%)	
Transfer from reserves	8	20,956,109	10,538,603	-		(10,538,603)	(100.00%)	▼
Transfer to reserves	8	(16,784,335)	(9,179,580)	**(9,179,580)**		0	0.00%	
Amount attributable to financing activities		**2,262,541**	**(4,393,678)**	**(15,083,292)**		(10,689,613)	(243.30%)	
Closing Funding Surplus / (Deficit)	1(d)	-	**4,445,379**	**15,800,018**		11,354,639	255.43%	

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Actual and YTD Budget data as per the adopted materiality threshold.
Refer to Note 13 for an explanation of the reasons for the variance.
This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

NOTE 1
STATEMENT OF FINANCIAL ACTIVITY INFORMATION

(a) Non-cash items excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with Local Government (Financial Management) Regulation 1996.

Non-cash items excluded from operating activities	Notes	Annual Budget	YTD Budget (a)	YTD Actual (b)
		$	$	$
Adjustments to operating activities				
Less: Profit on asset disposals	4	-	-	(4,015,766)
Less: Non-cash movement in assets		106,000	97,167	0
Movement in liabilities associated with restricted cash		105,167	96,403	145,097
Movement in pensioner deferred rates (non-current)		-	-	(215,943)
Movement in employee benefit provisions (non-current)		-	-	(154,498)
Movement in Liabilities		-	-	39,686
Add: Loss on asset disposals	4	-	-	52,261
Add: Depreciation on assets		35,498,636	32,540,416	30,167,551
Total non-cash items excluded from operating activities		**35,709,803**	**32,733,986**	**26,018,388**

(b) Non-cash items excluded from investing activities

The following non-cash revenue and expenditure has been excluded from investing activities within the Statement of Financial Activity in accordance with Financial Management Regulation 32.

Adjustments to investing activities				
Movement in non current liabilities for transfers to acquire or construct non-financial assets to be controlled by the entity				
Movement in current liabilities for transfers to acquire or construct non-financial assets to be controlled by the entity associated with restricted cash		(1,089,126)	(998,366)	2,650,895
Total non-cash amounts excluded from investing activities		**(1,089,126)**	**(998,366)**	**2,650,895**

(c) Adjustments to net current assets in the Statement of Financial Activity

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with regulation 32 of the Local Government (Financial Management) Regulations 1996 to agree to the surplus/(deficit) after imposition of general rates.

		Actual Closing 30 Jun 2025	Budget Closing 30 Jun 2026	Year to Date 31 May 2026
Adjustments to net current assets				
Less: Reserves - restricted cash		(65,678,157)	(63,912,022)	(74,857,737)
Less: - Financial assets at amortised cost - self supporting loans		(47,106)	-	0
Less: Unspent loans		(625,629)	-	(625,629)
Less: Inventory - Land Held for Resale		(445,000)	(445,000)	(445,000)
Less: Clearing accounts		-	-	(3,608)
Add: Borrowings	7	6,509,258	3,408,759	727,202
Add: Other liabilities		1,866,747	-	4,612,173
Add: Lease liability		173,812	1,023,531	148,593
Add: Provisions - employee		4,509,712	806,283	4,150,503
Add: Loan Facility offset		-	-	10,000,000
Total adjustments to net current assets		**(53,736,363)**	**(59,118,449)**	**(56,293,504)**

(d) Net current assets used in the Statement of Financial Activity

Current assets				
Cash and cash equivalents	2	61,810,975	81,166,308	89,085,378
Rates receivables	3	5,061,263	3,055,524	5,272,323
Receivables	3	3,522,190	2,607,617	3,791,665
Other current assets		24,648,414	2,273,976	1,477,229
Less: Current liabilities				
Payables		(21,969,391)	(14,511,115)	(12,526,466)
Borrowings	7	(6,509,258)	(3,408,759)	(727,202)
Interest earning liabilities		-	-	0
Unspent non-operating grant, subsidies and contributions liability		(1,866,747)	(2,461,785)	(4,662,739)
Lease liabilities		(173,812)	(1,023,531)	(148,593)
Provisions		(9,893,570)	(8,579,786)	(9,468,073)
Less: Total adjustments to net current assets	1(c)	(53,736,363)	(59,118,449)	(56,293,504)
Closing Funding Surplus / (Deficit)		**893,701**	**(0)**	**15,800,018**

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

OPERATING ACTIVITIES
NOTE 2
CASH AND INVESTMENTS

	Total Amount	Interest rate	Total Interest Earnings at Maturity Date	S&P rating	Deposit Date	Maturity Date	Term days
	$	$	$				
Cash on hand	**13,018,382**			**AA-**			
Municipal Bank Account (inc. Bonds Investments & Notice Savers)	13,018,382	Variable			NA	NA	
ANZ	**33,140**		**246**	**AA-**			
ANZ TD 10	33,140	3.00%	246		1/04/2026	1/07/2026	91
NAB	**32,329,966**		**396,849**	**AA-**			
NAB TD 114	3,232,909	4.45%	46,616		4/02/2026	4/06/2026	120
NAB TD 115	3,249,156	5.00%	40,439		18/05/2026	18/08/2026	92
NAB TD 125	3,097,177	4.60%	35,499		9/03/2026	9/06/2026	92
NAB TD 126	3,097,177	4.60%	35,499		9/03/2026	9/06/2026	92
NAB TD 127	3,097,177	4.60%	35,499		9/03/2026	9/06/2026	92
NAB TD 131	3,110,462	4.90%	37,540		23/04/2026	23/07/2026	91
NAB TD 133	3,110,721	4.95%	37,922		30/04/2026	30/07/2026	91
NAB TD 134	3,110,721	4.95%	37,922		30/04/2026	30/07/2026	91
Reserve 44 - 70-586-3025	3,614,828	5.00%	44,990		18/05/2026	18/08/2026	92
Reserve 45 - 70-568-6989	3,609,639	5.00%	44,925		18/05/2026	18/08/2026	92
Westpac	**37,492,383**		**459,702**	**AA-**			
WBC TD 102	3,273,298	4.93%	40,176		21/03/2026	21/06/2026	92
WBC TD 110	3,264,718	5.01%	40,713		3/05/2026	3/08/2026	92
WBC TD 119	3,080,117	4.93%	37,805		20/03/2026	20/06/2026	92
WBC TD 120	3,080,117	4.93%	37,805		20/03/2026	20/06/2026	92
WBC TD 121	3,080,117	4.93%	37,805		20/03/2026	20/06/2026	92
WBC TD 122	3,111,981	4.90%	37,558		2/04/2026	2/07/2026	91
WBC TD 123	3,111,981	4.90%	37,558		2/04/2026	2/07/2026	91
WBC TD 124	3,111,981	4.90%	37,558		2/04/2026	2/07/2026	91
WBC TD 128	3,113,220	4.97%	38,104		24/04/2026	24/07/2026	91
WBC TD 129	3,113,220	4.97%	38,104		24/04/2026	24/07/2026	91
WBC TD 130	3,113,220	4.97%	38,104		24/04/2026	24/07/2026	91
WBC TD 135	3,038,413	5.08%	38,413		7/05/2026	7/08/2026	92
CBA	**7,155,958**		**87,655**	**AA-**			
CBA TD 48 - B33713404	7,155,958	4.92%	87,655		11/05/2026	11/08/2026	92
Total Municipal and Reserve Funds	**90,029,829**		**944,451.78**				

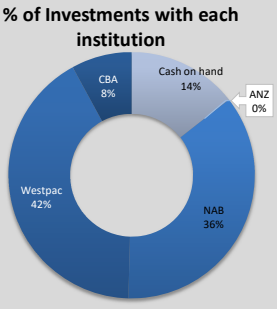
Interest revenue	
Investment Interest Accrued	485,288
Investment Interest Matured	3,195,572
Rates Interest	829,177
	4,510,037

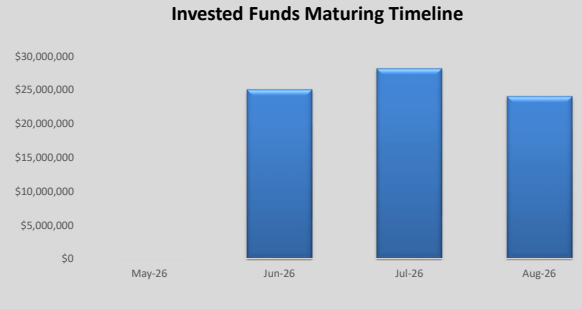
Municipal Cash	Total Restricted Cash
$19.88 M	**$80.15 M**

Loan Offset Facility	Amount	Interest rate on loans	Monthly Interest Saved	YTD Interest Saved
Westpac	10,000,000	5.73%	12,651	154,215

KEY INFORMATION
Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments highly liquid investments with original maturities of twelve months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:
- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.





NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 MAY 2026

OPERATING ACTIVITIES
NOTE 3
RECEIVABLES

Rates Receivable	30-Jun-25	31-May-25	31 May 26
	$		$
Opening Arrears Previous Years	3,721,461	3,721,461	3,963,715
Rates levied	98,363,858	98,050,054	104,488,353
Less - Collections to date	(98,121,604)	(95,746,852)	(103,726,194)
Equals Current Outstanding	**3,963,715**	**6,024,663**	**4,725,875**
Net Rates Collectable	**3,963,715**	**6,024,663**	**4,725,875**
% Collected	96.1%	94.1%	95.6%

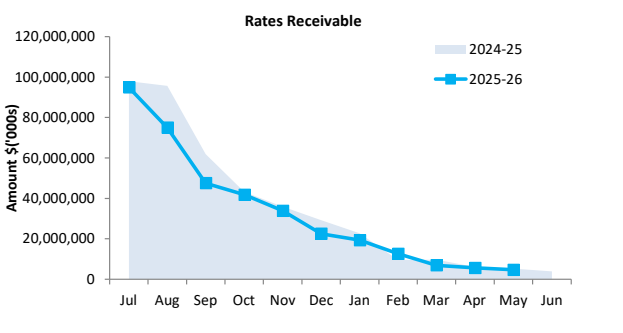
	31 May 25	31 May 26
- No. of Legal Proceedings Commenced for the financial year	0	2
- No. of properties > $10,000 outstanding	40	38
- No. of properties between $3,000 and $10,000 outstanding	343	432
- Value of Rates Concession	49,247	51,256
- Estimated Value of Rates Exemptions	2,243,551	2,335,088

Receivables - General	31-May-25	Current	30 Days	60 Days	90+ Days	31 May 26
	$	$	$	$	$	$
Balance per Trial Balance						
Sundry receivable	1,606,888	1,748,306	138,878	81,189	673,704	2,642,078
Recreation Centres	13,080	0	26,186	10,233	18,803	55,221
Mandurah Ocean Marina	62,951	103,797	51,636	0	0	155,433
GST receivable	681,763	712,036	0	0	0	712,036
Allowance for impairment of receivables	(215,611)	0	0	0	(269,893)	(269,893)
Infringements	1,125,941	17,077	32,528	34,154	729,437	813,196
Total Receivables General Outstanding	**3,275,012**	**2,581,216**	**249,228**	**125,576**	**1,152,051**	**4,108,071**
Percentage		62.8%	6.1%	3.1%	28%	

Other Receivables	31-May-25	Current	30 Days	60 Days	90+ Days	31 May 26
	$	$	$	$	$	$
Balance per Trial Balance						
Pensioners rates and ESL deferred	569,047	0	0	0	589,604	589,604
Other Receivables	489,798	0	0	0	665,866	665,866
Total Other Receivables Outstanding	**1,058,845**	**0**	**0**	**0**	**1,255,470**	**1,255,470**
Percentage		0%	0%	0%	100%	

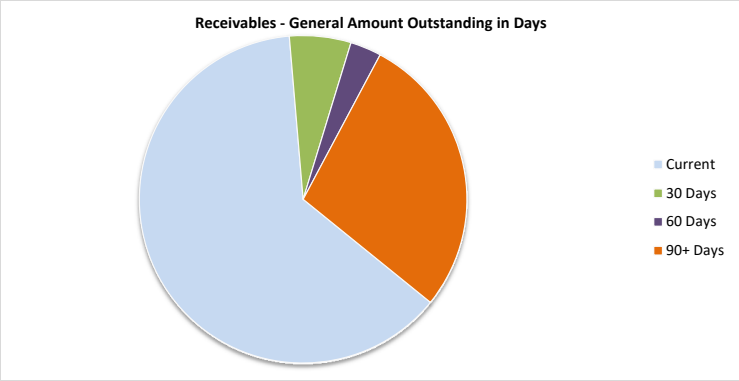
KEY INFORMATION

Rates and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of rates and other receivables is reviewed on an ongoing basis. Other receivables that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.



Total investments

Collected	Rates Due
95.6%	$4,725,875



Debtors Due
$4,108,071

Over 30 Days
37%

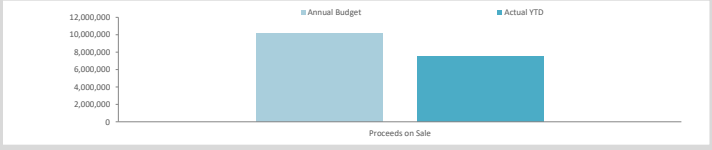
Over 90 Days
28%

OTES TO THE STATEMENT OF FINANCIAL ACTIVITY
)R THE PERIOD ENDED 31 MAY 2026

OPERATING ACTIVITIES
NOTE 4
DISPOSAL OF ASSETS

Asset	Asset ID	Directorate	Budget Net Book Value	Budget Proceeds	Budget Profit	Budget (Loss)	YTD Actual Net Book Value	YTD Actual Proceeds	YTD Actual Profit	YTD Actual (Loss)
			$	$	$	$	$	$	$	$
Land										
Land			8,954,091	8,954,091	0	0	2,833,788	6,608,498	3,774,710	0
Light Passenger Vehicles - Replacement										
TOYOTA RAV4 MH3305B	C03720	Built & Natural Enviroment	13,967	23,384	9,417	0	16,020	23,384	7,364	0
TOYOTA RAV4 MH3303B	C04520	Built & Natural Enviroment	13,732	13,732	0	0	15,748	24,787	9,039	0
SUBARU IMPREZA MH3596B	C07220	Built & Natural Enviroment	9,707	9,707	0	0	10,660	17,742	7,082	0
SUBARU G-5X MH3595B	C04920	Built & Natural Enviroment	13,365	16,605	3,241	0	14,568	16,605	2,037	0
MAZDA CX-5B MH3898B	C05220	Built & Natural Enviroment	16,708	16,708	0	0	0	0	0	0
TOYOTA RAV4 MH3968B	C00320	Built & Natural Enviroment	16,429	16,429	0	0	0	0	0	0
MAZDA CX-5 MH3442B	C02820	Built & Natural Enviroment	16,277	14,333	0	(1,944)	17,460	14,333	0	(3,127)
TOYOTA RAV 4 MH4237B	C07720	Built & Natural Enviroment	15,531	15,531	0	0	0	0	0	0
MAZDA CX-5 MH4179B	C01020	Built & Natural Enviroment	15,784	21,338	5,554	0	17,000	21,338	4,338	0
SUBARU XV MH4100B	C07320	Built & Natural Enviroment	18,559	18,559	0	0	19,900	22,378	2,478	0
NISSAN X-TRAIL MH4678B	C00821	Built & Natural Enviroment	19,352	19,352	0	0	0	0	0	0
NISSAN X-TRAIL MH4677B	C05321	Built & Natural Enviroment	19,352	19,352	0	0	0	0	0	0
TOYOTA RAV4 MH5185B	C04221	Built & Natural Enviroment	16,906	16,906	0	0	17,700	26,833	9,133	0
MH8697B - MAZDA CX-5B	C00623		0	0	0	0	18,573	0	0	(18,573)
Light Commercial Vehicles - Replacement										
DMax 21MY SX MH3592B	U00920	Built & Natural Enviroment	15,048	15,048	0	0	0	0	0	0
FORD RANGER MH3198B	U00120	Built & Natural Enviroment	24,776	24,776	0	0	0	0	0	0
ISUZU D-MAX 21MY SX CREW C/C HI-RIDE 4X2 3.0L MH35	U07020	Built & Natural Enviroment	16,903	16,903	0	0	18,245	24,039	5,794	0
NAVARA NAVDP2YA4RX MH3219B	U05620	Built & Natural Enviroment	18,398	18,398	0	0	0	0	0	0
FORD RANGER MH3008B	U06320	Built & Natural Enviroment	24,455	24,455	0	0	0	0	0	0
DMax 21MY SX MH4104B	U01421	Built & Natural Enviroment	20,273	20,273	0	0	21,880	29,765	7,885	0
DMax 21MY SX MH4106B	U03721	Built & Natural Enviroment	20,475	20,475	0	0	0	0	0	0
ISUZU D-MAX 21MY SX CREW 4X2 MH4408B	U06420	Built & Natural Enviroment	17,618	17,618	0	0	0	0	0	0
NISSAN NAVARA RX MH4406B	U00520	Built & Natural Enviroment	13,434	13,434	0	0	0	0	0	0
ISUZU D'MAX MH4431B	U02121	Built & Natural Enviroment	21,009	21,009	0	0	0	0	0	0
ISUZU D-MAX SX 4X2 MH4650B	U06221	Built & Natural Enviroment	23,928	23,928	0	0	0	0	0	0
FORD RANGER MH4394B	U01121	Built & Natural Enviroment	28,129	28,129	0	0	0	0	0	0
FORD RANGER MH4802B	U03021	Built & Natural Enviroment	20,047	20,047	0	0	0	0	0	0
ISUZU MU-X MH5376B	C08121	Built & Natural Enviroment	32,758	30,931	0	(1,827)	34,300	30,931	0	(3,369)
FORD RANGER MH4395B	U08221	Built & Natural Enviroment	28,153	23,611	0	(4,542)	29,700	23,611	0	(6,089)
ISUZU D'MAX MH5382B	U08321	Built & Natural Enviroment	19,818	34,293	14,474	0	21,000	34,293	13,293	0
FORD RANGER MH5032B	U04421	Built & Natural Enviroment	16,518	19,065	2,548	0	17,425	19,065	1,640	0
ISUZU DMAX MH5225B	U01821	Built & Natural Enviroment	25,429	25,429	0	0	0	0	0	0
ISUZU 21 MY SX MH5229B	U06121	Built & Natural Enviroment	29,216	29,216	0	0	0	0	0	0
FORD TRANSIT CUSTOM MH3933B	U01520	Built & Natural Enviroment	16,940	16,940	0	0	18,475	30,242	11,767	0
MH5451B-ISUZU D'MAX SX	U00221	Built & Natural Enviroment	0	0	0	0	25,500	20,242	0	(5,258)
Trucks & Buses Replacements										
HINO 1124 MH0562A	T01615	Built & Natural Enviroment	0	0	0	0	0	0	0	0
HINO 917 MH1429A	T03016	Built & Natural Enviroment	0	0	0	0	18,593	28,899	10,306	0
HINO 917 MH1627A	T03716	Built & Natural Enviroment	0	0	0	0	0	0	0	0
HINO 917 MH1625A	T04016	Built & Natural Enviroment	0	0	0	0	0	0	0	0
HINO SCARAB MISTRAL HINO 1426 1GWL205	T05019	Built & Natural Enviroment	0	0	0	0	0	0	0	0
Trailers										
JETWAVE DRAIN CLEANER MH90408	V02917	Built & Natural Enviroment	5,041	5,041	0	0	0	0	0	0
SOUTHWEST CARGO	V04116	Built & Natural Enviroment	3,784	3,784	0	0	3,600	3,058	0	(542)
SOUTHWEST BOX/TRADE	V042	Built & Natural Enviroment	0	0	0	0	0	0	0	0
SOUTHWEST CARGO	V04316	Built & Natural Enviroment	0	0	0	0	0	0	0	0
PARK BODY BOXTOP	V06316	Built & Natural Enviroment	3,960	3,960	0	0	3,781	3,209	0	(572)
Parks & Mowers										
KUBOTA RTV UTILITY MH2715	U10819	Built & Natural Enviroment	7,282	7,282	0	0	5,115	14,007	8,892	0
RAZORBACK CMX2302 RAZORBA	M00521	Built & Natural Enviroment	5,673	5,673	0	0	4,500	9,436	4,936	0
Toro Groundsmaster-3310 MH6372B	M01521	Built & Natural Enviroment	26,730	26,730	0	0	21,300	13,566	0	(7,734)
TORO GROUNDMASTER 7200 MH6373B	M01921	Built & Natural Enviroment	10,582	10,582	0	0	8,654	12,824	4,170	0
TORO REELMASTER 1HOG168	M02522	Built & Natural Enviroment	39,162	39,162	0	0	0	0	0	0
MH761X-NEW HOLLAND -3050 TRACTOR	P602		0	15,427	15,427	0	15,907	15,427	0	(480)
Miscellaneous Equipment										
SILVAN SQUATPAK SPRAY N/A	P156	Built & Natural Enviroment	0	0	0	0	0	0	0	0
OTHER ASSES		Built & Natural Enviroment	0	24,008	0	0	0	0	0	0
Carryovers - Miscellaneous										
GENELITE GENERATOR PLG-CM550S	P63820	Recreation Services	91,287	91,287	0	0	0	0	0	0
Carryovers - Trucks and Buses										
MITSUBISHI CANTER MH380Y	T017	Parks Central	26,320	26,320	0	0	21,149	31,252	10,103	0
HINO 917 MH958Y	T036	Parks North	29,606	29,606	0	0	21,302	22,503	1,201	0
ISUZU FVR 1000 MH954Y	T009	Civil Construction	65,907	65,907	0	0	51,215	84,624	33,409	0
HINO 1426 MH200W	T022	Civil Maintenance	36,504	36,504	0	0	42,000	45,899	3,899	0
HINO GH1728 MH637Y	T038	Civil Construction	68,383	68,383	0	0	53,134	82,493	29,359	0
HINO 921 MH1428A	T03916	City Traffic	0	52,191	52,191	0	21,921	52,191	30,270	0
Carryovers - Parks and Mowers										
Tractor	P603	Parks and Mowers - Replacement	25,461	27,325	1,864	0	23,554	27,325	3,771	0
RTV Utility	U10519	Parks and Mowers - Replacement	5,010	13,719	8,709	0	4,935	13,719	8,784	0
RTV Utility	U10619	Parks and Mowers - Replacement	5,010	15,041	10,031	0	4,935	15,041	10,106	0
Carryovers - Trailers										
SOUTHWEST 8x5 BOXTOP MH92151	V03420	Civil Construction	0	0	0	0	6,517	0	0	(6,517)
					0	0			0	0
			10,048,784	**10,187,935**	**123,455**	**(8,312)**	**3,500,054**	**7,463,557**	**4,015,766**	**(52,261)**

KEY INFORMATION



Proceeds on Sale		
Annual Budget	YTD Actual	%
$10,187,935	$7,463,557	73%

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

NOTE 5
TENDERS/QUOTES AWARDED FOR THE MONTH

CEO delegation – accepted/rejected tenders during the month
Awarded under Financial Authorisation $250,000 and above

Tender code	Tender Description	Company Awarded to	Contract Term	Contract Amount
RFQ02-2026	Provision of Turf Renovation Services	Gas Assets Pty Ltd t/as Gecko Contracting Turf & Landscape Maintenance	For a period of two years with two options to extend for an additional one year	$477,586

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

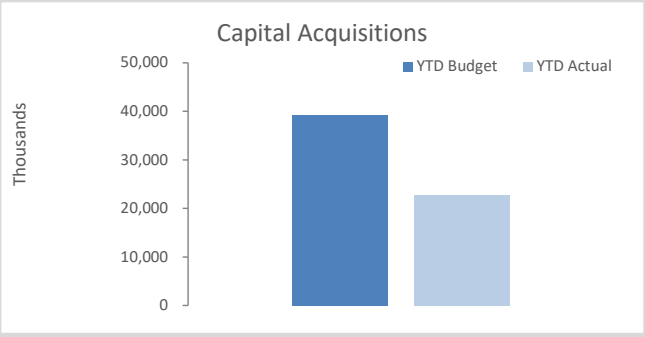
INVESTING ACTIVITIES
NOTE 6
CAPITAL ACQUISITIONS

Capital Acquisitions	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	YTD Actual Variance
	$		$	$	$
Buildings	8,378,595	8,626,316	7,871,029	4,142,923	(3,728,105)
Buildings - specialised		-	-	7,726	7,726
Equipment	200,000	305,652	293,673	12,732	(280,941)
Machinery	2,891,120	2,409,559	2,208,762	1,867,698	(341,064)
Infrastructure - Roads	13,832,059	14,316,858	13,834,931	8,040,006	(5,794,925)
Bridges	444,678	241,517	214,324	45,158	(169,166)
Parks	8,969,470	10,568,187	10,208,059	5,830,780	(4,377,279)
Drainage	586,146	871,176	847,424	663,721	(183,703)
Coastal & Estuary	5,015,819	3,717,043	3,768,363	2,172,131	(1,596,231)
Other Infrastructure	150,000	0	18,750	-	(18,750)
Capital Expenditure Totals	**40,467,886**	**41,056,308**	**39,265,315**	**22,782,876**	**(16,482,439)**
Capital Acquisitions Funded By:					
	$		$	$	$
City of Mandurah Contribution	**14,465,162**	**12,376,507**	**12,993,220**	**16,602,080**	3,608,860
Capital grants and contributions	**12,052,916**	**11,673,671**	**10,683,142**	**5,325,738**	(5,357,404)
Borrowings	**7,510,655**	**4,275,629**	**3,919,327**	**-**	(3,919,327)
Other (Disposals & C/Fwd)	**989,153**	**1,233,844**	**1,131,023**	**855,058**	(275,965)
Cash Backed Reserves					
Asset Management Reserve	**5,300,000**	**9,244,900**	**8,474,491**	**-**	(8,474,491)
Sustainability Reserve	**57,500**	**57,500**	**52,708**	**-**	(52,708)
Sanitation Reserve	**92,500**	**1,060,994**	**972,578**	**-**	(972,578)
Major Public Artworks	**-**	**125,000**	**114,583**	**-**	(114,583)
Specified Area Rates - Mandurah Quay Canals	**-**	**49,152**	**45,056**	**-**	(45,056)
Plant Reserve	**-**	**959,112**	**879,186**	**-**	(879,186)
Capital Funding Total	**40,467,886**	**41,056,308**	**38,386,128**	**22,782,876**	**(16,482,439)**

SIGNIFICANT ACCOUNTING POLICIES

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

KEY INFORMATION



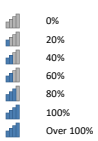
Acquisitions	Annual Budget	YTD Actual	% Spent
	$41.06 M	$22.78 M	55%

Capital Grant	Annual Budget	YTD Actual	% Received
	$11.67 M	$5.33 M	46%

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

INVESTING ACTIVITIES
NOTE 6
CAPITAL ACQUISITIONS (CONTINUED)

Capital Expenditure Total
Level of Completion Indicators



Level of completion indicator, please see table at the end of this note for further detail.

	Account Description	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
	Land						
	Buildings						
750736	Operations Centre Redevelopment	500,000	271,283	254,617	133,683	137,600	2025/26 to 2026/27 carryover project. Feasibility study in progress.
750756	MPAC HVAC Renewal (Design)	4,705,157	110,197	34,730	110,197	0	Project amalgamated into the new BLD - MPAC Renewal project
750776	Minor City Maintenance Capital Renewals	100,000	786,767	721,203	784,385	2,382	Ongoing Program
750790	New - MARC Sports Court Upgrade	326,373	177,998	81,592	63,079	114,919	2025/26 to 2026/27 carryover project. Consultant work underway.
750789	New - Falcon Men's Shed	692,957	51,207	82,807	49,707	1,500	Concept Only
750827	NEW - Peelwood Reserve Oval Storage	202,232	52,232	49,058	4,581	47,651	2025/26 to 2026/27 carryover project. Design Complete.
750788	BLD - Community Shed (Dower St)	245,678	245,678	245,678	177,714	67,964	2025/26 to 2026/27 carryover project. Concept Only.
750799	BLD - Meadow Springs Sport Fac Ext Paint	163,244	88,244	121,577	45,590	42,654	Construction complete. Finances to be finalised
750813	BLD - Southern Estuary Hall Demolition	123,244	123,244	123,244	13,244	110,000	2025/26 to 2026/27 carryover project. Procurement underway.
750805	BLD - MARC Indoor Door & Reception Imp	113,244	98,244	103,244	69,025	29,219	Project amalgamated into the new BLD - MPAC Renewal project
750800	BLD - MARC Squash Court Glass Walls	103,244	103,244	102,307	84,854	18,390	Complete
750806	BLD - Mandurah Bowl Club Floorcovering	104,984	95,484	95,484	95,484	0	Complete
750820	BLD - Renew - Falcon Bay Ablution Roof	83,244	201,244	201,244	19,801	181,443	Construction 50% complete
750804	BLD - South Mand Football Cl Sewer Conv	83,244	83,244	83,244	13,244	70,000	Construction 90% complete
750784	BLD - CASM workshop upgrade	60,386	60,386	60,386	11,136	49,250	Design 40% complete
750824	BLD - 25-26 - Site Main Switchboard	75,007	167,537	155,660	38,434	129,103	Ongoing Program
750825	NEW - Town Beach SLS Storage	35,437	35,437	35,437	8,812	26,625	Design 50% complete
750819	BLD - South Mand Tennis Club Roof Repl	64,984	64,984	64,984	27,484	37,500	Design Only
750786	BLD - Antenna Mast Removal	50,244	50,244	49,140	13,244	37,000	2025/26 to 2026/27 carryover project. Procurement underway.
750798	BLD - Port Bouvard SLC HVAC	50,020	23,020	36,520	22,420	600	Design Only
750809	BLD - Mandurah Family & CC Roof Cover	59,984	59,984	59,984	33,464	26,520	Design Only
750796	BLD - South Dist BF Ops Demolition	48,244	58,244	58,244	13,244	45,000	Construction to commence June 2026
750787	Basketball half court noise mitigation	35,354	35,354	25,354	2,581	32,774	2025/26 to 2026/27 carryover project. Consultant work underway.
750785	New - HHRC Basketball Backboard Winches	39,748	39,748	36,831	31,069	8,680	Complete
750823	NEW - Falcon Pavilion New Bin Storage	35,917	35,917	35,917	2,517	33,400	Construction 60% complete
750801	BLD - Sth Mand FC Stormwater	54,984	54,984	54,984	24,984	30,000	Construction 50% complete
750810	BLD - Coodanup Comm Centre Roof Repairs	54,984	54,984	54,984	40,209	14,775	Construction complete. Finances to be finalised
750802	BLD - MARC Indoor Pirate Playground	49,984	79,984	74,984	24,984	55,000	Design Only
750816	BLD - Madora Bay South Ablution	38,244	73,244	73,244	66,815	6,429	Construction complete. Finances to be finalised
750807	BLD - Mandurah Museum Roof Replacement	44,984	44,984	44,984	29,349	15,635	Design Only
750792	BLD - MARC Café/Squash Thoroughfare	33,244	13,244	14,911	13,244	(0)	Withdrawn project
750695	Waste Management Centre Upgrade Fire Fighting Infrastructure	0	647,872	592,746	559,236	88,636	Construction 90% complete
750660	Waste Management Centre Tipping Shed	0	214,145	192,250	214,145	0	Complete
750783	WMC - safety improvement projects	0	106,476	96,413	75,996	30,480	Construction 80% complete
750770	MPAC Entry Door Renewal	0	(0)	(0)	0	(0)	Project amalgamated into the new BLD - MPAC Renewal project
750769	MPAC Access and Operational Safety Upgrd	0	(0)	(0)	0	(0)	Project amalgamated into the new BLD - MPAC Renewal project
750771	MPAC Fire Detection and Protec Sys Upgrd	0	45,150	18,696	45,150	0	Project amalgamated into the new BLD - MPAC Renewal project
750741	Avalon Foreshore Ablution Renewal	0	221,556	196,692	221,556	0	Complete
750732	Dawesville Community Centre	0	1,677,262	1,537,490	493,740	1,183,522	2025/26 to 2026/27 carryover project. Landscape construction works 10% complete.
750763	Asbestos Removal Program	0	30,000	27,500	5,388	24,612	Ongoing Program
750773	Rushton Park Kiosk Lower Level Tiling Repairs	0	62,800	57,567	20,897	41,903	2025/26 to 2026/27 carryover project. Construction to commence 2026/27.
750828	BLD - Admin Building FIP Replacement	0	25,851	23,697	0	25,851	Construction complete. Finances to be finalised
750687	LED Buildings Plan	0	12,609	10,530	12,609	0	Ongoing Program

Level of completion indicator, please see table at the end of this note for further detail.

	Account Description	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
750754	Administration Centre Refurbishment	0	0	0	0	0	Commitments to be investigated
750689	Works & Services Building Refurb	0	656,258	455,736	161,335	494,923	Construction 90% complete
750761	Administration Centre Facade Renewal	0	156,005	143,005	154,757	1,249	Construction complete. Finances to be finalised
750681	MARC Roof Repairs	0	19,525	17,898	0	19,525	Construction complete. Finances to be finalised
750733	Cinema HVAC Replacement	0	57,562	52,765	27,762	29,800	Complete
750753	Site Main Switchboard Program	0	7,470	6,848	7,470	0	Ongoing Program
750829	BLD - Falcon Library CU-3 Replacement	0	170,000	174,286	0	170,000	Construction 5% complete
750830	NEW - Canopus Display Shed	0	100,000	80,357	0	100,000	Construction to commence June 2026
750831	BLD - MPAC Renewal	0	712,684	712,684	31,400	681,284	2025/26 to 2026/27 carryover project. Refer to Financial Report, Key Capital Projects table.
750832	SES - Training Roof Facility and Screen	0	50,000	45,833	6,251	43,749	Construction to commence Q4
750833	Port Bouv Rec Club Tank Upgr & Mach Shed Demolition	0	25,000	18,750	0	25,000	In progress
750835	BLD Mandurah Ocean Marina Chalet Renewal	0	162,500	148,958	19,804	142,696	In progress
750836	Dudley Park Bowling Club - Storage Extension	0	25,000	22,917	16,850	8,150	In progress
	Bridges						
880017	BRG Fathom Turn Footbridge Maintenance	283,849	33,849	13,015	33,849	0	Design 30% complete
880018	BRG - 2025-26 Level Three Inspections	160,829	160,829	159,154	11,309	149,520	2025/26 to 2026/27 carryover project. Design 10% complete.
880012	Lakelands Madora Bay Pedestrian Bridge	0	46,839	42,155	0	46,839	Finances to be finalised.
	Parks						
700619	Dawesville SE Foreshore	866,168	972,217	963,379	551,901	420,316	2025/26 to 2026/27 carryover project. Construction 70% complete.
700627	Roy Tuckey Reserve BMX Pump Track Renewal	227,483	227,483	224,785	203,814	23,669	Construction complete. Finances to be finalised
700629	Eastern Foreshore Boardwalk Renewal	361,978	404,593	401,041	150,552	254,041	2025/26 to 2026/27 carryover project. Design 90% complete.
700575	Coodanup Foreshore Park Upgrade	717,890	1,336,910	1,231,158	819,013	517,896	2025/26 to 2026/27 carryover project. Refer to Financial Report, Key Capital Projects table.
700635	Norwich Reserve Upgrade	533,514	533,514	528,618	311,825	221,689	2025/26 to 2026/27 carryover project. Construction 80% complete.
700639	Peel Hockey Association Surface Renewal	877,642	877,642	877,642	725,159	152,483	2025/26 to 2026/27 carryover project. Construction 80% complete.
700516	Yalgorup National Park	914,533	314,533	283,523	96,100	218,434	2025/26 to 2026/27 carryover project. Refer to Financial Report, Key Capital Projects table.
700683	New - Regional Multi-use Facility	468,670	296,258	306,966	88,989	207,269	2025/26 to 2026/27 carryover project. Consultant work underway.
700659	PRK 25-26 Boardwlk and Beach Access Rnwl	734,210	722,210	714,239	58,951	663,259	2025/26 to 2026/27 carryover project. Construction to commence 2026/27
700662	PRK 25-26 Merlin Res Sport Light Renewal	401,656	81,656	91,656	3,156	78,500	Design 40% complete
700658	PRK Mississippi Res Playground Upgrade	459,877	459,877	453,527	261,490	198,387	2025/26 to 2026/27 carryover project. Construction 80% complete.
700656	PRK 25-26 Playground Renewal	338,682	338,682	315,140	320,686	17,996	Construction complete. Finances to be finalised
700680	PRK 25-26 Fencing Renewal	256,708	202,008	202,008	195,508	6,500	Complete
700666	PRK 25-26 Parks Furniture Renewal	164,728	164,728	152,394	104,553	60,175	Complete
700672	PRK 25-26 Park Fixtures New	120,354	123,620	113,620	123,620	(0)	Complete
700654	PRK 25-26 Shade Sails New	116,728	113,463	113,463	95,589	17,873	Complete
700671	PRK 25-26 Hermitage Bore Renewal	90,354	90,354	144,992	73,557	16,797	Construction 50% complete
700655	PRK 25-26 Softfall Rubber Renewal	65,275	51,861	51,861	51,861	(0)	Complete
700664	PRK 25-26 Signage Renewal	60,354	60,354	55,354	44,901	15,453	Ongoing Program
700684	NEW - Lakelands Youth Park	68,980	68,980	68,187	19,068	49,912	2025/26 to 2026/27 carryover project. Design Only.
930050	Caddadup Recycled Water Supply (MAR)	188,881	188,881	186,262	23,881	165,000	2025/26 to 2026/27 carryover project. Feasibility study in progress.
700653	25-26 Res Elect Meter Replacement	50,354	50,354	46,188	354	50,000	Ongoing Program
700681	PRK 25-26 Bin Enclosures Upgrade	66,728	56,329	52,162	56,612	(284)	Complete
700667	PRK Sports Court Renewal	42,354	42,354	41,913	41,954	400	Complete
700673	PRK 25-26 Signage New	40,354	40,354	37,021	30,398	9,956	Ongoing Program
700677	PRK 25-26 Retaining Wall	21,131	33,131	28,465	35,297	(2,166)	Complete
700678	NEW - Bortolo Goal Compound	17,232	22,788	21,075	22,788	(0)	Complete
700657	PRK Bardoc Reserve Upgrade	67,483	67,483	67,483	61,691	5,792	Design Only
700670	NEW - Playground, Kardan Loop, Falcon	15,520	15,520	15,520	7,885	7,635	Design Only
700628	24-25 Boardwalk and Beach Access Renewal	0	511,848	469,194	358,176	153,672	2025/26 to 2026/27 carryover project. Construction 90% complete.
700586	BW Warrungup Spring Reserve Boardwalk	0	119,162	109,232	27,783	91,378	Construction 90% complete
700634	MARC Double Sided Digital Sign Renewal	0	119,736	108,143	119,736	(0)	Complete
700650	Lakes Lawn Cemetary Recovery	0	149,189	136,756	161,150	(11,961)	Construction complete. Finances to be finalised. The overspend will be managed within the overall capital program at year end.
700633	MARC Outdoor Shade Structures New	0	99,882	92,089	99,882	0	Construction complete. Finances to be finalised
700652	Pinjarra Rd Tuart Tree Support System	0	66,055	60,550	44,645	21,410	Construction 80% complete
700685	PRK - Rushton North Lighting	0	338,022	309,854	0	338,022	Construction 20% complete
700577	Merlin Street Reserve Activation Plan	0	0	0	(12,532)	12,532	Construction complete. Finances to be finalised
700637	Shade Structures Renewal Program	0	10,067	8,657	10,066	0	Ongoing Program
700614	Reserve Meter Renewal Program	0	0	0	0	0	Project amalgamated into the BLD - 25-26 - Site Main Switchboard project.
700686	Meadow Springs Cricket Nets	0	50,000	45,833	50,922	(922)	Construction to commence Q3

Level of completion indicator, please see table at the end of this note for further detail.

	Account	Account Description	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
	700687	Lakelands Dugouts	0	0	0	0	0	deferred project
	700688	Peel Hockey Water Tanks	0	50,000	45,833	0	50,000	In progress
	930045	Major Public Artworks	0	125,000	114,583	35,523	89,477	Non-PLM
	Roads							
	501192	Falcon Coastal Shared Path	658,902	412,448	324,558	107,036	305,413	2025/26 to 2026/27 carryover project. Refer to Financial Report, Key Capital Projects table.
	501264	Lakes Road - Murdoch Drive Blackspot	125,457	0	0	0	0	Withdrawn project
	501265	Lynda Street and Baroy Street Blackspot	382,478	801,637	661,917	23,398	778,239	2025/26 to 2026/27 carryover project. Construction to commence June 2026.
	501267	Wanjeep Street Blackspot	614,883	0	0	0	0	Withdrawn project
	501291	Pinjarra Road	1,844,765	2,209,444	2,118,103	1,510,997	698,448	Construction complete. Finances to be finalised
	501294	Decorative Streetlighting Renewal Project Design	608,181	478,181	505,383	28,632	449,549	2025/26 to 2026/27 carryover project. Ongoing project.
	501331	RDS - Renew - Clarice St	1,234,062	1,234,062	1,234,062	980,669	253,393	2025/26 to 2026/27 carryover project. Construction 90% complete.
	501304	RDS - Upgrade - Tims Thicket Road	1,233,742	1,336,963	1,302,556	795,671	541,291	Construction 90% complete
	501339	RDS - Resurface - Karinga & Surrounds	659,716	162,943	162,943	164,587	(1,644)	Complete
	501308	TMP - BS - Tuckey Street	645,545	645,545	645,545	51,763	593,782	2025/26 to 2026/27 carryover project. Construction to commence June 2026.
	501313	TMP - BS Pinjarra-Anstruther Rd Intersct	599,616	599,616	599,616	84,674	514,941	Refer to Financial Report, Key Capital Projects table.
	501309	RDS - Renew - Tims Thicket Road	595,767	492,546	526,953	465,613	26,934	Complete
	501336	RDS - Resurface - St Annes & Surrounds	528,209	390,268	390,268	395,588	(5,320)	Complete. The overspend will be managed within the Roads Resurfacing Program, which remains within the overall program budget.
	501334	RDS - Resurface - Kookaburra & Surrounds	497,786	446,475	446,475	442,536	3,939	Complete
	501329	RDS - Resurface - Canterbury & Surrounds	484,509	401,764	429,345	332,739	69,025	Construction complete. Finances to be finalised
	501306	RDS - Resurface - Elmore Way	305,027	222,972	222,972	222,427	544	Complete
	501311	TMP - LATM - Oakmont Avenue	284,171	284,171	284,171	139,912	144,259	2025/26 to 2026/27 carryover project. Construction 60% complete.
	501338	RDS - Resurface - Angalore Road	262,049	243,456	243,456	243,456	(0)	Complete
	501333	RDS - Resurface - La Grange & Augusta	241,945	169,521	169,521	169,520	0	Complete
	501332	RDS - Resurface - McLarty Road	229,452	229,452	229,452	319,892	(90,440)	Construction complete. Finances to be finalised. The overspend will be managed within the Roads Resurfacing Program, which remains within the overall program budget.
	501335	RDS - Resurface - Carnoustie Gardens	202,818	155,363	155,363	156,320	(957)	Complete
	501341	RDS - Resurface - Hestia Way	179,637	148,385	148,385	148,385	0	Complete
	501326	PTH - Renewal - Old Coast Road Bypass	135,738	44,738	90,238	2,570	42,168	Construction 80% complete
	501320	PTH - Renew - Mandurah Road	132,170	132,170	130,793	23,111	109,059	Construction to commence June 2026
	501337	RDS - Resurface - Cuvier Place	116,948	9,608	24,235	9,608	0	Withdrawn project
	501330	CPK - City Centre Parking Plan Delivery	107,819	57,819	41,368	10,039	47,780	2025/26 to 2026/27 carryover project. Ongoing Project.
	501318	TMP - LATM - Glencoe Parade	104,855	104,855	104,855	19,971	84,884	2025/26 to 2026/27 carryover project. Design complete.
	501321	PTH - Renew - Caddadup Reserve	101,570	101,570	101,570	2,570	99,000	2025/26 to 2026/27 carryover project. Construction to commence 2026/27.
	501322	RDS - Resurface - Waste Mgmt Centre	107,749	140,199	140,199	140,199	0	Complete
	501328	RDS - Resurface - Blossom Place	93,960	93,960	93,960	83,773	10,187	Complete
	501317	TMP - Dandaragan Drive	55,718	55,718	55,718	2,718	53,000	2025/26 to 2026/27 carryover project. Consultant work underway.
	501344	SLF - 25-26 Street Furniture Renewal	46,650	12,650	25,941	12,300	350	Ongoing Program
	501343	SLF - 25-26 Street Furniture New	42,150	42,150	38,816	2,869	39,281	Ongoing Program
	501319	TMP - Westview Parade, Wannanup	39,470	39,470	39,470	8,410	31,060	Construction to commence June 2026. Proposed variation to increase capital expenditure by $125,000 in the May 2026 Financial Report.
	501316	TMP - Cossack Way	36,984	36,984	36,984	1,896	35,088	2025/26 to 2026/27 carryover project. Construction to commence 2026/27.
	501325	PTH - Realign - Lively Place	37,570	19,570	28,570	19,341	229	Complete
	501345	SLF - City Centre Lighting Audit	37,150	37,150	37,150	2,150	35,000	2025/26 to 2026/27 carryover project. Procurement underway.
	501303	RDS - Renew - The Glen	58,111	58,111	53,111	33,111	25,000	Design 85% complete
	501312	TMP - Arramall Trail	21,844	21,844	21,844	9,176	12,668	Construction 90% complete
	501327	PTH - Renew - Estuary Road	17,570	0	1,067	0	(0)	Deferred project
	501324	PTH - Renewal - Old Coast Road	16,737	51,737	34,237	3,513	48,224	Construction to commence June 2026
	501340	RDS - Renew - Finistere Island Retreat	38,111	38,111	38,111	33,111	5,000	Design Only
	501314	CPK Merlin St Carpark Renewal	9,290	9,290	9,290	4,290	5,000	Design 95% complete
	501310	CPK Doddies Beach Carpark Renewal	9,498	9,498	9,498	4,498	5,000	Design 85% complete
	501307	RDS - Renew - Grafton Drive	38,111	38,111	35,611	41,412	(3,301)	Pre-Design works complete. The overspend will be managed within the overall capital program at year end.
	501305	PTH - Tanjinn Street, Dawesvillle PAW	7,570	7,570	7,570	2,570	5,000	Concept complete. Feasibility assessment to be undertaken.
	501193	23-24 TM Clarice St	0	47,891	43,900	47,890	0	Complete
	501129	Trails Project	0	406,159	372,313	26,457	379,702	2025/26 to 2026/27 carryover project. Design Complete.
	501194	TM Mandurah Tce/Adonis Rd	0	0	6,598	878	(877)	Withdrawn project
	501235	RC Peel Street Stage 4	0	70,000	105,850	86,061	(16,061)	Complete. The overspend will be managed within the overall capital program at year end.
	501175	24-25 TM Discretional Traffic Management	0	107,953	116,041	18,089	89,864	2025/26 to 2026/27 carryover project. Ongoing Program.

Level of completion indicator, please see table at the end of this note for further detail.

	Account Description		Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
	501292	New Street Furniture and Minor Works	0	9,190	23,008	7,698	1,492	Ongoing Program
	501293	PTH 24-25 Shared Path Renewal Program	0	437,794	338,812	365,453	72,342	Construction 80% complete
	501260	Mewburn Centre Carpark Upgrade	0	26,128	25,021	26,128	0	Design 10% complete
	501346	RDS - Preservation RRG - Coolibah Ave	0	876,309	771,617	655,190	221,119	Construction complete. Finances to be finalised
	501347	RDS - Resurface - Cyprus Gardens	0	107,340	92,713	79,446	27,894	Construction complete. Finances to be finalised
	Drainage							
	600226	DRG - Parkview Street	176,238	176,238	176,238	21,351	154,888	Construction 20% complete
	600207	DRG - Cygni Street	156,238	156,238	156,238	143,007	13,232	Complete
	600211	DRG - Tara Street	101,238	101,238	101,238	96,105	5,134	Construction 90% complete
	600220	DRG - Durham Crescent	71,238	71,238	71,238	94,197	(22,959)	Construction complete. Finances to be finalised. The overspend will be managed within the overall capital program at year end.
	600225	DRG - Mississippi Drive	16,238	16,238	16,238	11,238	5,000	Design complete
	600209	DRG - Portmarnock Circle	16,238	16,238	16,238	11,238	5,000	Design Only
	600213	DRG - Scenic Dr and Philante St Int	16,238	16,238	16,238	11,238	5,000	Design Only
	600208	DRG - Mandurah Gardens Est	16,238	16,238	16,238	12,419	3,820	Pre-Design works complete
	600219	DRG - Lyelta Street	16,238	16,238	16,238	11,238	5,000	Design Only
	600198	DR Mary Street Drainage Renewal	0	285,030	261,278	259,415	25,616	Construction complete. Finances to be finalised
	Coastal & Estuary							
	911008	Mandurah Quay Seawall Repair	1,768,134	1,889,352	1,879,251	1,630,209	259,143	Construction complete. Finances to be finalised
	911014	C&M - 25-26 Town Beach Seawall Renewal	1,217,856	1,217,856	1,217,856	165,484	1,052,372	2025/26 to 2026/27 carryover project. Construction 70% complete. Proposed variation to increase capital expenditure and grant revenue by $220,000 in the May 2026 Financial Report.
	911020	C&M - 25-26 Birchley Rd Boat Ramp Upgr	957,013	82,013	82,013	77,712	4,301	Deferred project
	911016	C&M - 25-26 Waterside Foreshore seawall	325,761	40,761	40,761	22,740	18,021	Consultant work underway
	911018	C&M - 25-26 Memorial Park Seawall	278,010	58,010	58,010	39,990	18,021	Consultant work underway
	911019	C&M - 25-26Darwin Tce Public Jetty Renew	30,237	30,237	30,237	23,389	6,848	Consultant work underway
	911015	C&M - 25-26 Doddis Beach Protection	191,882	191,882	191,882	104,290	87,592	Consultant work underway
	911013	C&M - Mandjar Bay Concept Planning	155,575	0	7,292	0	0	Withdrawn project
	911017	C&M - 25-26 Breakwater Pde Entry Seawall	91,351	91,351	91,351	40,009	51,343	Consultant work underway
	911021	In-Water Floating Pontoon	0	62,146	56,968	62,146	0	Procurement underway
	911022	C&M - Western Foreshore Coastal Protection	0	200,000	150,000	0	200,000	Procurement underway
	911007	Donnelly Gardens Seawall Repair	0	53,435	112,743	6,164	47,271	Construction 90% complete
	Equipment							
	930043	Christmas Decorations Program	200,000	210,612	206,553	0	210,612	Ongoing Program
	820185	All Terrain Wheelchair	0	6,040	5,537	6,040	0	Complete
	820195	Furniture & Equipment	0	12,000	11,000	0	12,000	Procurement underway
	820198	CCTV Storage	0	77,000	70,583	0	77,000	Procurement underway
	Plant & Machinery							
	770001	Replacement Light Passenger Vehicles	455,000	241,646	221,509	204,124	37,522	Ongoing Program
	770002	Replacement Light Commercial Vehicles	884,000	305,053	279,632	298,795	6,258	Ongoing Program
	770006	Trucks and Buses	1,130,500	1,104,019	1,012,018	1,041,400	62,619	Ongoing Program
	770009	Parks and Mowers	283,000	340,847	312,443	244,034	96,813	Ongoing Program
	770010	New - Heavy Vehicles Plant and Equipment	40,000	39,460	36,172	39,460	0	Ongoing Program
	770011	Miscellaneous Equipment	17,500	70,519	64,642	17,519	53,000	Ongoing Program
	770007	Trailers	81,120	71,405	65,455	22,365	49,040	Ongoing Program
	770012	New - Vehicle and Small Plant Program	0	236,610	216,892	0	236,610	Ongoing Program
	Other Infrastructure							
	930048	LTFP Program - CSRFF	150,000	0	0	0	0	Ongoing Program
	700055	Waterfront Project	0	555,443	509,156	186,320	369,123	2025/26 to 2026/27 carryover project. Construction 90% complete.
	700665	New - Western Foreshore Leisure Precinct	613,647	215,647	258,536	174,647	41,000	Design Only
	Grand Total		**40,467,886**	**41,056,308**	**39,307,921**	**23,313,179**	**17,743,130**	

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

FINANCING ACTIVITIES
NOTE 7
BORROWINGS

Repayments - Borrowings

Information on Borrowings		New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
Particulars	1 July 2025	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
	$	$	$	$	$	$	$	$	$
Law, order, public safety									
Bortolo Fire Track Water Infrastructure	32,250	-	-	3,229	5,055	29,021	7,217	1,699	423
Community amenities									
Halls Head Recycled Water 2019/20	116,439	-	-	18,426	19,256	98,014	94,533	5,321	6,455
Ablutions 2021/22	178,490	-	-	30,383	31,209	148,107	141,396	741	3,248
Waste Water Reuse [349]	34,182	-	-	34,182	22,692	0	11,694	1,141	2,864
Halls Head Ablution Block [350]	22,843	-	-	22,843	15,121	0	7,855	763	1,912
Recreation and culture									
Falcon Seawall	449,687	-	-	109,467	113,909	340,220	319,182	3,912	15,713
Mandjar Square Stage 3 and 4	251,679	-	-	50,980	49,977	200,700	192,753	9,025	16,306
Novara Foreshore Stage 3	101,343	-	-	20,482	20,613	80,861	76,982	3,739	5,517
Falcon Skate Park Upgrade	65,726	-	-	10,919	11,042	54,806	54,222	2,990	4,358
Falcon Bay Foreshore Stage 3 of 4	163,970	-	-	29,110	28,505	134,861	130,912	6,338	10,702
Mandjar Square Final Stage	164,078	-	-	28,932	29,040	135,146	130,962	6,547	9,610
Westbury Way North side POS Stage 3	117,537	-	-	18,349	18670	99,188	95,728	5,378	7618
Smart Street Mall Upgrade 2019/20	248,071	-	-	47,573	46006	200,497	202,043	9,159	16700
Smart Street Mall 2020/21	710,247	-	-	124,606	110305	585,641	598,366	6,780	22998
Enclosed Dog Park	14,508	-	-	1,781	1817	12,727	14,544	678	918
Falcon Bay Upgrade - Stage 4 of 5	176,793	-	-	29,852	32768	146,941	137,459	3,084	5625
Novara Foreshore Stage 4	69,844	-	-	9,707	9421	60,138	58,217	2,478	4196
Bortolo Reserve - Shared Use Parking and Fire Track Facility	190,419	-	-	34,372	34251	156,047	149,366	1,675	6856
South Harbour Paving Upgrade Stage 2	35,612	-	-	4,431	4520	31,181	30,024	1,663	2255
Eastern/ Western Foreshore 2020/21	671,687	-	-	126,147	129194	545,540	537,058	6,565	4915
Falcon Skate Park Upgrade 2020/21	53,033	-	-	7,519	6810	45,514	44,659	1,633	3363
Eastern/ Western Foreshore 2021/22	1,057,173	-	-	175,100	201616	882,073	818,949	12,470	7488
Parks and Reserves Upgrades 2021/22	344,126	-	-	58,580	64453	285,547	268,007	2,196	3213
Mandurah Library Re Roofing Project	83,629	-	-	11,273	13175	72,356	68,186	3,125	2790
Enclosed Dog Park 2021/22	129,152	-	-	21,103	22540	108,049	102,566	1,388	2178
Falcon Bay Upgrade - Stage 4 of 5 2021/22	51,152	-	-	7,503	9435	43,649	40,224	1,492	516
Novara Foreshore Stage 4 2021/22	162,736	-	-	27,529	29261	135,208	128,340	867	2164
Smart Street Mall 2021/22	437,105	-	-	73,169	82018	363,936	340,378	4,166	4148
Falcon Reserve Activation Plan Stage 3	297,787	-	-	47,282	51993	250,505	246,073	1,976	2620
2022/23 Parks and Reserves Upgrades	290,167	-	-	46,385	51179	243,783	239,018	1,641	2058
Kangaroo Paw Park	229,309	-	-	36,573	40177	192,736	189,149	1,278	2024
Seascapes Boardwalk	149,003	-	-	24,021	25991	124,982	123,131	608	1315
Bruce Cresswell Reserve	146,040	-	-	23,022	25655	123,018	120,465	1,112	1100
Falcon Bay Stage 5 of 5	108,679	-	-	17,311	18262	91,367	90,527	542	1545
Mandurah Community Museum Roof and Gutters	96,899	-	-	15,524	17068	81,375	79,655	492	686
2022/23 South Harbour Upgrades	76,835	-	-	12,244	12221	64,591	64,911	318	1494
Pleasant Grove Foreshore	44,383	-	-	4,946	7386	39,437	37,036	2,325	682
Smart Street Mall Upgrade	44,138	-	-	4,926	7367	39,212	36,808	2,312	665
Parks & Reserves Program	3,177,416			271,863	272557	2,905,553	2,909,917	141,363	191749
Parks & Reserves Upgrade 24-25	1,180,902	-	-	84,606	99244	1,096,296	1,081,604	52,923	59339
Parks & Reserves Upgrade 25-26			1,520,000		0		2,000,000		0
Halls Head Bowling Club upgrade [331]	129,500	-	-	39,273	43,842	90,227	82,304	3,925	3,447
MARC Redevelopment Stage 1 [340]	91,169	-	-	82,212	86,974	8,957	-	2,187	2,744
MARC Redevelopment Stage 2 [341]	162,227	-	-	162,227	163,038	0	-	1,141	4,607
Eastern Foreshore Wall [344]	126,209	-	-	126,209	127,115	0	-	2,703	4,188
MARC Stage 2 [345]	198,052	-	-	198,052	198,437	-0	-	2,493	3,597
Falcon Bay Seawall [351]	54,668	-	-	54,668	40,795	0	14,162	1,786	1,880
MARC Solar Plan [353]	75,077	-	-	22,149	23,560	52,928	48,788	2,115	3,566
Novara Foreshore Development [355]	140,551	-	-	48,208	52,139	92,343	82,287	1,284	2,553
Falcon Bay Foreshore Upgrades [356]	144,895	-	-	45,353	53,201	99,542	85,262	4,227	1,173
Mandjar Square Development [358]	175,056	-	-	59,022	64,221	116,034	105,329	1,137	1,872
Lakelands DOS [360]	792,519	-	-	300,648	329,814	491,870	463,103	7,770	8,743
Transport									

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

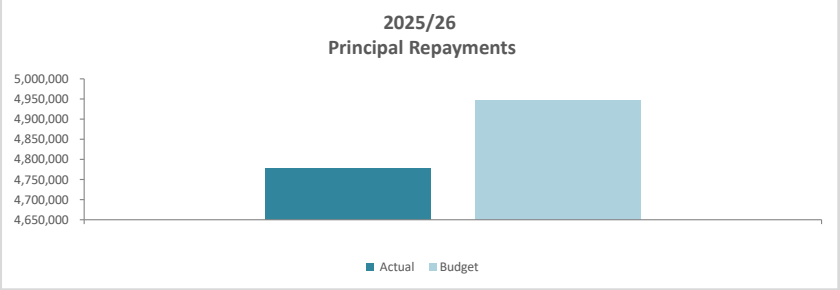
FINANCING ACTIVITIES
NOTE 7
BORROWINGS

Repayments - Borrowings

Information on Borrowings		New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
Particulars	**1 July 2025**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**
New Road Construction 2018/19	744,243	-	-	179,789	177,241	564,454	550,176	7,625	24,473
New Boardwalks 18/19	252,515	-	-	56,125	51359	196,390	192,273	4,228	14117
Pinjarra Road Carpark	101,343	-	-	20,287	20613	81,056	76,982	3,933	5517
Coodanup Drive - Road Rehabilitation	51,166	-	-	9,802	10017	41,364	39,023	2,299	3336
South Harbour Upgrade 2019/20	134,200	-	-	22,217	22075	111,982	108,978	5,112	7604
New Road Construction 2019/20	404,120	-	-	98,111	99842	306,010	301,056	2,121	14874
New Roads 2020/21	366,177	-	-	67,390	62140	298,787	297,550	2,652	12573
Carryover Roads 2020/21	354,133	-	-	59,661	65568	294,472	275,822	2,491	3178
Roads 2021/22	179,941	-	-	30,335	31611	149,606	141,800	881	2719
Carparks 2021/22	118,730	-	-	19,846	20752	98,884	94,159	843	2152
Cambria Island Abutment Wall	42,183	-	-	6,167	7706	36,016	33,354	1,257	508
RC Pinjarra Road Stage 3	371,737	-	-	58,444	66212	313,293	305,562	3,123	2257
RC Pinjarra Road Stage 4	371,752	-	-	58,443	66211	313,309	305,578	3,124	2258
Cambria Island Abutment Walls Repair	199,791	-	-	30,866	34813	168,924	165,151	2,189	1837
SP Halls Head PSP	149,003	-	-	24,021	25991	124,982	123,131	608	1315
RC Peel Street	84,018	-	-	13,301	12950	70,717	71,380	372	2008
Torcello Mews Canal PAW Renewal	75,295	-	-	12,009	12061	63,286	63,528	311	1384
Halls Head Pde Beach Central CP Stage 2	73,473	-	-	11,689	11819	61,785	61,880	290	1247
Halls Head Parade Car Park Stage 2a	39,191	-	-	4,100	6555	35,091	32,395	2,060	281
Senior Citizens Carpark	10,258	-	-	942	935	9,315	9,331	543	728
Roads & Drainage Program	2,184,422			186,901	187379	1,997,520	2,000,517	97,185	131824
Roads & Drainage Program 24-25	2,200,048	-	-	157,557	184898	2,042,490	2,015,102	100,906	110553
Roads & Drainage Program 25-26			550,871		0		2,500,000		0
New Road Construction [342]	104,503	-	-	104,503	102,550	0	-	2,261	2,788
WMC Tims Thicket [343]	21,316	-	-	17,113	17,503	4,203	2,158	654	1,796
Road Construction [346]	84,706	-	-	74,706	65,514	10,000	19,064	2,485	1,672
MARC Carpark [347]	65,448	-	-	55,448	48,269	10,000	17,544	1,978	2,795
MPAC Forecourt [348]	28,517	-	-	28,517	18,906	0	9,781	952	2,388
Mandurah Marina [352]	75,063	-	-	22,183	23,597	52,880	48,706	2,114	3,564
MARC Carpark [354]	109,431	-	-	33,004	37,865	76,427	68,092	3,441	2,019
Mandurah Foreshore Boardwalk Renewal [357]	160,058	-	-	54,260	58,832	105,798	95,096	987	1,883
New Road Construction [359]	423,719	-	-	152,806	166656	270,913	257,332	3,053	4215
Smoke Bush Retreat Footpath [361]	38,379	-	-	10,817	10,681	27,562	26,599	1,314	2,627
Economic services									
Mandurah Ocean Marina Chalets Refurbishment	106,292	-	-	18,173	19,399	88,119	83,511	530	1,294
Other property and services									
Civic Building - Tuckey Room Extension	252,716	-	-	51,304	51,184	201,412	192,182	8,974	14,182
Building Renewal & Upgrades Program	1,301,276			111,341	111,628	1,189,935	1,191,715	57,894	78,528
Mandurah Quay Seawall Repair	0		1,650,000	-	-	0	1,650,000	0	0
Building Renewal & Upgrades Program 24-25	720,736	-	0	52,015	60,512	668,721	659,488	32,275	36,180
25-26 Building Renewal & Upgrades			0				1,000,000		
	26,064,892	0	3,720,871	4,778,465	4,946,758	21,286,427	27,987,351	707,734	981,370
Total	26,064,892	0	3,720,871	4,778,465	4,946,758	21,286,427	27,987,351	707,734	981,370
Current borrowings	4,946,758		3,720,871	4,778,465	4,946,758	727,202	4,946,758	707,734	981,370
Non-current borrowings	21,118,134					20,559,225	23,040,593		
	26,064,892					21,286,427	27,987,351		

All debenture repayments were financed by general purpose revenue.

KEY INFORMATION
All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.



Principal Repayments
$4,778,465

Interest Expense
$707,734

Loans Due
$21.29 M

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

OPERATING ACTIVITIES
NOTE 8
CASH RESERVES

Cash Backed Reserve

Reserve Name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	$	$	$	$	$	$	$	$	$
Building	1,617,101	252,918	508,728	8,954,091	6,608,498	0	0	10,824,110	8,734,327
Parking	529,269	13,801	25,524	0	0	0	0	543,070	554,793
Asset Management	26,970,114	555,920	961,748	2,210,804	0	(9,355,900)	0	20,380,938	27,931,862
Cultural Centre	493	0	0	0	0	0	0	493	493
Sustainability	296,619	7,734	11,602	0	0	(57,500)	0	246,853	308,221
Waste Facilities Reserve Fund	10,715,277	198,278	356,857	0	0	(3,364,782)	0	7,548,773	11,072,134
Interest Free Loans	191,704	0	0	0	0	0	0	191,704	191,704
CLAG	1,415	37	810	15,788	0	0	0	17,240	2,225
Mandurah Ocean Marina	195,681	5,102	9,437	0	0	0	0	200,783	205,118
Waterways	625,392	15,688	6,901	0	0	(494,238)	0	146,842	632,293
Port Mandurah Canals Stage 2 Maintenance	102,363	2,669	4,936	0	0	0	0	105,032	107,299
Mariners Cove Canals	93,266	2,432	4,498	0	0	0	0	95,698	97,764
Port Bouvard Canal Maintenance Contributions	293,559	7,654	14,157	0	0	0	0	301,213	307,716
Unspent Grants & Contributions	4,242,098	0	0	2,328,579	0	(3,297,056)	0	3,273,620	4,242,098
Long Service Leave	3,396,631	92,787	131,049	0	0	(701,115)	0	2,788,302	3,527,680
Bushland and Environmental Protection	1,866,955	43,217	89,777	0	0	0	0	1,910,172	1,956,732
Coastal Storm Contingency	284,175	7,410	13,704	0	0	0	0	291,585	297,879
Digital Futures	62,516	1,630	3,015	0	0	0	0	64,146	65,531
Decked Carparking	1,108,828	28,912	53,473	0	0	0	0	1,137,740	1,162,301
Specified Area Rates - Waterside Canals	115,404	5,535	0	0	0	(2,942)	0	117,997	115,404
Specified Area Rates - Port Mandurah Canals	200,290	6,270	6,887	64,900	0	(142,556)	0	128,904	207,177
Specified Area Rates - Mandurah Quay Canals	313,859	16,614	16,654	27,019	0	(49,152)	0	308,340	330,513
Specified Area Rates - Mandurah Ocean Marina	1,144,422	35,484	0	149,815	0	0	0	1,329,721	1,144,422
Specified Area Rate - Port Bouvard Canals	173,219	9,836	8,465	0	0	0	0	183,055	181,684
Specified Area Rate - Mariners Cove	5,927	487	487	260	0	0	0	6,674	6,414
Specified Area Rate - Eastport	67,024	2,824	2,824	962	0	0	0	70,810	69,848
Sportclubs Maintenance Levy	449,570	10,183	21,608	0	0	0	0	459,753	471,178
City Centre Land Acquisition Reserve	2,131,064	55,567	102,771	0	0	0	0	2,186,631	2,233,835
Lakelands Community Infrastructure Reserve	1,211,619	31,593	58,430	0	0	0	0	1,243,212	1,270,049
Plant Reserve	1,911,487	48,694	100,346	1,402,013	0	(959,112)	0	2,403,082	2,011,834
Workers Compensation Reserve	329,536	8,593	15,892	0	0	0	0	338,129	345,428
Restricted Cash Reserve	4,104,069	47,864	0	0	0	(2,351,907)	0	1,800,027	4,104,069
Community Safety	492,213	12,834	21,159	0	0	(54,848)	0	450,199	513,372
Public Art Reserve	434,996	11,537	19,342	90,000	0	(125,000)	0	411,533	454,338
Large-Scale Arts and Culture Attraction Reserve	0	0	0	0	0	0	0	0	0
	65,678,155	**1,540,105**	**2,571,082**	**15,244,230**	**6,608,498**	**(20,956,109)**	**0**	**61,506,381**	**74,857,736**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

NOTE 9
OPERATING GRANTS AND CONTRIBUTIONS

Provider	Unspent Operating Grant, Subsidies and Contributions Liability				Operating Grants, Subsidies and Contributions Revenue			
	Liability 1-Jul	Increase in Liability	Liability Reduction (As revenue)	Liability 30-Jun	Adopted Budget	Budget Variations	Annual Budget	YTD Revenue Actual
	$	$	$	$	$	$	$	$
Operating Grants and Subsidies								
General purpose funding								
2025-26 Financial Assistance Grant - Local Roads	0	0	0	0	2,399,744	320,164	2,719,908	2,225,222
2025-26 Financial Assistance Grant - General Roads	0	0	0	0	1,638,400	195,493	1,833,893	0
Law, order, public safety								
Southern Districts Bush Fire Brigade LGGS: DFES	0	0	0	0	35,000	2,500	37,500	51,643
Bushfire Mitigation: DFES	0	0	0	0	20,660	(20,660)	0	0
SES LGGS: 2025/26 DFES	0	0	0	0	51,000	5,000	56,000	92,147
Bushfire Risk Mitigation Coordinator Grant: City of Cockburn	7,075	20,737	(19,712)	8,101	0	0	0	19,712
Bushfire Risk Mitigation Coordinator Grant: DFES	14,151	77,223	(39,423)	51,950	82,948	0	82,948	39,423
CoM Housing Needs Analysis - DPIRD	50,000	0	(50,000)	0	0	50,000	50,000	50,000
Stronger Suburbs Cocooning Project	34,303	110,306	(64,184)	80,425	115,850	34,303	150,153	64,184
Education and welfare								
Waterwise Verge Grant: Water Corp	0	0	0	0	10,000	0	10,000	0
Paint the Town REaD: Department of Communities	33,673	0	(33,673)	0	30,526	34,048	64,574	33,673
Suicide Prevention Grant: WA Mental Health Commission	0	17,500	0	17,500	0	17,500	17,500	0
Volunteer Luncheon	0	1,364	0	1,364	0	0	0	0
WA Bike Month 25	0	2,000	(2,000)	0	0	0	0	2,000
International Day of People with Disability Grant	0	1,000	(1,000)	0	0	1,000	1,000	1,000
Community amenities								
Bus Shelter Maintenance Assistance Scheme: PTA	0	16,524	0	16,524	18,623	0	18,623	0
Direct Grant	0	0	0	0	503,803	0	503,803	479,187
Recreation and culture								
Crabfest: Tourism WA 2026	0	145,000	(145,000)	0	140,000	0	140,000	145,000
Crab Fest: Galati Group - Spud Shed	0	20,000	(20,000)	0	0	0	0	20,000
Crab Fest: WA Return Recycle Renew Limited	0	6,000	(6,000)	0	0	0	0	6,000
Crab Fest: WA Automotive	0	15,000	(15,000)	0	0	0	0	15,000
Crab Fest: Satterly	0	20,000	(20,000)	0	0	0	0	20,000
Crab Fest: Alcoa	0	21,875	(21,875)	0	0	0	0	21,875
Crab Fest: DPIRD	0	7,500	(7,500)	0	0	0	0	7,500
Christmas Pageant: Lotterywest	0	20,000	(20,000)	0	0	30,578	30,578	20,000
Christmas Light Trails: Lotterywest	0	50,000	(50,000)	0	0	50,000	50,000	50,000
Christmas Carols: Lotterywest	0	50,000	(50,000)	0	0	50,000	50,000	50,000
Christmas: Tourism WA	0	10,000	(10,000)	0	0	10,000	10,000	10,000
Every Club Funding 2026: DLGSC	0	0	0	0	20,480	0	20,480	0
Every Club Funding 2025: DLGSC	37,908	0	0	37,908	0	37,908	37,908	0
Gnoonie Youth Football Cup: Healthway	0	0	0	0	3,072	0	3,072	10,700
Southern Beaches CHRMAP: DPLH	98,000	42,000	0	140,000	0	140,000	140,000	0
Mandurah Estuarine CHRMAP - DPLH	0	140,000	0	140,000	0	100,000	100,000	0
Community Action Plan: Alcohol and Drug Foundation	13,639	17,077	(13,639)	17,077	16,925	19,764	36,689	13,639
CASM Signage	18,730	0	(18,730)	0	0	18,730	18,730	18,730
Australia Day 2026 Community Events Grant Program	0	15,000	(15,000)	0	15,000	0	15,000	15,000
CASM Art in Residency - DLGSCI	42,000	0	0	42,000	0	42,000	42,000	0
Better Beginnings Community Garden Storytime – Let's Grow Together!	30,000	0	(8,273)	21,727	0	30,000	30,000	8,273
Community Gardens Grant Program	10,000	0	(10,000)	0	0	10,000	10,000	10,000
Other property and services								
Urban Greening Round Two Funding	40,000	0	(40,000)	0	0	40,000	40,000	40,000
	429,479	**826,106**	**(681,009)**	**574,576**	**5,102,031**	**1,218,328**	**6,320,358**	**3,539,908**
TOTALS	**429,479**	**826,106**	**(681,009)**	**574,576**	**5,102,031**	**1,218,328**	**6,320,358**	**3,539,908**

* The Note 9 above relates to Operating Grants, Subsidies and Contributions with contract liability

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

NOTE 10
NON-OPERATING GRANTS AND CONTRIBUTIONS

	Provider	Unspent Non Operating Grants, Subsidies and Contributions Liability: Liability 1-Jul	Increase in Liability	Liability Reduction (As revenue)	Liability 30-Jun	Non Operating Grants, Subsidies and Contributions Revenue: Adopted Budget Revenue	Budget Variations	Annual Budget	YTD Revenue Actual (b)
		$	$	$	$	$	$	$	$
Non-Operating Grants and Subsidies									
Community amenities									
750741	Avalon Foreshore Ablution Renewal	-	-	-	0	-	95,599	95,599	95,599
911014	C&M - 25-26 Town Beach Seawall Renewal	-	462,000	(47,628)	414,372	1,100,000	-	1,100,000	47,628
911015	C&M - 25-26 Doddis Beach Protection	-	-	-	0	75,000	-	75,000	0
Recreation and culture									
750790	New - MARC Sports Court Upgrade	-	-	-	0	298,375	(148,375)	150,000	0
750789	New - Falcon Men's Shed	-	-	-	0	446,750	(446,750)	0	0
750827	NEW - Peelwood Reserve Oval Storage	-	200,000	(2,349)	197,651	200,000	(150,000)	50,000	2,349
750800	BLD - MARC Squash Court Glass Walls	-	-	-	0	30,000	-	30,000	0
750732	Dawesville Community Centre	-	1,737,167	(493,740)	1,243,427	-	1,677,262	1,677,262	493,740
700683	New - Regional Multi-use Facility	-	-	-	0	414,762	(172,412)	242,350	0
700639	Peel Hockey Association Surface Renewal	-	216,000	(216,000)	0	340,000	-	340,000	216,000
700662	PRK 25-26 Merlin Res Sport Light Renewal	-	120,000	(1,500)	118,500	400,000	(320,000)	80,000	1,500
700685	PRK - Rushton North Lighting - State Government	-	100,000	-	100,000	-	100,000	100,000	0
700685	PRK - Rushton North Lighting - Club Night Lights Program	-	112,674	-	112,674	-	112,674	112,674	0
700686	Meadow Springs Cricket Nets	-	50,000	(50,000)	0	-	50,000	50,000	50,000
700688	Peel Hockey Water Tanks	-	50,000	-	50,000	-	50,000	50,000	0
750825	NEW - Town Beach SLS Storage	-	30,000	(3,375)	26,625	-	30,000	30,000	3,375
750830	Canopus Display Shed	-	-	-	0	-	50,000	50,000	0
750832	SES - Training Roof Facility and Screen	-	5,796	(5,796)	0	-	50,000	50,000	5,796
Transport									
880017	BRG Fathom Turn Footbridge Maintenance	-	-	-	0	167,000	(167,000)	0	0
501291	Pinjarra Road	-	1,338,127	(1,338,127)	0	1,200,000	243,120	1,443,120	1,338,127
501331	RDS - Renew - Clarice St	-	550,000	(550,000)	0	1,000,000	(450,000)	550,000	550,000
501304	RDS - Upgrade - Tims Thicket Road	-	320,000	(320,000)	0	800,000	68,814	868,814	320,000
501192	Falcon Coastal Shared Path	-	-	-	0	298,500	23,546	322,046	0
501339	RDS - Resurface - Karinga & Surrounds	-	-	-	0	200,000	(200,000)	0	0
501308	TMP - BS - Tuckey Street	-	164,170	(21,857)	142,313	410,426	-	410,426	21,857
501267	Wanjeep Street Blackspot	-	-	-	0	409,667	(409,667)	0	0
501313	TMP - BS Pinjarra-Anstruther Rd Intersct	-	228,633	(56,641)	171,992	381,055	190,527	571,582	56,641
501309	RDS - Renew - Tims Thicket Road	-	640,000	(441,408)	198,592	400,000	(68,814)	331,186	441,408
501336	RDS - Resurface - St Annes & Surrounds	-	285,707	(285,707)	0	400,000	(114,293)	285,707	285,707
501334	RDS - Resurface - Kookaburra & Surrounds	-	420,000	(420,000)	0	279,615	140,385	420,000	420,000
501329	RDS - Resurface - Canterbury & Surrounds	-	-	-	0	400,000	(400,000)	0	0
501346	Preservation - Coolibah Ave	-	283,734	(283,734)	0	-	584,206	584,206	283,734
501265	Lynda Street and Baroy Street Blackspot	100,924	-	(6,865)	94,059	256,367	288,558	544,925	6,865
501306	RDS - Resurface - Elmore Way	-	200,000	(200,000)	0	200,000	-	200,000	200,000
501311	TMP - LATM - Oakmont Avenue	-	30,706	(30,706)	0	181,217	-	181,217	30,706
501264	Lakes Road - Murdoch Drive Blackspot	-	-	-	0	98,666	(98,666)	0	0
501330	CPK - City Centre Parking Plan Delivery	-	-	-	0	50,000	-	50,000	0
501318	TMP - LATM - Glencoe Parade	-	26,706	(15,266)	11,440	66,766	-	66,766	15,266
501343	SLF - 25-26 Street Furniture New	-	-	-	0	20,000	-	20,000	0
501193	23-24 TM Clarice St	68,659	(60,627)	(8,032)	0	-	8,032	8,032	8,032
501129	Trails Project	195,452	-	(26,457)	168,995	-	231,294	231,294	26,457
501194	TM Mandurah Tce/Adonis Rd	21,535	-	(878)	20,657	-	-	0	878
700516	Yalgorup National Park	1,046,527	-	(31,567)	1,014,960	850,000	(599,999)	250,001	31,567
911020	C&M - 25-26 Birchley Rd Boat Ramp Upgr	-	-	-	0	678,750	(678,750)	0	0
501113	SP Halls Head PSP	-	1,000	(1,000)	0	-	-	0	0
501213	23-24 RS Charon Rd	1,906	-	-	1,906	-	-	0	0
501196	23-24 TM Wanjeep St	2,265	(2,265)	-	(0)	-	-	0	0
501277	Hennessey Place	-	-	-	0	-	-	0	142,425
501226	Rakoa Street Road Resurface	-	-	-	0	-	-	0	30,517
501284	Soldiers Cove Terrace Resurface	-	-	-	0	-	-	0	54,734
501227	Rouse Rd Road Resurface	-	-	-	0	-	-	0	60,652
501235	RC Peel Street Stage 4	-	-	-	0	-	20,573	20,573	20,573
		1,437,267	**7,509,528**	**(4,858,633)**	**4,088,162**	**12,052,916**	**(410,136)**	**11,642,779**	**5,262,133**
Non-Operating Contributions									
Recreation and culture									
700639	Peel Hockey Association Surface Renewal	-	-	-	0	-	-	-	50,000
Transport									
Other property and services									
750828	BLD - Admin Building FIP Replacement	-	-	-	0	-	25,851	25,851	0
770007	Trailers	-	-	-	0	-	-	-	8,566
820185	All Terrain Wheelchair	-	-	-	0	-	5,040	5,040	5,040
		0	**0**	**0**	**0**	**0**	**30,891**	**30,891**	**63,606**
Total Non-operating grants, subsidies and contributions		**1,437,267**	**7,509,528**	**(4,858,633)**	**4,088,162**	**12,052,916**	**(379,245)**	**11,673,670**	**5,325,739**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

NOTE 11
PROPOSED BUDGET VARIATIONS FOR COUNCIL APPROVAL

The following are for consideration for Council to approve as budget variations

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				$	$	$	$
							0
911014-6400-1263-41400	C&M - Town Beach Seawall Renewal - Capital Grant Revenue		Capital Revenue		220,000		220,000
911014-6400-1001-61129	C&M - Town Beach Seawall Renewal - Capital Expenditure		Capital Expenses			(220,000)	0
700695-6600-1001-XXXXX	Mississippi Amazon Park Upgrade - Capital Expenditure		Capital Expenses		11,334		11,334
700666-6600-1001-XXXXX	2025/26 Parks Furniture Renewal Capital Project		Capital Expenses			(11,334)	0
TBC	Westview Parade		Capital Expenses			(78,000)	(78,000)
770012-6300-1001-61001	New - Vehicle and Small Plant Program		Capital Expenses		78,000		0
XXXXX-6100-1263-61129	Rushton Park AirCon Replacement		Capital Expenses			(78,840)	(78,840)
770012-6300-1001-61001	New - Vehicle and Small Plant Program		Capital Expenses		78,840		0
	Capital Carryover - Capital adjustment		Capital Expenses		7,492,577		7,492,577
	Capital Carryover - Transfer to Asset Management Reserve		Other: Transfer Out Reserve			(2,432,800)	5,059,777
	Capital Carryover - Transfer to Asset Management Reserve		Other: Transfer Into Reserve			(2,634,935)	2,424,842
	Capital Carryover - Transfer to Sustainability Reserve		Other: Transfer Out Reserve			(56,400)	2,368,442
	Capital Carryover - Grants and contributions adjustments		Capital Revenue			(2,368,442)	0
	Capital Carryover - Grants and contributions adjustments		Other: Transfer into Reserve			(1,430,332)	(1,430,332)
	Capital Carryover - Contract Liability		Non Cash Item		1,430,332		0
	Operating Carryovers - Reduction in Contracts and Materials		Operating Expenses		1,851,898		1,851,898
	Operating Carryovers - Unspent Grant Reserve		Other: Transfer into Reserve			(31,777)	1,820,121
	Operating Carryovers - Restricted Cash Reserve		Other: Transfer into Reserve			(1,797,071)	23,050
	Operating Carryovers - Reduction in Operating Revenue		Operating Revenue			(166,105)	(143,055)
	Operating Carryovers - Contract Liability		Non Cash Item		143,055		(0)
				0	**11,306,036**	**(11,306,036)**	**(0)**

KEY INFORMATION

Classifications Pick List
Operating Revenue
Operating Expenses
Capital Expenses
Capital Revenue
Opening Surplus/(Deficit)
Non Cash Item
Other: Transfer Into Reserve
Other: Transfer Out Reserve
Other: Unutilised Loans

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

NOTE 12
BUDGET AMENDMENTS APPROVED

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				$	$	$	$
							(504,792)
	2024/25 Capital Carryover - Capital adjustment	**June OCM G. 11/06/25**	Capital Expenses			(4,989,906)	(5,494,698)
	2024/25 Capital Carryover - Loan adjustment	**June OCM G. 11/06/25**	Other: Unutilised Loans		144,577		(5,350,121)
	2024/25 Capital Carryover - Reserve adjustment	**June OCM G. 11/06/25**	Other: Transfer Out of Reserve		3,034,995		(2,315,126)
	2024/25 Capital Carryover - Proceeds adjustment	**June OCM G. 11/06/25**	Capital Revenue		35,481		(2,279,645)
	2024/25 Capital Carryover - Grants and contributions adjustments	**June OCM G. 11/06/25**	Capital Revenue		1,774,853		(504,792)
	2024/25 Capital Carryover - Grants and contributions adjustments	**June OCM G. 11/06/25**	Other: Transfer Out of Reserve		225,117		(279,675)
	2024/25 Capital Carryover - Contract Liability	**June OCM G. 11/06/25**	Non Cash Item	(225,117)			(504,792)
	Operating Carryovers - Reduction in Contracts and Materials	**June OCM G. 11/06/25**	Operating Expenses			(1,882,385)	(2,387,177)
	Operating Carryovers - Unspent Grant Reserve	**June OCM G. 11/06/25**	Other: Transfer Out of Reserve		156,680		(2,230,497)
	Operating Carryovers - Restricted Cash Reserve	**June OCM G. 11/06/25**	Other: Transfer Out of Reserve		1,725,705		(504,792)
	Operating Carryovers - Increase in Operating Revenue	**June OCM G. 11/06/25**	Operating Revenue		152,135		(352,657)
	Operating Carryovers - Contract Liability	**June OCM G. 11/06/25**	Non Cash Item	(152,135)			(504,792)
	2024/25 Mid-Year Budget Review Budget Reinstatement - Capital adjustment	**June OCM G. 11/06/25**	Capital Expenses			(3,692,843)	(4,197,635)
	2024/25 Mid-Year Budget Review Budget Reinstatement - Loan adjustment	**June OCM G. 11/06/25**	Other: Unutilised Loans		65,848		(4,131,787)
	2024/25 Mid-Year Budget Review Budget Reinstatement - Proceeds adjustment	**June OCM G. 11/06/25**	Capital Revenue		318,007		(3,813,780)
	2024/25 Mid-Year Budget Review Budget Reinstatement - Grants and contributions adjustment	**June OCM G. 11/06/25**	Capital Revenue		486,647		(3,327,133)
	2024/25 Mid-Year Budget Review Budget Reinstatement - Reserve adjustment	**June OCM G. 11/06/25**	Other: Transfer Out of Reserve		2,822,341		(504,792)
	2024/25 Mid-Year Budget Review Budget Reinstatement - Unspent Grants Reserve adjustment	**June OCM G. 11/06/25**	Other: Transfer Out of Reserve		140,719		(364,073)
	2024/25 Mid-Year Budget Review Budget Reinstatement - Contract Liability	**June OCM G. 11/06/25**	Non Cash Item	(140,719)			(504,792)
700685-6600-1001-61129	Rushton North Lighting	**June OCM G. 11/06/25**	Capital Expenses			(338,022)	(842,814)
700685-6600-1263-41403	Rushton North Lighting - State Election Promise Grant	**June OCM G. 11/06/25**	Capital Revenue		100,000		(742,814)
700685-6600-1263-41403	Rushton North Lighting - Club Night Lights Program Grant	**June OCM G. 11/06/25**	Capital Revenue		112,674		(630,140)
930044-6600-1001-61129	CSRFF Small Grant Program	**June OCM G. 11/06/25**	Capital Expenses		100,000		(530,140)
930048-6500-1001-61129	LTFP Program - CSRFF	**June OCM G. 11/06/25**	Capital Expenses		25,348		(504,792)
100010-4390-1267-61001	Administration - Health Promotion - Grant Expenditure	**Aug OCM G. 17/08/25**	Operating Expenses			(17,500)	(522,292)
100010-4390-1263-41400	Suicide Prevention Grant - WA Mental Health Commission	**Aug OCM G. 17/08/25**	Operating Revenue		17,500		(504,792)
100170-4200-1263-61129	CASM Artist in Residency and Mentorship Program	**Aug OCM G. 17/08/25**	Operating Expenses			(42,000)	(546,792)
100170-4200-1263-41400	CASM Artist in Residency and Mentorship Program Grant - LGSCI	**Aug OCM G. 17/08/25**	Operating Revenue		42,000		(504,792)
100010-4120-1169-61001	Administration - Strategic Planning - Corporate Projects	**Aug OCM G. 17/08/25**	Operating Expenses			(50,000)	(554,792)
100010-4120-1263-41400	Administration - Strategic Planning -Operating Grants - PDC	**Aug OCM G. 17/08/25**	Operating Revenue		50,000		(504,792)
100010-1110-1001-61129	Administration - Economic Development - CoM Project Management Projects	**Aug OCM G. 17/08/25**	Operating Expenses			(200,000)	(704,792)
750695-6100-1001-61129	Waste Management Centre Upgrade Fire Fighting Infrastructure	**Aug OCM G. 17/08/25**	Capital Expenses			(150,000)	(854,792)
	Waste Facilities Reserve	**Aug OCM G. 17/08/25**	Other: Transfer Out of Reserve		150,000		(704,792)
750828-6100-1001-61129	BLD - Admin Building FIP Replacement	**Aug OCM G. 17/08/25**	Capital Expenses			(25,851)	(730,643)
750828-6100-1305-41452	Insurance Claim Proceeds - Contributions - Non-Operating	**Aug OCM G. 17/08/25**	Capital Revenue		25,851		(704,792)
930045-6600-1001-61129	Major Public Artworks	**Aug OCM G. 17/08/25**	Capital Expenses			(125,000)	(829,792)
	Public Art Reserve	**Aug OCM G. 17/08/25**	Other: Transfer Out of Reserve		125,000		(704,792)
124012-5850-2150-61129	Mandurah Estuary Bridge Duplication - Fishing Platform project	**Aug OCM G. 17/08/25**	Operating Expenses			(160,000)	(864,792)
	Restricted Cash Reserve	**Aug OCM G. 17/08/25**	Other: Transfer Out of Reserve		160,000		(704,792)
100010-5410-1738-41130	Administration - Design and Development - Works in City Managed Reserves Permit - Fees and Charges	**Aug OCM G. 19/08/25**	Operating Revenue		300,000		(404,792)
100004-5410-1001-60001	Payroll Services - Design and Development - Salaries and Wages	**Aug OCM G. 19/08/25**	Operating Expenses			(300,000)	(704,792)
	2024-25 Operating Carryover Adjustment - Increase in Materials/Contracts	**Sept OCM G. 3/10/25**	Operating Expenses			(385,484)	(1,090,276)
	2024-25 Operating Carryovers - Restricted Cash Reserve	**Sept OCM G. 3/10/25**	Other: Transfer Out of Reserve		316,303		(773,973)
	2024-25 Operating Carryovers - Unspent Grant Reserve	**Sept OCM G. 3/10/25**	Other: Transfer Out of Reserve		21,056		(752,917)
	2024-25 Operating Carryover Adjustment - Increase in Grants/Contributions	**Sept OCM G. 3/10/25**	Operating Revenue		212,243		(540,674)
	2024-25 Operating Carryover Adjustment - Non Cash Grant Movements	**Sept OCM G. 3/10/25**	Non Cash Item	(164,118)			(704,792)

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

NOTE 12
BUDGET AMENDMENTS APPROVED

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
	Capital Carryover - Capital adjustment	**Sept OCM G. 3/10/25**	Capital Expenses			(2,631,032)	(3,335,824)
	Capital Carryover - Loan adjustment	**Sept OCM G. 3/10/25**	Other: Unutilised Loans		54,548		(3,281,276)
	Capital Carryover - Net Reserve adjustment	**Sept OCM G. 3/10/25**	Other: Transfer Out of Reserve		1,882,642		(1,398,634)
	Capital Carryover - Proceeds adjustment	**Sept OCM G. 3/10/25**	Other: Proceeds From Sale of Assets		24,008		(1,374,626)
	Capital Carryover - Grants adjustments	**Sept OCM G. 3/10/25**	Capital Revenue		669,834		(704,792)
	Capital Carryover - Unspent Grant Reserve adjustment	**Sept OCM G. 3/10/25**	Other: Transfer Out of Reserve		1,067,260		362,468
	Capital Carryovers - Contract Liability	**Sept OCM G. 3/10/25**		(1,067,260)			(704,792)
700686-6600-1001-61001	Meadow Springs Cricket Nets	**Sept OCM G. 3/10/25**	Capital Expenses			(50,000)	(754,792)
700686-6600-1001-41403	Meadow Springs Cricket Nets - State Election Grant Funding	**Sept OCM G. 3/10/25**	Capital Revenue		50,000		(704,792)
101012-4505-1263-41400	International Day for People with Disability	**Oct OCM G. 8/11/25**	Operating Revenue		1,000		(703,792)
101012-4505-1263-61001	International Day for People with Disability	**Oct OCM G. 8/11/25**	Operating Expenses			(1,000)	(704,792)
700687-6600-1001-41403	Lakelands Dugouts - State Election Grant Funding	**Oct OCM G. 8/11/25**	Capital Revenue		82,000		(622,792)
700687-6600-1001-61001	Lakelands Dugouts	**Oct OCM G. 8/11/25**	Capital Expenses			(82,000)	(704,792)
700633-6600-1001-61129	MARC Shadesails	**Oct OCM G. 8/11/25**	Capital Expenses			(20,000)	(724,792)
750792-6100-1001-61129	MARC Café/Squash Thoroughfare	**Oct OCM G. 8/11/25**	Capital Expenses		20,000		(704,792)
	Waste	**Oct OCM G. 8/11/25**	Other: Transfer Out of Reserve		20,000		(684,792)
750783-6100-1001-61129	Waste - Safety Improvement Projects	**Oct OCM G. 8/11/25**	Capital Expenses			(20,000)	(704,792)
131007-5410-1263-61129	Waltham Street Design and Development	**Oct OCM G. 8/11/25**	Operating Expenses			(149,899)	(854,691)
	2024-25 Operating Carryovers - Restricted Cash Reserve	**Oct OCM G. 8/11/25**	Other: Transfer Out of Reserve		149,899		(704,792)
163046-4000-1263-41400	Canopus Restoration Project	**Oct OCM G. 8/11/25**	Operating Revenue		50,000		(654,792)
163046-4000-1263-61001	Canopus Restoration Project	**Oct OCM G. 8/11/25**	Operating Expenses			(50,000)	(704,792)
100010-1000-1169-61001	Administration Chief Executive Corporate Project	**Oct OCM G. 8/11/25**	Operating Expenses		55,850		(648,942)
911021-6400-1001-61001	In-water floating pontoon	**Oct OCM G. 8/11/25**	Capital Expenses			(55,850)	(704,792)
700662-6600-1001-61129	PRK 25-26 Merlin Reserve Renewal	**Nov OCM G. 6/12/25**	Capital Expenses		200,000		(504,792)
700662-6600-1263-41403	PRK 25-26 Merlin Reserve Renewal - State Election Commitment Grant	**Nov OCM G. 6/12/25**	Capital Revenue			(200,000)	(704,792)
501264-6250-1001-XXXXX	Lakes Road - Murdoch Drive	**Nov OCM G. 6/12/25**	Capital Expenses		125,457		(579,335)
XXXXXX-XXXX-XXXX-60206	Lakes Road - Murdoch Drive design and management OH	**Nov OCM G. 6/12/25**	Capital Expenses			(5,590)	(584,925)
501264-6250-1263-41403	Lakes Road - Murdoch Drive Blackspot Grant	**Nov OCM G. 6/12/25**	Capital Revenue			(98,666)	(683,591)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Into Reserve			(21,201)	(704,792)
501194-6250-1001-61001	23-24 TM Mandurah Tce/Adonis Rd	**Nov OCM G. 6/12/25**	Capital Expenses		110,853		(593,939)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Out of Reserve			(31,917)	(625,856)
501194-6250-1263-41403	23-24 TM Mandurah Tce/Adonis Rd Grant	**Nov OCM G. 6/12/25**	Capital Revenue			(78,936)	(704,792)
501267-6250-1001-61001	Wanjeep Street Blackspot	**Nov OCM G. 6/12/25**	Capital Expenses		614,883		(89,909)
XXXXXX-XXXX-XXXX-60206	Wanjeep Street Blackspot design & management OH	**Nov OCM G. 6/12/25**	Capital Expenses			(26,338)	(116,247)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Out of Reserve			(178,878)	(295,125)
501267-6250-1263-41403	Wanjeep Street Blackspot Grant	**Nov OCM G. 6/12/25**	Capital Revenue			(409,667)	(704,792)
501235-6250-1001-61129	RC Peel Street Stage 4	**Nov OCM G. 6/12/25**	Capital Expenses		700,284		(4,508)
501235-6250-1263-41403	RC Peel Street Stage 4 Regional Road Group Grant	**Nov OCM G. 6/12/25**	Capital Revenue			(164,150)	(168,658)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Into Reserve			(536,134)	(704,792)
501291-6250-1001-6XXXX	Pinjarra Rd	**Nov OCM G. 6/12/25**	Capital Expenses			(708,989)	(1,413,781)
501291-6250-1263-41403	Pinjarra Rd - Regional Road Group Grant	**Nov OCM G. 6/12/25**	Capital Revenue		472,659		(941,122)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Out of Reserve		236,330		(704,792)
New-6250-1001-61129	Preservation - Coolibah Ave	**Nov OCM G. 6/12/25**	Capital Expenses			(532,000)	(1,236,792)
New-6250-1263-41403	Coolibah Ave - Regional Road Group Grant	**Nov OCM G. 6/12/25**	Capital Revenue		354,667		(882,125)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Out of Reserve		177,333		(704,792)
501337-6250-1001-6XXXX	RDS - Resurface - Cuvier Place	**Nov OCM G. 6/12/25**	Capital Expenses		107,340		(597,451)
New-6250-1001-6XXXX	RDS - Resurface - Cyprus Gardens	**Nov OCM G. 6/12/25**	Capital Expenses			(107,340)	(704,792)

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

NOTE 12
BUDGET AMENDMENTS APPROVED

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
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GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
750789-6100-1001-61129	Falcon Men's Shed	**Nov OCM G. 6/12/25**	Capital Expenses		641,750		(63,042)
750789-6100-1263-41403	Falcon Men's Shed Grant	**Nov OCM G. 6/12/25**	Capital Revenue			(446,750)	(509,792)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Into Reserve			(195,000)	(704,792)
911020-6400-1001-61129	Birchley Rd Boat Ramp Upgrade	**Nov OCM G. 6/12/25**	Capital Expenses		875,000		170,208
911020-6400-1263-41403	Birchley Rd Boat Ramp Upgrade - Grant	**Nov OCM G. 6/12/25**	Capital Revenue			(678,750)	(508,542)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Out of Reserve			(196,250)	(704,792)
501192-6250-1001-61129	New - Falcon Coastal Shared Path	**Nov OCM G. 6/12/25**	Capital Expenses		300,000		(404,792)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Out of Reserve			(94,392)	(499,184)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Into Reserve			(205,608)	(704,792)
750736-6100-1001-61129	Operations Centre Redevelopment	**Nov OCM G. 6/12/25**	Capital Expenses		428,717		(276,075)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Out of Reserve			(200,000)	(476,075)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Into Reserve			(228,717)	(704,792)
880017-6150-1001-61129	BRG Fathom Turn Footbridge Maintenance	**Nov OCM G. 6/12/25**	Capital Expenses		250,000		(454,792)
880017-6150-1263-41403	BRG Fathom Turn Footbridge Maintenance	**Nov OCM G. 6/12/25**	Capital Revenue			(167,000)	(621,792)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Into Reserve			(83,000)	(704,792)
911018-6400-1001-61129	C&M - 25-26 Memorial Park Seawall	**Nov OCM G. 6/12/25**	Capital Expenses		220,000		(484,792)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Out of Reserve			(220,000)	(704,792)
911016-6400-1001-61129	C&M - 25-26 Waterside Foreshore seawall	**Nov OCM G. 6/12/25**	Capital Expenses		285,000		(419,792)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Out of Reserve			(285,000)	(704,792)
501294-6250-1001-61129	Decorative Street Lighting Renewal	**Nov OCM G. 6/12/25**	Capital Expenses		380,000		(324,792)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Out of Reserve			(380,000)	(704,792)
700516-6600-1001-61129	Yalgorup National Park	**Nov OCM G. 6/12/25**	Capital Expenses		810,223		105,431
700516-6600-1263-41403	Yalgorup National Park - DPIRD Grant	**Nov OCM G. 6/12/25**	Capital Revenue			(810,223)	(704,792)
	Unspent Grant Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Out of Reserve			(810,223)	(1,515,015)
	Capital Revenue Adjustment - Contract Liability	**Nov OCM G. 6/12/25**	Non Cash Item	810,223			(704,792)
New-6100-1001-61129	Falcon Library Compressor Unit Replacement	**Nov OCM G. 6/12/25**	Capital Expenses			(250,000)	(954,792)
	Asset Management Reserve	**Nov OCM G. 6/12/25**	Other: Transfer Out of Reserve		250,000		(704,792)
New-6100-1001-61129	Canopus Display Shed	**Nov OCM G. 6/12/25**	Capital Expenses			(50,000)	(754,792)
163046-4000-1263-61001	Place & Community Projects- Operating Expenditure	**Nov OCM G. 6/12/25**	Operating Expenses		50,000		(704,792)
New-6100-1001-61129	Canopus Display Shed	**Nov OCM G. 6/12/25**	Capital Revenue		50,000		(654,792)
163046-4000-1263-41400	Canopus Display Shed operating	**Nov OCM G. 6/12/25**	Operating Revenue			(50,000)	(704,792)
New	CCTV - Storage Server Upgrade	**Nov OCM G. 6/12/25**	Capital Expenses			(70,000)	(774,792)
100004-3310-1650-60053	Organisational Training and Development	**Nov OCM G. 6/12/25**	Operating Expenses		70,000		(704,792)
100145-3400-1733-61129	2025 Christmas In Mandurah	**Feb OCM 26/23**	Operating Expenses			(141,259)	(846,051)
100145-3400-1263-41400	2025 Christmas In Mandurah - Grant Revenue	**Feb OCM 26/23**	Operating Revenue		130,000		(716,051)
100145-3400-1263-41130	2025 Christamas in Mandurah - Fees and charges	**Feb OCM 26/23**	Operating Revenue		11,259		(704,792)
750833-6100-1001-61129	Port Bouv Rec Club Tank Upgr	**Feb OCM 26/23**	Capital Expenses			(25,000)	(729,792)
	Asset Management Reserve	**Feb OCM 26/23**	Other: Transfer Out of Reserve		25,000		(704,792)
750835-6100-1001-61129	BLD - Mandurah Ocean Marina Chalet Renewal	**Feb OCM 26/23**	Capital Expenses			(162,500)	(867,292)
100010-5820-1263-41130	Administration Chalets General Operati Revenue FeesandCharges	**Feb OCM 26/23**	Operating Revenue		162,500		(704,792)
750802-6100-1001-61129	BLD - MARC Indoor Pirate Playground	**Feb OCM 26/23**	Capital Expenses			(15,000)	(719,792)
750805-6100-1001-61129	BLD - MARC Indoor Door & Reception Imp	**Feb OCM 26/23**	Capital Expenses		15,000		(704,792)
XXXXXX-6600-1001-61129	Peel Hockey Water Tanks	**Feb OCM 26/23**	Capital Expenses			(50,000)	(754,792)
XXXXXX-6600-1263-41403	Peel Hockey Water Tanks Grant Revenue - State Election Commitment	**Feb OCM 26/23**	Capital Revenue		50,000		(704,792)
	BR2026 Adjustments Surplus/(Deficit)	**Feb OCM 26/24**	Opening Surplus/(Deficit)		293,701		(411,091)
	BR2026 Adjustments Revenue from Operating Activities	**Feb OCM 26/24**	Operating Revenue		1,942,842		1,531,751
	BR2026 Adjustments Non-cash amounts excluded from operating activities	**Feb OCM 26/24**	Non Cash Item			(8,228)	1,523,524
	BR2026 Adjustments Expenditure from Operating Activities	**Feb OCM 26/24**	Operating Expenses			(53,641)	1,469,882
	BR2026 Adjustments Investing Activities	**Feb OCM 26/24**	Capital Expenses		5,089,583		6,559,465

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2026

NOTE 12
BUDGET AMENDMENTS APPROVED

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
	BR2026 Adjustments Financing Activities	**Feb OCM 26/24**	Other: Financing Activities			(3,003,784)	3,555,681
	BR2026 Adjustments Transfer to Reserve	**Feb OCM 26/24**	Other: Transfer Into Reserve			(4,914,631)	(1,358,950)
	BR2026 Adjustments Transfer from Reserve	**Feb OCM 26/24**	Other: Transfer Out of Reserve		1,358,950		(0)
700687-6600-1001-61001	Lakelands Park Dugout Project	**Mar OCM 25/25**	Capital Expenses		82,000		82,000
	Asset Management Reserve	**Mar OCM 25/25**	Other: Transfer Into Reserve			(82,000)	(0)
750855-6100-1001-61129	Mustangs Storage - Lakelands Park	**Mar OCM 25/25**	Capital Expenses			(25,000)	(25,000)
501309-6250-1001-xxxxx	Renew – Tims Thicket Road	**Mar OCM 25/25**	Capital Expenses		103,221		103,221
501304-6250-1001-xxxxx	Upgrade – Tims Thicket Road	**Mar OCM 25/25**	Capital Expenses			(103,221)	(0)
501291-6250-1001-xxxxx	Pinjarra Road	**Mar OCM 25/25**	Capital Expenses		344,309		344,309
501346-6250-1001-xxxxx	Preservation RRG – Coolibah Avenue	**Mar OCM 25/25**	Capital Expenses			(344,309)	(0)
501193-6250-1001-xxxxx	Clarice Street Traffic Management	**Mar OCM 25/25**	Capital Expenses		143,569		143,569
501193-6250-1263-41403	Black Spot Program grant revenue	**Mar OCM 25/25**	Capital Revenue			(95,713)	47,856
	Asset Management Reserve	**Mar OCM 25/25**	Other: Transfer Out of Reserve			(47,856)	(0)
501265-6250-1001-xxxxx	Lynda Street and Baroy Street Intersection	**Mar OCM 25/25**	Capital Expenses			(419,159)	(419,159)
501265-6250-1263-41403	Black Spot Program grant revenue	**Mar OCM 25/25**	Capital Revenue		288,558		(130,601)
	Asset Management Reserve	**Mar OCM 25/25**	Other: Transfer Out of Reserve		47,856		(82,745)
501329-6250-1001-xxxxx	Canterbury & Surrounds	**Mar OCM 25/25**	Capital Expenses		82,745		(0)
	Waste Management Reserve	**May OCM TBC**	Other: Transfer Out of Reserve		44,001		44,001
131502-5900-1542-61129	10 Casilda Street Falcon	**May OCM TBC**	Operating Expenses			(44,001)	(0)
750689-6100-1001-61129	Works and services refurbishment	**May OCM TBC**	Capital Expenses		350,000		350,000
	Asset Management Reserve	**May OCM TBC**	Other: Transfer Out Reserve			(350,000)	(0)
750799-6100-1001-61129	Meadow Springs Sport Facility External Painting	**May OCM TBC**	Capital Expenses			(50,000)	(50,000)
750829-6100-1001-61129	Falcon Library Compressor Unit Replacement	**May OCM TBC**	Capital Expenses			(80,000)	(130,000)
911007-6400-1001-61129	Donnelly Gardens Seawall Repair	**May OCM TBC**	Capital Expenses			(159,000)	(289,000)
750798-6100-1001-61129	Port Bouvard Surf Life Saving Club HVAC Design	**May OCM TBC**	Capital Expenses			(27,000)	(316,000)
	25-26 Street Furniture Renewal	**May OCM TBC**	Capital Expenses			(34,000)	(350,000)
	Asset Management Reserve	**May OCM TBC**	Other: Transfer Into Reserve		350,000		(0)
501292-6250-1001-61129	New Street Furniture and Minor Works	**May OCM TBC**	Capital Expenses		35,000		35,000
501324-6250-1001-61129	Old Coast Road Path Renewal	**May OCM TBC**	Capital Expenses			(35,000)	(0)
501325-6250-1001-61129	Lively Place Path Realignment	**May OCM TBC**	Capital Expenses		18,000		18,000
501175-6250-1001-61129	Traffic Mnagement Minor Works Program	**May OCM TBC**	Capital Expenses		41,000		59,000
501326-6250-1001-61129	Old Coast Road Bypass Path Renewal Project	**May OCM TBC**	Capital Expenses		91,000		150,000
501293-6250-1001-61129	PTH 24-25 Shared Path Renewal Program	**May OCM TBC**	Capital Expenses			(150,000)	(0)
770001-6300-1001-61001	Light Passenger Vehicles	**May OCM TBC**	Capital Expenses		105,000		105,000
770002-6300-1001-61001	Light Commercial Vehicles	**May OCM TBC**	Capital Expenses		435,000		540,000
770007-6300-1001-61001	Trailers	**May OCM TBC**	Capital Expenses		11,380		551,380
100002-5330-1458-41008	Light Passenger Vehicles - Proceeds	**May OCM TBC**	Capital Revenue			(52,489)	498,891
100002-5330-1458-41008	Light Commercial Vehicles - Proceeds	**May OCM TBC**	Capital Revenue			(230,862)	268,029
	Plant Reserve	**May OCM TBC**	Other: Transfer Into Reserve			(268,029)	(0)
	Asset Management Reserve	**May OCM TBC**	Other: Transfer Out Reserve		82,000		82,000
700687-6600-1001-41403	Lakelands Dugout - Grant Revenue	**May OCM TBC**	Capital Revenue			(82,000)	(0)
700671-6600-1001-60205	Design & Management OH	**May OCM TBC**	Capital Expenses		55,575		55,575
100010-XXXX-1310-60206	Design & Management OH Recovery	**May OCM TBC**	Capital Expenses			(55,575)	(0)
				(939,126)	**36,492,664**	**(35,048,747)**	**(0)**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 MAY 2026

NOTE 13
EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date Actual materially.
The material variance adopted by Council for the 2025-26 year is 10.00%

Reporting Program	Var. $	Var. %		Timing/ Permanent	Explanation of Variance
	$	%			
Revenue from operating activities					
Operating grants, subsidies and contributions	(1,772,814)	(22.85%)	▼	Timing	Variance primarily due to budgeted grants/contributions not yet received. Financial Assistance Grants are expected to be paid in June
Other revenue	165,160	247.73%	▲	Timing	Variance primarily due to containers deposit scheme & Fuel Tax Credit rebate received.
Profit on disposal of assets	4,015,766	100.00%	▲	Permanent	Favourable non-cash variance due to asset disposals. At budget it was projected disposal proceeds would equal book value. Actual disposals have been more favourable for some fleet assets. Refer to note 4 for the asset disposals.
Expenditure from operating activities					
Materials and contracts	6,772,692	10.51%	▲	Timing	Variance in expenditure due to timing of projects.
Insurance expenses	232,650	15.71%	▲	Permanent	Variance mainly due to insurance claims being lower than expected for the year
Other expenditure	102,415	65.96%	▲	Permanent	Variance relates to accounting adjustment made throughout the year.
Loss on disposal of assets	(52,261)	100.00%	▼	Permanent	Non-cash variance due to assets sales. At budget it was projected disposal proceeds would equal book value. Actual disposals have been less favourable for some fleet assets. Refer to note 4 for details of assets disposals.
Investing Activities					
Non-operating Grants, Subsidies and Contributions	(5,375,127)	(50.23%)	▼	Permanent	Capital grants are recognised in line with capital expenditure. Carryover capital projects to be presented in this report to decrease budget.
Proceeds from Disposal of Assets	(1,875,383)	(20.08%)	▼	Timing	At budget it was projected disposal proceeds would equal book value. Actual timing of disposals will vary throughout the year. Refer to note 4 for further details.
Capital Acquisitions	16,469,907	41.95%	▲	Permanent	Variance due timing of capital projects. Carryover capital projects to be presented in this report to decreaes budget. Refer to note 6 for further details.
Financing Activities					
Payment of lease liability	92,927	42.38%	▲	Timing	Varying repayment terms on lease agreements and new take up of IT leases occurring within the year
Transfer from reserves	(10,538,603)	(100.00%)	▼	Timing	Will be accounted for as part of year end financial process.

2025/26 Operating Carryovers to 2026/27

Project	Details	Cost Centre	2025-2026 Budget	Expenditure as at 25/05/2026	2026-27 Carryover Budget (Expenses)	2026-27 Carryover Budget (Revenue)	Reserve
Traffic and Transport Modelling Services for Pinjarra Road Stage 8	The project has been put on hold until the implications of the traffic impact assessment can be understood in light of other project and planning considerations including; Pinjarra Road civil requirements and power undergrounding, Aboriginal heritage, Mewburn Centre planning, Strategic Centre Structure Plan, and the City Centre Master Plan.	5430	105,779	69,740	36,039	-	Restricted Cash
Promotional banners	The purchase order has been raised however the delivery will not be received until July.	3200	101,357	37,488	39,693	-	Restricted Cash
Consultants - Strategic Communications	Following launch of the City of Mandurah Website in April, enhancements are now required to further improve the customer experience which will be undertaken in quarter one 2026/2027 Financial Year.	3200	69,470	18,600	40,000	-	Restricted Cash
Consultants - Place & Community	The Carry forward in Consultancy is required to fund the remaining commitments of the Mandurah Library and Business Case ($4,600) as well as new consultancy.	4000	104,986	86,190	4,600	-	Restricted Cash
Library Services Review	It is expected the RFQ will be released in August which will include future options for service delivery of our Libraries.	4000	140,766	-	90,000	-	Restricted Cash
Projects	The Grow It Local grant project will be completed in February 2027 $30,000. The Child Safe project includes signage, education and communication materials, staff training and community workshops $15,000.	4000	107,672	18,105	49,567	-	Restricted Cash
Disability Access and Inclusion Plan 2026-2031	The implementation activities including printing of the new DAIP, printing an easy-to-read version of the DAIP, creating audio descriptions of the DAIP, launching the DAIP including an accessible event as part of th Mandurah Arts Festival at ManPAC are required to be carried over into the 2026-2027 financial year to ensure access and inclusion committments identified in the DAIP are fulfilled.	4505	65,312	19,482	25,000	-	Restricted Cash
City Centre Heritage Trail	Delivery of the City Centre Heritage Trail project requires a carryover of $35,000 for the City's contribution. Additionally, in the 2026/2027 financial year, the City will receive $20,000 in State Government Election Commitment funding to support the delivery of the project	4560	58,136	16,517	35,000	-	Restricted Cash
Canopus Restoration	The City has received $50,000 in State Government Election Commitment funding to support the construction of a shed to house the historic vessel Canopus. As part of the grant, the City committed to funding the restoration and preservation of the vessel.	4000	107,672	18,105	40,000	-	Restricted Cash
Engagement for the development of next RAP or alternative equivalent framework)	The project was delayed due to an extension of time for community consultation. The consultant is expected to finalise their part by the end of July 2026.	4505	54,078	27,356	9,000	-	Restricted Cash
Restoration and cleaning of existing public art collection	Maintenance and clear coating of key aluminum works, that the City is unlikely to decommission, is required to be carried out in the 2026-2027 financial year.	4200	68,590	11,291	42,803	-	Restricted Cash
Creative Extension Residency program	This project is fully funded by DCITS and will be carried out in the 2026-2027 year.	4200	42,000	18,945	23,055	(23,055)	Unspent Grants
Youth Wellbeing	The purchase order has been created for the consultant to facilitate and deliver a creative youth arts program.	4200	42,183	28,450	13,732	-	Restricted Cash
Stronger Suburbs – Cocoon Project	The grant funding received to fund the salary of the City officer administering the Cocoon Project is required to be carried forward to ensure that the program can be delivered and the grant can be acquitted in the 2026-2027 financial year.	4500	122,124	64,184	20,000	(20,000)	Unspent Grants
Local Drug Action Team – ADF Grant	The 2025-2026 budget included the full cost of delivering this project. The grant funding for this project included activities that are being delivered across two financial years. The remaining expenditure to fulfil the grant obligations is required to be carried forward.	4600	30,434	320	11,772	(23,050)	Unspent Grants

2025/26 Operating Carryovers to 2026/27

Project	Details	Cost Centre	2025-2026 Budget	Expenditure as at 25/05/2026	2026-27 Carryover Budget (Expenses)	2026-27 Carryover Budget (Revenue)	Reserve
Consultants - Asset Management	The RFQ has been advertised and is expected to be awarded by the end of June 2026 to carry out condition inspections of the City's buildings.	5400 & 5460	330,000	42,551	165,000	-	Restricted Cash
Contaminated Site Groundwater Monitoring	Request for quote for contaminated sites of Tims Thicket, Operations Centre and Red Road will be advertised within the next two weeks. This project must be carried out to comply with the Contaminated Sites Act 2003.	4360	150,000	67,173	60,000	-	Restricted Cash
Strategic Centre Structure Plan - Corporate Projects	The projects that will be required to continue into the 2026-2027 financial are the Water Management Plan and the Public Open Space audit.	1110	450,111	114,562	150,000	-	Restricted Cash
Mandurah City Centre Project	The project is required to be continued into the 2026-2027 financial year where Council will be presented with a draft streetscape concept plan including entry statements, intersection design and traffic modelling for the City Centre (includes Mandurah Terrace, Sholl Street, Sutton Street and Pinjarra Road.	1110	228,041	9,881	150,000	-	Restricted Cash
Transform Mandurah Initiative Project	Transform Mandurah initiative project to fund concept designs for Mandurah Library and implementation of the property strategy for the Mandurah Library site.	1110	135,648	17,741	113,636	-	Restricted Cash
City Centre Winter Program	The funds were included in the 2025-2026 financial year which are required to be recognised in the 2026-2027 financial year in order to deliver the 2026 Winter in Mandurah project.	4700	60,000	4,087	40,000	-	Restricted Cash
GIS Spatial	Enhancements are required to be undertaken on the GIS tool and will be carried out in the 2026/27 Financial Year.	2320	35,000	-	35,000	-	Restricted Cash
ERP - General One Council Modules and Enhancements	Project management module improvements and risk implementation module delayed and will be implemented in 2026/27.	2300	129,000	4,178	48,000	-	Restricted Cash
Administration	Procurement has commenced for the engagement of the Security Operations Centre as detailed in at the Audit, Risk and Improvement Committee to reduce cyber risk.	2340	222,866	29,000	80,000	-	Restricted Cash
Peel Mosquito Management Group (CLAG)	These unspent funds are required to be transferred into a reserve in accordance with the 2026 CLAG MOU agreement to be utilised in future years when there is an over expenditure in budget when there are seasons of high demand.	4380	578,326	362,528	180,000	-	Restricted Cash
Estuarine CHRMAP	Procurement has commenced for engagement of the consultant.	5850	100,000	-	100,000	- 100,000	Restricted Cash
Telephony Replacement	The telephony replacement contract has been awarded and the equipment will be ordered in July 2026.	2340	250,000	-	250,000	-	Restricted Cash
		Total	**3,889,551**	**1,086,476**	**1,851,898**	**- 166,105**	

	2026-27 Carryover Budget (Expenses)
Decrease in Materials and Contracts	$ 1,851,898
Transfer to the Restricted Cash Reserve	-$ 1,797,071
Transfer to the Unspent Grants Reserve	-$ 31,777
Decrease in Operating Grants	-$ 166,105
Increase in Contract Liability (Non-Cash)	$ 143,055
Total	**$ -**

2025/26 Capital Works Carryovers to 2026/27

							2025/2026 Current Funding Budget		2025/2026 Proposed Funding Budget				2026/2027 Proposed Funding Budget	
Projects by Program	**Project Number**	**Carry Over Theme**	**Carryover Comment**	**Forecasted Actuals to 30/06/2026**	**2025/26 Current Budget**	**2025/26 Proposed Capital Expenditure Budget**	**External Grants & Contributions**	**CoM Funding**	**External Grants & Contributions**	**CoM Funding**	**CoM Funding Variance for Proposed Carryovers**	**2026/27 Proposed Capital Expenditure Budget**	**External Grants & Contributions**	**CoM Funding**
Building Program				**1,683,036**	**3,305,695**	**1,683,036**	**1,677,262**	**1,628,433**	**827,262**	**855,773**	**772,660**	**1,622,660**	**850,000**	**772,660**
Dawesville Community Centre	750732	Grant funded	Building works are complete. Multi-year, grant-funded, project with unspent budget to be carried forward to complete supplementary site improvement works, subject to approval by the grantor, in 2026/27.	827,262	1,677,262	827,262	1,677,262	-	827,262	-	-	850,000	850,000	-
BLD - MPAC Renewal	750831	Business operation considerations	Design is well progressed. Unspent budget to be carried forward to complete the works in early 2027 to minimise disruption to business operation.	266,684	712,684	266,684	-	712,684	-	266,684	446,000	446,000	-	446,000
BLD - Antenna Mast Removal	750786	Procurement commenced, works not completed.	Procurement has commenced however due to higher then expected market pricing this will need to be requoted. Unspent budget to be carried forward to complete the works in 2026/27.	13,244	50,244	13,244	-	50,244	-	13,244	37,000	37,000	-	37,000
BLD - Southern Estuary Hall Demolition	750813	Works commenced, not completed.	Demolition is expected to commence in June 2026. Unspent budget to be carried forward to complete the works in 2026/27.	64,084	123,244	64,084	-	123,244	-	64,084	59,160	59,160	-	59,160
BLD - Community Shed (Dower St)	750788	Multi-year project	Concept design is complete. Multi-year project with unspent budget to be carried	182,678	245,678	182,678	-	245,678	-	182,678	63,000	63,000	-	63,000
BLD Mandurah Ocean Marina Chalet Renewal	750835	Business operation	Chalet renewal works are well progressed. Unspent budget to be carried forward to	79,803	162,500	79,803	-	162,500	-	79,803	82,697	82,697	-	82,697
BLD - Rushton Park Kiosk Lower Level Tiling Renewal	750773	Business operation considerations	Planning is complete. Unspent budget to be carried forward to complete the works after the football season in 2026/27 to minimise disruption to club operation.	33,698	62,800	33,698	-	62,800	-	33,697	29,103	29,103	-	29,103
BLD - Operations Centre Redevelopment	750736	Multi-year project	Concept designs are well progressed. Multi-year project with unspent budget to be carried forward to support future works.	215,583	271,283	215,583	-	271,283	-	215,583	55,700	55,700	-	55,700
Coastal & Marine Infrastructure Program				**1,527,215**	**2,334,297**	**1,527,215**	**1,100,000**	**1,234,297**	**821,959**	**705,256**	**529,041**	**807,082**	**278,041**	**529,041**
C & M - Town Beach Seawall Renewal	911014	Grant funded	Seawall construction is complete. Multi-year, grant-funded, project with unspent budget to be carried forward to complete supplementary stair access works in 2026/27.	939,815	1,217,856	939,815	1,100,000	117,856	821,959	117,856	-	278,041	278,041	-
C&M - Western F/Shore Coast Prot	911022	Multi-year project	Design is well progressed. Multi-year project with unspent budget to be carried forward to complete final committed works.	25,000	200,000	25,000	-	200,000	-	25,000	175,000	175,000	-	175,000
Boardwalk and Beach Access Renewal	700628	Works commenced, not completed.	Boardwalk and beach access renewals well progressed. Unspent budget to be carried forward to complete the Balladonia Foreshore and Darwin Terrace Foreshore works in 2026/27.	411,848	511,848	411,848	-	511,848	-	411,848	100,000	100,000	-	100,000
Eastern Foreshore Boardwalk Renewal	700629	Multi-year project	Design is well progressed and is subject to Aboriginal Heritage approval. This is a multi-	150,552	404,593	150,552	-	404,593	-	150,552	254,041	254,041	-	254,041
	0			-	-	-	-	-	-	-	-	-	-	-
0														
Drainage Program				-	-	-	-	-	-	-	-	-	-	-
0								-		-	-			
Equipment Program				-	**77,000**	-	-	**77,000**	-	-	**77,000**	**77,000**	-	**77,000**
CCTV	820198	Procurement commenced, works not completed.	Procurement has commenced. Unspent budget to be carried forward to complete the works in 2026/27.	-	77,000	-	-	77,000	-	-	77,000	77,000	-	77,000
New Assets Program				**883,556**	**1,511,331**	**883,556**	**1,014,397**	**496,934**	**501,522**	**382,034**	**114,900**	**627,775**	**512,875**	**114,901**
New - Peelwood Reserve Oval Storage	750827	Grant funded	Design is complete. Multi-year, grant-funded, project with unspent budget to be carried forward to support funding for the completion of the works.	4,581	52,232	4,581	50,000	2,232	2,349	2,232	-	47,651	47,651	-
New - Falcon Coastal Shared Path	501192	Grant funded	Design is well progressed. Multi-year, grant-funded, project with unspent budget to be carried forward to support funding for the completion of the works.	274,428	412,448	274,428	322,046	90,402	212,526	61,902	28,500	138,021	109,521	28,501
New - Caddadup Recycled Water Supply (MAR)	930050	Multi-year project	Design is well progressed. Multi-year project with unspent budget to be carried forward to support funding for the completion of the works.	132,481	188,881	132,481	-	188,881	-	132,481	56,400	56,400	-	56,400
New - Yalgorup National Park	700516	Grant funded	Design awaiting environmental approval. Multi-year, grant-funded, project with unspent budget to be carried forward to complete the works in 2026/27.	98,830	314,533	98,830	250,001	64,533	34,298	64,533	-	215,703	215,703	-
New - Lakelands Youth Park	700684	Grant funded	Community engagement is well progressed. Grant funding of $500,000 was secured through the March 2025 State Election, however, the City will need to seek additional grant funding in 2026/27 to support construction in 2027/28. This is a multi-year, grant-funded, project with unspent budget to be carried forward to complete the works in 2027/28.	38,980	68,980	38,980	-	68,980	-	38,980	30,000	30,000	-	30,000
New - Regional Multi-use Facility	700683	Grant funded	Concept design has commenced. This is a multi-year, grant-funded, project with unspent budget to be carried forward to support future works.	226,258	296,258	226,258	242,350	53,908	172,350	53,908	-	70,000	70,000	-
New - MARC Sports Court Upgrade	750790	Grant funded	Concept design has commenced. This is a multi-year, grant-funded, project with unspent budget to be carried forward to support future works.	107,998	177,998	107,998	150,000	27,998	80,000	27,998	-	70,000	70,000	-

Parks Program				**3,573,026**	**5,543,167**	**3,573,026**	**390,000**	**5,153,167**	**340,000**	**3,233,026**	**1,920,141**	**1,970,141**	**50,000**	**1,920,141**
PRK Mississippi Res Playground Upgrade	700658	Works commenced, not completed.	Playground upgrade works are complete. Unspent budget to be carried forward to complete minor landscape works associated with the Mississippi Reserve drainage project in 2026/27.	409,877	459,877	409,877	-	459,877	-	409,877	50,000	50,000	-	50,000
PRK Dawesville Channel SE Fshore Upgrade	700619	Multi-year project	Stage 1 and 2 are complete. Multi-year project with unspent budget to be carried forward to complete the final stage 3 works.	572,217	972,217	572,217	-	972,217	-	572,217	400,000	400,000	-	400,000
Waterfront Project	700055	Multi-year project	Major infrastructure works complete. Multi-year project with unspent budget to be carried forward to complete the final committed works.	317,000	555,443	317,000	-	555,443	-	317,000	238,443	238,443	-	238,443
PRK - Hockey Turf Surface Renewal	700639	Grant funded	Synthetic turf surface renewal is complete. Multi-year, grant-funded, project with unspent budget to be carried forward to complete supplementary site improvement works, approved by the grantor, in 2026/27.	728,928	877,642	728,928	340,000	537,642	340,000	388,928	148,714	148,714	-	148,714
PRK - Coodanup Foreshore Upgrade	700575	Multi-year project	State 1, 2, 3 and 4 are complete with the project scope for stage 4 reduced following community engagement. This is a multi-year project with unspent budget to be carried forward to complete the final stage 5 works in 2026/27.	986,910	1,336,910	986,910	-	1,336,910	-	986,910	350,000	350,000	-	350,000
PRK - Norwich Reserve Upgrade	700635	External approvals required	Park upgrade works are complete. Bore and irrigation works have been delayed due to Western Power supply works. Unspent budget to be carried forward to complete the works in 2026/27.	405,514	533,514	405,514	-	533,514	-	405,514	128,000	128,000	-	128,000
Basketball Half Court Noise Mitigation	750787	External approvals required	Following community engagement, the City is seeking further advise from the State Government on compliance with noise regulations. Unspent budget to be carried forward to complete the works in 2026/27.	2,581	35,354	2,581	-	35,354	-	2,581	32,774	32,774	-	32,774
Peel Hockey Water Tanks	700688	Grant funded	This is a fully funded State Government grant project with a Community Initiated Infrastructure Process (CIIP) request required from the Peel Hockey Association.	-	50,000	-	50,000	-	-	-	-	50,000	50,000	-
PRK 25-26 Boardwalk and Beach Access Rnwl	700659	External approvals required	progressed but have delayed delivery. Unspent budget is to be carried forward to	150,000	722,210	150,000	-	722,210	-	150,000	572,210	572,210	-	572,210
Roads Program				**1,286,856**	**2,499,677**	**1,286,856**	**1,376,219**	**1,123,458**	**798,050**	**488,806**	**634,653**	**1,212,822**	**545,169**	**667,652**
Trails Project	501129	Grant funded	Project being delivered by Department of Biodiversity, Conservation and Attractions (DBCA). Multi-year, grant funded, project with unspent budget to be carried forward to fund the remaining City contributions in 2026/27.	76,159	406,159	76,159	231,294	174,866	76,159	0	174,866	330,000	155,134	174,866
Lynda Street and Baroy Street Blackspot	501265	Grant funded	Design is complete and construction is expected to commence in June 2026. This is a State Government Black Spot grant-funded project with unspent budget to be carried forward to complete the works in 2026/27.	171,424	801,637	171,424	544,925	256,712	154,891	16,533	240,179	630,213	390,034	240,179
CPK - City Centre Parking Plan Delivery	501330	Multi-year project	Multi-year project with unspent budget to be carried forward to fund future works.	19,819	57,819	19,819	50,000	7,819	17,000	2,819	5,000	38,000	-	38,000
RDS - Renew - Clarice Street	501331	Scope Change	Road renewal works are complete. Unspent budget to be carried forward to complete additional drainage and road safety improvement works in 2026/27.	1,019,454	1,234,062	1,019,454	550,000	684,062	550,000	469,454	214,608	214,608	-	214,608
Street Lighting & Furniture Program				**70,989**	**515,330**	**70,989**	**-**	**515,330**	**-**	**70,989**	**444,341**	**444,341**	**-**	**444,341**
SLF - Decorative Streetlighting Renewal	501294	Works commenced, not completed.	Streetlight condition inspections are well progressed and will be used to develop renewal program. Unspent budget to be carried forward to complete the works in 2026/27.	68,840	478,181	68,840	-	478,181	-	68,840	409,341	409,341	-	409,341
SLF - City Centre Lighting Audit	501345	Procurement commenced, works not completed.	Procurement has commenced. Unspent budget to be carried forward to complete the works in 2026/27.	2,150	37,150	2,150	-	37,150	-	2,150	35,000	35,000	-	35,000
Traffic Management Program				**701,668**	**1,235,227**	**701,668**	**658,409**	**576,818**	**559,052**	**142,616**	**434,202**	**533,559**	**99,357**	**434,202**
TMP - LATM - Oakmont Avenue	501311	Grant funded	Construction has commenced. This is a State Government Black Spot grant-funded project with unspent budget to be carried forward to complete the construction works in 2026/27.	145,183	284,171	145,183	181,217	102,954	132,838	12,345	90,609	138,988	48,379	90,609
TMP - BS - Tuckey Street	501308	Grant funded	Construction has commenced. This is a State Government Black Spot grant-funded project with unspent budget to be carried forward to complete the construction works in 2026/27.	513,289	645,545	513,289	410,426	235,119	410,426	102,863	132,256	132,256	-	132,256
TMP - LATM - Glencoe Parade	501318	Grant funded	Design is complete. Multi-year, State Government Black Spot grant funded project with unspent budget to be carried forward to complete the construction works in 2026/27.	20,492	104,855	20,492	66,766	38,089	15,787	4,705	33,384	84,363	50,979	33,384
TMP - Dandaragan Drive	501317	Business operation considerations	Design being finalised. Unspent budget to be carried forward to complete the works during a school holiday period in 2026/27 to minimise disruption to local schools.	2,718	55,718	2,718	-	55,718	-	2,718	53,000	53,000	-	53,000
TMP - Cossack Way	501316	External approvals required	Design awaiting Main Roads approval. Unspent budget to be carried forward to complete the works in 2026/27.	1,896	36,984	1,896	-	36,984	-	1,896	35,088	35,088	-	35,088
TM Discretional Traffic Management	501175	Works commenced, not completed.	Unspent budget to be carried forward to complete the works in 2026/27.	18,089	107,953	18,089	-	107,953	-	18,089	89,864	89,864	-	89,864
Bridges Program				**62,630**	**160,829**	**62,630**	**-**	**160,829**	**-**	**62,630**	**98,199**	**98,199**	**-**	**98,199**
BRG - Level Three Inspections	880018	completed.	complete the Stage 2 inspections and final report in 2026/27.	62,630	160,829	62,630	-	160,829	-	62,630	98,199	98,199	-	98,199
Paths Program				**2,570**	**101,570**	**2,570**	**-**	**101,570**	**-**	**2,570**	**99,000**	**99,000**	**-**	**99,000**
PTH - Renew - Caddadup Reserve	501321	Design commenced, works not completed.	Design being finalised. Unspent budget to be carried over to complete the works in 2026/27.	2,570	101,570	2,570	-	101,570	-	2,570	99,000	99,000	-	99,000
Grand Total				**9,791,546**	**17,284,123**	**9,791,546**	**6,216,287**	**11,067,837**	**3,847,845**	**5,943,701**	**5,124,136**	**7,492,578**	**2,335,442**	**5,157,136**

20 MOTIONS OF WHICH NOTICE HAS BEEN GIVEN

Nil

21 NOTICE OF MOTIONS FOR CONSIDERATION AT THE FOLLOWING MEETING

Nil

22 LATE AND URGENT BUSINESS ITEMS

23 CONFIDENTIAL ITEMS - NIL

24 CLOSE OF MEETING